



GE VERNOVA

September 17, 2026

The Secretary
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street
Mumbai-400 001

The Manager
Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, Bandra Kurla Complex,
Bandra (East)
Mumbai-400 051

Code No. 522275

Symbol: GVT&D

GE Vernova T&D India Limited
(Formerly known as GE T&D India Limited)

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Dear Sir/Madam,

Sub: Investor Presentation

This is further to our letter dated September 16, 2026, intimating the schedule of meetings with Investors/Analysts. In this regard, please find attached the investor presentation to be discussed during the meetings.

This is for your information and records.

For GE Vernova T&D India Limited
(Formerly known as GE T&D India Limited)

Shweta Mehta

Company Secretary & Compliance Officer

Membership No: A-18600

Contact No.: +91-120-5021500

INVESTOR MEETING - 2026

GE VERNOVA T&D INDIA LTD

21st – 23rd September 2026 – Mumbai

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FATALITY FREE STRATEGY

We believe in a multi-year approach focused on systems, rather than people, as the most effective controls for achieving fatality free operations.

EHS FUNDAMENTALS

- Life Saving Rules
- Technical Standards



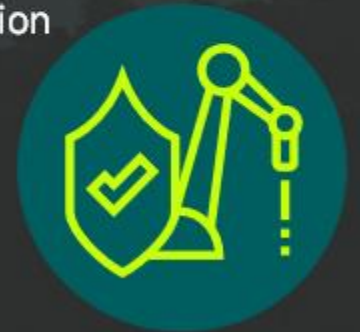
PEOPLE ENGAGEMENT

- Everyone reports*
- Chronic unease



PREVENTIVE BARRIERS

- Hierarchy of controls
- Systems & automation



We protect our people, so they can bring the energy to change the world

*Fatality-free operations start with speaking up and stopping unsafe work. Every report strengthens our culture and prevents harm. Silence endangers lives.

Company built on pride, purpose and people



Honouring Women’s Day with family, friends, and the broader community



Creating meaningful and impactful societal value through CSR initiatives

Promoting EHS as a top priority with active engagement with the employees at all locations



Engaging with future energy professionals with next-gen technologies at our booth

Developing excellence within, creating impact beyond

Key Themes

- ✓ **Energy super cycle... record investments fueling India's and global growth**

- ✓ **Prudent capex... strengthening manufacturing leadership to maximize shareholder returns**

- ✓ **Structural growth... driving industry-leading profitability and financial resilience**

- ✓ **Expanding horizons... through exports, innovation, and emerging opportunities**

Growing complexities generating larger opportunities

MULTIPLE DEMAND FORCES



AI/Data Center



Industrialization



Electrification/ Power for all



Electric Vehicle

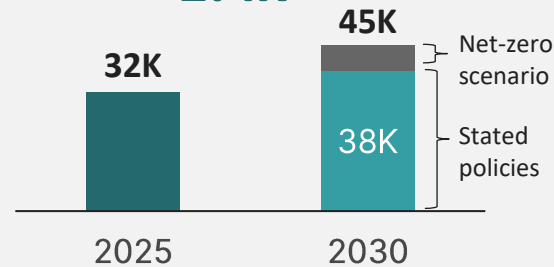


Green Hydrogen

INVESTMENT IN CLEAN ENERGY

Global generation to grow
(TWh/yr)

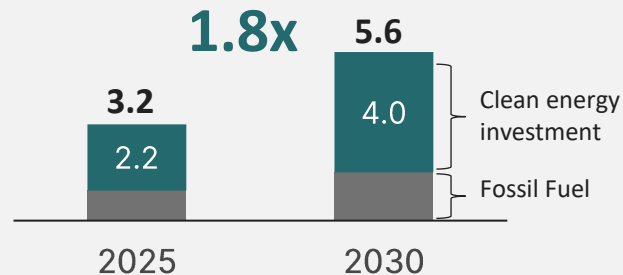
1.4x



Global investment in clean energy

(\$T/yr)

1.8x



ELECTRIFICATION OPPORTUNITY



Large scale power evacuation
... through HVDC



Grid stability and flexibility...
through STATCOM



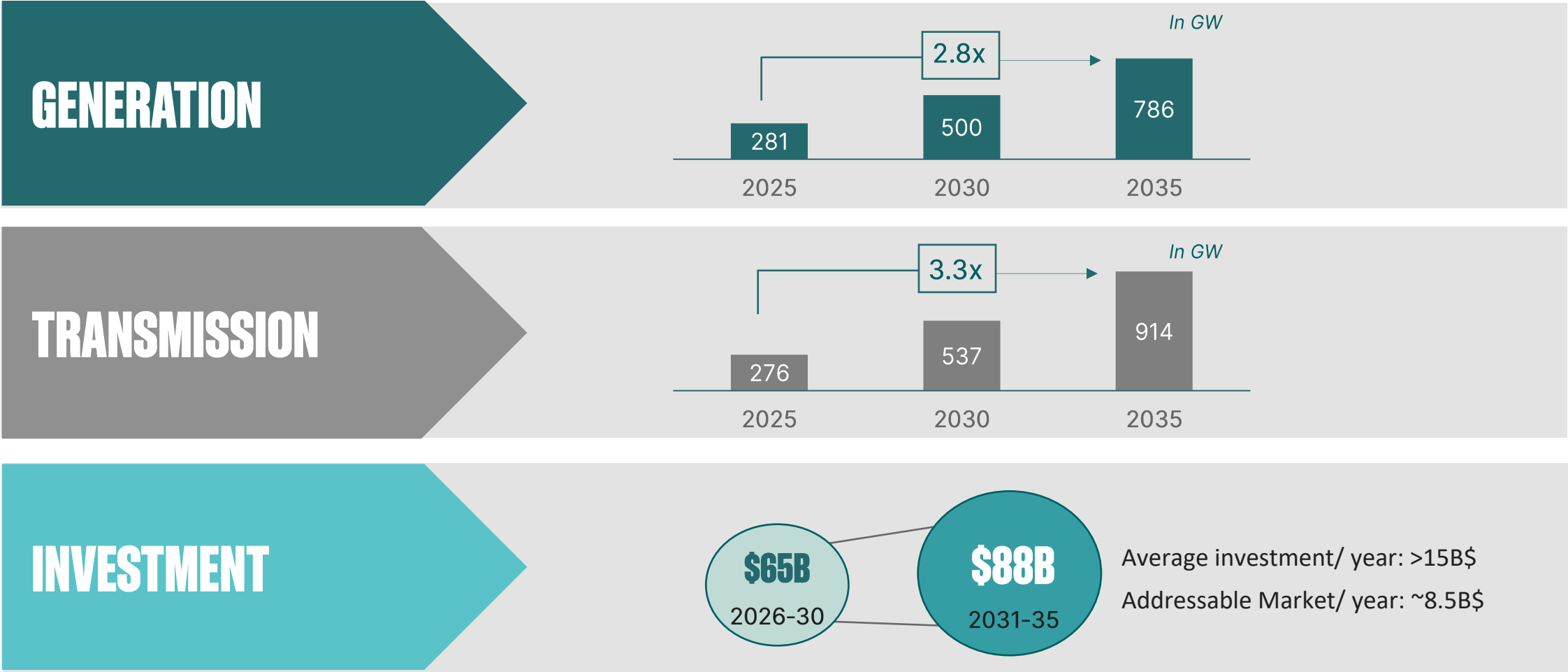
Grid digitization and
modernization... through Asset
performance management and
smart network management



Substation expansion...driving
transformer and switchgear
growth

GE Vernova's advanced technologies serve electrification complexities

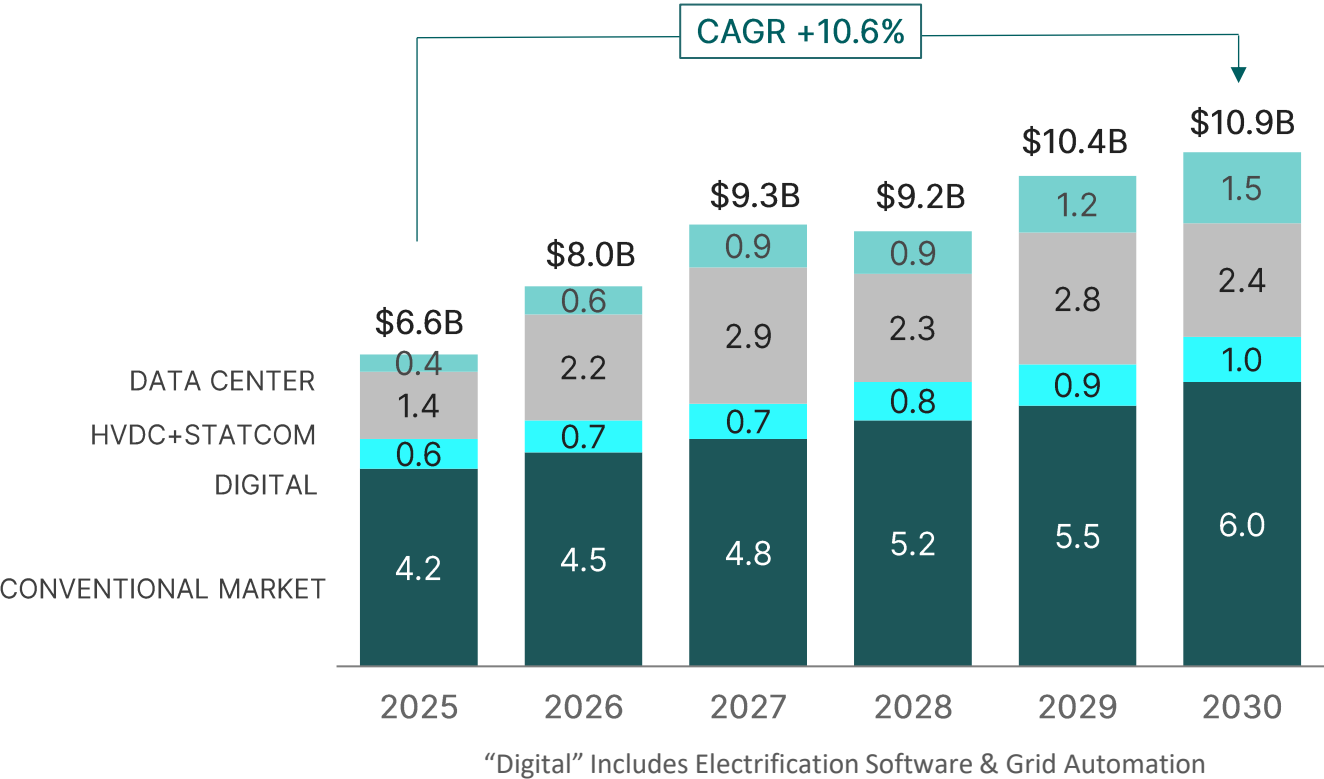
Renewable addition driving transmission investment in India



Note: All the above data pertains to Renewable Energy

Our electrification solutions are well-positioned to serve this growing long-cycle market

Growing addressable market



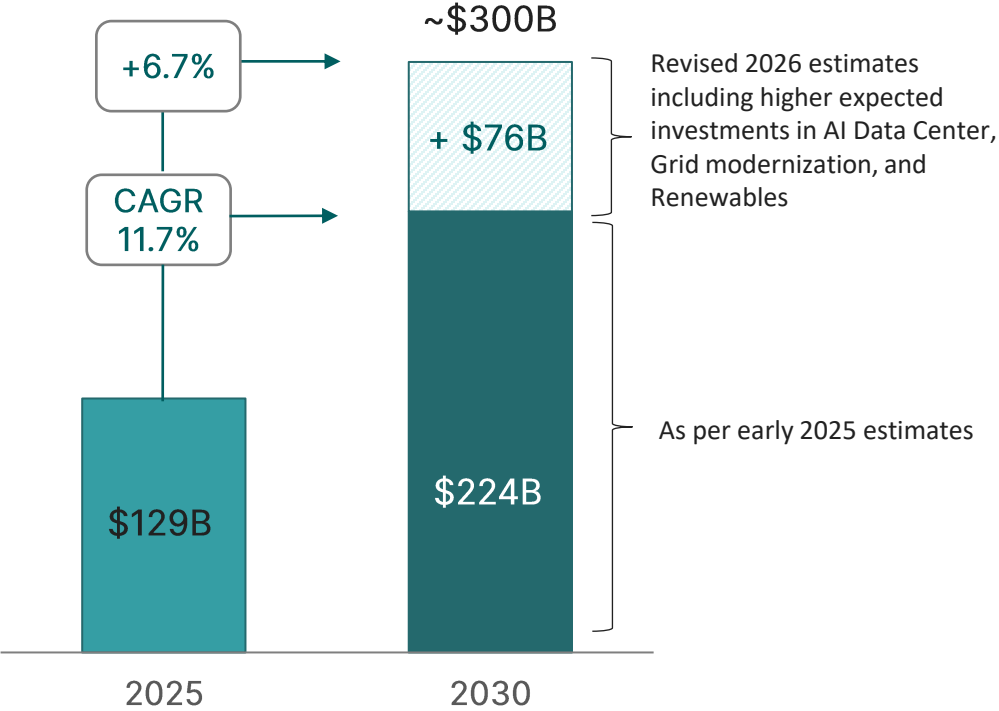
High growth opportunities

- Emerging data center market... significant upside potential as India captures growth
- HVDC market poised to grow... 7 new projects expected by 2030, along with multiple STATCOM opportunities per year
- Rising grid complexity... leading to grid automation & cybersecurity demand
- Conventional market growth... fueled by renewable evacuation requirements

GE Vernova T&D India is strategically placed to win amid accelerating market opportunities

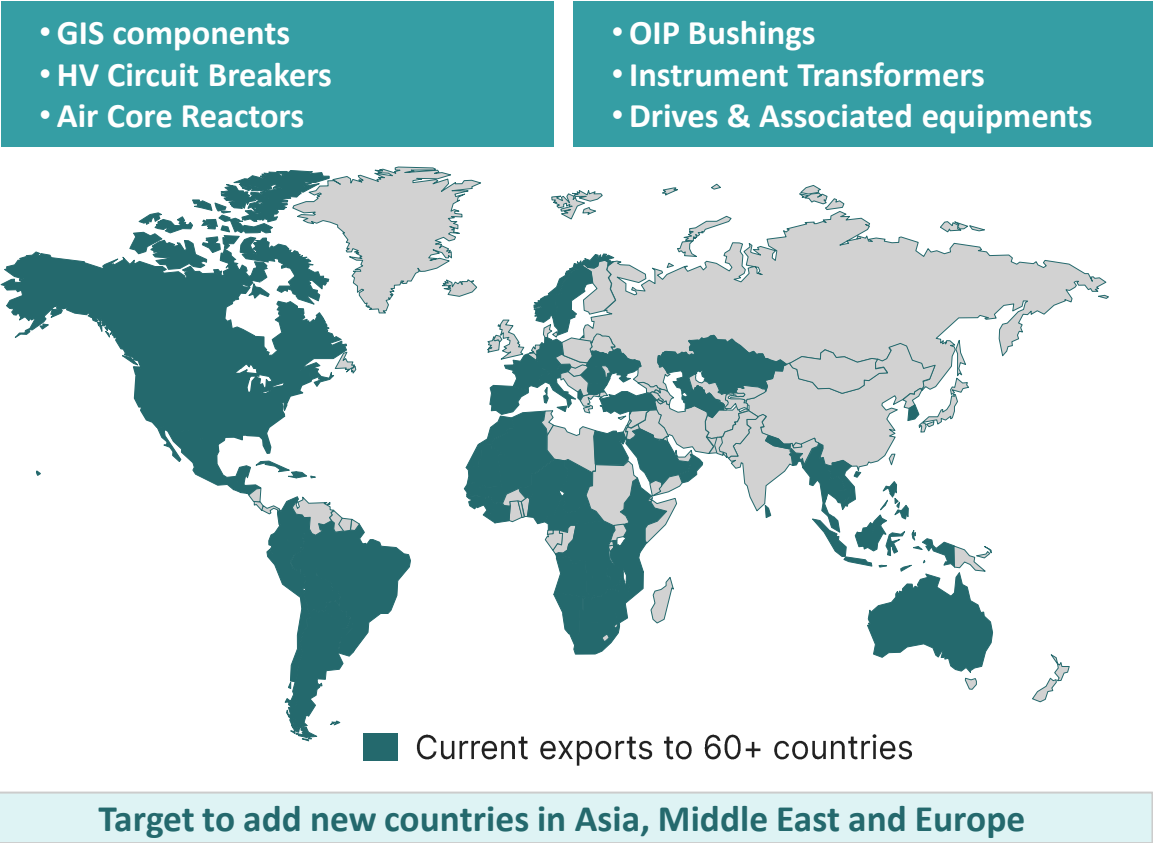
Growing global market led by energy transition

Expanding export opportunities



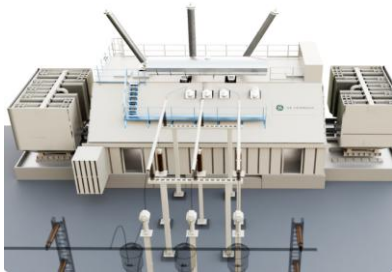
Source: IEA World Energy Outlook, Bloomberg New Energy Finance, Global Data Research

Our reach & ambition



Leveraging GE Vernova’s global reach and network to unlock export potential from India

End to end solutions to meet market requirements

High Voltage AC	High Voltage DC	Grid Automation & Software	New Technologies	
▪ Power Transformers (up to 1200kV); 800+ units delivered ▪ Compact GIS for 72.5 kV to 800 kV applications ▪ Instrument Transformer up to 1200 kV ▪ Air Circuit Breakers up to 800kV ▪ AIS Products including HV Bushings, Air Core Reactors ▪ Turnkey Substation Capabilities	▪ End-to-end HVDC capabilities (LCC & VSC tech) ▪ Won 2.5GW Khavda VSC-based HVDC project ▪ Won 1GW Chandrapur HVDC LCC based refurbishment project ▪ Commissioned 6GW Champa to Kurukshetra HVDC project	▪ Substation Automation Systems (SAS) ▪ Asset Performance Management (APM) ▪ Substation SCADA & telecontrol ▪ Digital Substations & Cybersecurity ▪ 100+ Grid Control Centers units delivered in India	 FACTSFlex	 GridOS® Software
			 Advanced DERMS	 DDLRL

Proven technology leadership covering EHV products to advanced technologies

Meeting demand with prudent capacity increases

- 1

Expanding lean manufacturing to optimize factory output
- 2

Hiring and developing highly skilled labor
- 3

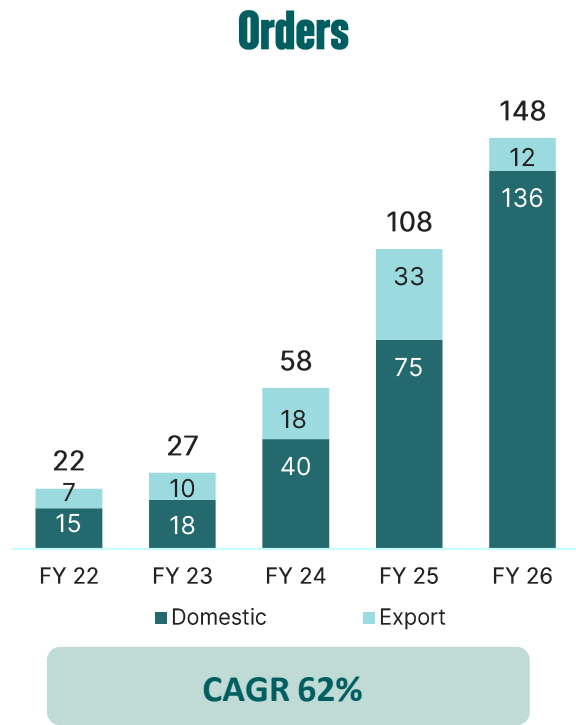
Executing efficient capex investments

Vadodara	Hosur	Padappai	Pallavaram	Noida Sec 63	Vallam
					
+50% increase in Transformer & Reactor capacity	+25% increase in AIS capacity; New lines for Bushings & ACR	+25% capacity increase for GIS & AIS	New lines for HVDC valves (LCC), VSC-STATCOM valves	New Engineering & Test Lab for system design & validation	New Plant - AIS 765kV disconnector , GIS GIB components assembly & Dead Tank 362 FK assembly
Capex : ₹8.1B in phased manner up to Dec 2028			Capex : ₹1.4B up to early 2027		Capex : ₹0.6B in phased manner up to Dec 2026

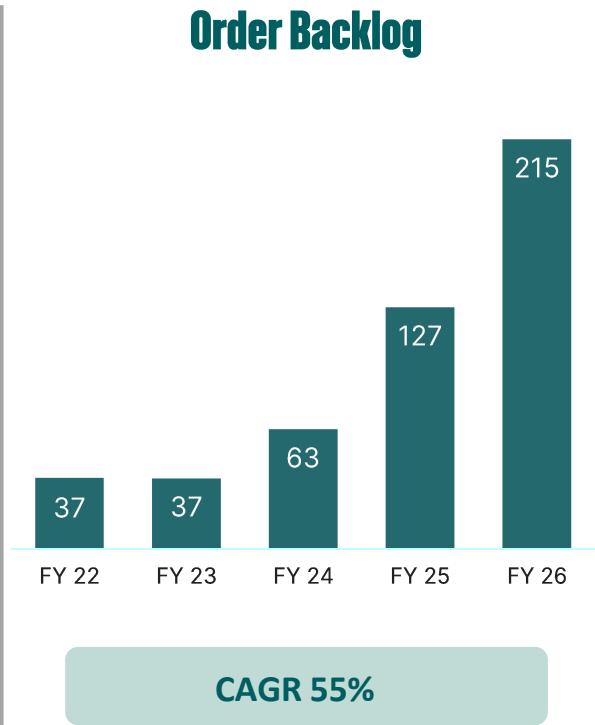
Fresh investment in capacity expansion of ~₹10B

Robust financial execution

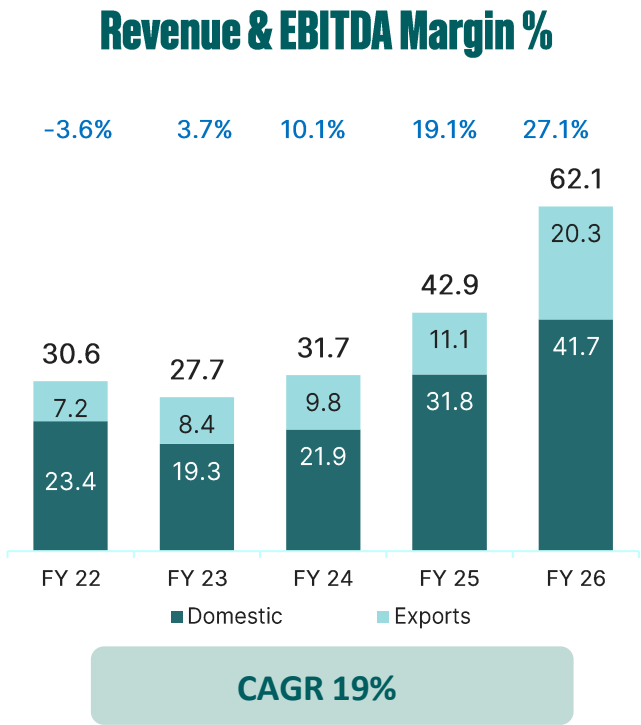
Orders



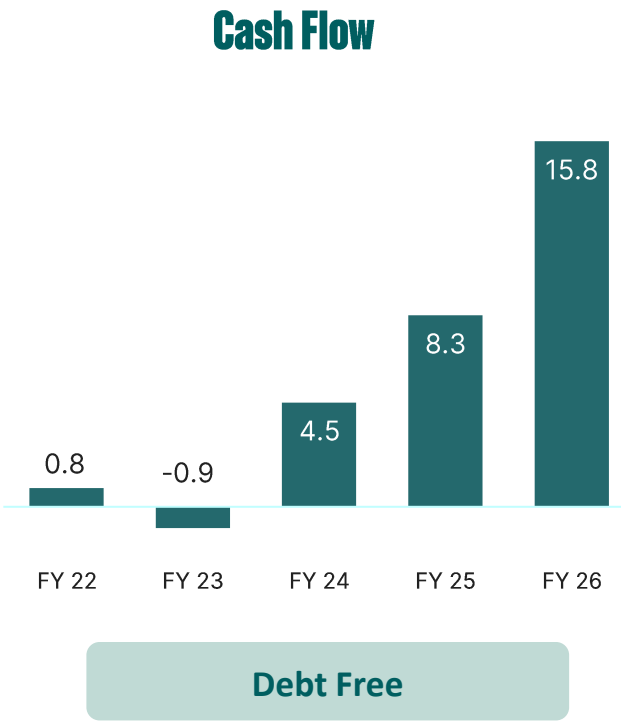
Order Backlog



Revenue & EBITDA Margin %



Cash Flow

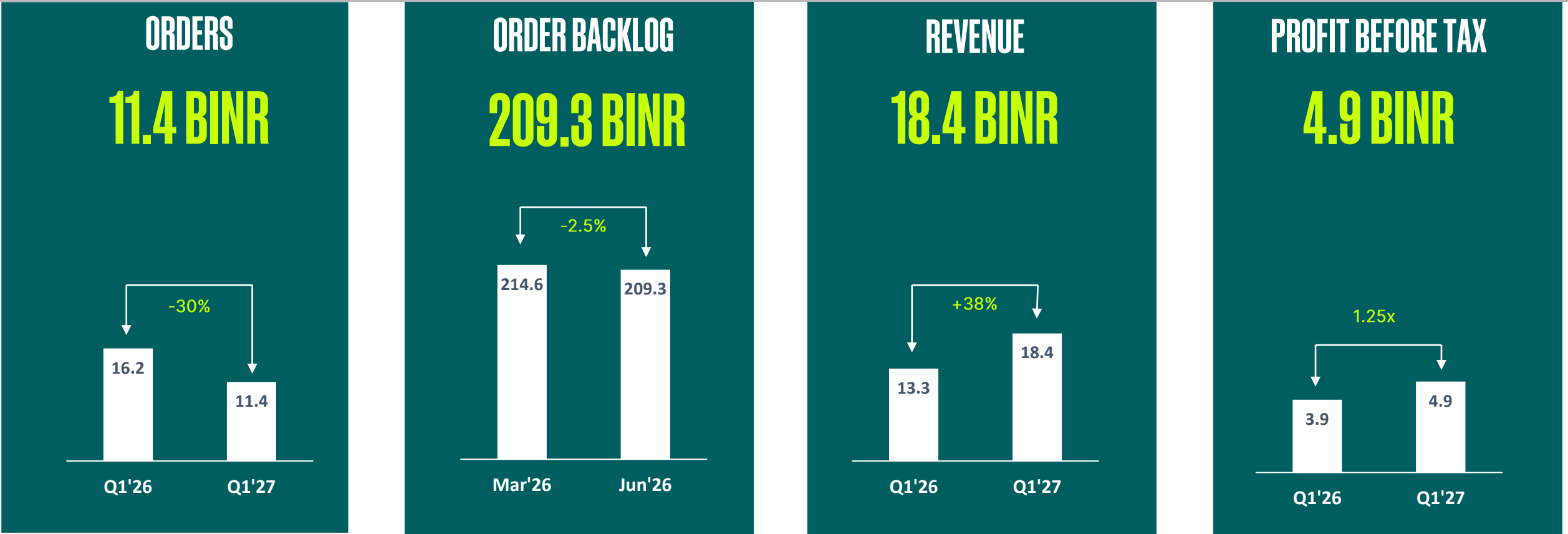


- 1 Growing order intake - maintaining disciplined commercial underwriting
- 2 Significant backlog - supporting revenue growth
- 3 Margin expansion - through operational excellence and lean
- 4 Strong cash conversion - through efficient working capital management

Structural growth in profitability and cash generation

Robust financial execution... Growth Continues In Q1 FY 2026-27

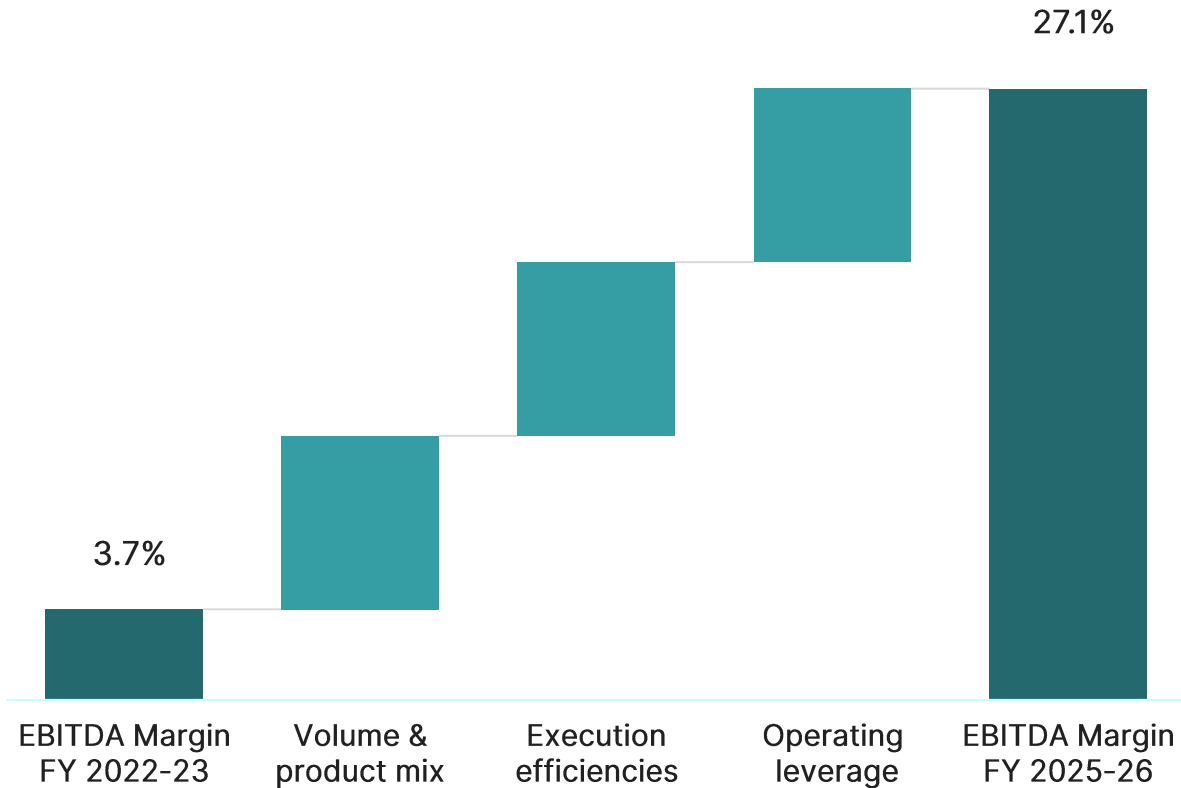
DISCIPLINED EXECUTION DRIVING VALUE CREATION



Cash generation of 4.3 BINR during the quarter leading to available cash balance* of 29.3 BINR

*Includes lending to LM Wind Power Blades (India) Private Limited as a part of Cash Pool arrangement
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Delivering industry leading profitability



Structural profitability drivers

Volume & product mix...

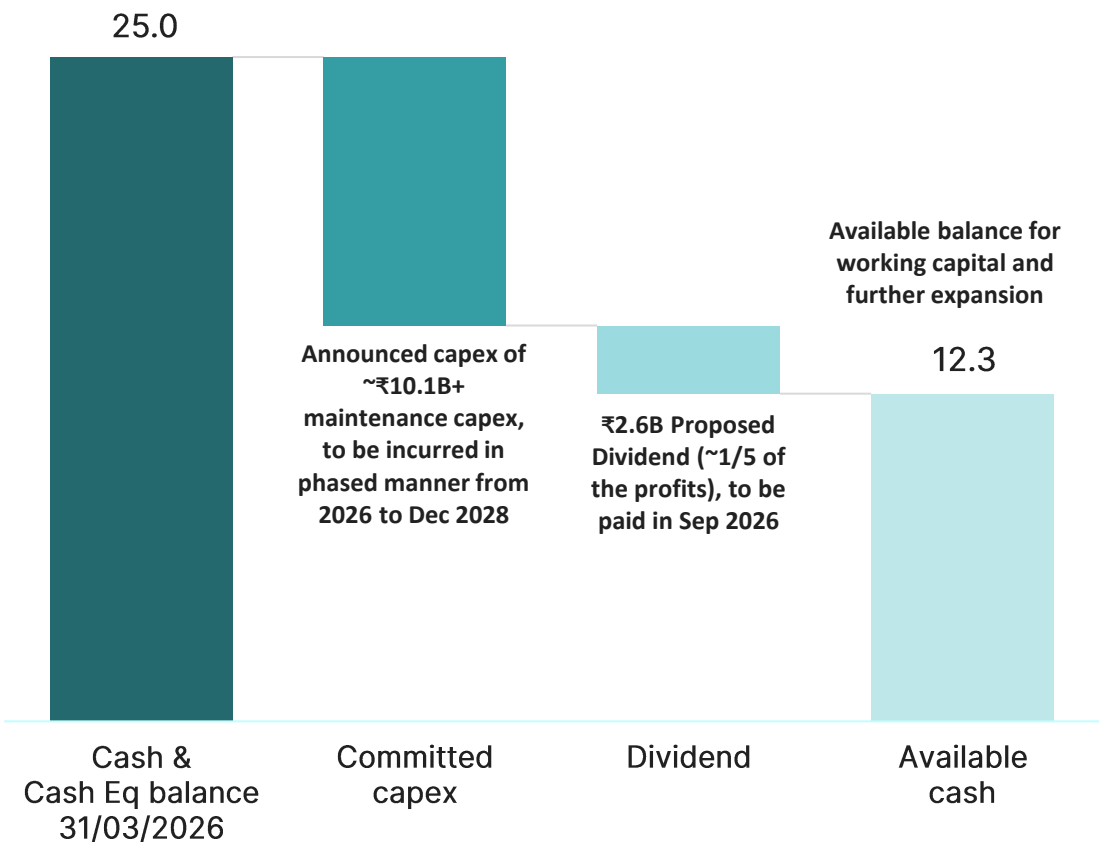
- > 45% growth in revenues YoY
- Healthy improvement in mix
 - ✓ Higher exports
 - ✓ Better product mix
 - ✓ Higher share of private sector customers

Execution efficiencies... productivity, cost-out and lean

Operating leverage... dilution of fixed cost on 2x revenue scale

Sustained margin expansion driven by execution excellence

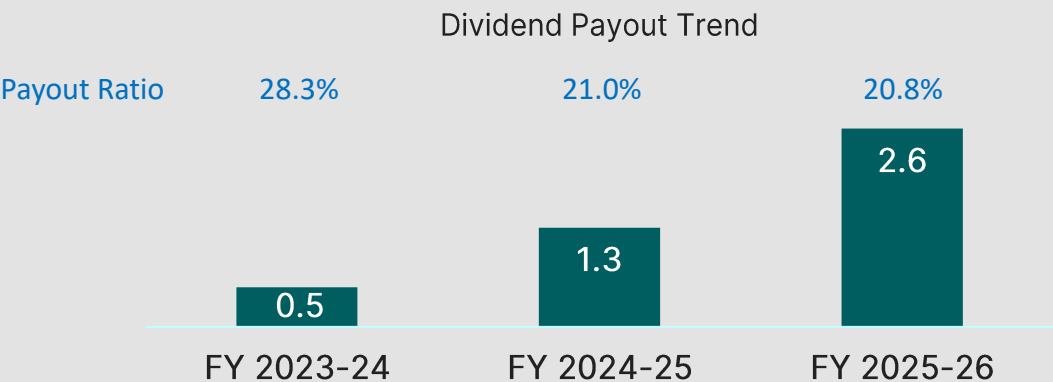
Disciplined capital allocation strategy



Capital allocation strategy

Shareholder returns

- Maximizing value through consistent and sustainable returns



Organic growth

- Disciplined capex and innovation investments for long-term value creation

Balanced capital allocation maximizing shareholder's return

Executing for the next phase



Target DC Networks

Strengthen localization, engineering depth and execution credibility in DC networks



Data Center Market

Build early presence in emerging market



Exports

Qualify Indian factories for Americas, Europe and Middle East growth



Capex Execution

Bring committed capacity online on time to capture demand



Grid Digitization

Scale GridOS, GridBeats and service-led digital grid solutions



Maintain Core

Protect competitiveness through lead-time, cost and margin discipline

Focused execution across these priorities will shape the quality and durability of future growth

Wrap Up



Safety remains our #1 priority



Strong localization in India with ~7 decades of execution history



Strong order momentum across domestic and export — unleashing market potential



Continuously scaling revenues and margins

Positioned at the intersection of India's growth and the world's energy transition

Thank You



GE VERNOVA