Date: 29 July 2026

To

National Stock Exchange of India Limited
Exchange Plaza,
Bandra Kurla Complex,
Mumbai – 400051

Symbol: INVICTA
ISIN: INE0XJ501010

Subject: Outcome of the Meeting of the Board of Directors held on 29 July 2026 pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/Madam,

Pursuant to Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), we wish to inform you that the Board of Directors of the Company at its Meeting held today i.e. Wednesday, 29 July 2026, inter alia considered and approved the following:

1. Resignation of Whole-time Director

The Board took on record and accepted the resignation of Mr. Rohit Prakash Srivastava (DIN: 01432112) from the office of Whole-time Director (Finance) and Director of the Company with effect from 29 July 2026. The Board also approved waiver of the balance notice period in accordance with the terms of his appointment.

The Director has confirmed that there are no material reasons other than those mentioned in the resignation letter.

Mr. Rohit Prakash Srivastava shall continue to serve the Company as Chief Financial Officer (CFO) and Key Managerial Personnel.

The Board placed on record its appreciation for the valuable guidance and services rendered by him during his tenure as Director.

2. Resignation of Manager (Key Managerial Personnel)

The Board accepted the resignation of Ms. Konica Rohit Srivastava from the office of Manager designated as Key Managerial Personnel under Section 203 of the Companies Act, 2013, with effect from 29 July 2026. The Board also approved waiver of the balance notice period.

The Manager has confirmed that there are no material reasons other than those mentioned in the resignation letter.

The Board expressed its sincere appreciation for the services rendered by her during her tenure.

3. Appointment of Managing Director

Based on the recommendation of Nomination and Remuneration Committee the Board appointed Mr. Sanket Vinod Jain (DIN: 08299039) as Managing Director of the Company for a period of 3 years commencing from 29 July 2026, subject to approval of the shareholders at the ensuing General Meeting and such other approvals, if any, as may be required under the Companies Act, 2013 and other applicable laws.

The terms and conditions of appointment including remuneration shall be placed before the shareholders for approval.

4. Sale of Stake in Associate LLP

The Board approved sale/disposal of the Company's entire stake representing 50% partnership interest in MSCRIBEIT INFOTECH LLP, an associate LLP of the Company, to a non-related party, subject to execution of definitive documents and completion of necessary formalities.

The LLP presently has Nil assets, Nil liabilities and no business operations.

5. Reconstitution of Stakeholders Relationship Committee

Board noted and accepted resignation received from Mr. Aayush Kamleshbhai Shah from Stakeholders Relationship Committee. Board further appointed Mr. Ketan Jayantilal Jain as a Member of said committee. Revised constitution of Stakeholders Relationship Committee is as below

Sr. No.	Name	Designation
1	Ms. Shilpa Ajay Bhatia	Chairman
2	Mr. Sanket Vinod Jain	Member
3	Mr. Ketan Jayantilal Jain	Member

The Meeting commenced at 3.00 PM and concluded at 5.00 PM.

Kindly take the above information on record.

Thanking You,

Yours faithfully,

For Invicta Diagnostic Limited

Sanket Vinod Jain

Digitally signed by Sanket Vinod Jain
Date: 2026.07.29 17:52:30 +05'30'

Sanket Jain
Managing Director
DIN: 08299039

ANNEXURE-I

A. Resignation of Mr. Rohit Prakash Srivastava & Ms. Konica Rohit Srivastava

Particulars	Mr. Rohit Prakash Srivastava	Ms. Konica Rohit Srivastava
Previous Designation	Whole Time Director (Finance)	Manager
DIN	01432112	Not Applicable
Reason for change	Resignation as Whole-time Director and Director to focus on executive responsibilities as CFO of the company	Resignation
Date of cessation	29 July 2026	29 July 2026
Brief reason	To focus on executive responsibilities as CFO of the company	Existing and forthcoming professional commitments requiring full-time attention
Whether resignation is due to material reasons	No	No
Confirmation received from Director	Yes. The Director has confirmed that there are no material reasons other than those mentioned in the resignation letter.	She has confirmed there are no material reasons other than those stated in the resignation letter.
Letter of resignation	Enclosed	Enclosed
Names of listed entities from which resigned	Nil	Nil

B. Appointment of Mr. Sanket Vinod Jain as Managing Director

Particulars	Mr. Sanket Vinod Jain
DIN	08299039
Reason for change	Appointment as Managing Director (Presently he is non-executive director of the company)
Date of appointment	29 July 2026
Term of appointment	Terms of appointment- • Tenure as Managing Director – [3] years with effect from 29 July 2026 subject of approval of shareholders in ensuing General meeting • Remuneration - Rs. 7.20 Lakh per annum • Perquisites and allowances – Managing Director of the Company is entitled to draw any perquisites from the Company as provided in Section 197 and Section II (A) of Part II of Schedule V to the Companies Act, 2013 inclusive of above remuneration.
Brief Profile	Dr. Sanket Jain is a highly skilled Radiologist with a robust academic foundation and extensive experience in diagnostic imaging. With an MD in Radio-Diagnosis from Bharati Vidyapeeth Deemed University and an MBBS from MGM University of Health Sciences, Dr. Jain has built a solid career in radiology. Currently serving as a Non-Executive Director and Consultant Radiologist in the company since January 2024, and as a Consultant Radiologist at PerfeCare Diagnostics and Nidan Diagnostics, he excels in performing and interpreting a range of diagnostic

	imaging procedures, including X-rays, CT scans, MRI scans, and ultrasounds. Dr. Sanket expertise extends to collaborating with physicians to develop accurate treatment plans, ensuring high-quality radiology reports, and staying abreast of advancements in technology. His previous roles, including as a Registrar, reflect his commitment to patient care, educational contributions, and maintaining the highest standards in radiology practice. Dr. Sanket Jain is dedicated to leveraging his extensive knowledge and skills to contribute effectively to a dynamic healthcare team.
Relationship with Directors	Mr. Ketan Jain, an existing Director of the Company, may be deemed to be interested or concerned in this resolution to the extent that Mr. Sanket Jain is his first cousin (paternal aunt's son / father's sister's son)
Shareholding	13,15,712 Equity Shares
Declaration	In accordance with the SEBI instructions to stock exchanges dated June 14, 2018, we confirm that Mr. Sanket Vinod Jain is not debarred from holding the office of Directors of the company by virtue of the SEBI order or any other such authority
Affirmation	Mr. Sanket Vinod Jain is not debarred from holding the office of Director by virtue of any order passed by SEBI or pursuant to section 164 of the Companies Act 2013 or any other authority

C. Sale of 50% stake in MSCRIBEIT INFOTECH LLP

Sr. No.	Particulars	Disclosure
a)	The amount and percentage of the turnover or revenue or income and net worth contributed by such unit / division / undertaking / subsidiary / associate during the last financial year	Turnover – Rs. NIL Net worth – Rs. 1.59 Lakhs (0.03% of consolidated networth of Invicta Diagnostic Limited)
b)	Date on which the agreement for sale has been entered into	Not yet executed.
c)	Expected date of completion of sale/disposal	Expected to be completed on or before 31st March, 2027, subject to execution of definitive documents or agreements and completion of customary formalities.
d)	Consideration received from such sale/disposal	Rs. 50,000 (Rupees 50,000 only)
e)	Brief details of buyers and whether any buyer belongs to promoter /promoter group/group companies	The purchaser is Mr. Amol Ratnakar Bhalekar and/or Ms. Ankita Shukla (Either jointly or singly) or to such other interested parties. The purchaser does not belong to the Promoter, Promoter Group or Group Companies of the Company.
f)	Whether the transaction would fall within related party transactions? If yes, whether the same is done at arm's length	No. The proposed transaction is not a related party transaction.
g)	Whether the sale is outside Scheme of Arrangement? If yes, details including compliance with Regulation 37A	Yes. The proposed sale is outside the Scheme of Arrangement and Regulation 37A of the SEBI (LODR) Regulations, 2015 is not applicable, as the transaction involves meagre amount.

h)	Additional disclosure in case of slump sale	Not Applicable, as the proposed transaction is not a slump sale.

For Invicta Diagnostic Limited

Sanket Vinod Jain

Digitally signed by Sanket Vinod Jain
Date: 2026.07.29 17:52:56 +05'30'

Sanket Jain
Managing Director
DIN: 08299039

July 23, 2026

From
Rohit Prakash Srivastava
Address: D-4403, Ashok Tower,
Dr. S.S. Rao Road, Opp. Mahatma Gandhi Hospital,
Parel, Mumbai, Maharashtra-400012

To,
Board of Directors
Invicta Diagnostic Limited
1 GF, Plot 217, Ambavat Bhavan,
N.M Joshi Marg, Delisle Road,
Mumbai, Maharashtra, India, 400013

Subject: Resignation from the position of Whole-Time Director and Director of the Company.

Dear Sir,

I am writing to formally tender my resignation from the position of Whole-Time Director and from the Board of Directors of Invicta Diagnostic Limited, effective from date of the ensuing Board of Directors meeting, where this request is taken on record.

However, I continue to my executive role as the Chief Financial Officer (CFO) of the company.

To facilitate a focused transition into my financial executive duties, I hereby request the Board of Directors to kindly waive the remainder of notice period and accept my early relinquishment from the Board on the date of the upcoming meeting itself.

As shared previously, the increasing scale and strategic demands of our financial operations require my absolute, uninterrupted focus. By stepping down entirely from my responsibilities as a member of the Board, I intend to dedicate my full attention to my executive role as the Chief Financial Officer (CFO) and Key Managerial Personnel (KMP) of the company. I look forward to continuing my service to the organization seamlessly in this capacity.

I hereby confirm that there are no other material reasons for my resignation from the Board other than the operational focus stated above.

I request the Board to consider my request for the notice period waiver, take my resignation as a director on record at the upcoming meeting, and authorize the necessary compliance filings with the Stock Exchanges and the Registrar of Companies (ROC).

Thanking you.
Yours sincerely,

Rohit

Rohit Prakash Srivastava
Director
DIN: 01432112

July 23, 2026

From
Konica Rohit Srivastava
D-4403, Ashok Tower, Dr. S.S. Rao Road,
Opposite Mahatma Gandhi Hospital, Parel,
Mumbai-400012, Maharashtra, India

To,
Board of Directors
Invicta Diagnostic Limited
1 GF, Plot 217, Ambavat Bhavan,
N.M Joshi Marg, Delisle Road,
Mumbai, Maharashtra, India, 400013

Subject: Resignation from the position of Manager under the Companies Act, 2013.

Dear Sir,

I am writing to formally tender my resignation from the position of Manager of Invicta Diagnostic Limited, appointed pursuant to the provisions of Section 196 and other applicable provisions of the Companies Act, 2013.

Due to pre-existing and upcoming alternative professional commitments that require my full-time attention and presence, I will be unable to continue dedicating the necessary time and focus required to discharge the extensive duties of this statutory managerial role.

Accordingly, I request the Board to relieve me from my duties as Manager and Key Managerial Personnel (KMP) of the company, effective from date of ensuing Board Meeting subject to the waiver of the remainder of my notice period by the Board.

I hereby confirm that there are no other material reasons for my resignation as the Manager of the company other than the professional commitments stated above. I request the Board of Directors to kindly take this resignation on record at the ensuing board meeting and authorize the company secretary or any director to complete the necessary statutory compliance filings, including the submission of Form DIR-12 with the Registrar of Companies (ROC) and intimations to the Stock Exchanges.

I would like to take this opportunity to thank the Board of Directors, the management, and the entire team at Invicta Diagnostic Limited for their exceptional support, guidance, and cooperation during my tenure. I wish the company continued growth and success in all its future endeavors.

Thanking you.
Yours sincerely,

Konicasrivastava

Konica Rohit Srivastava

Date: 29/07/2026

To
The Board of Directors
INVICTA DIAGNOSTIC LIMITED
1 GF, Plot 217, Ambavat, Bhavan, N.M Joshi Marg,
Delisle Road, Mumbai, Mumbai, Maharashtra, India, 400013

Subject: Resignation from the Stakeholders' Relationship Committee

Dear Sir(s)/Madam,

I hereby tender my resignation from the position of Chairperson of the Stakeholders' Relationship Committee of the Company with effect from 29th July, 2026 due to other professional commitments.

I would like to clarify that this resignation is limited only to my membership of the Stakeholders' Relationship Committee and shall not affect my position as a Chairperson of the Audit Committee of the Company. I shall continue to discharge my duties and responsibilities as a Chairperson of the Audit Committee and as an Independent Director of the Company in accordance with the applicable provisions of the Companies Act, 2013, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable laws.

I take this opportunity to express my sincere appreciation to the Board and the management for the support and cooperation extended to me during my tenure as a Chairperson of the Stakeholders' Relationship Committee.

Kindly take this letter on record and arrange to place the same before the Board for its consideration and necessary action.

Thanking you.

Yours faithfully,

Aayush Shah

Aayush Shah
Independent Director
DIN: 10149440