THE HI-TECH GEARS LTD.

CIN - L29130HR1986PLC081555
Corporate Office: Millennium Plaza, Tower-B, Sushant Lok-1, Sector-27, Gurugram -122009, Haryana, INDIA Tel.: +91(124) 4715100 E-mail: secretarial@thehitechgears.com

November 10, 2026

The Manager,
Listing Department,
National Stock Exchange of India Limited,
"Exchange Plaza", C-1, Block – G
Bandra – Kurla Complex,
Bandra (E), Mumbai – 400051,
Symbol: HITECHGEAR

The Manager,
Listing Department,
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai – 400001,
Scrip Code: 522073

Subject: Intimation pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Earning Presentation Q2/H1-FY 2026-27.

Dear Sir/Ma'am,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith, the Earning Presentation of Company for the 2nd Quarter and half year ended September 30, 2026.

You are kindly requested to take the above information on record and oblige.

Thanking You,

Yours Faithfully,
For The Hi-Tech Gears Limited

ANUJ KAPURIA
Digitally signed by ANUJ KAPURIA
Date: 2026.11.10 10:56:05 +05'30'

Anuj Kapuria
Whole-time Director
DIN: 00006366
Encl: as above

THE HI-TECH GEARS

passion | innovation | technology

EARNINGS PRESENTATION

Q2 and H1 FY27



SNAPSHOT

THE HI-TECH GEARS

39 Years
Of Experience

5
Manufacturing Plants

2,500+
Employees

10+
Exports to Countries

Marquee
Global Customers

Strategic Partner
to Major Auto OEMs

Zero*
Net Debt/Equity

7.4%#
ROCE

ROCE as on FY26
* Net Debt / Equity as on H1FY27

COMPANY OVERVIEW

THE HI-TECH GEARS

- The Hi-Tech Gears Ltd. (THGL) was incorporated in 1986 and has grown to be an auto component manufacturer of high repute, supplying engine and transmission components to diverse marquee customers across the globe.
- The company is led by a highly experienced and professional team and governed by a strong Board of Directors, including seven independent directors who are eminent industry leaders.
- It has 5 state-of-the-art manufacturing plants across the world, with 3 plants in India and 1 each in Canada and USA.
- The product portfolio of the company comprises best-in-class precision gears, shafts, transmission components, and engine components catering to diverse segments of Two-Wheeler, Passenger Vehicles, Commercial Vehicles – On Highway and Agri and Off Highway Vehicles.
- THGL are key strategic suppliers to various OEMs in the automotive industry, specializing in producing components that meet the highest quality standards in the industry.

The Hi-Tech Gears Vision

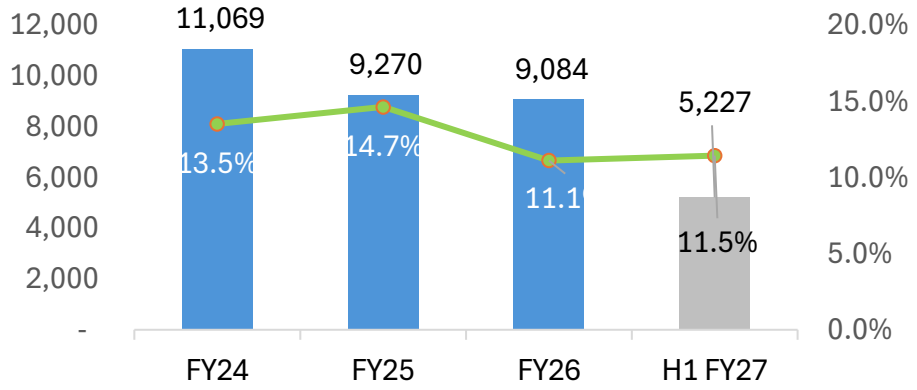
"Be A Global Footprint Company and A Benchmark For World Class Manufacturing Systems"

The Hi-Tech Gears Mission

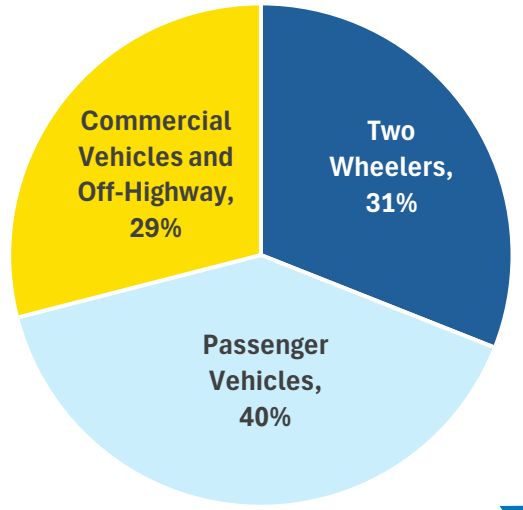
We will be the preferred partner in delivering engineering products and design solutions through lean philosophy with a focus on:

- Building a customer centric organization
- Rapid development of products and innovative solutions
- Ensuring cost effectiveness
- Developing competent and committed people

CONSOLIDATED REVENUE (INR Mn) & EBITDA MARGINS (%)



FY26 CONSOLIDATED REVENUE CONTRIBUTION (%)



KEY STRENGTHS

THE HI-TECH GEARS



Leading manufacturers of critical high-precision gears, shafts and transmission components driven by **core Engineering Excellence** capabilities



One of the very few component manufacturers catering to diverse segments of **automobiles and engines**



Strategically located **state-of-the-art manufacturing facilities in India, Canada and USA**



Long-standing strong relationships with customers and suppliers



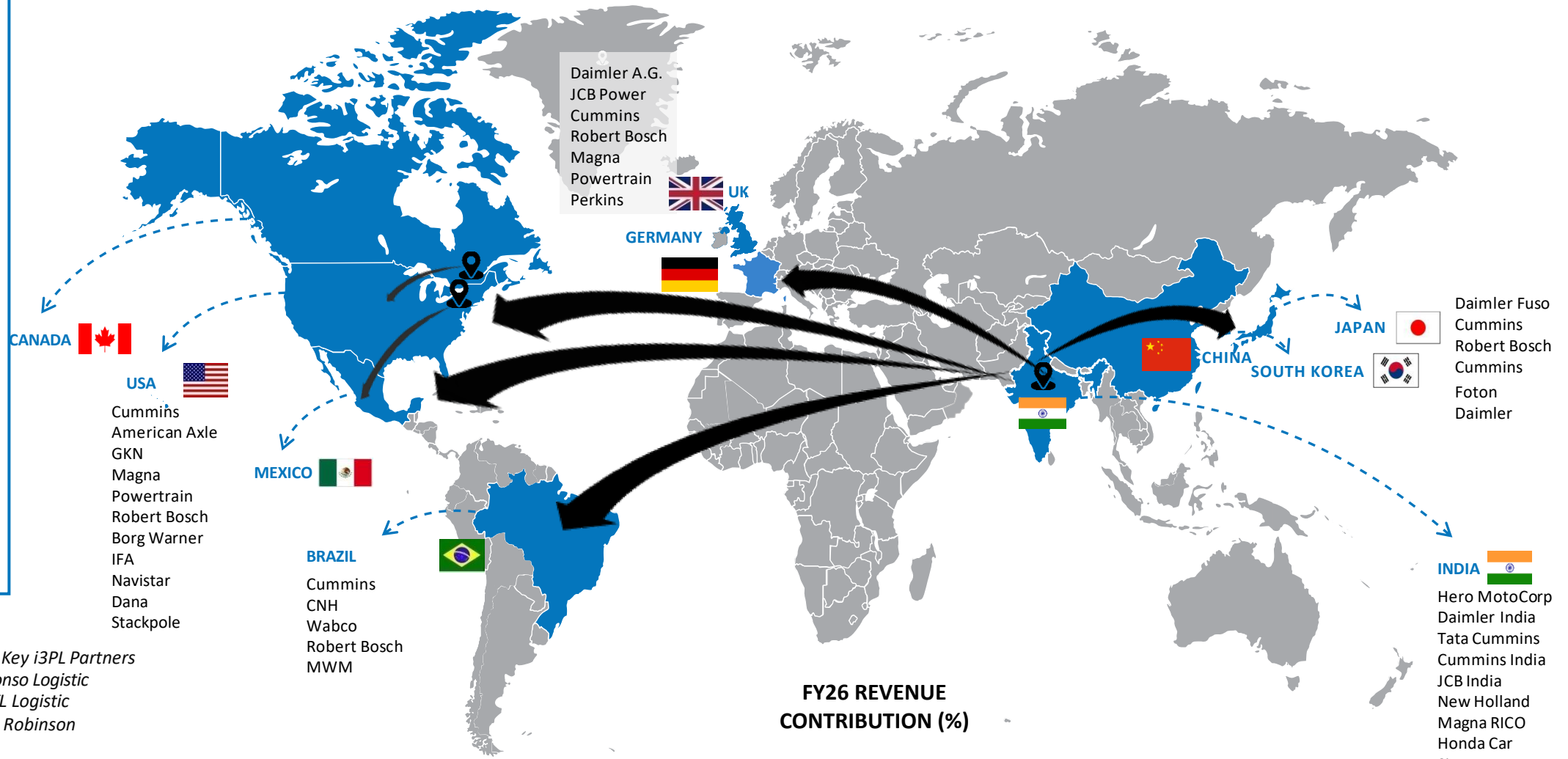
Operational excellence drive through 'Lean' manufacturing principles and TPM practices



Entrepreneurial, Empowered, loyal & committed team

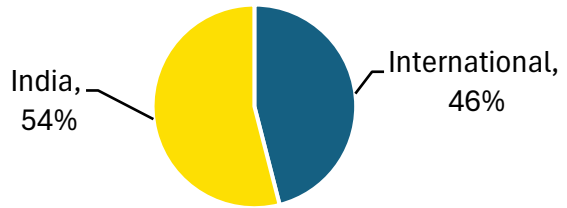
GLOBAL FOOTPRINT AND MARQUEE CUSTOMERS

THE HI-TECH GEARS



Our Key i3PL Partners
- *Alonso Logistic*
- *HTL Logistic*
- *CH Robinson*

FY26 REVENUE CONTRIBUTION (%)



* Exports + North America Sub

DIVERSIFIED BUSINESS PRESENCE

THE HI-TECH GEARS

TWO-WHEELER

Hero | F.C.C. | JAWA MOTORCYCLES.COM | ROYAL ENFIELD

MEDIUM & HEAVY COMMERCIAL VEHICLES

DAIMLER | BHARATBENZ | FUSO | TATA MOTORS

PASSENGER CARS

MAGNA | AAM | BorgWarner | DANA | IFA

AGRI, ENGINES AND OFF-HIGHWAY

JCB | CNH INDUSTRIAL | Cummins

Association with Top players in each segment

PLANTS ACROSS INDIA AND NORTH AMERICA

THE HI-TECH GEARS

Manufacturing facilities in India



Plant-I, Bhiwadi

Est. 1986



Plant-II, Manesar

Est. 2005



Plant-III, Bhiwadi

Est. 2011

Manufacturing facilities overseas



Plant-I, Guelph, Canada

Acquired 2017



Plant-II, Emporium USA

Acquired 2017

DUAL SHORE PRESENCE

PRODUCT PORTFOLIO

THE HI-TECH GEARS

Two-Wheeler Transmission



Car Transmission & Driveline



Commercial & Off-Highway Vehicles Transmission



Engine Gears



Power Take Off Components



Precision Forging & Machining



Sintered Components



PROCESS INFRASTRUCTURE

THE HI-TECH GEARS

Forging

- Hot Forging
- Warm Forging
- Cold Forging
- Cold Extrusion
- Coining



Machining

- CNC Turning
- Gear Cutting (Wet & Dry Hobbing / Broaching / Shaping / Shaving)
- Spline Rolling
- Auto Shaft straightening
- Deep Hole Drilling etc.



Heat Treatment

- Normalizing
- Case Carburizing,
- Carbo-nitriding,
- Nitro Carburizing,
- Induction Hardening
- Nitriding
- Tempering etc.
- Shot Blasting/ Shot Peening



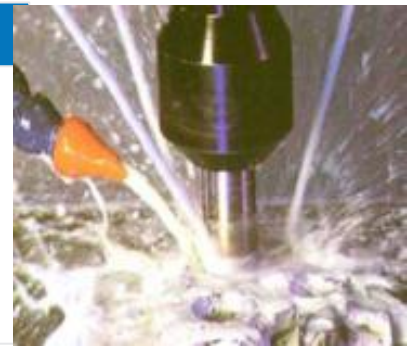
Finishing

- Gear Grinder
- Honing,
- Gear Honing,
- Hard Turning,
- Grinding, etc.



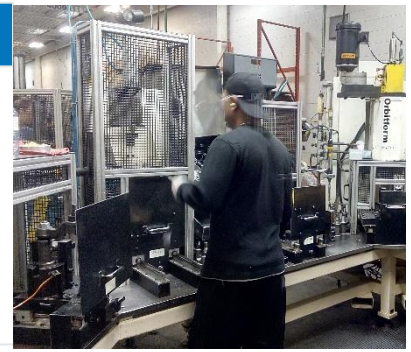
Tool Room & Die Manufacturing

- Vertical Machining Center EDM.



Assembly

- Shaft with cone assy
- Steering linkage assy
- 2W Main & Counter shaft assy
- Anti-backlash Gear assy
- Gears with bush/pin assy
- Driveline shafts with slinger assy



World Class In-house Manufacturing Facilities with Fungible Capacities

THRUST ON EV AND NEW TECHNOLOGIES

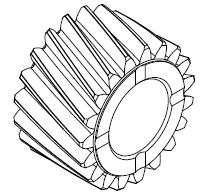
THE HI-TECH GEARS

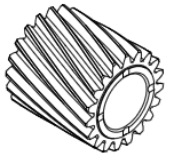
Electric Vehicle Components

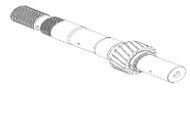
EV-Differential Assembly – EV deliver higher torque and power curve with fewer gear with higher rotational speed.

THGL Initiatives:
TW : Gear Component Final Assembly & Counter Assembly and Gear Drive
PC : Helical Gear Components





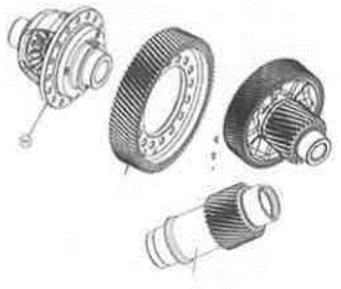
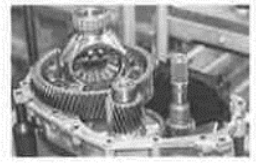
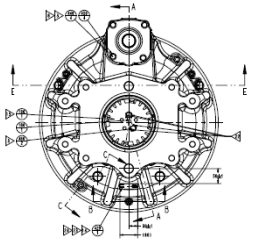
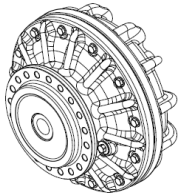





Advance Technology Components

Automatic Transmission Gear – Single speed transmission consist of single reduction gear, reverted gear or a compound gear train works on principle of reduction of RPM and increasing torque
Higher CC Components Metallurgy Requirement– Increase in fatigue life and high performance at lower NVH specifications

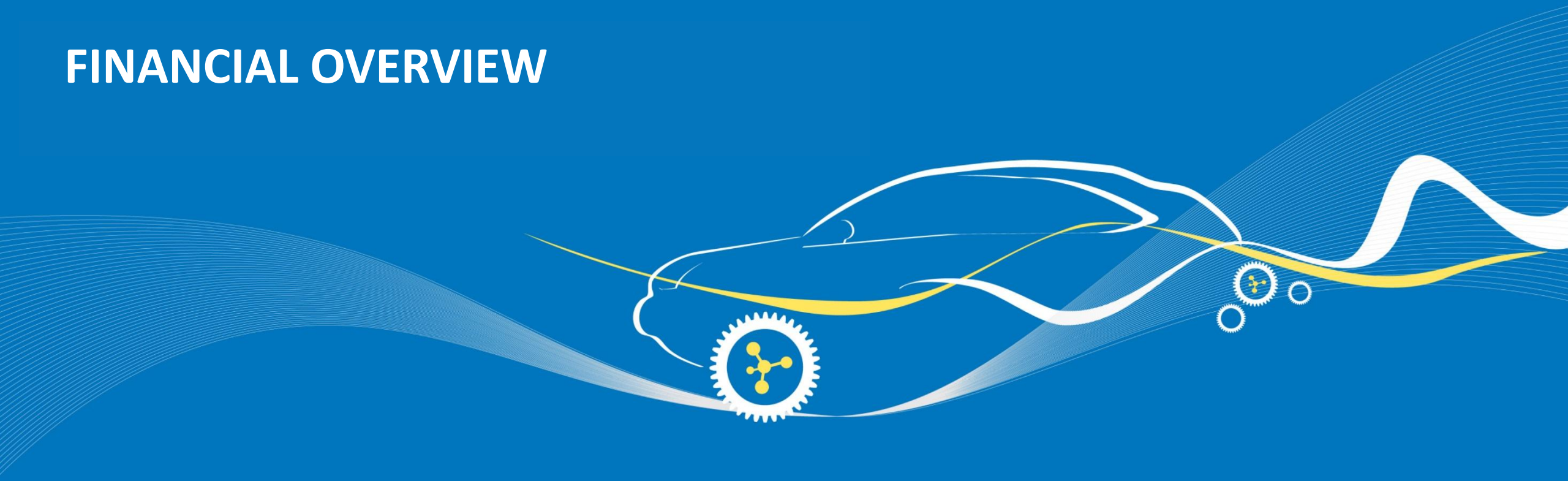
THGL Initiatives:
Engineering Capability are being enhanced to design and manufacture advance technology components and Gear Box
Enhancement of precision Metallurgy processes (e.g. short peening) to deliver requisite specs on fatigue life, residual stress level and tighter NVH requirement.

Won EV business from Hero MotoCorp and Dana – currently in Production

Active quotes across customers in EV space

FINANCIAL OVERVIEW



Q2/H1 FY27 FINANCIAL HIGHLIGHTS

THE HI-TECH GEARS

Q2-FY27 Consolidated Highlights

Operational Income	Operational EBITDA	PBT	PAT
INR 2850 Mn	**INR 335 Mn**	**INR 151 Mn**	**INR 107 Mn**
18.4% YoY	**20.5% YoY**	**57.3% YoY**	**78.3% YoY**
Diluted EPS	EBITDA Margin	PBT Margin	PAT Margin
INR 5.68	**11.75%**	**5.30%**	**3.75%**

Q2-FY27 Standalone Highlights

Operational Income	Operational EBITDA	PBT	PAT
INR 2106 Mn	**INR 246 Mn**	**INR 157 Mn**	**INR 116 Mn**
21.0% YoY	**24.9% YoY**	**36.5% YoY**	**45.0% YoY**
Diluted EPS	EBITDA Margin	PBT Margin	PAT Margin
INR 6.15	**11.68%**	**7.45%**	**5.51%**

H1-FY27 Consolidated Highlights

Operational Income	Operational EBITDA	PBT	PAT
INR 5227 Mn	**INR 599 Mn**	**INR 215 Mn**	**INR 155 Mn**
14.6% YoY	**10.9% YoY**	**7.0% YoY**	**29.2% YoY**
Diluted EPS	EBITDA Margin	PBT Margin	PAT Margin
INR 8.21	**11.46%**	**4.11%**	**2.97%**

H1-FY27 Standalone Highlights

Operational Income	Operational EBITDA	PBT	PAT
INR 3806 Mn	**INR 429 Mn**	**INR 242 Mn**	**INR 178 Mn**
14.2% YoY	**8.6% YoY**	**(0.8)% YoY**	**2.3% YoY**
Diluted EPS	EBITDA Margin	PBT Margin	PAT Margin
INR 9.46	**11.27%**	**6.36%**	**4.68%**

Q2 FY27 OPERATIONAL HIGHLIGHTS (1/2)

THE HI-TECH GEARS

India Business: Consolidation and Improving Operating Efficiencies

- Standalone India operations continues to be in consolidation phase with strong focus on improving operational efficiency by improving the machine throughput and labour productivity. Investment in machine refurbishment and labour productivity have been incurred up-front, and benefits will accrue with a natural lag.

- Q2 FY27 is the third consecutive quarter reflecting the transformation journey with revenues increasing both sequentially and year-on-year.
  - This revenue growth is primarily driven by volume growth across all customer segments.

- Bottom line has started stabilizing as the transformation programme focused on machine refurbishment and manpower stabilization progresses amid higher inflationary operating environment.
  - Cost inflation has led to margin pressure despite volume growth.

- Conversion cost have increased significantly due to inflationary pressures resulting in price hikes to suppliers.
  - Inflationary impact of PNG, LPG, industrial diesel and cutting tool consumables — driven by crude and derivatives inflation – has increased costs.
  - Government mandated minimum wage revision added to manpower costs in the quarter.

- Domestic demand remained intact through H1FY27 - premium motorcycle and scooter demand healthy across both EV and ICE segments.
  - Export demand has also started seeing improvement with consistent orders from North American customers.

- New business LOI received from a new customer (market leader in premium motorcycle segment in India)
  - RFQ pipeline includes active RFQs in TW and Passenger Car segments from both new and existing customers

Q2 FY27 OPERATIONAL HIGHLIGHTS(2/2)

THE HI-TECH GEARS

North America Business Highlights

- North American business revenues have increased both sequentially and Year on Year
  - Market demand is stabilizing as geo-political uncertainty is being factored in and customer ordering patterns returning to normal.

- New Business
  - Won new business in Q2 FY26, i.e. an additional business with two existing customers.
    - Samples are being made for PPAP approval for new business won with existing customers.
  - Multiple other RFQ's are being responded with existing customers in North America

NEW BUSINESS WINS: INDIA AND NORTH AMERICA

THE HI-TECH GEARS

FY 23-25

New business won ~ ₹ 803 Mn annualized

- Existing Customers ₹ 309 Mn
- New Customers ₹ 494 Mn
- Entry into Indian Passenger Car customers

FY 25-26

New business won ~ ₹ 1,172 Mn annualized

- Current Customer ₹ 860 Mn
- New Customer ₹ 312 Mn
- Inclusion of new customer and new platform

- **Average ramp-up time to achieve peak revenues ~ 2-3 years post Start of Production (SOP)**
- **All new programs are being launched with limited balancing capex**

Focus on Premium and New Segments while growing with Existing Customers

Presence in higher CC bikes (> 350 CC): Royal Enfield ROYAL ENFIELD **Harley Davidson X-440**



Entry into Indian Passenger Car SUV segment – Mahindra & Mahindra BOLERO Mahindra THAR

Consolidation in Global Passenger Car segment BorgWarner IFA

QUARTERLY CONSOLIDATED FINANCIAL PERFORMANCE

THE HI-TECH GEARS

₹ in Mn

PARTICULARS (INR MN)	Q2-FY27	Q2-FY26	Y-O-Y	Q1-FY27	Q-O-Q
Operational Revenue	**2,850**	**2,407**	**18.4%**	**2,377**	**19.9%**
Total Expenses	2,515	2,129	18.1%	2,114	19.0%
EBITDA	**335**	**278**	**20.5%**	**263**	**27.4%**
EBITDA Margin (%)	***11.75%***	***11.55%***	***20 Bps***	***11.06%***	***69 Bps***
Depreciation and amortisation	175	170	2.9%	173	1.2%
Finance costs	38	36	5.6%	39	(2.6%)
Other Income	29	24	20.8%	13	NA
PBT before exceptional items	**151**	**96**	**57.3%**	**64**	**NA**
Exceptional Items	-	-	NA	-	NA
PBT	**151**	**96**	**57.3%**	**64**	**NA**
Tax Expense	44	36	22.2%	16	NA
PAT	**107**	**60**	**78.3%**	**48**	**NA**
PAT Margin (%)	***3.75%***	***2.49%***	***125 Bps***	***2.02%***	***173 Bps***
Other Comprehensive Income	33	43	(23.3%)	(43)	NA
Total Comprehensive Income	**140**	**103**	**35.9%**	**5**	**NA**
Diluted EPS	5.68	3.19	78.1%	2.53	NA

QUARTERLY STANDALONE FINANCIAL PERFORMANCE

THE HI-TECH GEARS

₹ in Mn

PARTICULARS (INR MN)	Q2-FY27	Q2-FY26	Y-O-Y	Q1-FY27	Q-O-Q
Operational Revenue	**2,106**	**1,741**	**21.0%**	**1,700**	**23.9%**
Total Expenses	1,860	1,543	20.5%	1,517	22.6%
EBITDA	**246**	**197**	**24.9%**	**183**	**34.4%**
EBITDA Margin (%)	***11.68%***	***11.32%***	***36 Bps***	***10.76%***	***92 Bps***
Depreciation and amortisation	92	89	3.4%	90	2.2%
Finance costs	20	18	11.1%	21	(4.8%)
Other Income	23	25	(8.0%)	13	76.9%
PBT	**157**	**115**	**36.5%**	**85**	**84.7%**
Tax Expense	41	35	17.1%	23	78.3%
PAT	**116**	**80**	**45.0%**	**62**	**87.1%**
PAT Margin (%)	***5.51%***	***4.60%***	***91 Bps***	***3.65%***	***186 Bps***
Other Comprehensive Income	2	-	NA	(1)	NA
Total Comprehensive Income	**118**	**80**	**47.5%**	**61**	**93.4%**
Diluted EPS	6.15	4.24	45.0%	3.32	85.2%

HISTORICAL CONSOLIDATED INCOME STATEMENT

THE HI-TECH GEARS

₹ in Mn

Particulars (INR Mn)	FY24	FY25	FY26	H1 FY27
Revenue from Operations	**11,069**	**9,270**	**9,084**	**5,227**
Expenses	9,570	7,911	8,073	4,628
EBITDA	**1,499**	**1,359**	**1,011**	**599**
EBITDA Margins (%)	***13.55%***	***14.66%***	***11.13%***	***11.46%***
Depreciation and amortisation	612	635	673	348
Finance costs	378	214	148	77
Other Income	99	117	144	41
PBT before exceptional items	**609**	**628**	**333**	**215**
Exceptional Items	770	-	-	-
Profit before tax	**1379**	**628**	**333**	**215**
Tax expense	237	224	123	60
PAT	**1,143**	**404**	**210**	**155**
PAT Margins (%)	***10.23%***	***4.30%***	***2.30%***	***2.97%***
Other Comprehensive income	18	-143	269	(10)
Total Comprehensive income	**1,160**	**261**	**479**	**145**
Diluted EPS (INR)	60.73	21.46	11.15	8.21

Note: * Higher Net Profit due to one-time income of INR 772 Mn in the overseas subsidiary in Q2 FY24
**** Other Comprehensive Income includes loss amounting to Rs 116.20 million on account of impairment in fair valuation of investment in the the equity shares of Altigreen Propulsion Labs Private Limited based on the share valuation report of registered valuer.**

HISTORICAL CONSOLIDATED BALANCE SHEET

THE HI-TECH GEARS

₹ in Mn

PARTICULARS (INR MN)	FY24	FY25	FY26	H1 FY27
NON-CURRENT ASSETS	**4,925**	**4,593**	**4,572**	**4,444**
a) Property, plant and equipment	3,417	3,112	2,985	2,797
b) Capital work-in-progress	37	12	67	113
c) Right of Use Assets	409	625	586	562
d) Other Intangible assets	479	414	408	385
f) Goodwill	320	304	383	378
g) Financial assets				
i) Investments	123	6	7	7
ii) Loans	1	1	4	2
iii) Other Financial Assets	87	59	58	57
i) Deferred Tax Assets (Net)	-	2	17	27
J) Other non-current assets	55	57	57	116
CURRENT ASSETS	**4,159**	**3,448**	**3,821**	**4,096**
a) Financial Assets				
i) Trade Receivables	2,004	1,530	1,732	1,708
ii) Cash and cash equivalents	140	114	63	56
iii) Bank balances other than above	399	243	288	399
iv) Loans	2	3	5	5
v) Other financial assets	61	49	52	48
b) Current Tax Assets (Net)	31	13	23	70
b) Other current assets	285	239	250	321
d) Inventories	1,236	1,255	1,408	1,489
TOTAL ASSETS	**9,084**	**8,041**	**8,393**	**8,540**

PARTICULARS (INR MN)	FY24	FY25	FY26	H1 FY27
EQUITY	**4,662**	**4,836**	**5,226**	**5,298**
Equity Share Capital	188	188	188	188
Other Equity	4,474	4,648	5,038	5,110
NON-CURRENT LIABILITIES	**1,486**	**1,355**	**1,266**	**1,203**
a) Financial Liabilities				
i) Borrowings	530	217	74	71
ii) Lease Liability	905	1,054	1,095	1,041
b) Provisions	38	37	39	39
c) Deferred tax liabilities (net)	3	39	51	44
d) Other Non- Current Liabilities	9	8	7	8
CURRENT LIABILITIES	**2,937**	**1,851**	**1,901**	**2,039**
a) Financial Liabilities				
i) Borrowings	1,416	594	534	389
ii) Lease Liabilities	134	158	123	123
iii) Trade Payables	1,076	840	1,011	1,207
iv) Other financial liabilities	222	165	180	266
b) Other current liabilities	53	74	38	35
c) Provisions	37	21	15	17
TOTAL EQUITY AND LIABILITIES	**9,084**	**8,041**	**8,393**	**8,540**

HISTORICAL STANDALONE INCOME STATEMENT

THE HI-TECH GEARS

₹ in Mn

PARTICULARS (INR MN)	FY24	FY25	FY26	H1 FY27
Revenue from Operations	**7,800**	**6,576**	**6,668**	**3,806**
Expenses	6,748	5,614	5,928	3,377
EBITDA	**1,052**	**962**	**739**	**429**
EBITDA Margins (%)	***13.5%***	***14.6%***	***11.1%***	***11.27%***
Depreciation and amortisation	316	328	354	182
Finance costs	182	119	78	41
Other Income	93	120	138	36
Profit before tax	**647**	**636**	**446**	**242**
Tax expense	155	162	115	64
PAT	**493**	**474**	**331**	**178**
PAT Margins (%)	***6.2%***	***7.1%***	***4.9%***	***4.68%***
Other Comprehensive income	4	-111	13	1
Total Comprehensive income	**497**	**363**	**344**	**179**
Diluted EPS (INR)	26.19	25.19	17.57	9.46

Note: * Other Comprehensive Income in FY25 includes loss amounting to Rs 116.20 million on account of impairment in fair valuation of investment in the the equity shares of Altigreen Propulsion Labs Private Limited based on the share valuation report of registered valuer.

HISTORICAL STANDALONE BALANCE SHEET

THE HI-TECH GEARS

₹ in Mn

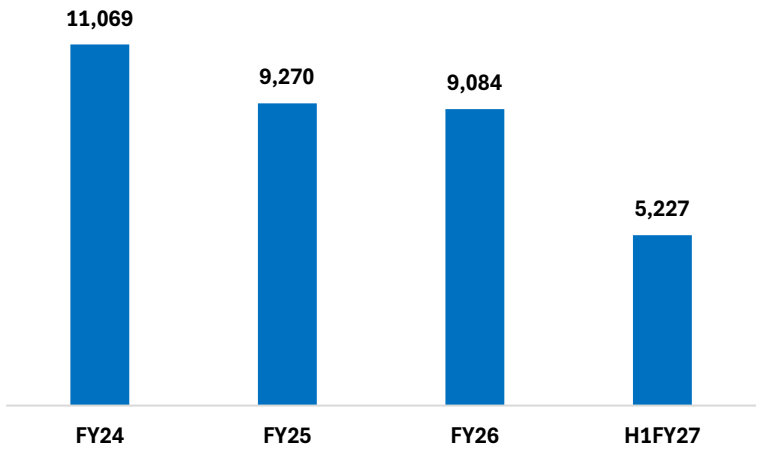
PARTICULARS (INR MN)	FY24	FY25	FY26	H1 FY27
NON-CURRENT ASSETS	**4,016**	**4,075**	**4,040**	**4,060**
a) Property, plant and equipment	1,791	1,762	1,715	1,667
b) Capital work-in-progress	32	7	36	48
c) Right of Use Assets	332	558	519	499
d) Other Intangible assets	7	7	2	12
f) Financial assets				
i) Investments	1,663	1,549	1,552	1,553
ii) Loans	79	71	84	82
iii) Other Financial Assets	56	59	58	57
iv) Deferred tax assets (net)		2	17	27
J) Other non-current assets	55	57	57	115
CURRENT ASSETS	**3,005**	**2,629**	**2,872**	**2,943**
a) Inventories	854	929	1,003	1,045
a) Financial Assets				
i) Trade Receivables	1,421	1,162	1,358	1,164
ii) Cash and cash equivalents	60	64	3	27
iii) Bank balances other than above	399	243	288	399
iv) Loans	2	3	5	5
v) Other financial assets	24	7	4	2
b) Current Tax Assets (Net)	30	10	19	67
c) Other current assets	215	209	192	234
TOTAL ASSETS	**7,021**	**6,704**	**6,912**	**7,003**

PARTICULARS (INR MN)	FY24	FY25	FY26	H1 FY27
EQUITY	**4,431**	**4,706**	**4,962**	**5,068**
Equity Share Capital	188	188	188	188
Other Equity	4,243	4,518	4,774	4,880
NON-CURRENT LIABILITIES	**632**	**604**	**535**	**513**
a) Financial Liabilities				
i) Borrowings	304	80	-	-
ii) Lease Liability	272	479	488	467
b) Provisions	38	37	39	39
c) Deferred tax liabilities (net)	8	-	-	-
d) Other Non- Current Liabilities	9	8	8	7
CURRENT LIABILITIES	**1,958**	**1,394**	**1,415**	**1,422**
a) Financial Liabilities				
i) Borrowings	854	474	451	189
ii) Lease Liabilities	42	75	34	38
iii) Trade Payables	793	617	739	941
iv) Other financial liabilities	179	139	142	203
b) Other current liabilities	53	67	34	34
c) Provisions	37	21	15	17
TOTAL EQUITY AND LIABILITIES	**7,021**	**6,704**	**6,912**	**7,003**

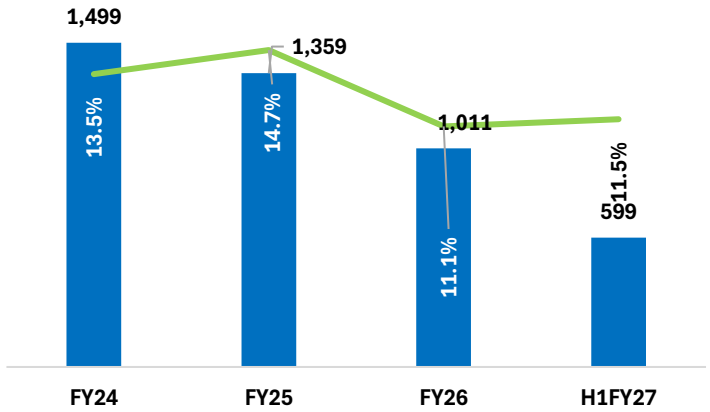
HISTORICAL CONSOLIDATED FINANCIAL HIGHLIGHTS

THE HI-TECH GEARS

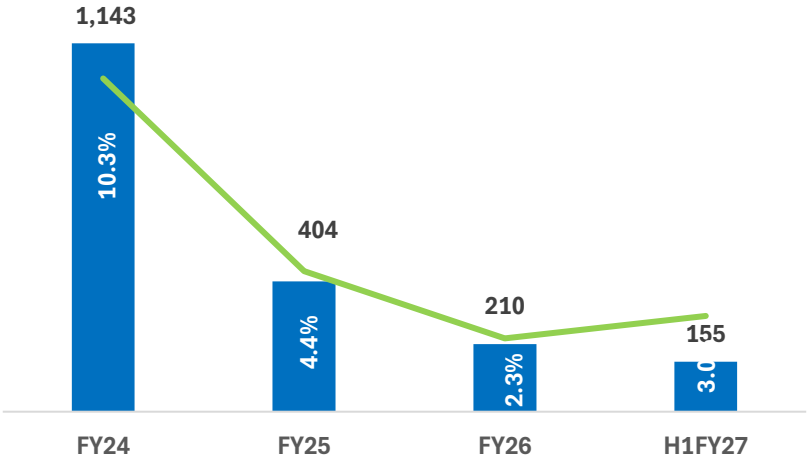
OPERATIONAL REVENUE (INR MN)



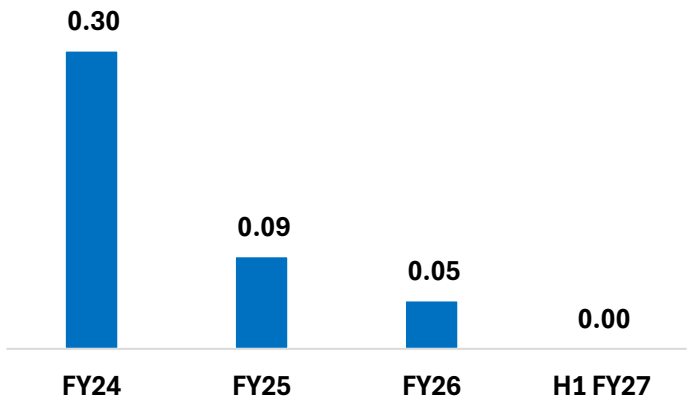
EBITDA (INR MN) & EBITDA MARGINS (%)



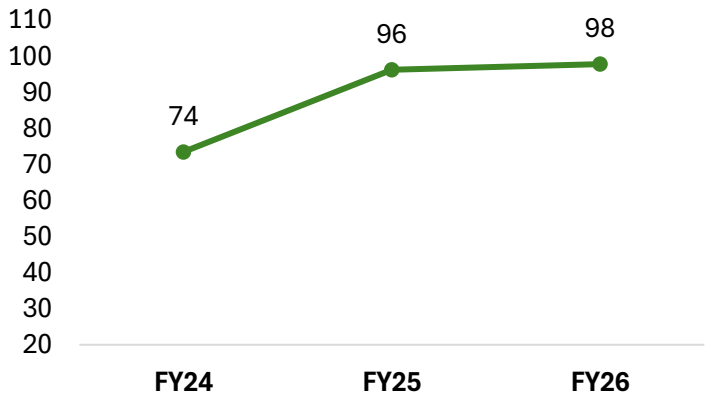
PAT (INR MN) & PAT MARGINS (%)



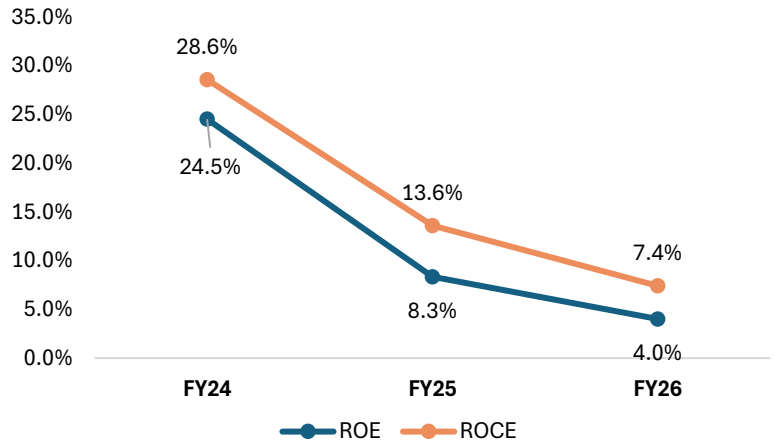
Net Debt to Equity (X)



Cash Conversion Cycle (Days)



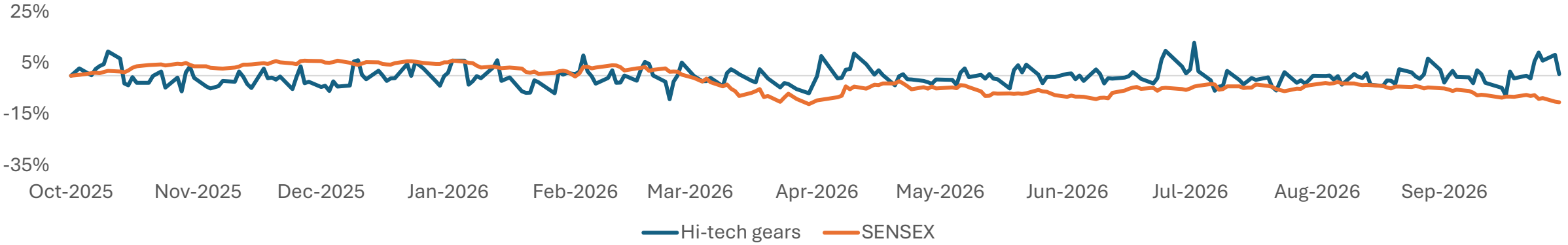
ROCE (%) AND ROE (%)



*Note: * Higher Net Profit, ROCE and ROE in FY24 due to one-time income of INR 772 Mn in the overseas subsidiary in Q2 FY24*

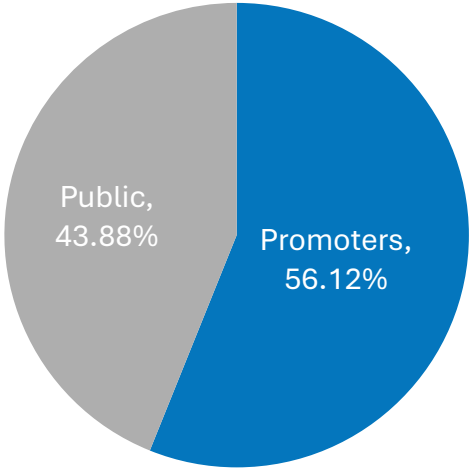
THE HI-TECH GEARS

SHARE PRICE PERFORMANCE UP TO 30th September, 2026



MARKET DATA (INR) AS ON 30th SEPTEMBER 2026	
Face Value	10.00
CMP	516.00
52 Week H/L	894.80/516.00
Market Cap (INR Mn)	11,721.12
Shares O/S (Mn)	18.82
Avg. Volume ('000)	3.06

Shareholding Pattern (as on Sept 30, 2026)



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