GRAND CONTINENT HOTELS LTD

[Formerly Known As Grand Continent Hotels Private Limited]

Date: 12.11.2026

To,
The Manager- Listing Department,
National Stock Exchange of India Limited,
Exchange Plaza, Plot No. C/1, Block-G,
Bandra - Kurla Complex,
Bandra (E), Mumbai - 400051

SYMBOL: GCHOTELS
ISIN: INE12E301017

Dear Sir/Madam,

Subject: Investor Presentation for Analysts/Investors Call _ Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

This is in reference to our intimation dated 06th November 2026, regarding the Investors Conference Call scheduled for Friday, November 13th, 2026 at 1.00 PM to discuss the unaudited financial results for the half year ended on September 30th 2026. please find enclosed herewith the Conference call Presentation.

This Investor Presentation may also be accessed on the website of the Company
https://grandcontinenthotels.com/investor-relations.

You are requested to take the information for your record.

Thanking You,

FOR, GRAND CONTINENT HOTELS LIMITED
(Formerly Known as Grand Continent Hotels Private Limited)

UMA JHAWAR
Digitally signed by UMA JHAWAR
Date: 2026.11.12 20:58:44 +05'30'

UMA JHAWAR
COMPANY SECRETARY AND COMPLIANCE OFFICER

ENCL: Investor Presentation

GRAND CONTINENT



Grand Continent Hotels Ltd.

Investor Presentation | H1 FY27

Disclaimer

GRAND CONTINENT

This communication may contain statements that are or may be deemed to be "forward-looking statements" under applicable laws and regulations. These statements relate to future events or future financial or operational performance and involve known and unknown risks, uncertainties, assumptions, and other important factors that could cause the actual results, performance, or achievements of Grand Continent Hotels Limited to differ materially from those expressed or implied in such forward-looking statements. Such statements are based on currently available information, expectations, and projections about future events and trends, as well as management's current views and assumptions.

A variety of factors could affect the Company's operations and financial results, including, without limitation, changes in the domestic and global economic environment, shifts in industry conditions, evolving political and regulatory developments in India and abroad, modifications in taxation and fiscal policies, variations in interest and exchange rates, changes in real estate sector regulations, litigation outcomes, and labor market dynamics. These uncertainties and other factors are beyond the control of the Company and can significantly influence actual outcomes.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this communication. Grand Continent Hotels Limited expressly disclaims any obligation or undertaking to update or revise any forward-looking statements, whether due to new information, future events, or otherwise. The Company shall not be responsible in any way for any decisions or actions taken based on such statements.



Agenda

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GRAND CONTINENT



Company Overview

Grand Continent Hotels: Trusted Mid-Scale Brand For Quality and Comfort

- Founded in 2011 by Ramesh Shiva, an industry veteran with over two decades of experience, along with his wife Vidya Ramesh, Grand Continent Hotels began its journey with just 54 keys
- As on date , GCH operates 32 hotels across 2 countries, totaling 1838 keys
- Positioned in the mid-scale segment, GCH caters to both mid-priced and upper mid-priced customer segments
- The company follows an asset-light strategy, leasing properties for 10–15 years. It scales through franchise partnerships with established hotel brands such as Regenta (Royal Orchid Hotels) and Golden Tulip (Sarovar Hotels), who manage branding and marketing efforts
- Franchise-led growth model enabled expansion with strong brand support and lean operations
- GCH efforts towards development of own Brand and necessary competencies now well bearing fruits – enabling future growth path in Own Brand Model



Grand Continent, Hebbal



Tulip Inn, Koramangala


Regenta Inn Grand, Koramangala


Golden Tulip, Tirupati

32 #	1838 #	1050 #	India : 68%	₹ 106.86Cr
Operational Properties	Keys	Employees -Globally	USA : 60%	Income from Operations (H1 FY27)
29	1769	900+	Occupancy Rate (H1 FY27)	₹ 140.54 Cr
Properties (FY26)	Keys (FY26)	Employees (FY26) - India		Income from Operations (FY26)

Numbers are as on 12-Nov-2026

Growth Journey: Scaling a Hospitality Brand Over the Past 15 Years

2010 - 2012



- Mr. Ramesh Shiva established M/s Elysium Holidays India Pvt. Ltd.



- Launched the first hotel, "Grand Continent," in Bengaluru
- Incorporated Grand Continent Hotels Pvt. Ltd. in 2011

2014 - 2016

- Entered into a strategic property partnership at BTM Layout, Bengaluru
- Opened the first hotel under Grand Continent Hotels Pvt. Ltd. at Bannerghatta Road in 2016

2017 - 2019



- Added a new property in Malleswaram, Bengaluru
- Acquired key assets at Indiranagar and Koramangala
- Established franchise partnership with Royal Orchid Hotels
- Exited BTM Layout property in 2019

2020 - 2022

- Set up a new corporate office at Koramangala
- Consolidated operations of Grand Continent Hotels Pvt. Ltd.
- Formed strategic collaboration with Sarovar Hotels



2023-2024

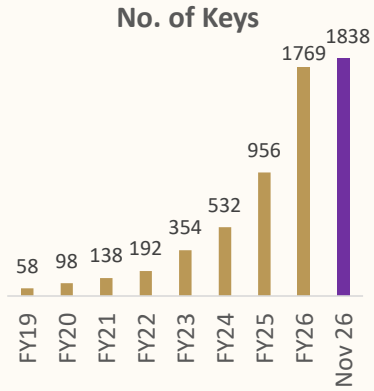
- Expanded presence beyond Bengaluru for the first time
- Launched properties under the "Grand Continent – A Sarovar Portico Affiliate Hotel" brand
- Achieved three consecutive years of revenue growth and profitability

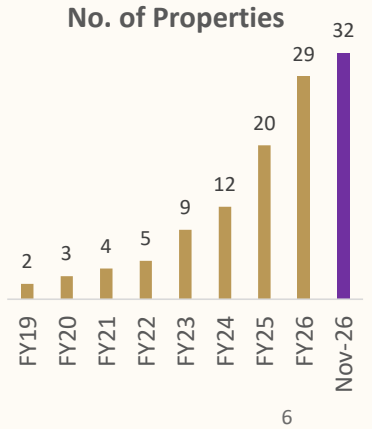
2024-25

- Continued portfolio expansion with several new property additions
- Listed on the NSE marking a significant milestone in the Company's public market journey

2025-26

- Expanded into the USA and Dubai, marking a pivotal milestone in the Company's global growth
- Expanded into North and Western India with hotel openings in Dwarka and Udaipur, targeting high-footfall spiritual and leisure markets.
- Added 9 new hotels, accelerating network expansion and reinforcing growth momentum.
- 25th hotel launched at Udaipur, marking an entry into the luxury segment





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Business Overview

Dual Operating Model

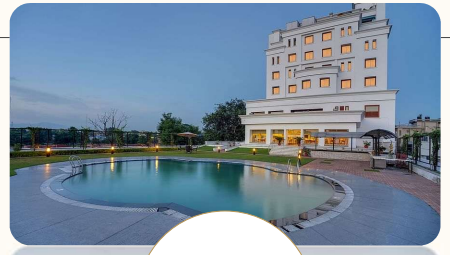
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Franchise Model

- **Franchisors actively manage sales and marketing efforts, driving higher visibility, improved customer engagement, and increased bookings across platforms**
- **Franchisees benefit from the credibility and reach of well-established brands, gaining access to nationwide advertising and distribution networks.**
- **Recognized national brands attract a wide and diverse customer base, helping to accelerate market penetration and boost occupancy rates.**
- **The franchise model offers a time-tested business framework that minimizes operational risk while enhancing efficiency and overall profitability.**



ROYAL ORCHID HOTELS



SAROVAR HOTELS & RESORTS

Franchise model used selectively for high-value opportunities

Own Brand Model

Inhouse Sales and Marketing team shaping the brand's positioning and direct customer connect

OTA platform relationship are managed by the Company, a step towards building the own brand

NoFranchise fee

Focus on scaling our own brand through operational learnings

Rapid Property Launches in Under 6 Months

Driving High ROCE and Scalable Growth

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Advantages of Our Asset Light Model

Faster Time to Market

- Properties go live within 3–6 months post signing of LOI
- ~50% faster than traditional ownership model

Cost-Effective Exit Strategy

- Simplified exit process reduces time and costs
- Flexible model for property transitions

Shielded from Real Estate Cycles

- No asset ownership means immunity from price fluctuations
- Ensures stable profitability across cycles

High ROCE & Faster Payback

- New properties achieve break-even within 24 months
- Launch cost per room ₹ 7–8 lakhs enables rapid expansion and boosts valuation

Delivering Unrivaled Value and Exceptional Experiences to Customers

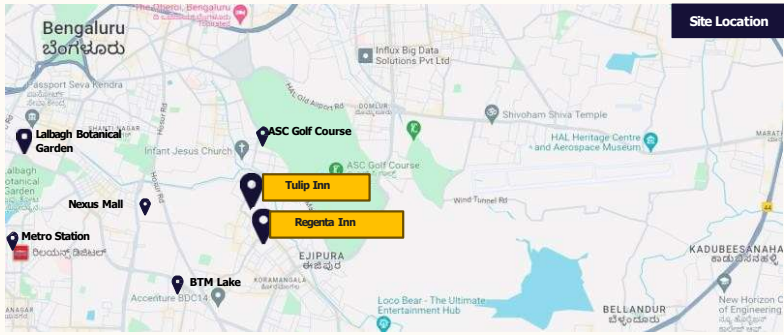
GRAND CONTINENT

Well Designed Rooms





Strategically Located



Authentic Food & Beverages





Top Notch Services





Other amenities available

- Conference Hall
- Gym
- Restaurant
- 24-hour coffee shop
- Swimming Pool
- Banquet hall

Showcasing 32 Properties Across 2 Countries

As of 12th Nov'26

GRAND CONTINENT



Golden Tulip Tirupati

Tirupati, Andhra Pradesh

- 88 keys
- Banquet hall



Tulip Inn, Koramangala

Bengaluru, Karnataka

- 54 keys
- Gym, 2 Banquet Halls



Regenta Inn

ORR, Bengaluru, Karnataka

- 49 keys
- Gym, Banquet Hall



Grand Continent, Hebbal

Hebbal, Bengaluru, Karnataka

- 48 keys
- Gym



Grand Continent, Hosur

Hosur, Tamil Nadu

- 45 keys
- Gym, Banquet Hall



Grand Continent, Gurugram

Gurugram-Sector 45

- 38 keys
- Gym, Banquet Hall & Conference



Grand Continent, Anjuna

Anjuna, Goa

- 44 keys
- Gym, Banquet hall, Swimming Pool



Grand Continent, Morjim

Morjim, Goa

- 40 keys
- Gym, Banquet hall, Swimming Pool



Grand Continent, Secunderabad

Secunderabad, Telangana

- 40 keys
- Gym, Banquet Hall



Grand Continent, Devanahalli

Bengaluru, Karnataka

- 40 keys
- Gym, Banquet hall



Regenta Inn Indiranagar

Bengaluru, Karnataka

- 40 keys
- Gym



Grand Continent, Rameshwaram

Rameshwaram, Tamilnadu

- 48 keys
- Restaurant

With 1838 Keys and 1050 Employees (Globally) *As of 12th Nov'26*

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Regenta Inn Grand, Koramangala

Bengaluru, Karnataka
- 40 keys
- Gym, Café area



Regenta Inn 4th Block

Bengaluru, Karnataka
- 25 keys
- Café



GCH, Mysuru

Mysuru, Karnataka
- 40 keys
- Roof top restaurant
- Banquet Hall



GCH, Hi-tech City

Hyderabad, Telangana
- 80 keys
- Gym, Restaurant



GCH, Malleswaram

Bengaluru, Karnataka
- 33 keys
- Gym, Conference Room
- Restaurant



GCH, Y56

Bengaluru, Karnataka
- 56 keys
- Banquet, Library
- Restaurant



GCH, Bannerghatta Rd

Bengaluru, Karnataka
- 24 keys



GCH, Brookfield

Bengaluru, Karnataka
- 108 keys
- Gym, Banquet Hall
- Restaurant



GCH, Gachibowli

Hyderabad, Telangana
- 41 keys
- Gym, Restaurant



GCH, Dwaraka

Dwaraka, Gujarat
- 42 keys
- Gym, Restaurant



GCH, T Nagar

Chennai, Tamil Nadu
- 40 keys
- Gym, Restaurant



GCH, Koramangala 4th

Bengaluru, Karnataka
- 50 keys
- Restaurant, Board room

Grand Continent Premiere & Luxury Collection *As of 12th Nov'26*



GC A Luxury Collection, Udaipur

Udaipur, Rajasthan

- 103 keys
- Gym, Spa, Pool
- Restaurant, Bar
- Roof top restaurant
- 2 Banquet Halls



GC Premiere , Banjara Hills

Hyderabad, Telangana

- 58 keys
- Restaurant
- Gym, Banquet Hall



GC Premiere, TP Road, Chennai

Chennai, Tamil Nadu

- 72 keys
- Gym, Spa, Pool
- Restaurant, Bar
- Roof top resto bar
- 4 Banquet Halls, Board room



GC Premiere, Mahabalipuram

Mahabalipuram, Tamil Nadu

- 42 keys
- Pool, Poolside restaurant
- Restaurant, Coffee shop, Bar
- 2 Banquets, Board room



GC Premiere, Vellore

New Bypass Road, Vellore, Tamil Nadu

- 50 keys
- Gym, Library
- Restaurant
- Banquet Hall

International Properties of Grand Continent Hotels

USA



Holiday Inn & Suites, Springfield, Missouri, USA

- 188-room modern hotel located near key universities & business hubs
- Equipped with fitness center, indoor pool, business centre &board room
- Strategically positioned with easy access to Interstate I-44



Comfort Suites Omaha East, Council Bluffs, Iowa, USA

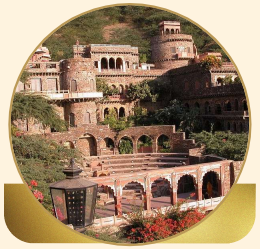
- 66 spacious rooms with premium guest amenities
- Located near major attractions, casinos, and sports centres
- Includes heated indoor pool, fitness center, and complimentary breakfast



North Platte, Nebraska, USA

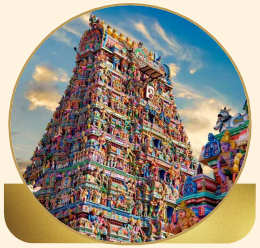
- 113-room hotel strategically located near North Platte Regional Airport
- Includes indoor pool, gym, meeting rooms, and on-site dining facilities
- Convenient access to major tourist and business destinations

Geographical Presence


GURUGRAM


BENGALURU


HYDERABAD


CHENNAI


HOSUR


UDAIPUR


GOA


MAHABALIPURAM


MYSORE


RAMESHWARAM


TIRUPATI


DWARKA


VELLORE

USA


SPRINGFIELD



OMAHA


NORTH PLATTE

Upcoming Hotels



SOMNATH



VARANASI



AYODHYA



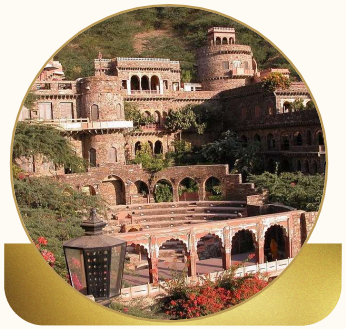
BENGALURU
(2nd unit at Yelahanka)



Vrindavan



CHENNAI (ECR)



GURUGRAM (Sector 15)

Key Brands

Own Brand

Grand Continent **TP Rd, T Nagar**	Grand Continent **Devanahalli**	Grand Continent **Rameshwaram**	Grand Continent **Morjim**	Grand Continent **Dwarka**	Grand Continent **Udaipur**	Grand Continent **Gurugram Sec 45**

Grand Country Stays **Bannerghatta Rd**	Grand Continent **Gachibowli**	Grand Continent **Hi-Tech City**	Grand Continent **Banjara**	Grand Continent **Koramangla 4**	Grand Continent **T Nagar**	Grand Continent **Vellore**	Grand Continent **Yelahanka 1**

Owned and registered brand

Franchise Partners

ROYAL ORCHID HOTELS | RE:GEN:TA HOTELS

Current Properties

Regenta Inn Grand **Koramangala**	Regenta Inn **Indiranagar**
Regenta Inn 4th Block **Koramangala**	Regenta Inn ORR **Mahadevapura**

SAROVAR HOTELS & RESORTS | Tulip Inn HOTEL | GOLDEN TULIP

Current Properties

Grand Continent **Malleswaram**	Tulip Inn **Koramangala**	Golden Tulip **Tirupati**	Grand Continent **Hosur**	Grand Continent **Manyata**
Grand Continent **Secunderabad**	Grand Continent **Anjuna**	Grand Continent **Mysuru**	Grand Continent **Brookfield**	Grand Continent **Mahabalipuram**

Handle franchise operations for Royal Orchid and Sarovar Group, overseeing the operation and maintenance of 14 properties under these sub-brands in Bangalore, Tirupati, Goa, Secunderabad, Mahabalipuram and Hosur

Flag Relationships in USA

Holiday Inn & Suites **Springfield MO**	Comfort Suites **Omaha**	Ramada by Wyndham **North Platta**

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Leadership Team

Experienced and Passionate Top-Level Management



Ramesh Siva
Founder & Managing Director

- Founded Grand Continent Hotels India in 2011, accumulating 11+ years of entrepreneurial experience
- 22 years of professional experience in the hospitality industry, ranging from a Management Trainee at the Oberoi Hotels group to the CEO position at Sabari Hotels, a regional chain of hotels in South India
- During tenure at Sabari Hotels , he oversaw 2 greenfield projects, increasing annual revenue from ₹ 70M to ₹ 450M at a 30% CAGR
- Graduate from Institute of Hotel Management, Chennai in 1993



Vidya Ramesh
Whole-Time Director

- Teamed up with Mr. Ramesh Shiva to found GCH in 2011, actively involved in both greenfield projects and operations
- Started her career with the hotel industry in 2005 and remain employed until 2011



Deepthi Shiva
Non-Executive Director

- Deepthi is a creative designer for Grand Continent, contributing significantly by designing the company's logo and uniforms. Her passion for the technical aspects of cinematography also led her to create a stunning video about the hotel
- Degree in Visual Communication from Loyola College



V. Swaminathan
Independent Director

- Diverse career in financial services, including roles at CII, P.N. Vijay Financial Services, and SMIFS Capital Markets Ltd.
- Currently, a director at Surya Herbal Ltd. and PAS Digital Pvt. Ltd., and an investor in healthcare and technology startups.



Chandrashekhar Sundaram
Independent Director

- Member of the Institute of Cost and Works Accountants of India
- Post graduate diploma in business management from the Institute of Management Technology
- Experience of more than 33 years in fields of financial planning analyses, reporting and controllership



Sunil Mathur
Mentor & Advisor

- Over 43 years of global hospitality experience across top-tier brands like Oberoi, ITC, Leela, Dusit Thani, Wyndham, and Newby Teas.



Viral Gandhi
Advisor

- Chartered Accountant, with experience spanning 20+ years in finance, accounts, commodities, credit, and capital across organizations such as ABN Amro Bank, Deutsche Bank, Barclays Capital, and Credit Suisse.
- Viral manages functions of Finance, Accounts, Compliances



S Venkataraman
Advisor

- Experience of over 30+ years in the field of food services, facilities management and business re-engineering with organizations including Sodexo, Compass and Knight Frank
- Hotel management graduate from the Institute of Hotel Management, Chennai in 1993

Strong Management Team with Deep Background Experience

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Abhijeet Shrivastava

COO

Brings close to three decades of rich experience in the hospitality Industry. Known for driving excellence, innovation and guest satisfaction. Has handled hotel operations , ensuring consistency in service standard. Worked with brands like Hyatt, Leela & Lemon tree to name a few



Satish S Agrahar

CFO

Finance professional with over 25 years of experience in the hospitality and manufacturing sectors, with leadership roles across leading hotel groups and expertise in financial management, project financing, taxation, audits, and treasury operations.



Uma Jhawar

Company Secretary

Qualified Company Secretary and Compliance Officer with proven expertise in IPO execution, SME listings, and corporate legal compliance. Has played an important role during the IPO listing overseeing the entire listing process from statutory coordination to final execution.



Chandrasekaran

VP - Procurement

Brings in 40+ years of experience from various industries . He worked with brands like HCL & TVS . He has been handling the procurement and supply chain management for GCH since last 7 months



Ankit Upreti

VP – Sales

Brings over 17 years of experience in hospitality sales and business development, having worked with reputed brands like ECKO Hotels and Resorts and Lemon Tree. His expertise in sales leadership, revenue growth and strategic partnerships will play a key role in strengthening our market



R Soundrarajan

President - Operations

Hotel management student with 17+ years of experience in rooms & HK with organizations like Leela and in Seychelles



Ashutosh Sinha

President - Operations

Hotel management student with 21 years of experience in rooms & HK with organizations like Oberois, Leela, Sarovar, Quality inn & Keys



Sanjay Das

President – Operations

Hotelier with close to 21 years of experience. Comes with strong leadership and resource optimization skills, with proven track record of employee satisfaction & service excellence along with organizational stability worked with Oberoi's, Radisson , Trident & Lemon Tree



Niranchana

Corporate Office & Treasury

A manager by passion backed with 21 years of experience, she manages the corporate office of GCH IN and functions such as HR, MIS and communication



Russel Gregory

Area General Manager – Operations – USA

A hotel management graduate with over 20 years international hospitality experience (including USA) across operations, F&B and pre-openings. His key strengths include total property performance, employee leadership and guest experience.



Industry Overview

Note

Impacts arising due to geo-political and/or any force-majeure factors have not been considered in these industry reports

Hospitality Industry Set for Robust Expansion

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Sector Momentum

India's hospitality sector is booming in 2025, building on 2024's strong base amid global uncertainties, backed by 6.5% GDP growth and rising domestic demand



Event Driven Demand

Major events like Maha Kumbh, international concerts, and destination weddings are reshaping travel, with hotel occupancy expected at 68–70% and ARRs above ₹ 9,000



Domestic Market Strength

Strong domestic travel, especially in Tier-2 and Tier-3 cities, is driving double-digit RevPAR growth and broadening the tourism landscape.



Branded Hotel Surge

Record-high branded hotel signings, especially in midscale and economy segments, are tapping into demand for value-led and experiential stays.



Future Outlook

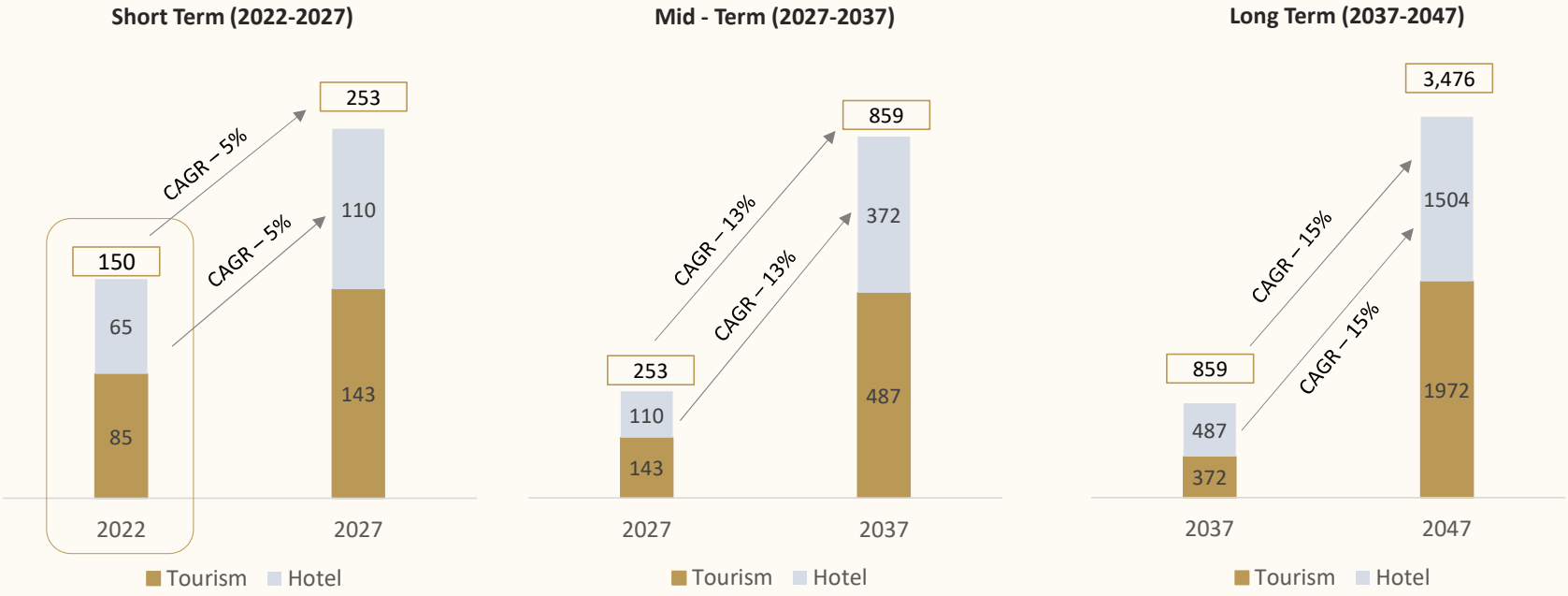
Long-term growth depends on policy support like infrastructure status and capital access for smaller town projects, setting the stage for sustained sector expansion

Note

Impacts arising due to geo-political and/or any force-majeure factors have not been considered in these industry reports

Growth In Indian Hotel Industry

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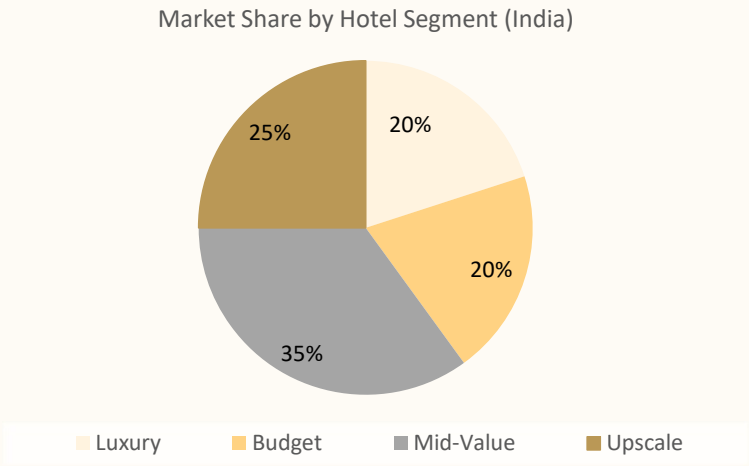
Total Contribution of Indian Hotel Industry to GDP (in USD billion)

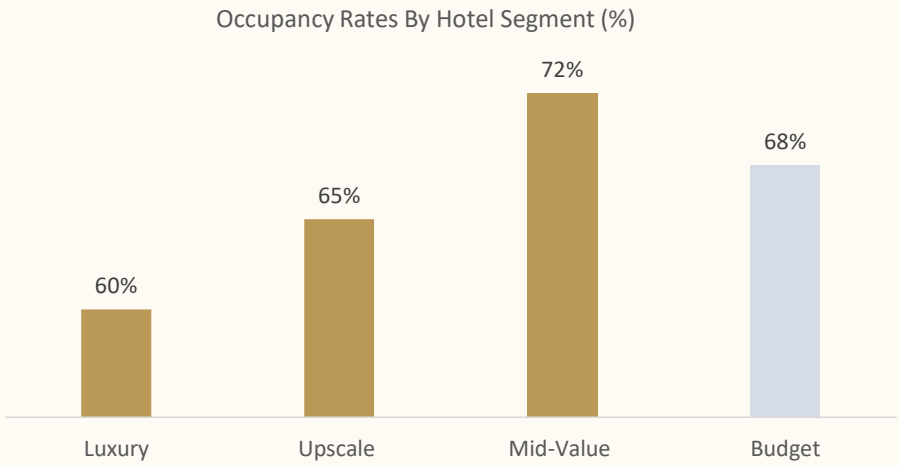
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Source : Hotel Association of India

Mid-Value Hotels on the Rise





1. **Mid-Value Hotels Lead Market Share - Mid-value hotels make up 35% of the hotel market, surpassing both luxury and budget segments. This reflects a strong shift toward value-conscious but quality-driven stays.**
2. **Highest Occupancy in Mid-Value Segment - With an average occupancy rate of 72%, mid-value hotels outperformed luxury (60%) and upscale (65%) hotels, driven by rising demand in Tier 2 and 3 cities.**
3. **Affordable Comfort Driving Growth - Domestic travelers—especially millennials, small business travelers, and families—are prioritizing affordable comfort and reliable amenities, boosting the popularity of mid-segment brands.**
4. **Accelerated Chain Expansion in Mid-Tier - Hospitality groups are expanding aggressively in the mid-scale due to higher margins and quicker asset turnover, supported by platforms like OYO, Treebo, and Lemon Tree. proudly crossing the 1,000-key mark—a significant achievement in our journey of scalable and sustainable growth.**

Source : HVS ANAROCK (2024), JLL India Hospitality Digest, and Hotelivate India Trends & Opportunities 2024

Note
Impacts arising due to geo-political and/or any force-majeure factors have not been considered in these industry reports

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Performance Highlights

Exciting H1 FY27 Performance

GRAND CONTINENT

Consolidated

Total Income	EBITDA	PAT	EPS
₹ 107.19 cr	₹ 13 .00 cr	₹ 6.02 cr	₹ 2.42
+87.43% vs H1 FY 26	+100.44% vs H1 FY 26	+160.45% vs H1 FY 26	+160.22% vs H1 FY 26

H1 FY27 Segment Reporting

Revenue	In ₹cr
India	80.84
USA	26.02
Total	**106.86**

PBIT	In ₹cr	% of rev
India	6.35	7.85%
USA	3.48	13.37%
Total	**9.83**	**9.2%**

Management Commentary



As Grand Continent Hotels Limited completes 15 years of its journey, we extend our sincere gratitude to all our stakeholders, employees, well-wishers and supporters for their continued trust and contribution. From our humble beginnings, we have grown into a hospitality platform operating 32 hotels across India and the United States, reflecting our commitment to sustainable growth and expansion.

The Company delivered a strong performance during the first half of FY27, crossing the ₹100 crore revenue milestone.

- Total Income: ₹107.19 crore, registering 87% growth over H1 FY26.
- EBITDA: ₹13 crore, registering 100.4% growth year-on-year.
- PAT: ₹6.02 crore, registering 160.45% growth year-on-year.
- US operations contributed 24% to revenue and 54% to PBT, supported by higher margins during the peak operating season.

Mature business and spiritual segments, in India business, maintained occupancy of approximately 75%, with ARR ranging between ₹3,700–₹3,800, reinforcing our strategy of focusing 85–90% of our portfolio on these segments. This performance was ably supported by higher margins from the US operations.

Ineligible GST input tax credit (about ₹4.5 crore) an abnormal increase of approximately 60% in minimum wages in Karnataka (around ₹30 lakh over four months) impacted the possibility to deliver higher margins. Alongside, leisure properties witnessed relatively moderate performance compared to business and spiritual destinations; however, improvement is expected in H2, in line with the trend observed in FY26.
The Company exited its Dubai management contract considering the prevailing geopolitical situation, with no major financial impact.

As we enter the second half of FY27, our focus continues on strengthening operational efficiencies, improving profitability and executing our planned expansion. The Company aims to operationalize nine additional hotels (600 keys) in H2 FY27 – 4 in South India, 1 in West India and 4 in North India, comprising 4 business and 5 spiritual properties.

With 15 years of growth and a portfolio of 32 operational hotels, we remain committed to building a scalable hospitality business and creating sustainable long-term value for all our stakeholders.

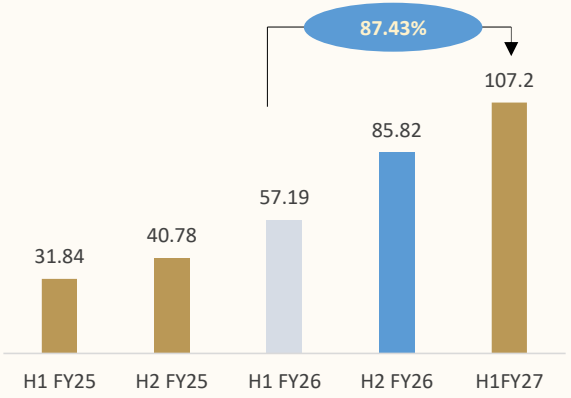
We sincerely thank everyone who has been part of our journey and continues to support us in reaching new milestones.

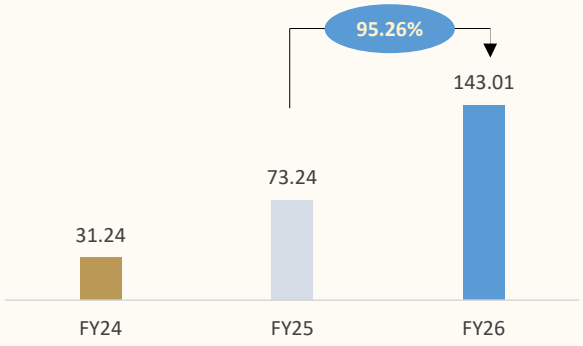
Ramesh Siva
Founder & Managing Director

Key Financial Highlights

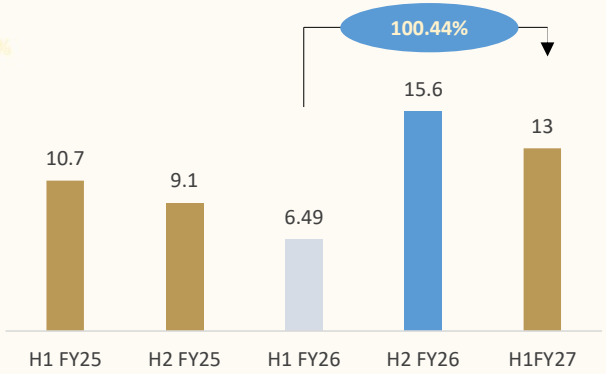
GRAND CONTINENT

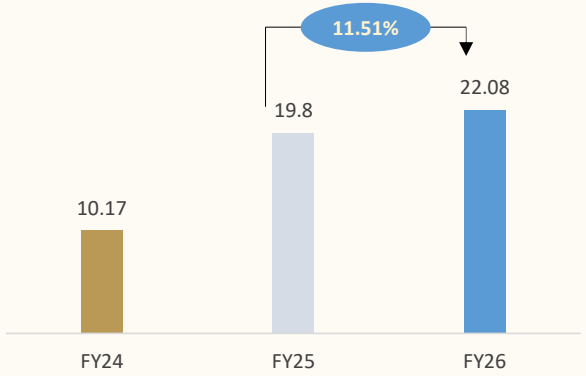
Total Income (₹ Cr)



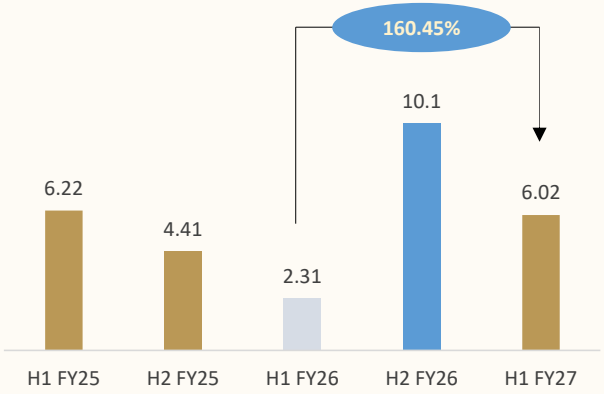


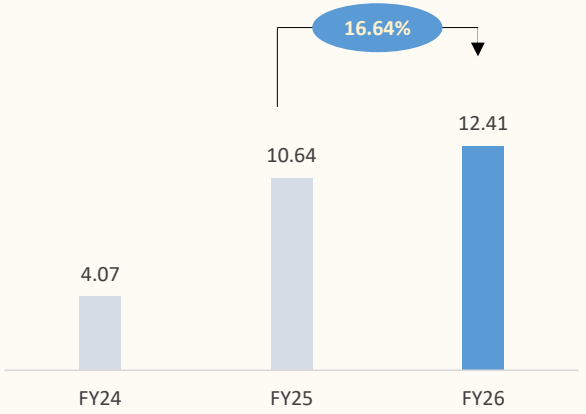
EBITDA (₹ Cr)





PAT (₹ Cr)

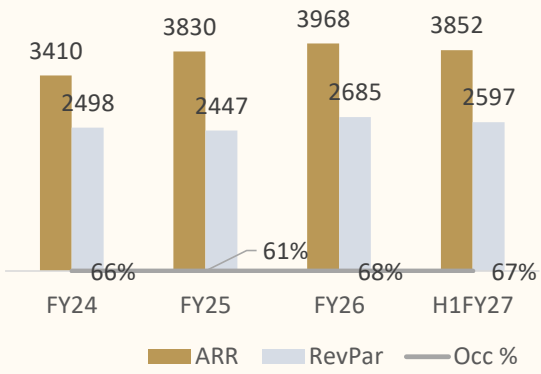




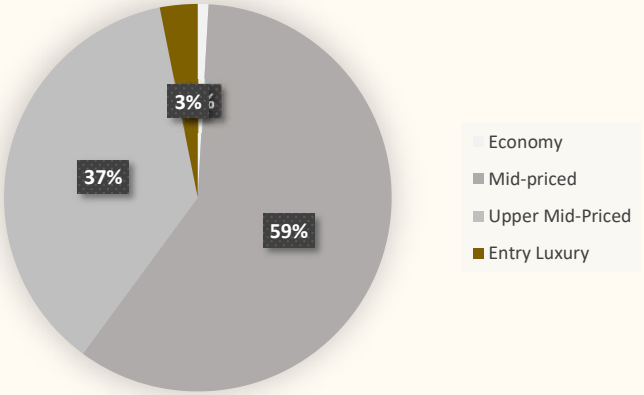
India Performance: Key analysis

GRAND CONTINENT

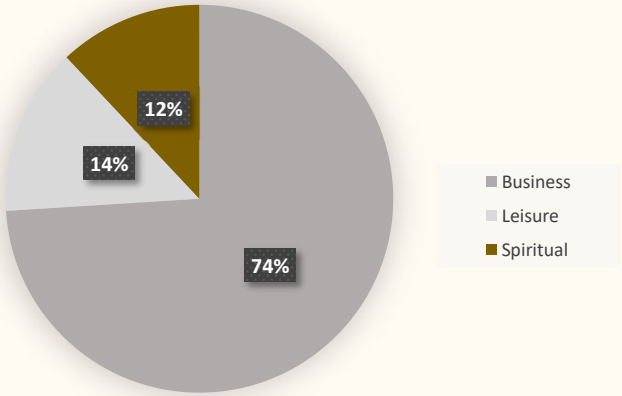
ARR (₹), RevPAR (₹), Occupancy (%)



Revenue Share: Segmentation 1

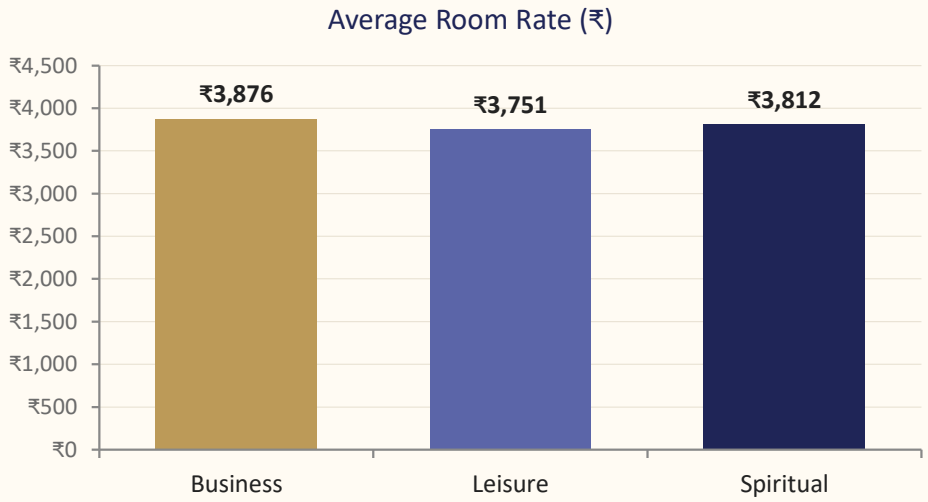


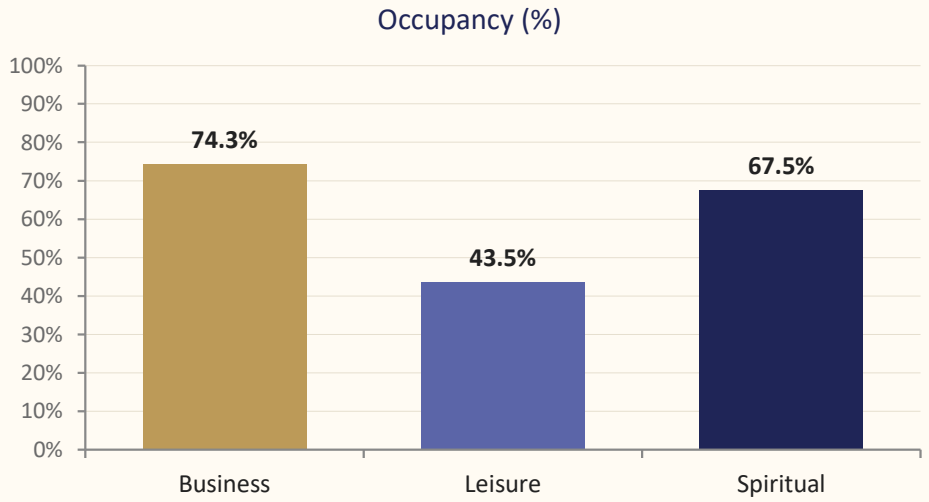
Revenue Share: Segmentation 2



India Performance: Segment analysis 1

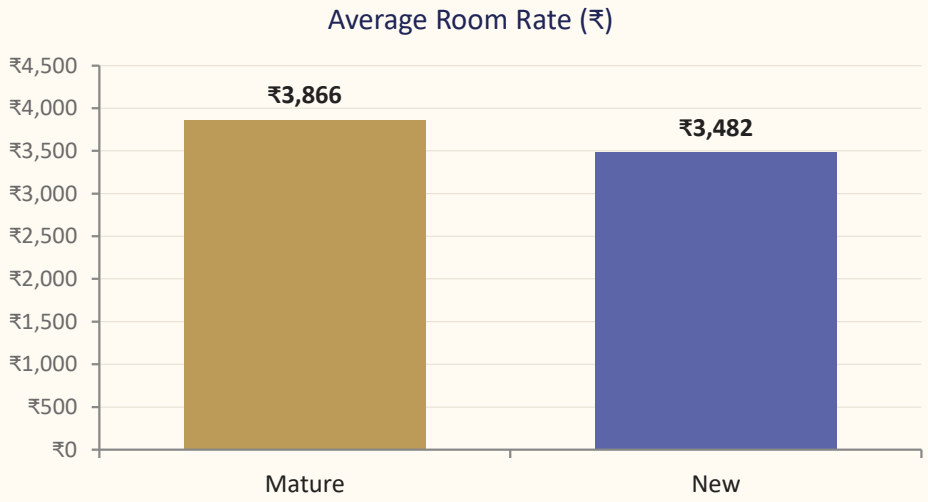
GRAND CONTINENT

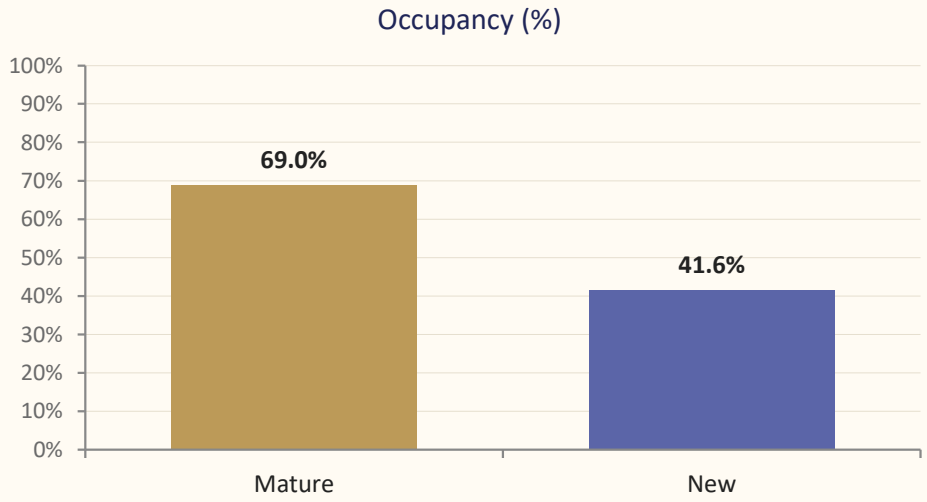




Business | 19 units	Leisure | 5 units	Spiritual | 3 units
Banjara Hills, BG Road, Brookfield, Devanahalli, Gachibowli, Hitech, Hosur, Indiranagar, K25, K4 Koramangala, Malleshwaram, Manyata, RIGK, Secunderabad, TIKB, T Nagar, TP Road, Mahadevpura, **Gurugram (New)**	Anjuna, Mahabalipuram, Morjim, Mysore, Udaipur	Tirupati, Dwarka, **Rameshwaram (New)**

India Performance: Segment analysis 2





Mature | 25 units | 1,280 keys

Banjara Hills (Business), BG Road (Business), Brookfield (Business), Devanahalli (Business), Gachibowli (Business), Hitech (Business), Hosur (Business), Indiranagar (Business), K25 (Business), K4 Koramangala (Business), Malleshwaram (Business), Manyata (Business), RIGK (Business), Secunderabad (Business), TIKB (Business), T Nagar (Business), TP Road (Business), Mahadevpura (Business), Anjuna (Leisure), Mahabalipuram (Leisure), Morjim (Leisure), Mysore (Leisure), Udaipur (Leisure), Tirupati (Spiritual), Dwarka (Spiritual)

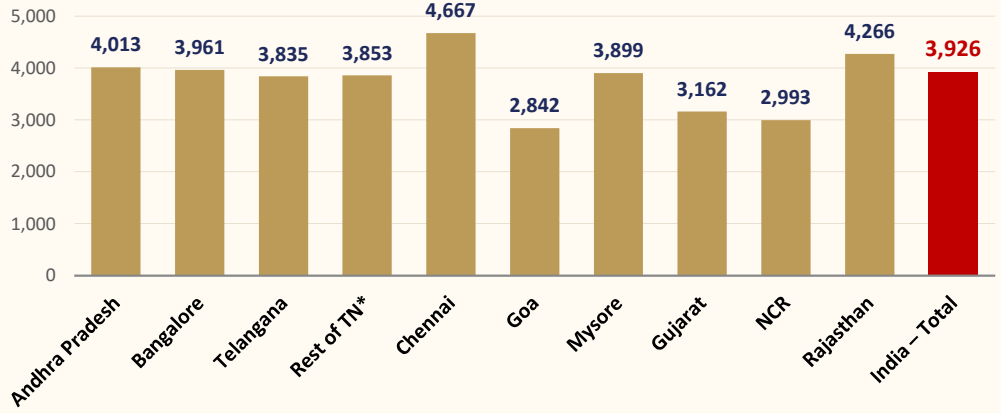
New | 2 units | 78 keys

Gurugram (Business), Rameshwaram (Spiritual)

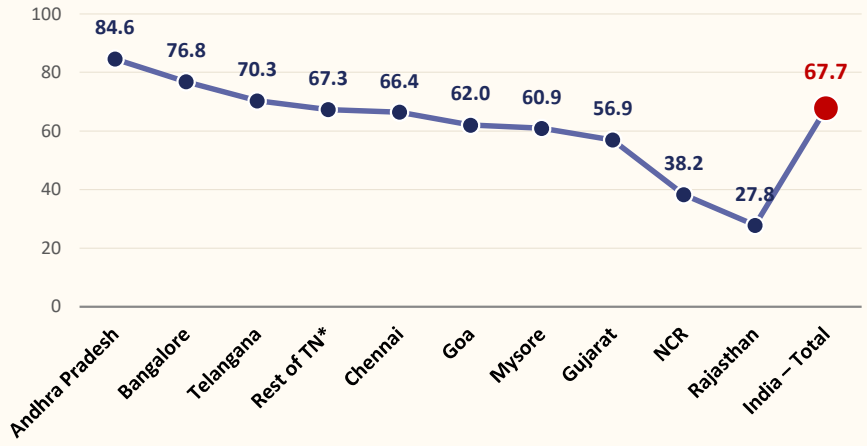
India Performance: Segment analysis 3

GRAND CONTINENT

Average Room Rate (₹)
Geographical



Occupancy (%)
Geographical



**Rest of TN = Rest of Tamil Nadu.*

USA Performance: Key Metrics

GRAND CONTINENT

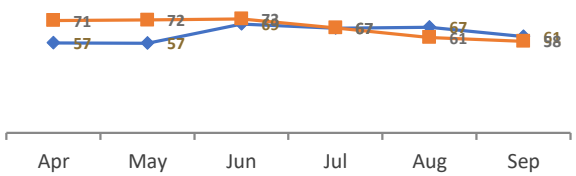
Occupancy and ARR | April-September 2026 vs 2025

2025 2026

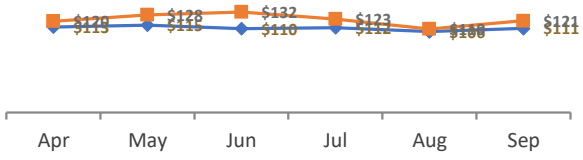
Holiday Inn Missouri

AVG OCCUPANCY	AVG ARR
+3.9 pp	+10.2%

OCCUPANCY (%) 2025 2026



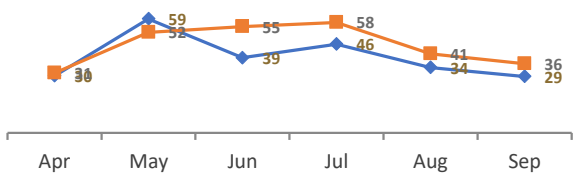
ARR (USD) 2025 2026



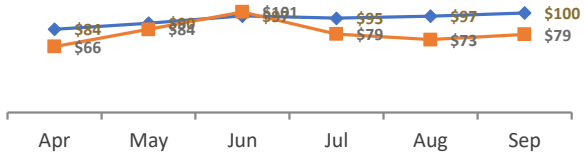
Ramada North Platte

AVG OCCUPANCY	AVG ARR
+6.0 pp	-14.4%

OCCUPANCY (%) 2025 2026



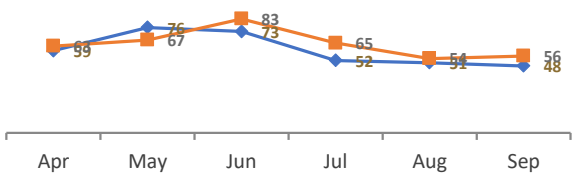
ARR (USD) 2025 2026



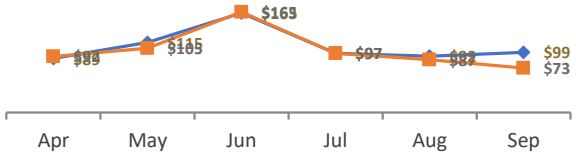
Comfort Inn Omaha

AVG OCCUPANCY	AVG ARR
+4.4 pp	-5.5%

OCCUPANCY (%) 2025 2026



ARR (USD) 2025 2026



GRAND CONTINENT



Financial Overview

Income Statement Overview

GRAND CONTINENT

Particulars (Rs. Crs.)	H1 FY 27	H2 FY26	H1/27 -o- H2/26 (%)	H1 FY26	H1/27 -o- H1/26 (%)	FY 26	FY25	FY26-o-FY25 (%)
Income from operations	106.86	84.83		55.71		141	73	
Other income	0.33	0.99		1.48		2	-	
Total income	**107.19**	**85.82**	**25%**	**57.19**	**87%**	**143**	**73**	**95.9%**
Employee Cost	20.61	15.91		11.29		27	12	
Other Expenses	73.58	54.31		39.41		9	41	
Total Expenditure	**94.19**	**70.22**		**50.70**		**128**	**53**	
EBITDA	**13.00**	**15.60**	**-17%**	**6.49**	**100%**	**22**	**19**	**15.8%**
EBITDA Margin %	**12.13%**	**18.17%**		**11.3%**		**15%**	**26.4%**	
Depreciation	3.17	2.94		2.00		5	1	
Finance Cost	1.79	1.90		1.02		3	5	
Profit Before Tax	**8.04**	**10.76**	**-25%**	**3.47**	**132%**	**14**	**13**	**7.7%**
PBT Margin	**7.50%**	**12.54%**		**6.07%**		**10%**	**18.2%**	
Tax	1.96	0.68		1.08		2	2.6	
Profit before Minority Interest	6.08	10.08		2.39				
Minority Interest	(0.05)	0.01		(0.08)				
Profit After Tax	**6.02**	**10.10**	**-40%**	**2.31**	**160%**	**12**	**11**	**9.1%**
PAT Margin	**5.62%**	**11.76%**		**4.04%**		**9%**	**14.7%**	
Basic EPS	2.42	4.05		0.93		4.98	5.73	

Balance Sheet Overview

GRAND CONTINENT

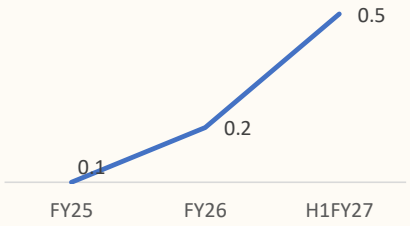
Rs. (in Crs.) Total Equity & Liabilities	As on H1 FY 27	As on Mar'26	As on Mar'25
Shareholders Funds	**132**	**127**	**113**
Share Capital	25	25	25
Other Equity	107	101	88
Non Current Liabilities	**43**	**27**	**12**
Long Term Borrowings	38	23	9
Deferred tax liabilities (Net)	4	3	3
Provisions	0	0	0
Current Liabilities	**41**	**30**	**14**
Short term Borrowings	18	14	2
Trade Payables	11	8	4
Other Current Liabilities	10	7	7
Short term Provisions	2	1	1
Total Equity & Liabilities	**216**	**184**	**139**

Rs. (in Crs.) Total Assets	As on H1 FY 27	As on Mar'26	As on Mar'25
Non Current Assets	**173**	**147**	**86**
Property, plant & Equipment	91	84	62
Capital work-in-progress	15	5	0
FA - Other Financial Assets	5	5	3
Other Non-Current Assets	62	53	20
Current Assets	**43**	**37**	**53**
Inventories	1.8	1.5	1
FA - Trade Receivables	18	14	5
FA - Cash & cash equivalents	5	5	33
FA - Loans	2.8	1.5	2
Other Current Assets	15	15	12
Total Assets	**216**	**184**	**139**

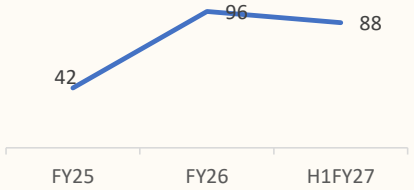
Key Financial Highlights – Balance Sheet

GRAND CONTINENT

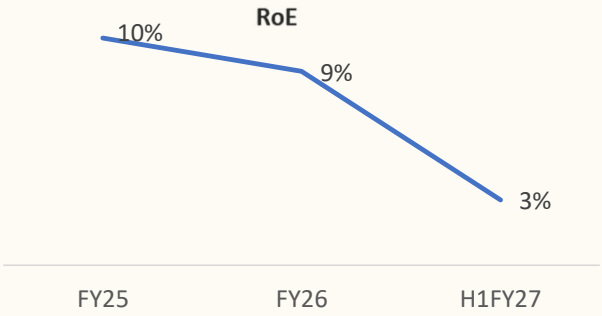
Debt/Equity



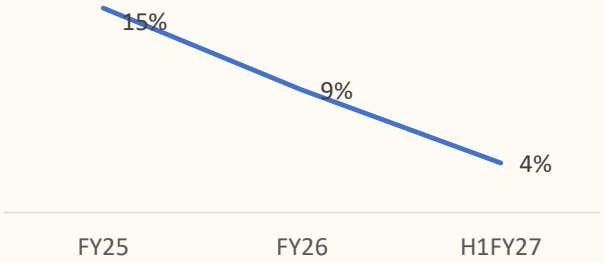
Working Capital (Days)



RoE



Return on Capital employed



GRAND CONTINENT



Way Ahead

Way Ahead – Journey over next 2 years

GRAND CONTINENT



Geographical expansion
India: North, West
International: USA

People Plan
Inclusive workforce
Strategic talent partnerships
Gender diversity





Retain strategy to attain
Business : Leisure : Spiritual mix
60:15:25 in INDIA

Portfolio growth target
3000 keys by FY'28





Thank You

For Further details reach out to

GRAND
CONTINENT

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