Gillette India Limited
CIN: L28931MH1984PLC267130
Regd. Office
P&G Plaza, Cardinal Gracias Road,
Chakala, Andheri (E),
Mumbai - 400099
Tel: (91-22) 6958 6000
Fax: (91-22) 6958 7337
Website: in.pg.com

November 13, 2026

To,
The Corporate Relations Department
The BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001
Ref:- Scrip Code:- 507815

To,
The Listing Department
The National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block,
Bandra Kurla Complex, Bandra (East),
Mumbai – 400051
Ref:- NSE Symbol:- GILLETTE

Dear Sir/Madam,

Sub:- Outcome of Board Meeting held on November 13, 2026

We are pleased to inform you that at a meeting of the Board of Directors of the Company held today (started at 12:22 P.M and concluded at 12:42 P.M), the Unaudited Financial Results for the quarter and half year ended September 30, 2026 were approved.

We are enclosing herewith the following:

a. Unaudited Financial Results for the quarter ended September 30, 2026;
b. Limited Review Report in respect of the Unaudited Financial Results for the quarter and half year ended September 30, 2026, furnished by Statutory Auditors of the Company.

Kindly take the same on record and oblige.

Thanking you,
Yours faithfully,

For **Gillette India Limited**
Flavia Peter Machado
Flavia Peter Machado 2026.11.13 12:59:22 +05'30'
Flavia Machado
Authorized Signatory

KALYANIWALLA
& MISTRY LLP
CHARTERED ACCOUNTANTS

REVIEW REPORT
TO THE BOARD OF DIRECTORS
GILLETTE INDIA LIMITED

1. We have reviewed the accompanying Statement of Unaudited Financial Results of ***GILLETTE INDIA LIMITED*** *("the Company")* for the quarter and six months ended September 30, 2026, together with the Statement of Unaudited Assets and Liabilities, Statement of Unaudited Cash Flows and the notes thereon, ("the Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, duly initialled by us for identification. This Statement, which is the responsibility of the Company's Management and has been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on November 13, 2026, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 'Interim Financial Reporting' ('Ind AS 34'), prescribed under Section 133 of the Companies Act, 2013 ("the Act") read with relevant Rules issued thereunder, as applicable and other accounting principles generally accepted in India. Our responsibility is to issue a report on the Statement based on our review.

2. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. This Standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.

3. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable accounting standards and other recognized accounting practices and policies, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For KALYANIWALLA & MISTRY LLP
CHARTERED ACCOUNTANTS
Firm Regn. No.: 104607W / W100166

ROSHNI
RAYOMAND
MARFATIA

Digitally signed by ROSHNI RAYOMAND MARFATIA
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Date: 2026.11.13 12:53:17 +05'30'

Roshni R Marfatia
PARTNER
M. No.: 106548
UDIN: 26106548PCKVAJ9848
Mumbai: November 13, 2026.

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(₹ in Lakhs)

STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTH ENDED 30TH SEPTEMBER 2026

	Particulars	(1) Three Months Ended 30th September 2026	(2) Preceding Three Months Ended 30th June 2026	(3) Corresponding Three Months Ended 30th September 2025	(4) Six Months Ended 30th September 2026	(5) Corresponding Six Months Ended 30th September 2025	(6) Previous Year Ended 31st March 2026
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1	Revenue from operations	84 610	78 302	81 081	1 62 912	1 51 753	3 09 953
2	Other income	837	522	871	1 359	1 539	2 789
3	**Total income (1+2)**	**85 447**	**78 824**	**81 952**	**1 64 271**	**1 53 292**	**3 12 742**
4	**Expenses**						
(a)	Cost of materials consumed	16 611	18 770	24 827	35 381	42 524	73 081
(b)	Purchases of stock-in-trade (Traded goods)	21 045	9 455	11 436	30 500	19 593	44 642
(c)	Changes in inventories of finished goods, stock-in-trade and work-in-progress	(875)	1 109	(1 868)	234	(6 118)	(4 285)
(d)	Employee benefits expense	5 174	6 117	5 326	11 291	10 215	21 969
(e)	Finance costs	407	102	407	509	511	1 206
(f)	Depreciation and amortization expense	1 799	1 797	1 968	3 596	4 014	7 854
(g)	Advertising & sales promotion expenses	10 821	10 332	11 240	21 153	24 877	43 759
(h)	Other expenses	9 098	9 740	9 344	18 838	18 861	36 482
	Total expenses	**64 080**	**57 422**	**62 680**	**1 21 502**	**1 14 477**	**2 24 708**
5	**Profit before tax (3-4)**	**21 367**	**21 402**	**19 272**	**42 769**	**38 815**	**88 034**
6	**Income tax expense**						
(a)	Current tax	5 581	5 594	5 193	11 175	10 357	23 126
(b)	Deferred tax	(124)	(137)	(286)	(261)	(476)	(589)
(c)	Prior year tax adjustments	---	---	---	---	---	66
	Income tax expense	**5 457**	**5 457**	**4 907**	**10 914**	**9 881**	**22 603**
7	**Profit for the period (5-6)**	**15 910**	**15 945**	**14 365**	**31 855**	**28 934**	**65 431**
8	**Other comprehensive income/(loss)**						
	Items that will not be reclassified to profit or loss:						
	Re- measurement of the defined benefit plans	(42)	167	140	125	(16)	666
	Income tax effect on above	10	(42)	(35)	(32)	4	(168)
	Total other comprehensive income/(loss)	**(32)**	**125**	**105**	**93**	**(12)**	**498**
9	**Total comprehensive income for the period (7+8)**	**15 878**	**16 070**	**14 470**	**31 948**	**28 922**	**65 929**
10	Paid-up equity share capital (Face Value ₹ 10 per Equity Share)	3 259	3 259	3 259	3 259	3 259	3 259
11	Other Equity						91 384
12	**Earnings per share (Face value of ₹ 10/- per equity share) (not annualised):**						
(a)	Basic (in ₹)	48.83	48.93	44.08	97.76	88.79	200.80
(b)	Diluted (in ₹)	48.83	48.93	44.08	97.76	88.79	200.80

See accompanying notes to the Financial Results

Segment wise Revenue, Results, Assets and Liabilities under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

(₹ in Lakhs)

Particulars	(1) Three Months Ended 30th September 2026	(2) Preceding Three Months Ended 30th June 2026	(3) Corresponding Three Months Ended 30th September 2025	(4) Six Months Ended 30th September 2026	(5) Corresponding Six Months Ended 30th September 2025	(6) Previous Year Ended 31st March 2026
	(Unaudited)	**(Unaudited)**	**(Unaudited)**	**(Unaudited)**	**(Unaudited)**	**(Audited)**
1.Segment Revenue						
- Grooming	67 900	62 865	66 593	1 30 765	1 24 286	2 54 318
- Oral Care	16 710	15 437	14 488	32 147	27 467	55 635
Total Income from Operations	**84 610**	**78 302**	**81 081**	**1 62 912**	**1 51 753**	**3 09 953**
2.Segment Results (Profit/(Loss)) before finance costs and tax						
- Grooming	19 243	17 345	16 238	36 588	31 591	75 298
- Oral Care	1 748	3 771	2 563	5 519	6 244	10 858
Total Segment Results	**20 991**	**21 116**	**18 801**	**42 107**	**37 835**	**86 156**
Less: Finance costs	(407)	(102)	(407)	(509)	(511)	(1 206)
Add/(Less): Unallocable Income net of Unallocable Expenditure	783	388	878	1 171	1 491	3 084
Total Profit Before Tax	**21 367**	**21 402**	**19 272**	**42 769**	**38 815**	**88 034**
3. Segment assets						
- Grooming	1 02 372	1 03 844	1 12 700	1 02 372	1 12 700	1 13 052
- Oral Care	12 957	11 182	11 149	12 957	11 149	13 257
Total Segment Assets	**1 15 329**	**1 15 026**	**1 23 849**	**1 15 329**	**1 23 849**	**1 26 309**
- Unallocated Corporate Assets	90 506	94 428	91 096	90 506	91 096	60 838
Total Assets	**2 05 835**	**2 09 454**	**2 14 945**	**2 05 835**	**2 14 945**	**1 87 147**
4. Segment liabilities						
- Grooming	63 012	64 991	65 539	63 012	65 539	60 772
- Oral Care	15 708	14 628	13 575	15 708	13 575	13 355
Total Segment Liabilities	**78 720**	**79 619**	**79 114**	**78 720**	**79 114**	**74 127**
- Unallocated Corporate Liabilities	19 787	18 993	19 574	19 787	19 574	18 377
Total Liabilities	**98 507**	**98 612**	**98 688**	**98 507**	**98 688**	**92 504**

Notes to Segment Results:

a. Segments have been identified in line with the Indian Accounting Standard (Ind AS) 108- Operating Segments.

b. Grooming segment produces and sells shaving system and cartridges, blades, toiletries and components. Oral Care segment produces and sells tooth brushes and oral care products.

c. All assets are allocated to reportable segments other than loans, other financial assets and income tax and deferred tax assets. Assets used jointly by reportable segments are allocated on the basis of the revenues earned by individual reportable segments.

d. All liabilities are allocated to reportable segments other than provisions, other financial and current liabilities and current tax liabilities. Liabilities for which reportable segments are jointly liable are allocated in proportion to the segment cost ratio.

Notes :

1 **Statement of Assets and Liabilities** (₹ in Lakhs)

Particulars	As at 30th September 2026 (Unaudited)	As at 31st March 2026 (Audited)
ASSETS		
Non-current assets		
Property, plant and equipment	30 481	30 430
Capital work-in-progress	5 260	3 330
Financial assets		
(i) Loans	1 409	1 720
(ii) Other financial assets	394	303
Deferred tax assets (Net)	7 079	6 849
Non-current tax assets (Net)	13 312	12 984
Other non-current assets	3 610	5 483
Total non-current assets	**61 545**	**61 099**
Current assets		
Inventories	53 619	51 964
Financial assets		
(i) Trade receivables	26 470	39 773
(ii) Cash and cash equivalents	58 780	26 682
(iii) Bank balances other than (ii) above	508	244
(iv) Loans	428	498
(v) Other financial assets	2 246	4 215
Other current assets	2 239	2 672
Total current assets	**1 44 290**	**1 26 048**
Total Assets	**2 05 835**	**1 87 147**
EQUITY AND LIABILITIES		
EQUITY		
Equity share capital	3 259	3 259
Other equity	1 04 069	91 384
Total Equity	**1 07 328**	**94 643**
LIABILITIES		
Non-current liabilities		
Financial liabilities		
(i) Lease liabilities	2	2
Provisions	10 802	10 861
Total non-current liabilities	**10 804**	**10 863**
Current liabilities		
Financial liabilities		
(i) Lease Liabilities	----*	----*
(ii) Trade payables		
Total outstanding dues of micro enterprises and small enterprises	607	652
Total outstanding dues of creditors other than micro enterprises and small enterprises	70 773	66 214
(iii) Other financial liabilities	2 404	2 258
Other current liabilities	6 788	5 584
Provisions	6 377	6 179
Current tax liabilities (Net)	754	754
Total current liabilities	**87 703**	**81 641**
Total Liabilities	**98 507**	**92 504**
Total Equity and Liabilities	**2 05 835**	**1 87 147**

* denotes amount less than ₹ 50 000

2 **Statement of Cash Flows** (₹ in Lakhs)

Particulars	Six Months Ended 30th September 2026 (Unaudited)	Six Months Ended 30th September 2025 (Unaudited)
A. Cash Flows from Operating Activities		
Profit before tax	**42 769**	**38 815**
Adjustments for:		
Depreciation and amortization expense	3 596	4 014
Loss on disposal of property, plant and equipment	44	67
Finance costs	509	511
Provision for doubtful receivables (net)	(136)	(90)
Interest income	(1 184)	(1 380)
Net unrealised foreign exchange (gain) / loss	(321)	232
Expense recognised in respect of equity settled share based payments	304	339
Operating profit before working capital changes	**45 581**	**42 508**
Working capital adjustments		
Decrease / (Increase) in trade receivables	13 405	(70)
Decrease / (Increase) in financial assets	2 273	(2 221)
(Increase) in inventories	(1 655)	(5 671)
Decrease in other assets	3 627	2 923
Increase in trade and other payables	6 049	7 856
(Decrease) in provisions	(237)	(197)
Cash generated from operations	**69 043**	**45 128**
Income taxes paid (net of refund)	(11 504)	(9 690)
Net cash generated from operating activities	**57 539**	**35 438**
B. Cash Flows from Investing Activities		
Payment to acquire property, plant and equipment and capital work-in-progress	(7 075)	(4 267)
Proceeds from sale of property, plant and equipment	14	9
Interest received	1 170	1 348
Change in earmarked balances	1	200
Net cash (used in) investing activities	**(5 890)**	**(2 710)**
C. Cash Flows from Financing Activities		
Dividend paid	(19 551)	(15 315)
Principal payment of lease liabilities	----*	----*
Interest paid on lease liabilities	----*	----*
Net cash (used in) financing activities	**(19 551)**	**(15 315)**
Net increase in cash and cash equivalents (A+B+C)	**32 098**	**17 413**
Cash and cash equivalents at the beginning of the year	**26 682**	**41 545**
Cash and cash equivalents at the end of the period	**58 780**	**58 958**

* Denotes amount less than ₹ 50 000

Notes :

3 The above Unaudited Financial Results have been reviewed by the Audit Committee and approved by the Board of Directors of the Company at their respective meetings held on November 13, 2026 and have been subjected to a limited review by the Statutory Auditors of the Company.These financial results are prepared and published in accordance with Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

4 The Unaudited Financial Results are prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" (Ind AS-34), as prescribed under Section 133 of the Companies Act, 2013, read with relevant Rules issued thereunder and other accounting principles generally accepted in India.

5 The Statement of Assets and Liabilities as at September 30, 2026, is attached herewith as Note 1.

6 The Statement of Cash Flows has been prepared under the indirect method as set out in Ind AS -7 on the "Statement of Cash Flows" and is attached herewith as Note 2.

7 The Company does not have a subsidiary, an associate or a joint venture as at September 30, 2026.

For and on behalf of the Board of Directors of
Gillette India Limited

ROBIN THADATHIL
Digitally signed by ROBIN THADATHIL
Date: 2026.11.13 12:44:04 +05'30'

Robin Thadathil
Whole-time Director
DIN NO : 11862696

Place: Mumbai
Date: November 13, 2026