

Sanjeevkumar Karkamkar

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14th August 2026

To
The Board of Directors
The Indian Card Clothing Co. Ltd.
Pune

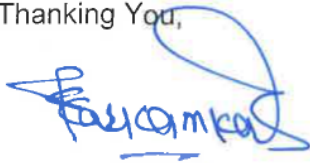
SUB: Resignation from the position of Executive Director & Chief Financial Officer

Respected Board Members,

Due to my advancing age, I find it increasingly difficult to contribute effectively as Executive Director & Chief Financial Officer of the Company. Accordingly, I hereby tender my resignation from the position of Executive Director and Chief Financial Officer of the Company effective from September 1, 2026. I shall continue as Non-Executive Non-Independent Director of the Company.

I sincerely thank the Board of Directors and my colleagues for their support and cooperation during my tenure.

Thanking You,



Sanjeevkumar Karkamkar