



HCC/SEC/AM/2026

February 12, 2026

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| BSE Limited The Corporate Relationship Dept, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001 Scrip Code : 500185 | National Stock Exchange of India Ltd. Exchange Plaza, Bandra-Kurla Complex, Bandra (East), Mumbai-400 051 Symbol : HCC |
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Dear Sir / Madam,

Sub : Analyst / Institutional Investor Meeting Presentation

Further to our letter dated February 5, 2026 and pursuant to Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing a copy of the presentation to be made before the Analyst & Institutional Investor Meeting, scheduled to be held on February 12, 2026.

We request you to kindly take the above on record.

Yours sincerely,
For **Hindustan Construction Company Ltd.**

Nitesh Kumar Jha
Company Secretary

Encl.: As above

Hindustan Construction Co Ltd

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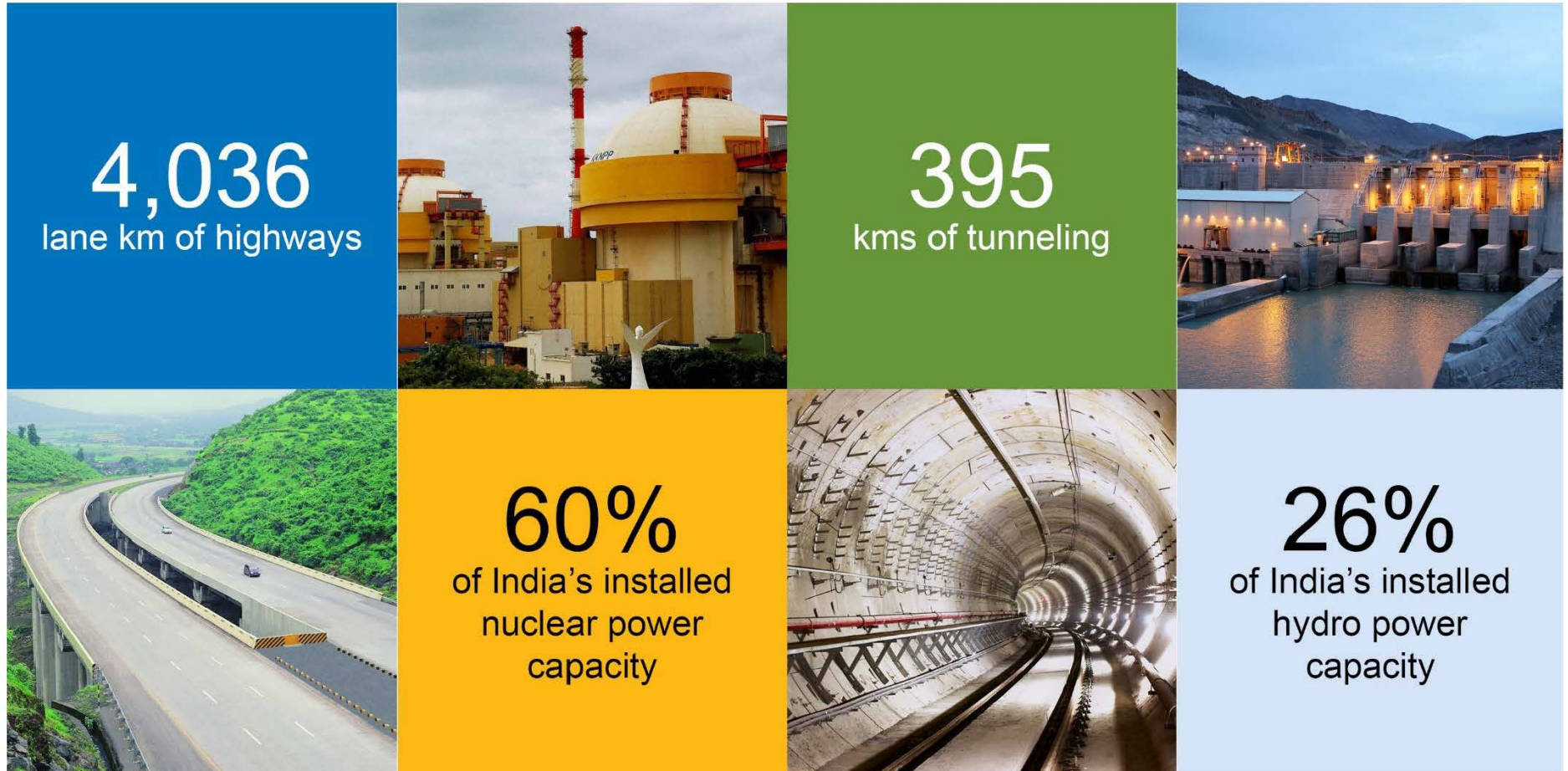


Hindustan Construction Co Ltd

Investor/Analyst Presentation

Q3 FY26

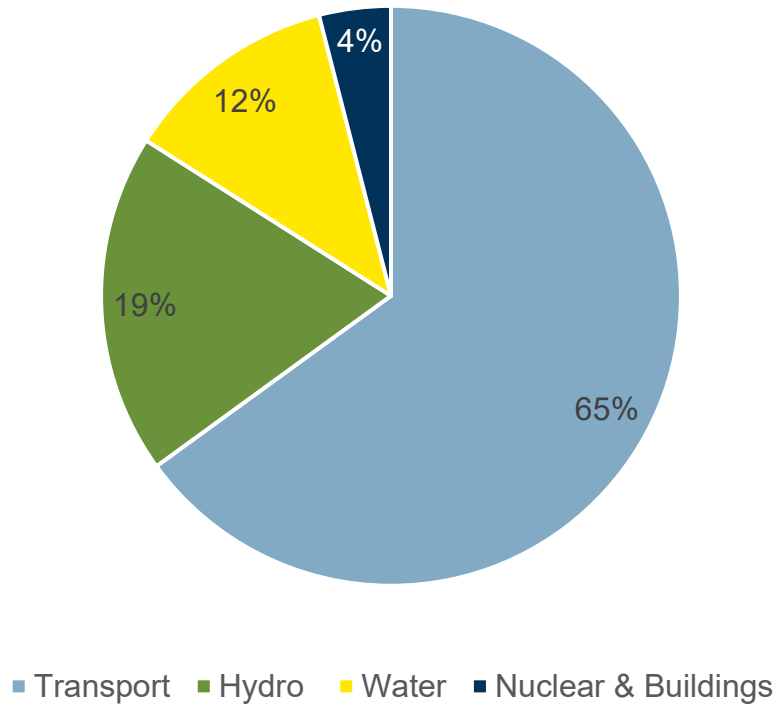
Nation building since 1926



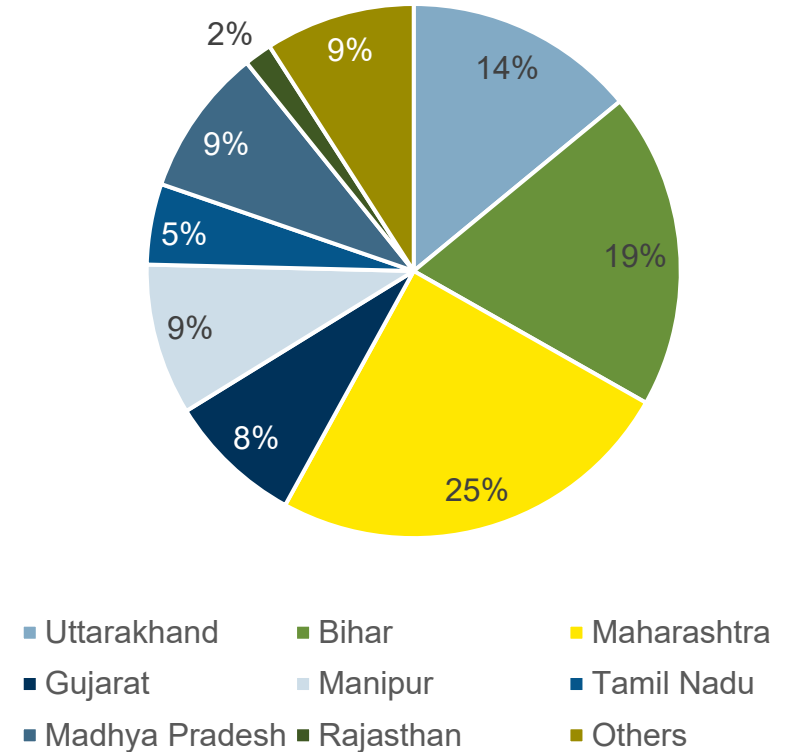
Diversified & robust orderbook

Order Backlog: ₹13,148 Cr

Order Book Position (Business Line Wise)



Order Book Position (Geographical)



Key performance highlights: Q3 FY26

- Standalone Turnover of ₹921.8 Cr in Q3 FY26 versus ₹1,002.1 Cr in Q3 FY25
- Standalone Net Profit of ₹85.9 Cr in Q3 FY26 versus (₹216.4) Cr in Q3 FY25
- Standalone EBITDA margins at margins at 15.2% in Q3 FY 26 compared to 14.7% in Q3 FY 25
- Secured two orders aggregating ₹1,478 crore in joint venture from the Northern Frontier Railways, in which HCC holds a 65% stake; lowest bidder in projects worth ₹ 2,675 cr Cr (*HCC share: ₹1,517 Cr*)
- Bid submitted and under evaluation ₹35,765 Cr; HCC share ₹31,611 Cr
- Robust bid pipeline at approximately ₹53,820 Cr, reflecting strong business momentum.
- The ₹1,000 crore Rights Issue was subscribed ~200%.
- H56: 8.15 mCHF (₹91 Cr) from Baloise receivables, of which 7.56 mCHF (₹84 Cr) received
- Significant deleveraging progress with ₹680 Cr prepayments in FY'26; additional ₹876 Cr repayment planned in Q4, driving substantial debt reduction to ~ ₹1950 Cr
- Reduction of HCC Corporate Guarantee on debt of Prolific Resolution Pvt. Ltd. from 100% to 20% approved by 100% lenders; documentation completed

Key performance highlights: Q3 FY26 (contd.)

Operations update:

- **Patna Metro Rail Project (Packages 05 & 06)**; commencement inaugurated Hon'ble Chief Minister of Bihar, Shri Nitish Kumar
- **Indore Metro Rail Project**: Piling works are underway at all five stations, while station excavation is in progress at the Airport and Rajwada stations.
- **Vishnugad–Pipalkoti HEP** achieved a significant portion of dam concrete works, with 8.5 km of the planned 12.1 km HRT excavated using TBM
- Work at the **Agardanda Creek, Tehri Pumped Storage**, and **Bhivpuri Pumped Storage** projects is progressing in line with scheduled timelines.

Operations Update: Indore Metro



Trial Ring Assembly



BSF Kalaninagar Station

Operations Update: Patna Metro PC 05 & PC 06



Inauguration by Chief Minister Shri Nitish Kumar



Casting Yard Development

Operations Update: Agardanda Creek Bridge

Piling works @ Navigation Span P51

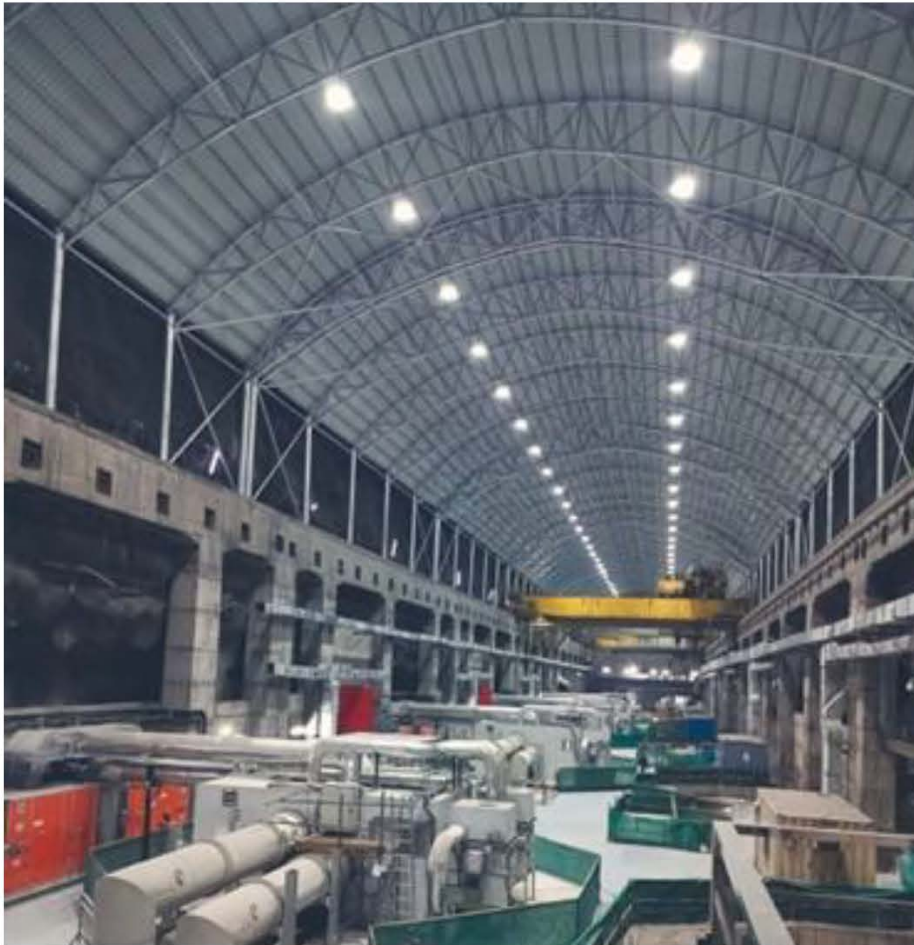


Segment Casting



Operations Update: Tehri PSP (4x250 MW)

Powerhouse Overview



Operations Update: Bhivpuri PSP (3x333.33 MW)

Lower Reservoir Excavation



Operations Update: Vishnugad Pipalkoti HEP (4x111 MW)



Dam



Head Race Tunnel

Operations Update: Tapovan Vishnugad HEP (4x130 MW)



Face 4



Face 5

Operations Update: Fast Reactor Fuel Cycle Facility (FRFCF)



Block 6



Block 7

Standalone Financials: Q3 FY26

Results are in accordance with the Indian Accounting Standards (Ind AS) notified by the Ministry of Corporate Affairs

| Particular | Q3 FY26 ₹ Cr | Q3 FY25 ₹ Cr | y-o-y % | Q2 FY26 ₹ Cr |
|---|-----------------|-----------------|----------------|-----------------|
| Income from operations | 921.8 | 1,002.1 | -8.0% | 957.8 |
| Other income | 32.9 | 26.2 | 25.5% | 17.7 |
| Total income | 954.6 | 1,028.3 | -7.2% | 975.5 |
| Construction cost (incl. material) and other expenses | 702.3 | 775.8 | -9.5% | 721.7 |
| Employees cost | 79.7 | 79.2 | 0.6% | 81.9 |
| EBITDA (excluding other income) | 139.8 | 147.1 | -5.0% | 154.2 |
| EBITDA margin (%) (excluding other income) | 15.2% | 14.7% | 0.5% | 16.1% |
| Finance cost | 114.6 | 138.4 | -17.2% | 112.2 |
| Depreciation | 4.7 | 16.5 | -71.8% | 4.6 |
| Profit/(loss) before exceptional item and tax | 53.4 | 18.4 | 190.1% | 55.1 |
| Exceptional income/(expenses) | 37.8 | - | 0.0% | - |
| Profit/(loss) before tax | 91.2 | 18.4 | 395.5% | 55.1 |
| Tax expense | 5.3 | 234.8 | -97.7% | 18.4 |
| Profit/(loss) after tax | 85.9 | (216.4) | -139.7% | 36.7 |
| Other comprehensive income/(loss) | (7.7) | (4.1) | 88.2% | (3.3) |
| Total comprehensive income | 78.2 | (220.5) | -135.5% | 33.4 |

Consolidated Financials: Q3 FY26

Results are in accordance with the Indian Accounting Standards (Ind AS) notified by the Ministry of Corporate Affairs

| Particular | Q3 FY26 ₹ Cr | Q3 FY25 ₹ Cr | y-o-y % | Q2 FY26 ₹ Cr |
|---|-----------------|-----------------|----------------|-----------------|
| Income from operations | 925.3 | 1,006.8 | -8.1% | 960.7 |
| Other income | 36.2 | 59.4 | -39.0% | 22.5 |
| Total income | 961.5 | 1,066.2 | -9.8% | 983.3 |
| Construction cost (including material) and other expenses | 776.7 | 906.7 | -14.3% | 729.3 |
| Employees eost | 81.5 | 130.6 | -37.6% | 83.7 |
| EBITDA (excluding other income) | 67.2 | (30.5) | -320.5% | 147.8 |
| EBITDA margin (%) (excluding other income) | 7.26% | -3.03% | 10.3% | 15.38% |
| Finance cost | 123.0 | 183.1 | -32.8% | 119.9 |
| Depreciation | 4.9 | 89.5 | -94.5% | 5.9 |
| Share in profit/(loss) of associates and Joint venture | 2.0 | (52.3) | -103.9% | (2.2) |
| Profit/(loss) before tax and exceptional itesm | (22.4) | (296.0) | -92.4% | 42.3 |
| Exceptional income/(expenses) | 37.8 | 529.7 | -92.9% | - |
| Profit/(loss) before tax | 15.4 | 233.7 | -93.4% | 42.3 |
| Tax expense/(credit) | 7.3 | 272.6 | -97.3% | (5.5) |
| Profit/(loss) after tax | 8.1 | (38.9) | -120.7% | 47.8 |
| Other comprehensive income/(loss) | (5.6) | (5.5) | 1.8% | 0.8 |
| Total comprehensive income/(loss) (after tax) | 2.5 | (44.4) | -105.7% | 48.6 |

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