



FML: SEC: F-42 (16)

12th February, 2026

To, BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001.	To, National Stock Exchange of India Ltd. Exchange Plaza, 5 th Floor, Plot No.C-1, G Block Bandra-Kurla Complex, Bandra (East), Mumbai 400 051.
Scrip Code: 500033	NSE Symbol: FORCEMOT

Subject: Disclosure under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Investor Presentation on Unaudited (Standalone & Consolidated) Financial Results for the Quarter and nine months ended on 31st December, 2025.

Dear Sir / Madam,

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of the Investor Presentation on Unaudited (Standalone & Consolidated) Financial Results for the Quarter and nine months ended on 31st December, 2025.

The Investor Presentation is also being uploaded on website of the Company at www.forcemotors.com.

We would request you to take the above intimation on records.

Thanking you,
Yours faithfully,

For, Force Motors Limited

Rohan Sampat
Company Secretary & Compliance Officer
M. No.: 33820

Encl.: A/a.

FORCE MOTORS LIMITED

CIN L34102PN1958PLC011172

Regd. Office : Mumbai-Pune Road, Akurdi, PUNE – 411 035, INDIA. Tel. : (+91) 20 2747 63 81
Visit us at : www.forcemotors.com



Investor Presentation Q3
& 9 Months FY 2025-26



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This presentation may include statements which may constitute forward-looking statements. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, business development, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events and involves known and unknown risks, uncertainties and other factors. The Company cannot guarantee that these assumptions and expectations are accurate or exhaustive or will be realised. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements. No obligation is assumed by the Company to update the forward-looking statements contained herein. The information contained in these materials has not been independently verified. None of the Company, its Directors, Promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this document or its contents or otherwise in connection with this document, and makes no representation or warranty, express or implied, for the contents of this document including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this document or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. The information and opinions contained in this presentation are current, and if not stated otherwise, as of the date of this presentation. The Company relies on information obtained from sources believed to be reliable but does not guarantee its accuracy or completeness. The Company undertake no obligation to update or revise any information or the opinions expressed in this presentation as a result of new information, future events or otherwise. Any opinions or information expressed in this presentation are subject to change without notice. This presentation does not constitute or form part of any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of Force Motors Limited (the "Company"), nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment or to be relied in connection with an investment decision in relation to the securities of the Company therefore any person/ party intending to provide finance / invest in the shares/businesses of the Company shall do so after seeking their own professional advice and after carrying out their own due diligence procedure to ensure that they are making an informed decision. Neither the delivery of this document nor any further discussions by the Company with any of the recipients shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since that date. This presentation is strictly confidential, unless distributed via a public forum, and may not be copied or disseminated, in whole or in part, and in any manner or for any purpose. No person is authorized to give any information or to make any representation not contained in or inconsistent with this presentation and if given or made, such information or representation must not be relied upon as having been authorized by any person. Failure to comply with this restriction may constitute a violation of the applicable securities laws. The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this presentation comes should inform themselves about and observe any such restrictions. By participating in this presentation or by accepting any copy of the slides presented, you agree to be bound by the foregoing limitations.

Our Founder

Shri Navalmal Kundanmal Firodia, a freedom fighter, industrialist, and philanthropist was a visionary ahead of his time. Holding degrees in Science and Law, he combined intellect with ethics, shaping his approach to business and social responsibility. He actively participated in Mahatma Gandhi's Non-Cooperation and Quit India movements. Foreseeing India's impending independence, he chose to leave his legal career to establish Jaya Hind Industries in 1948.

He envisioned a motorized rickshaw to replace the traditional bicycle rickshaw and coined the term autorickshaw for this revolutionary innovation. In 1948, he also introduced the three-wheeler Tempo, which became synonymous with light commercial vehicles in India. Founded in 1958, Force Motors continues to carry forward Shri N.K. Firodia's pioneering legacy and vision that transformed urban mobility in India.



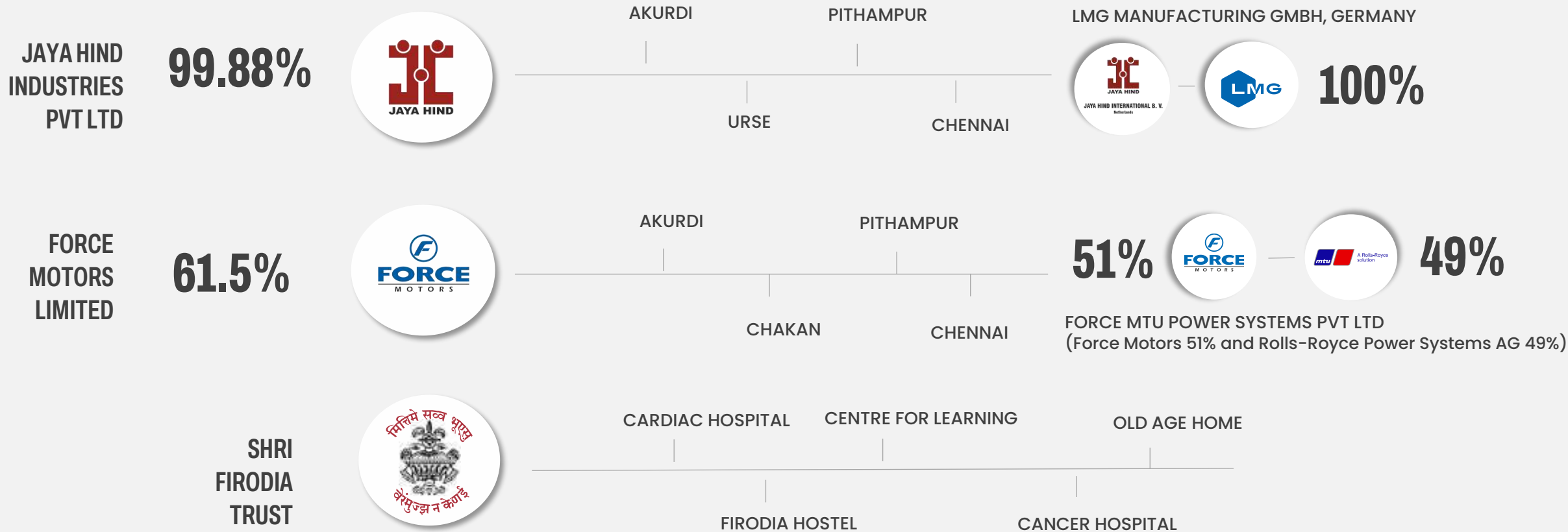
Our Founder
Shri. Navalkamal Kundanmal Firodia (1910 - 1997)

Auto Rickshaw demonstrated to India's first Prime Minister, Pandit Jawaharlal Nehru



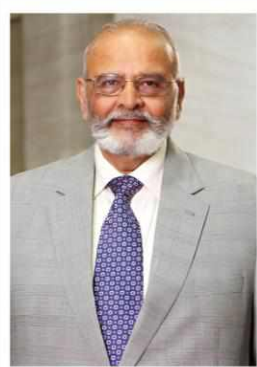
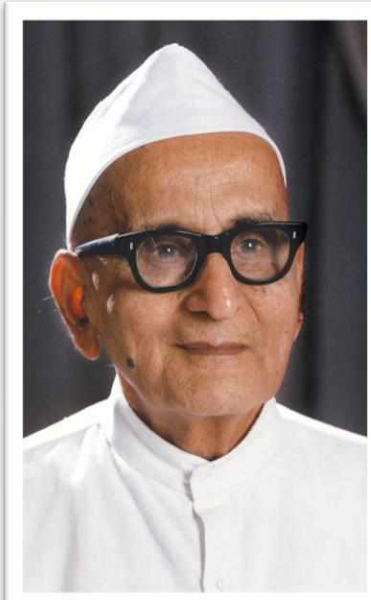
Dr. Abhay Firodia Group of Companies

Enterprise value exceeding Four Billion US Dollars



Please note % represent promoter holding

Over Six Decades Of Indo-German Collaboration



VIDAL+SOHN



1958 Production Of Tempo 3-Wheeler 'Hanseat'



Viking



1964 Production of Viking Petrol LCV

DAIMLER BENZ



1987 Production Of Tempo Traveller

Henschel

HANOMAG HENSCHel



1972 Production Of Matador Diesel LSV



Mercedes-Benz



1997 Engine production for MBIL & technical partnership with ZF for tractor transmissions



2003 Joint Venture For Production Of Trucks & Buses



2004 Technical Collaboration For the Manufacture Of Heavy Gear Boxes



Mercedes-Benz



2016 New Plant at Chakan for Production Of Mercedes Engines & Axles



Rolls Royce

Rolls-Royce Power Systems AG



2018 A Joint Venture With Rolls-Royce Power Systems AG



2022 Jaya Hind Industries Acquires LMG, Manufacturing GmbH, Germany



2015 Production Of BMW Engines

Board Of Directors



DR. ABHAY FIRODIA

Chairman, Force Motors Limited
Group Chairman, Dr. Abhay
Firodia Group of Companies



PRASAN FIRODIA

Managing Director



**VALLABH
BHANSALI**

Independent Director



MUKESH PATEL

Independent Director



SONIA PRASHAR

Independent Director



NITIN KAREER

Independent
Director



**GAUTAM
BAMBAWALE**

Independent Director



**VINOD
KHANDARE**

Independent Director



**PRASHANT
INAMDAR**

Executive Director -
Operations

Our Leadership



PRASAN FIRODIA
Managing Director



PRASHANT INAMDAR
Executive Director
Operations



MAKARAND KANADE
President Engineering
& Corporate Quality



PRAVEEN KARNAVAT
President Strategic
Sourcing
& International Business



RAKESH MARU
President Sales,
Marketing & After Sales



RISHI LUHARUKA
President & Group Chief
Financial Officer



VIVEK GOSAIN
Vice President
Manufacturing Engineering



ANSHUL SAXENA
Vice President
Corporate Strategy



AMIT JOSHI
Associate Vice President
Corporate Strategy

Vision

To be one of the world's most preferred providers of shared passenger mobility solutions and rank among the top ten van manufacturers globally



Mission

Our goal is to provide safe, sustainable and reliable shared passenger mobility solutions that delight customers worldwide

Vehicle Business

Light Commercial Vehicles

TRAVELLER



URBANIA



Monobus



Modular Utility Vehicles

TRAX



GURKHA



High-Tech Aggregate Business



6 Cylinder Engine
– Petrol & Diesel



4 Cylinder Engine –
Petrol and Diesel



Condense
Radiator Fan
Module



6 Cylinder Engine
– Petrol & Diesel



4 Cylinder Engine –
Petrol and Diesel



Axles



A Rolls-Royce
solution



Series 1600 MTU Engines



Series 1600 Diesel Generators

Vehicle Business



TRAVELLER

Light Commercial Vehicle Platform

Traveller

School Bus

Police Van

Ambulance

Delivery Van

EV



01

Market leader in the segment with over **70% market share**

02

India's **most preferred** Ambulance maker

03

Fastest growing School Bus Manufacturer

04

Traveller is available for **special applications**, like: *School Buses, Ambulances, Delivery Vans and Troop Carriers etc.*

URBANIA
BY FORCE MOTORS
TRAVEL WORLD-CLASS

Light Commercial Vehicle Platform

All New Next Gen
Mobility Platform



- 01** Premium ground-up modular monocoque van platform for shared urban mobility
- 02** 25 segment-first features in style, comfort, safety and convenience

- 03** Available in 9+D, 10+D, 12+D, 13+D and 16+D variants
- 04** With its superior comfort and safety, the Urbania emerges as **a true segment creator in premium shared mobility** in India

MONOBUS

Monocoque Bus Platform



- 01** India's first 31 & 44-seater monocoque bus
- 02** Best-in-class power-to-weight ratio and unmatched fuel efficiency

- 03** Monobus is a **fully factory-built** vehicle backed by a comprehensive **warranty on the entire vehicle**
- 04** Fully CED-coated bus body for long-lasting durability

TRAX

Modular Multi-Utility Vehicle Platform

Trax Cruiser



School Van



Ambulance



Jungle Safari



Troop Carrier



Delivery Van



- 01 Rugged & Reliable:** High-strength steel chassis and proven diesel engine for dependable performance
- 02 Spacious and Comfortable:** Superior ride quality with ample cabin space

- 03 Versatile design:** Adaptable across passenger, cargo, ambulance, and special applications
- 04 Low Maintenance, High Value:** Durable build ensures minimal upkeep and lasting efficiency

Modular Multi-Utility Vehicle Platform

Civilian Application

Special Application

Defense Application

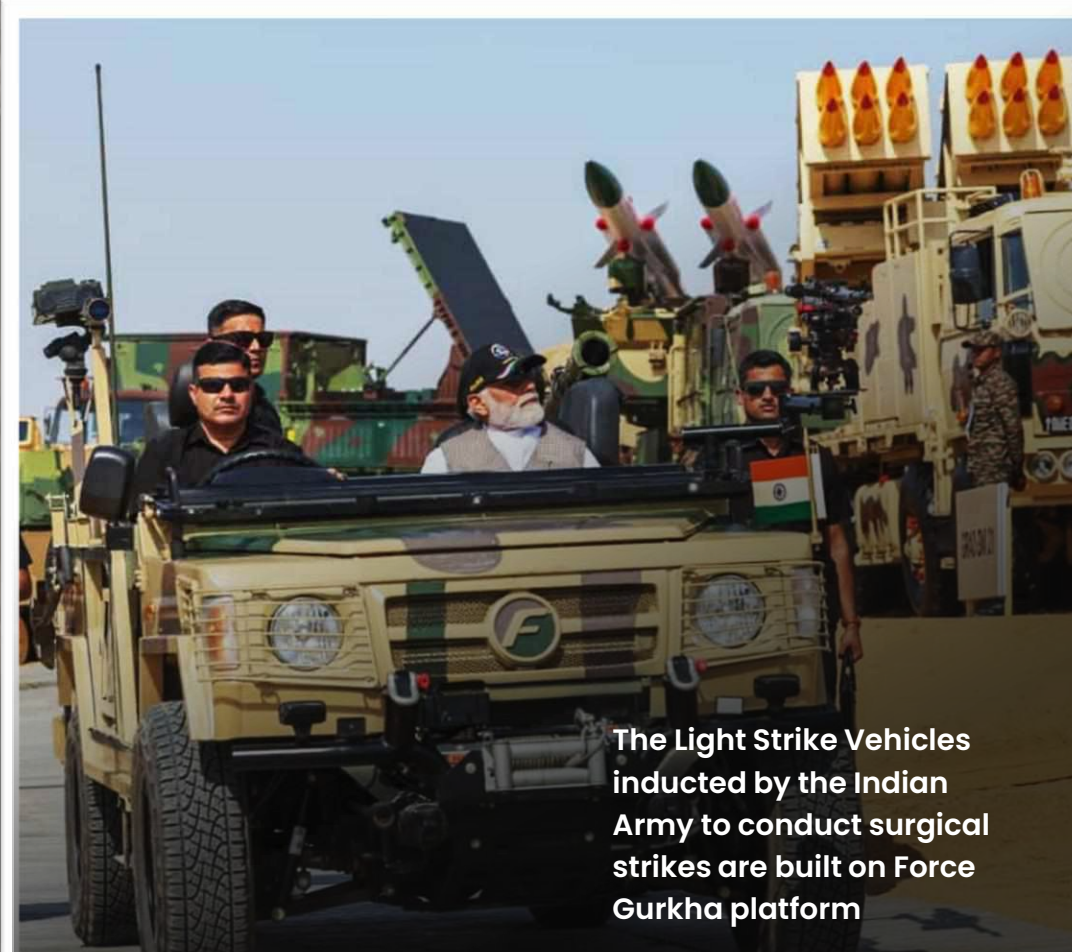


- 01** An iconic off road vehicle known for its **all terrain capability & endurance**
- 02** **Power Meets Control:** High-torque, high-power engine ensures confident, rugged performance.

- 03** **Engineered for Off-Road :** Front and rear diff locks, snorkel, unmatched water wading and ground clearance for superior terrain capability
- 04** Caters both to **lifestyle and specialized users** demanding performance

Defence Presence

All Bofors Guns at our borders are powered by the Mercedes licensed OM 616 engine made by Force Motors



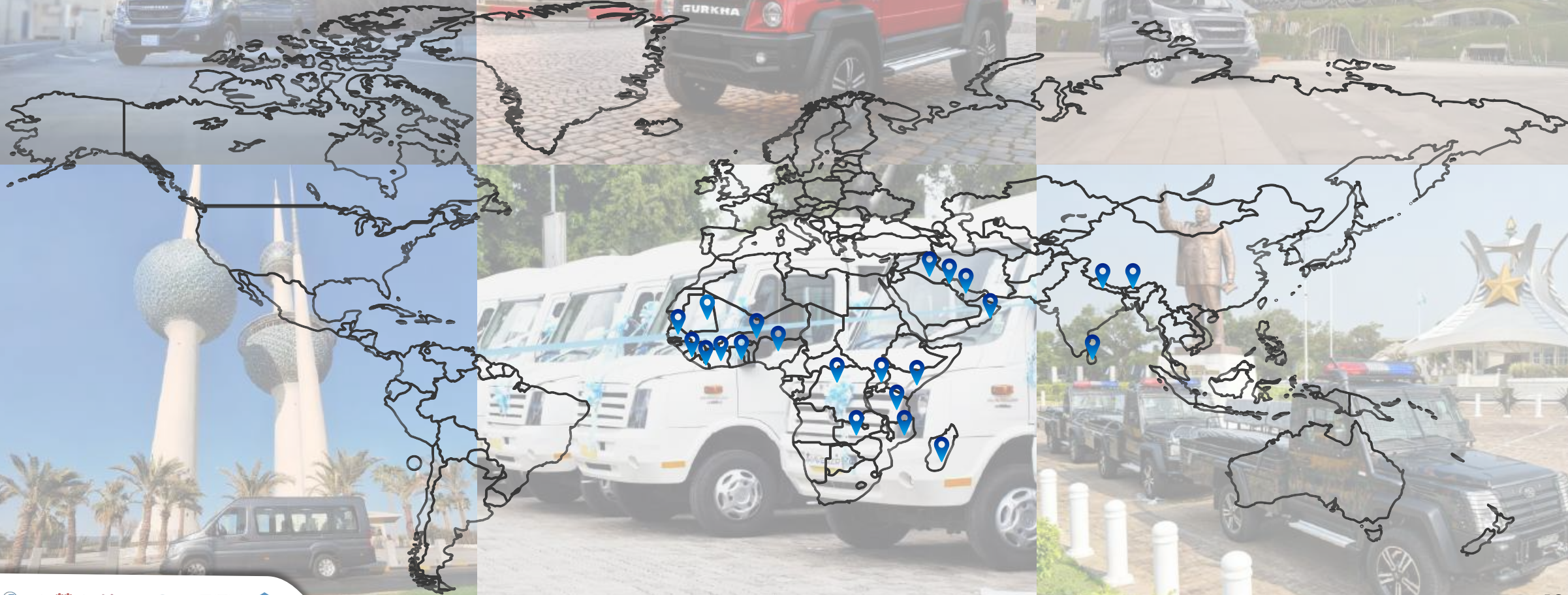
The Light Strike Vehicles inducted by the Indian Army to conduct surgical strikes are built on Force Gurkha platform





Sales And Service Network pan India

300+
and growing



Vehicle Manufacturing Facilities

Force Motors,
Pithampur

Plant Locations

Force Motors – Akurdi,
Pune



Force Motors, Chennai



Force Motors – Chakan,
Pune



Force MTU – Chakan, Pune



Force Motors, Pithampur

The 300+ acre fully integrated mother plant oversees the complete end-to-end manufacturing process including stamping to body welding to painting and final assembly along with in house production of engines gearboxes and axles



Press Shop



Body Shop



Robotic Paint Shop &
Top Coat Application



Powertrain
Assembly



Final Assembly Line



Force Motors, Chennai

In 2015, Force Motors commissioned a dedicated engine assembly facility in Chennai for BMW India to manufacture engines and cooling modules for all BMW cars and SUVs made in India





Force Motors – Chakan, Pune

In 2016, Force Motors commissioned a dedicated facility in Chakan for Mercedes-Benz to manufacture engines and axles for all Mercedes-Benz cars and SUVs made in India





A Rolls-Royce
solution

Force MTU Power Systems – Chakan, Pune

Established in 2018, Force MTU Power Systems Pvt. Ltd. (FMTU) is a joint venture between Force Motors (51%) and Rolls-Royce Power Systems AG (49%). The FMTU facility in Chakan is the only manufacturing plant in the world producing Series 1600 engines and supplying to global markets



Quality Certifications

The Material Testing Laboratory and Standards Room at Force Motors have been certified by **National Accreditation Board for Testing and Calibration Laboratories (NABL)**.



**Environment
ISO 14001**



**Quality
ISO 9001**



**ISO
45001**



**IATF
16949**



Impactful Initiatives



Project Digiforce

Force Motors has launched **Project Digiforce**, a ₹150 crore digital transformation initiative to build a tech-driven, future-ready enterprise. This two-year, organisation-wide program focuses on digitizing both customer-facing and core operations to enhance agility, efficiency, and overall stakeholder experience.

STRATEGIC FOCUS

- Digitization of Sales, Service, Marketing, and Dealer Operations
- Seamless integration across 200+ dealerships, 70 service centers, and global distributor network
- Transition to AI/ ML- Powered, cloud- based SaaS platforms for scalability and real – time decision making



CORE DEPLOYMENTS

- Next – gen CRM – DMS
- HRMS, Telematics, Cybersecurity and RFQ – KAM system
- Digital Control Tower for enterprise – wide visibility
- DigiForce Capability Training Programs

KEY TECHNOLOGY PARTNERS



INTANGLES
A DIGITAL TWIN COMPANY

peoplestrong¹

Deloitte.



Project Lakshya

Human Resource Transformation
Program For A Future Ready
Organization

Force Motors launched Project Lakshya, a strategic HR transformation initiative designed to create a digitally empowered, agile, and leadership-driven organisation aligned with its long-term growth vision.

- **Learning and Development:** Company-wide training and engagement initiatives to enhance functional excellence.
- **Employee Engagement:** Driving inclusion, ownership, and alignment with organisational goals.
- **Digital Capability Building:** Preparing a future-ready digital workforce through the DigiForce Digital Capability Training Programme.
- **Culture Shift:** Embedding a values-based culture anchored in agility, accountability, and innovation.



To strengthen its leadership pipeline, Force Motors partnered with SP Jain School of Global Management to launch Executive and Advanced Leadership Programmes for high-potential employees.



Sustainability remains central to Force Motors' growth strategy. In 2024–25, the Company made notable progress across key ESG priorities

- **Sustainable Inputs:** 68% ESG-screened suppliers
- **Emissions Avoided:** 4× improvement over the previous year
- **GHG Emissions:** 22% reduction in intensity (Target: 50% by 2030)
- **Zero Waste to Landfill:** 97% waste diverted
- **Renewable Energy:** 13.47% electricity from renewables (Target: 50% by 2027)
- **Water Efficiency:** 9% reduction in water use per equivalent vehicle
- **Employee Training:** 18 hours per employee (Target: 32 by 2030)
- **Women Workforce:** 7% representation (up from 3% in 2023–24)





Force Motors strengthens education through school bus donations



Empowering access and connectivity — Force Motors donates Traveller



Contribution to COEP's Metallurgical Department



The Navalmai Firodia Department of Metallurgy at COEP, Pune

Going Beyond

Enabling Access through Mobility

Force Motors enhances healthcare and education infrastructure by providing ambulances to hospitals and buses to schools, ensuring greater access and connectivity.

Supporting Education

We actively fund and support educational institutions to promote learning opportunities and empower future generations

Restoring Natural Ecosystems

Through waterbody rejuvenation projects, we help revive natural resources, improve rural livelihoods, and sustain local biodiversity.



Waterbody rejuvenation projects



Financial Analysis

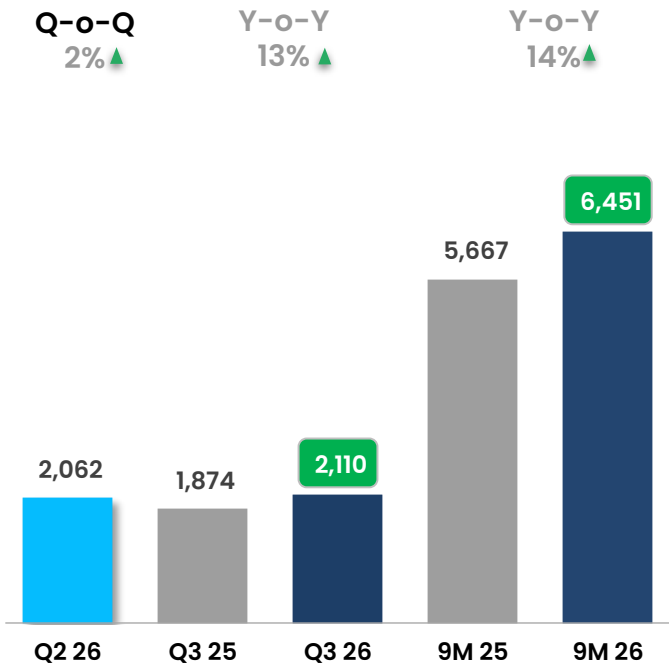


Code	Product	Price	2014	2015	2016
T0001	RICE	120	1200	1320	1440
T0002	WHEAT	100	1000	1100	1200
T0003	MAIZE	80	800	880	960
T0004	BARLEY	60	600	660	720
T0005	SOYABEAN	40	400	440	480
T0006	PEANUT	30	300	330	360
T0007	COCONUT	20	200	220	240
T0008	DATE	10	100	110	120

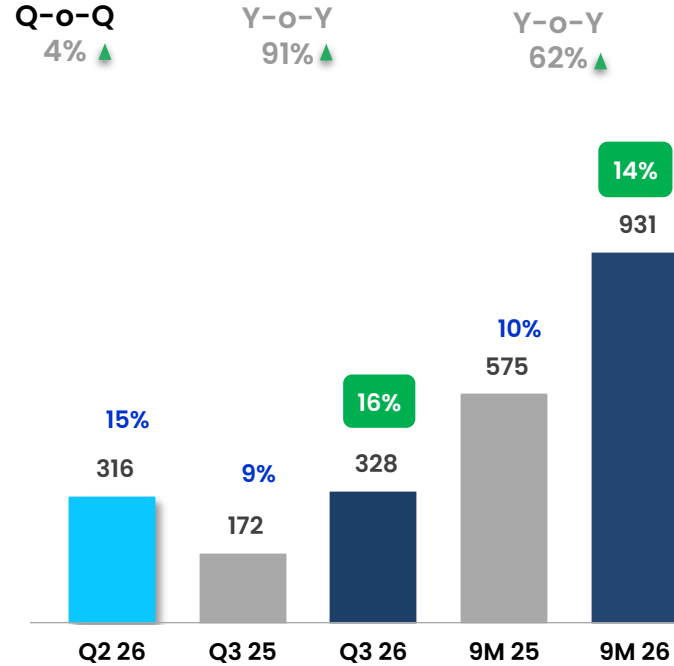
T0004	300.00	600.00	900.00
T0005	2000.00	2500.00	2800.00
T0006	600.00	750.00	900.00
T0007	MANGO	70.00	700.00

FINANCIAL HIGHLIGHTS: Q3 / 9M FY26

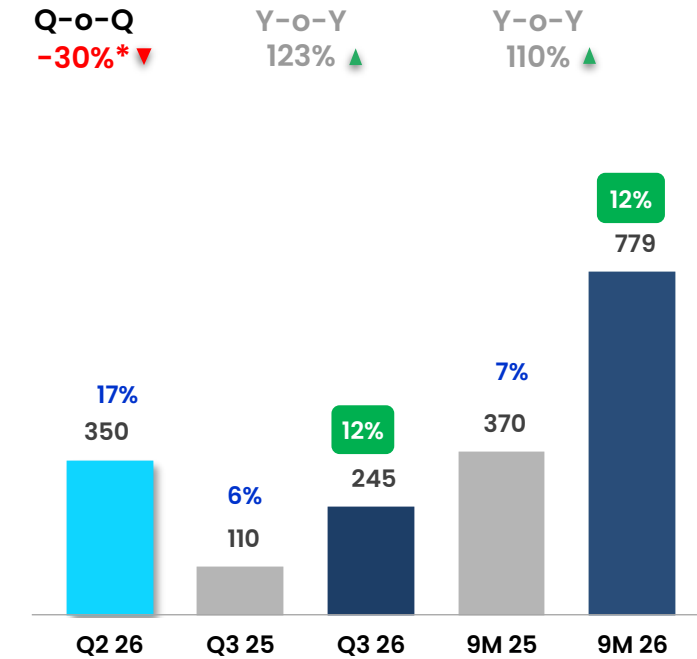
SALES (₹ Cr.)



PBT (₹ Cr.) (BEFORE EXCEPTIONAL ITEM) Margin (%)

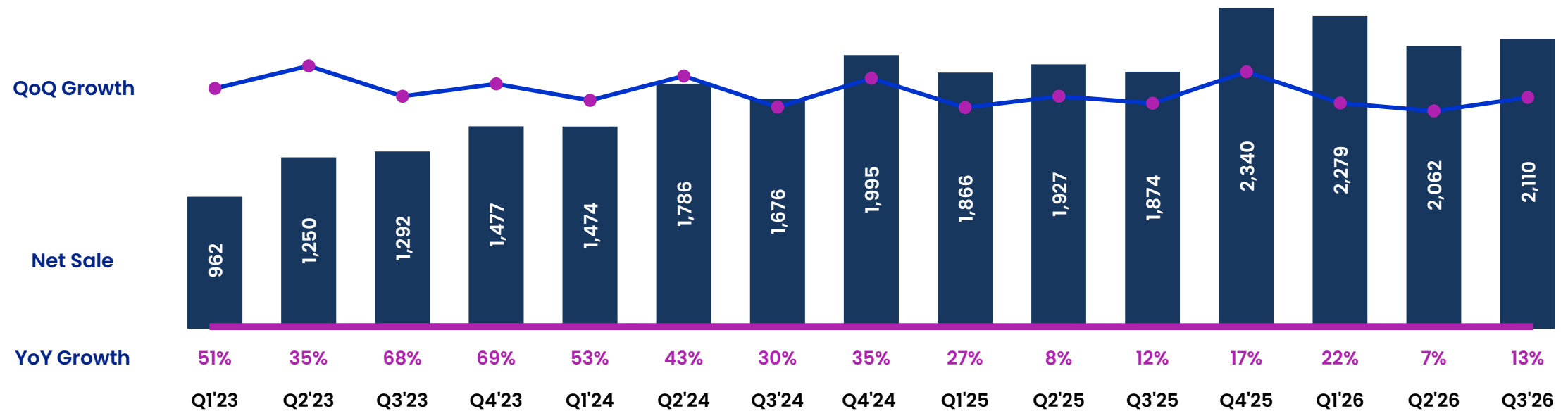


PAT (₹ Cr.) (BEFORE EXCEPTIONAL ITEM) Margin (%)



* Includes impact of shift to New Tax Regime

Standalone Quarterly Performance (Sales ₹ Cr.)



CAGR

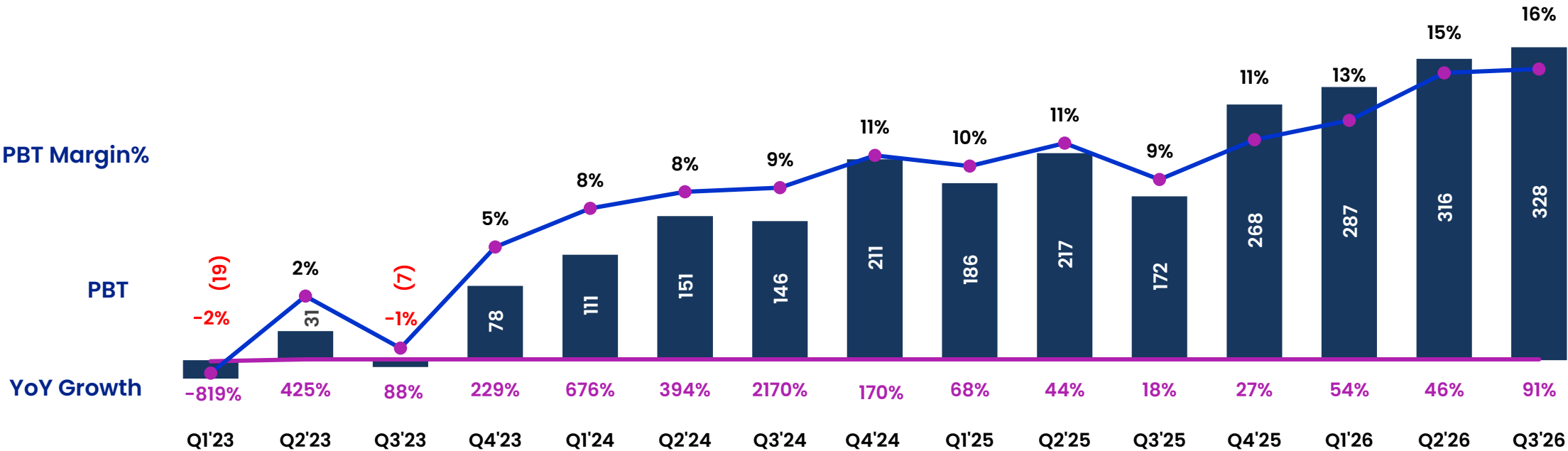
3 YR	5 YR	10 YR
35.7%	21.3%	13.2%

YTD SALES

9M 25	9M 26	Growth
5667	6451	13.8%

Standalone Quarterly Performance (PBT ₹ Cr.)

(BEFORE EXCEPTIONAL ITEM)



CAGR

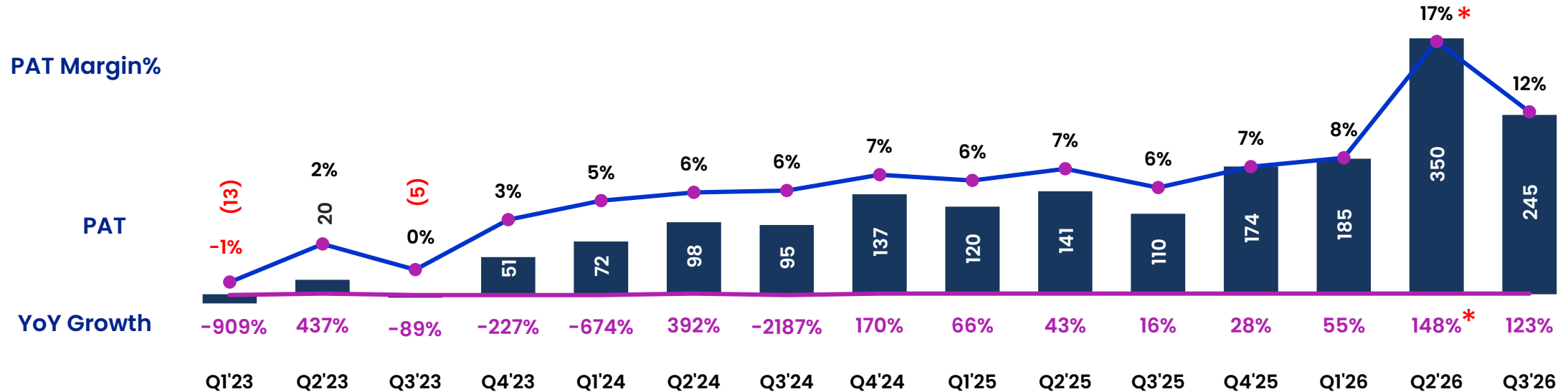
3 YR	5 YR	10 YR
295.2%	56.8%	21.0%

YTD PBT

9M 25	9M 26	Growth
575	931	62.0%

Standalone Quarterly Performance (PAT ₹ Cr.)

(BEFORE EXCEPTIONAL ITEM)



CAGR

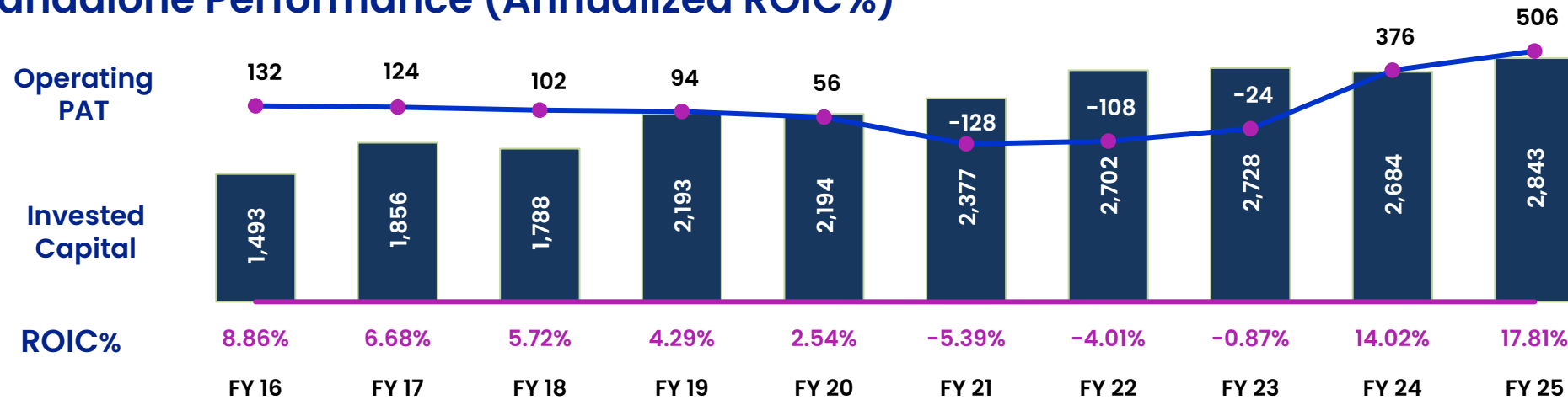
3 YR	5 YR	10 YR
294.0%	45.5%	18.3%

YTD PAT

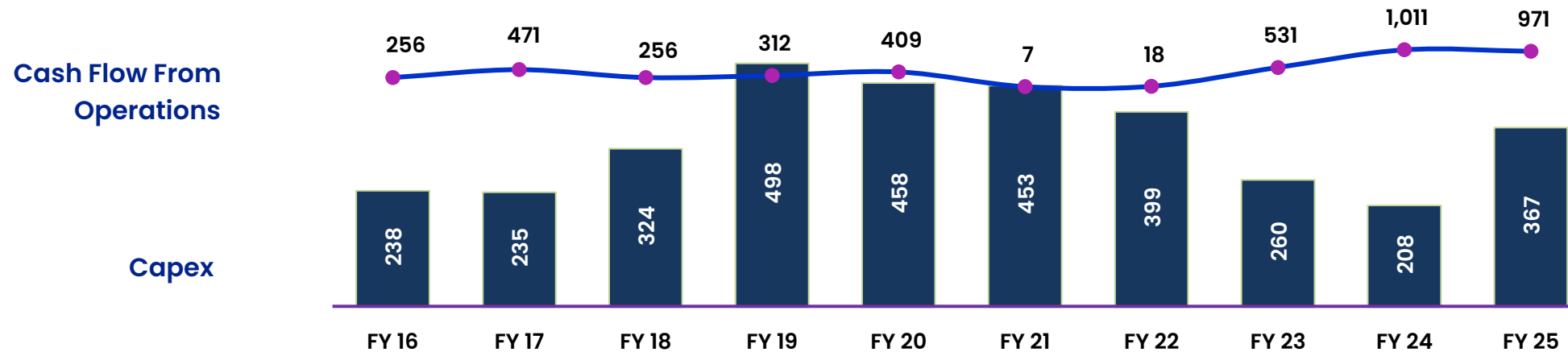
9M 25	9M 26	Growth
370	779	110.4%

*Includes impact of shift to New Tax Regime

Standalone Performance (Annualized ROIC%)



Cash Flow from Operations & Capex (₹ Cr.)





Investor Presentation

Thank You

For further queries, contact:

Email- compliance-officer@forcemotors.com

Company website: www.forcemotors.com

