November 14, 2026

To,

The General Manager, Listing Department, **Bombay Stock Exchange Limited,** P.J. Towers, Dalal Street, Mumbai – 400 001 **Company code: 533333**	The Manager, Listing & Compliance Department **The National Stock Exchange of India Limited** Exchange Plaza, Bandra Kurla Complex, Bandra East, Mumbai - 400051 **Company code: FCL**

Subject: Investor Presentation for Q2-H1 FY 2026-2027

Dear Sir/Madam,

Pursuant to regulation 30 read with Para A of Part A of Schedule III of SEBI (LODR), Regulations 2015, please find enclosed a copy of Investor Presentation on the financial performance of the Company for Q2-H1 FY 2026-27.

Further, in compliance with Reg. 46(2)(o) of SEBI (LODR) Regulations 2015, the aforesaid information shall also be hosted on the website of the company at www.fineotex.com.

This is for your information and records.

Thanking you,

Yours faithfully,
For FINEOTEX CHEMICAL LIMITED

SUNNY BHARATBHAI PARMAR
Digitally signed by SUNNY BHARATBHAI PARMAR
Date: 2026.11.14 16:29:43 +05'30'

FINEOTEX CHEMICAL LIMITED MUMBAI

Sunny Parmar
Company Secretary & Compliance Officer

Encl: As above

FCL FINEOTEX CHEMICAL LIMITED

"An Indian multinational group producing specialty customized performance chemicals, delivering sustainable solutions and technical services to industries worldwide, all through a single integrated platform."

Investor Presentation

November 2026



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About

The Group

Long-standing track record of consistently creating value

FCL FINEOTEX

2025

- Commenced state-of-the-art manufacturing facility with 15,000 MTPA capacity in Aug 2025
- Government approval received for AquaStrike Premium
- Bonus shares issued in 4:1 ratio; equity shares sub-divided in 1:2 ratio
- Great Place to Work certified for 4th consecutive year
- NABL accreditation for 3rd consecutive year
- GreenPro Certification for Cleaning and Hygiene product range
- EcoVadis Commitment Badge for proactive sustainability achievements

2026

- Received Rs. 35.68 crores on conversion of 75% of outstanding warrants; Promoter exercised 5,00,000 warrants for Rs. 17.30 crores
- Acquired 53.33% controlling stake in U.S.-based specialty chemical group CrudeChem Technologies (CCT Group) through subsidiary
- Expanded 150 million pounds per year facility, increasing total capacity from 200 (approximately 159,000 MTPA)
- ICRA upgraded Fineotex's long-term credit rating to [ICRA]AA– (Stable), while reaffirming its short-term rating
- **Incorporated another US step-down subsidiary to broaden international business platform**
- **Incorporated Fineotex America Inc. in Delaware to pursue water-treatment chemicals for data centres and semiconductor facilities**

2024

- Promoters participated in Rs. 3,425.5 million fund raise via preferential allotment
- ICRA upgrade: Long Term A+ (Positive), Short Term A1+ (Positive)
- Great Place to Work certified for 3rd consecutive year
- 25,052 equity shares allotted under Employee Stock Option Plan
- 2nd Dun & Bradstreet ESG Badge
- 7 acres of additional factory land purchased at Additional Ambernath MIDC
- NABL accreditation for 2nd consecutive year

2022–23

- Ambernath capacity expanded by 40,000 MTPA to 104,000 MTPA
- ICRA upgrade: Long Term A+, Short Term A1+
- Great Place to Work certified
- Dun & Bradstreet ESG Badge
- Solar Power Plant commissioned at Ambernath facility
- NABL accreditation received

2004–07

- Accredited with ISO 9001:2008
- Fineotex Chemical Private Limited (FCPL) incorporated
- FCPL acquired by Fineotex Chemical Limited

2011–14

- Listed on BSE
- Wholly owned subsidiary incorporated in Malaysia
- Majority stake acquired in Biotex Group
- Bonus shares declared in 1:1 ratio
- Accredited with ISO 4001:2004 & OHSAS 8001:2007

2015–19

- Listed on NSE
- Star Export House recognition received
- Biotex partnered with Bluesign
- Manufacturing capacity increased to 43,000 MTPA annually; both facilities GMP certified

2020–21

- Buyback of 11 lacs shares at a maximum price of Rs. 40
- Rs. 270 million deployed for new facility at Ambernath, Maharashtra
- One plant approved and certified by the FDA
- JVs with HealthGuard and Eurodye-CTC; partnership with Sasmira
- Ambernath facility commenced production in Nov '21

Fineotex Overview

Single Stop sustainable solutions provider across industries

Among the leading producers of **tailor made** specialty performance chemicals offering **technical services & sustainable solutions**

Single Stop for Textile, FMCG, Cleaning & Hygiene, Oil & Gas and Water Treatment solutions

Designing & Manufacturing of proprietary and ESG oilfield chemical technologies

Sustainable solutions by **substituting** polluting agents while remaining **cost efficient**

Attractive industry dynamics with strong **technical barriers to entry** and high levels of development and **product customization**

5 Manufacturing Plants with a total capacity of ~2,68,000 MTPA – State-of-Art Facility in USA (1,48,000 MTPA), Ambernath (76,000 MTPA) & Mahape (36,500 MTPA) in Maharashtra and Malaysia (6,500 MTPA)

Research & Development – Technical Lab in Brookshire **JV** with Biotex of Malaysia, and **collaboration** with EuroDye of Belgium, Healthguard of Australia, and Sasmira in India

Proven management more than **4.7 decades** of experience

Fineotex Overview

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470+
Product Categories

115+
Dealers in Indian and International Market

ICRA Rating Upgraded
Long Term Rating: AA- (Stable)
Short Term Rating: A1+ (Positive)

FDA Approved Plant/s
Plants are approved by FDA pharma

Bluesign®, ZDHC, Star Export House
Accreditations

~70
Countries Present

Leader
4 Line of Businesses

1,600+ SKUs
Across all product categories

NABL accredited
4th consecutive year
Fineotex Chemical R&D Laboratory

Solar Power Plant
Successfully running at Ambernath Plant

Key Strengths



Single Stop Solution
in Oil & Gas, Textile, FMCG, cleaning & Hygiene



Fungible Production
capacities thought our Mfg. plants Globally



Sustainable Product Certification
Highest in India



R&D Strength
via international acquisitions & collaborations



Minimal time loss; Maximizing efficiency
Through in-depth know how of chemistry and processes



Product Validation
among the largest players in India



High
customer retention



Debt Free
Company

Manufacturing Platforms (GMP* Certified)

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Location	Operating Facts	Strategic Advantages
 Mahape	Total Production Capacity: **36,500 MTPA**	Fungible capacity with capabilities to manufacture products for both textile and cleaning and hygiene. Equipped with modern infrastructure and amenities. Efficient and environmentally friendly
 Ambernath	Total Production Capacity: **76,000 MTPA** Additional factory land premises of 7 acres at Additional Ambernath MIDC, Maharashtra	
 Selangor, Malaysia	Total Production Capacity: **6,500 MTPA**	Technology Innovation Centre for Performance Chemicals Strategically located near key markets, serving as a hub for innovation, technical support, customer engagement and sourcing of suitable raw materials.
 Brookshire  Midland CrudeChem Technologies Group	Total Production Capacity: **1,48,000 MTPA**	Innovative Product Portfolio of more than 100+ formulations In-house specialties include product design and testing, manufacturing, last-mile delivery and field engineering support.

* GMP: Good Manufacturing Practice Certification

Board of Directors



Surendra Kumar Tibrewala
Chairman & Managing Director



Sanjay Tibrewala
Executive Director



Dr. Aarti Jhunjhunwala
Executive Director



Dr. Amit Prabhakar Pratap
Independent Director



CS Bindu Shah
Independent Director



Dr. Sunil Waghmare
Independent Director



Chetan Shah
Non-Executive Independent Director

Administration Committee | Anit-Sexual Harassment Committee | Audit Committee | CSR Committee | Nomination Committee | Stakeholder Relationship Committee | Whistle Blower Committee

Strong & Experienced Management Team - KMP

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United States



Dr. Susanta Mohapatra
PhD in Chemistry
Co-Founder, CEO & CTO - CCT



Jose Ojeda
MBA
Co-Founder & President - CCT



Miles Grendel
BS in Business Administration
Co-Founder and COO - CCT



Kushal Seth
MS in Chemical Engineering
Chief Growth Officer - CCT

Malaysia



Noa N. Ouakass
M. Sc., MBA
CEO - BioTex



Kedhar Sankar Sonai
M.Tech, MBA
Executive Director - BioTex



Wong Lai Yoon
BBA
Operations Manager - BioTex



Tang Chai Yean
Diploma in Chemistry
Senior R&D Manager - BioTex



Raman Perumal
Diploma in Boiler Engineering
Production Director - BioTex

India



Arindam Choudhuri
B.Tech and Marketing Management
CEO (Textile) - Fineotex



Mr. Yusuf K Contractor
Head - M&A and Investor Relations - Fineotex



Sachin Bandodkar
M.Sc. Executive MBA
Business Head - Oil Field Specialty Chemical - Fineotex



Manoj Sharma
B.Tech
Senior Manager - Fineotex



Ramesh Gupta
MSc, MBA B. Ed.
Production Manager - Fineotex



Purva Rane
MSc in Analytical Chemistry
Assistant Manager - Fineotex



Sector Focus

Diversified Business Portfolio

An innovative specialty chemicals company delivering technology-driven, solution-based chemistry for its partners.



Textile Chemical

- **Specialty chemicals producer** with a focus on textiles chemicals
- **Offering tailor-made solutions** to customers
- Attractive industry dynamics with **technical barriers to entry** and high levels of **development and product customization**
- Biotex Malaysia spearheads the **R&D solutions**, **application research** and **product development**



FMCG, Cleaning & Hygiene

- Successfully **diversified** into the **cleaning and hygiene business**
- Leveraged its **existing technical expertise and knowledge** in production and distribution to **gain a competitive advantage**
- Products such as floor cleaners, hand-washes, sanitizers, dishwashers, and toilet bowl cleaners are manufactured



Oil & Gas

- **Produces** chemicals which play an important role in improving the efficiency, safety, and environmental sustainability of oil and gas production
- Aids in reducing maintenance costs and increasing the lifespan of equipment.



Water treatment

- Specialty polymers help prevent scale deposits, supporting higher flow rates and improved water-treatment efficiency.
- **Fineotex America Inc.** was incorporated in Delaware to pursue advanced water-treatment chemicals for data centres and semiconductor manufacturing facilities.

Single Stop Solution for Textile Manufacturing

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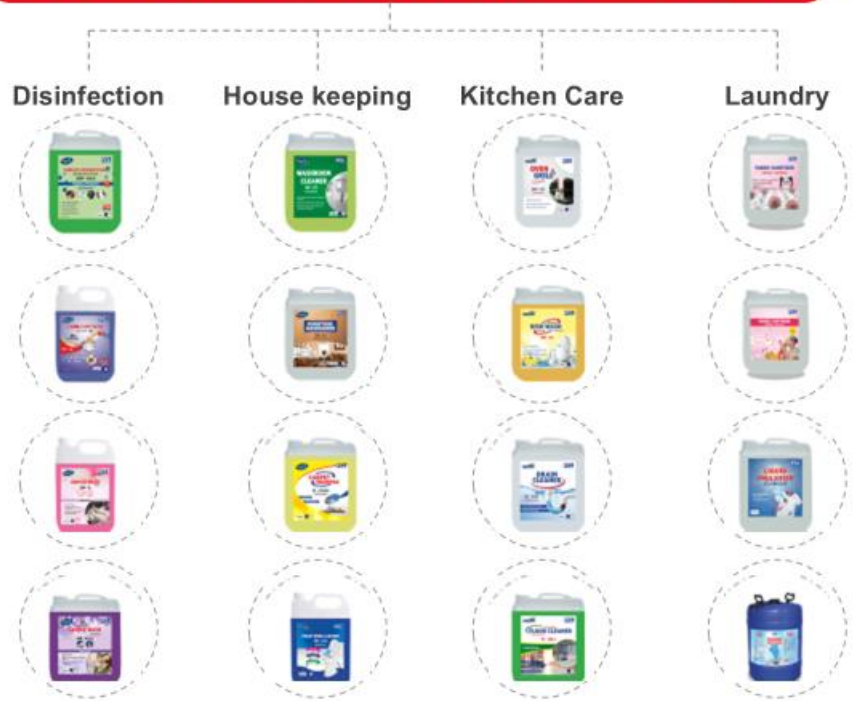


Steps	Weaving	Pre-treatment	Dyeing	Printing	Finishing
Process	Sizing	De-sizing, Scouring, Bleach	Dyeing, Washing, Fixing	Rotary Printing, Table Printing	Exhaust Padding
Product Categories	Polymers, Softeners	Enzymes, Wetting & Detergent, Sequestering Additives	Dyes, Acids, Alkali Levelling, Detergent Fixer	Dyes, Binder Thickener, Fixer Detergent, Loop accelerator	Softeners, Silicones, Polymers, Resins
Key Customers	Chenab Textile Mills; Indo Count; Trident; ge; Reliance Retail; Jangam; Aditya Birla Grasim; Donear; Himatsingka; Welspun India Home Textiles; Shahi; Only Vimal; Raymond; Vardhman				

FMCG, Cleaning & Hygiene Portfolio

FCL FINEOTEX

Direct Sales | Manufacturing at Ambernath Plant



Plant approved & certified by Food & Drugs Administration (Maharashtra)
Production of disinfectant/antimicrobial hygiene and cleaning products ensuring safety and effectiveness.

B2B Clientele

ABs
AIIMS
Akshaya Pātra — Unlimited food for education
Apollo Sage Hospitals
Fortis Hospitals
Glenmark — A new way for a new world
IIM Shillong
MMRC
Mayfair Hotels & Resorts
Sun Pharma
The Byke — A Hotel Retreat
Tunga Hotels

B2B Hygiene SpecChem | Clientele

Hindustan Unilever Limited
घड़ी डिटर्जेन्ट पाउडर
P&G

Collaborations to focus on Innovation & Sustainability

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Strategic collaboration with Eurodye-CTC, Belgium, to commercialize specialty chemicals for the Indian market

Facilitates an efficient production system and distribution network across the Indian textile market

Eurodye-CTC has REACH registration, Bluesign certification & GOTS 6 certification for a large selection of its product range

Fineotex is committed to sustainable practices and Eurodye-CTC is also an environmentally conscious company

EURODYE - ctc
TECHNOLOGY AND SERVICE
Since 1856

Strategic collaboration with HealthGuard, Australia to become the exclusive global marketing and sales channel partner with joint operations from Malaysia

HealthGuard® will concentrate on developing cutting- edge solutions, that will be marketed and channelized across the world by Fineotex-Biotex

Synergy will provide durable metal-free sustainable chemistry solutions that are anti-microbial and anti- viral

Range of products over several industries - textile, detergent, leather and allied industries

HealthGuard®

Setting up a state of art Research & Development center in collaboration with Sasmira Institute, one of India's premier textile institutes

Develop a first-of-its-kind Support and Solution Centre for technical service in Sasmira to catalyze innovation and focus on sustainable chemistry

Focus on new sustainable solutions and chemicals to reduce water, time and energy consumption for the textile wet processing industry

Provide the much-needed exposure for students and help provide practical experience, which will benefit the industry in the long term

sasmira
The Synthetic & Art Silk Mills' Research Association

Developed technical expertise to enter attractive new markets



Drilling & Oilfield Specialty Chemicals

- Acquired controlling stake in CrudeChem Technologies Group, a well-established U.S. based specialty chemical manufacturer of advanced chemical fluid additives and comprehensive oilfield chemicals solutions for the global oil and gas sector.
- Leader in Designing and Manufacturing Complex and Proprietary Chemical Technologies with ESG Offerings
- Diversified and Growing Customer Base Taking Market Share
- Sizable orders from leading oil and gas company



Water Treatment Specialty Chemicals

- Offers wide range of polymers under Diquest brand, addressing the needs of variety of applications
- Prevents scale deposits in the cooling systems allowing higher flow rates and efficiency

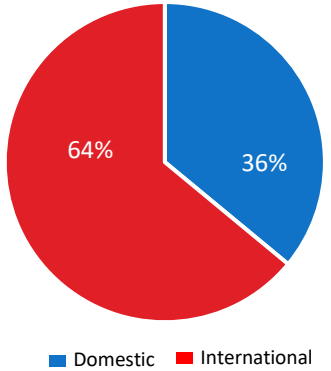
Non-textile areas will contribute to volume and value growth going forward

Global Reach



- Sales in **~70** countries including Brazil, Bangladesh, Germany, Indonesia, Malaysia, Singapore, Syria, Thailand, USA, Venezuela and Vietnam
- **44+** technical marketing experts
- **115+** dealers in Indian and International markets

Q2 FY27 Revenue Mix



Diversified revenue mix across clients, products and geographies coupled with technical expertise

About

CRUDECHEM
TECHNOLOGY

CrudeChem Technologies Group

FCL FINEOTEX

CRUDECHEM TECHNOLOGY

The CrudeChem Technologies Group is a well-established U.S. based specialty chemical manufacturer of advanced chemical fluid additives and comprehensive oilfield chemicals solutions for the global oil and gas sector.

Advantages –

Innovative Product Portfolio: Portfolio of 100+ Engineered Chemical Solutions designed to optimize oilfield and water treatment performance for onshore and offshore

Product Strategy: Leading presence in the friction reducer market, continuously outperforming competitors when tested by third parties.

Strong Customer Base: Serves customers across America and the Middle East and has a growing international presence.

Scalable Platform: High visibility on the growth of its ESG/proprietary portfolio, expand its distribution and grow its customer base/wallet share.

Comprehensive Service Offerings: Integrated capabilities across product development, testing, manufacturing and application engineering to deliver customised solutions and optimized product customer performance for its customers

Last-Mile Delivery: Efficient, reliable delivery and on-site technical support, ensuring timely product availability and seamless execution at customer locations.

CrudeChem Technologies Group – Manufacturing Units

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CRUDECHEM
TECHNOLOGY





Total Manufacturing Capacity – ~1,48,000 MTPA

Cutting edge technical lab at its primary manufacturing facility.

Scalable Platform: High visibility to grow its ESG/proprietary portfolio, expand its distribution, and grow its customer base/wallet share

Experienced and Talented Management Team

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Management has over 40 years of combined industry experience

			Industry Experience	Prior Experience
	**Dr. Susanta Mohapatra** *Co-Founder, Chief Executive Officer and Chief Technology Officer*	Susanta is the CEO and Chief Technology Officer, leading customer service (R&D) and growth initiatives (sales) ▪ Holds a PhD in chemistry with postdoctoral work in chemical engineering and offers more than 20 years of technical experience through positions in research and as a scientist ▪ Prior to CrudeChem, Susanta worked at Oil Chem Technology for two years as the QA / QC and HSE manager leading the R&D lab ▪ Has 4 issued and 7 pending petrochemical related patents	**20 Years** ***Featured in the Top 100 Innovators & Entrepreneurs Magazine (Link to article)***	Oil Chem TECHNOLOGIES AST American Science and Technology GE mabe
	**Jose Ojeda** *Co-Founder and President*	Jose serves as President and manages inventory, accounting and logistics while supporting sales and marketing growth ▪ Prior to CrudeChem, Jose worked at an O&G Chemical and Fluid company for three years as a General Manager and at General Electric and Mabe each for over six years in various roles ▪ Holds an MBA from University of Notre Dame – Mendoza College of Business and a BS in Industrial and Systems Engineering from Tecnológico de Monterrey (ITESM)	**16 Years**	
	**Miles Grendel** *Co-Founder and Chief Operations Officer*	▪ Miles is the Chief Operating Officer responsible for operations across all facilities while supporting sales and marketing growth ▪ Prior to CrudeChem, Miles worked at an O&G Chemical and Fluid company as a Plant Manager and Field Supervisor and at Savanna Energy Services as an oilfield worker ▪ Holds a BS in Business Administration from Central Michigan University	**11 Years**	Savanna Energy Services Corp.
	**Kushal Seth** *Chief Growth Officer*	▪ Kushal serves as Chief Growth Officer, leading global commercial strategy, market entry, strategic partnerships, and pricing discipline. Drives special projects from concept to operations, building scalable processes and strengthening key customer relationships to support rapid expansion. ▪ Prior to CrudeChem, Kushal was a core member of multiple high-growth startups, scaling revenues from $0 to $500MM+ and supporting capital raises and liquidity events. ▪ Holds an MS in Chemical Engineering from Texas Tech University with 20+ years of experience across chemicals, oil & gas, lithium, water, and carbon capture; 22+ patents and 40+ technical publications.	**20 Years**	

Scalable Platform with Growth Opportunities

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EXPAND GREEN CHEMISTRY PORTFOLIO

44%

Revenue from Green Chemistries

- Convert traditional chemistries into eco-friendly, cost-effective alternatives
- Build toward a full green portfolio



GROW WITH NEW & EXISTING CUSTOMERS



Team Focused on Customer Growth

- Leverage industry relationships with operators & OFS providers
- Expand international customer reach



CONTINUOUS INNOVATION



New Tech Offerings Drive Market Share

- Continual innovation leads to proprietary product releases
- Opportunity for further lab investment & new projects



EXPAND SERVICE OFFERING



Field Services Tailored to Customers

- Marketing dry FR & liquid additive pumping services for CrudeChem
- Further investment opportunity in lab & new projects

Marquee Clientele

ExxonMobil USA	ConocoPhillips USA	slb USA	HALLIBURTON USA	Baker Hughes USA	devon USA
DIAMONDBACK ENERGY USA	Ovintiv USA	bpx energy USA	NESR USA	NEXTIER USA	BJ USA
TAP ROCK RESOURCES USA	NIGHTHAWK USA	DOUBLE EAGLE USA	BlackSwan OIL & GAS USA	OneCore SERVICES USA	SAXUM Engineered Solutions USA
aramco Saudi Arabia	Shell UK	TP TÜRKİYE PETROLLERİ ANONİM ORTAKLIĞI TURKISH PETROLEUM CORPORATION Türkiye	Kuwait Oil Company Kuwait	NNPC Energy for today Energy for tomorrow Nigeria	Petroleum Development Oman Oman

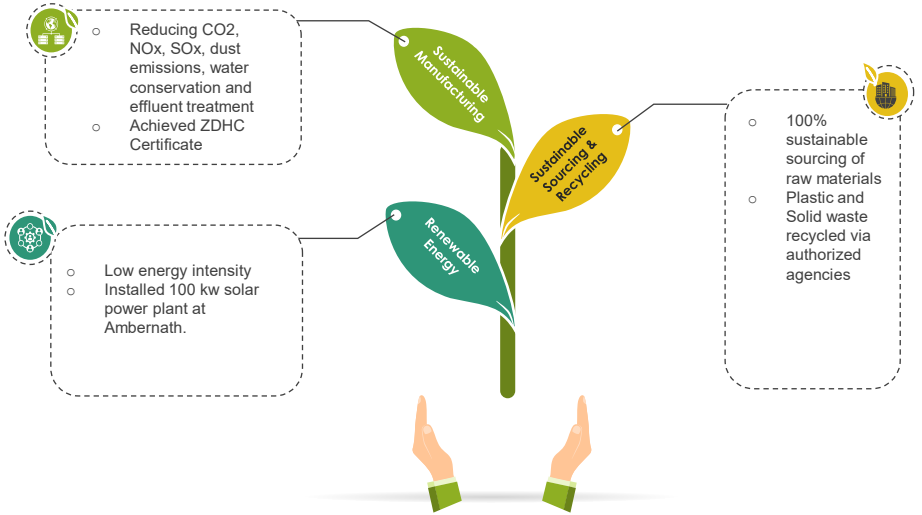
Sustainability



Key Focus

Focus on Sustainability

- Sustainability - core of the company's activities, products, partnerships, and markets.
- Among the first movers in the journey of sustainability driving positive change within the industry



Customer-Centric Sustainability Benefits

1. Enhanced Resource Efficiency
- Reduced TDS, BOD, and COD in wastewater.
- Lower water consumption and steam usage.
- Energy savings at every stage.

2. Operational Cost Reduction
- Lower utility bills and reduced labor costs.
- Smarter formulations for better efficiency.

3. Cost-Neutral Impact
- Incremental costs of chemicals offset by overall savings.
- Net financial benefits for customers.

4. Among the first in the country
- Use **Zero Formaldehyde Resin** for Textiles
- Introducing **Soda Ash substitute**
- Accredited with **SA 8000 certification**

ESG at Every Step of the Way

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We place sustainability high on our agenda as it is an integral part of our business strategy

100%
Employees are covered with health and accident insurance

20.56%
Female employees in FY26

5,07,615 units
Energy consumption intensity for FY26
4.60 gj/crore

100% employees
Were given safety and skill up-gradation training

Rs 118.75 Lakhs
Spent on CSR activities in FY26

Zero
Penalties, punishment or compounding of offences in FY26

No accidents
Reported in Q1 FY26

336.41 Lakhs
Spend on R&D for developing sustainable products in FY26

4 out of 7 board members
Are Independent and Non- Executive Members

50,080 kl
Low water consumption intensity for FY26 – 126.18 as compared to 96.77 in FY25

Zero
Consumer complaints on restrictive trade practices and unfair trade practices in FY26

Low carbon emission
0.55 µg/m3 in FY26

Low Waste Intensity
0.38 in FY26

Solar Power Plant
Successfully running at Ambernath



Growth

Opportunities & Way Forward

Way Ahead

New Capacity Addition

- Expanding capacity in America
- Fungible capacity with focus on sustainability

Growth Opportunities: Oil & Gas and Water Treatment Sector

- Eco-friendly solutions and sustainable growth
- Rising industrialization and urbanization
- Water scarcity, desalination and expansion of refineries & natural gas pipeline

Inorganic Growth Opportunities

- Focusing on inorganic growth opportunities

Other Strategies

- Increasing wallet share from existing customers
- Increase share of sustainable products in detergent market

Total Addressable Market – Specialty Textile Chemicals

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TEXTILE CHEMICALS

- TAM for specialty chemicals used in textile space in India is estimated at **USD 2.4 billion** in 2025.
- Expected to reach **USD 3.7 billion** by 2034 at a CAGR of 4.61% (2026–2034).
- This covers specialty formulations used in textile processing stages like
pre-treatment, dyeing/printing, finishing, coating, and auxiliaries.
- Finishing agents and auxiliaries often dominate specialty demand; apparel remains the largest application, followed by home textiles and technical uses.
- Growth is supported by urbanization, real estate (boosting home textiles), sustainability regulations (phasing out harmful substances), and investments in domestic manufacturing.



KEY DRIVERS
FOR FINISHING SEGMENT IN INDIA

- Rising demand for technical textiles, apparel with performance features, and home textiles.
- Government schemes (e.g., PLI for textiles/technical textiles) and export growth.
- Shift toward sustainable, low-VOC, and compliant finishes amid stricter regulations.
- Growth in technical applications (protective clothing, automotive, medical textiles).

Source: https://www.imarcgroup.com/india-textile-chemicals-market?utm_source

* GMP: Good Manufacturing Practice Certification

Cleaning & Hygiene





CLEANING & HYGIENE

The TAM for specialty chemicals in the cleaning and hygiene segment in India, with a focus on B2B/institutional supply is **USD 2.1 billion** in 2024 which is projected to reach
USD 4.5 billion by 2033 at **8.9% CAGR**.

GROWTH DRIVERS

- Rising number of hospitals, hotels, educational institutions, and commercial spaces.
- Stricter regulations and awareness around infection prevention and sanitation.
- Shift toward sustainable, low-VOC, and bio-based specialty chemicals.
- Outsourcing of cleaning services to professional contractors who buy in bulk.

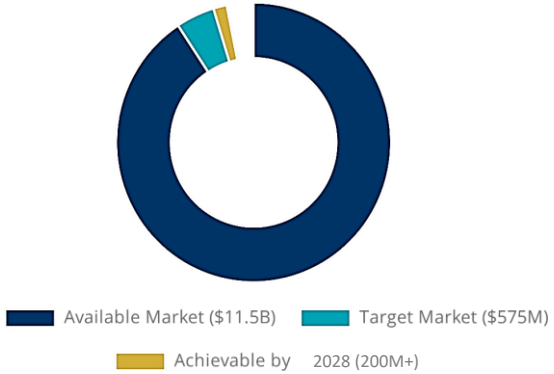
Source: https://www.grandviewresearch.com/horizon/outlook/industrial-and-institutional-cleaning-chemicals-market/india?utm_source

* GMP: Good Manufacturing Practice Certification

Speciality Oil & Gas Chemicals Growth Opportunities in the USA

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Annual North America Market Size



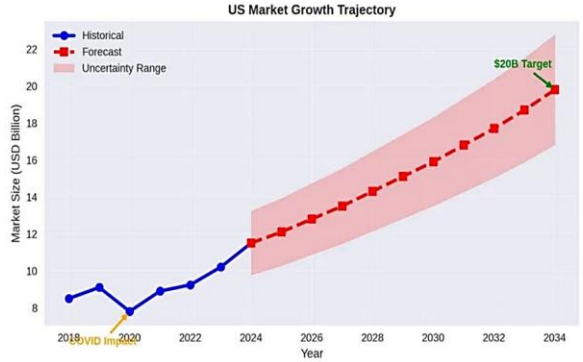
$11.5 Billion
Available Market

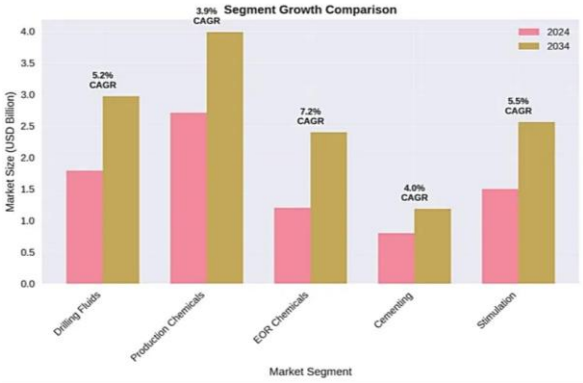
$575 Million
Target Market (5%)

$200+ Million
Achievable by 2028

$19.8 Billion Projected by 2035

US Oil Field Chemical – Growth





Key Regional Markets



The North American market represents a **significant opportunity** with strong growth potential in the oilfield chemicals sector across the United States, Canada, Mexico, and Latin America.

Major Industries
Oil & Gas, Mining, Manufacturing

Growth Rate
5.6% CAGR through 2035

United States | Canada | Mexico | Brazil | Colombia | Argentina | Venezuela | Chile

Water Treatment for America's Chip and Data Center Boom

1. Scope

For US data centers and chip fabs: the chemistry that keeps water systems running

- **Cooling water treatment:** data center cooling towers and chilled-water loops; scale and corrosion inhibitors, dispersants and biocides.
- **Process and utility water support:** semiconductor fabs, where water is treated, reused and recycled at very large volumes.
- **Water reuse and efficiency:** helping operators cut fresh-water draw in water-stressed regions such as Arizona and Texas.

2. America's build-out runs on water

The largest US industrial build-out in decades, driven by two heavy water users

Semiconductor fabs

$450B+ announced private investment, backed by $32B+ in CHIPS Act incentives; TSMC alone plans about $265B in Arizona

5–10M gal/day of ultrapure water used by a leading-edge fab

AI data centers

$725B 2026 capex of the four largest cloud companies (Alphabet, Amazon, Microsoft, Meta), up 77% on 2025

528,000 gal/day for a 100 MW hyperscale site; US data center water use projected to rise from 17B gal (2023) to 38–73B gal by 2028

3. The addressable market

Worth several billion dollars today, growing 8–9% a year; North America is the largest buyer of data center water chemicals

Market	2026	Forecast	CAGR
Data center water & wastewater treatment chemicals (global)	$1.99B	$3.08B by 2031	9.1%
US ultrapure water (all end uses; semiconductors are 52%)	$3.38B	$5.32B by 2032	7.8%
Semiconductor ultrapure water systems (global)	$2.2B	$4.7B by 2036	8.0%

North America held about 39% of the data center water chemicals market in 2025. Corrosion inhibitors are the largest category and biocides the fastest growing, both close to Fineotex's scale-inhibitor chemistry.

4. Building long-term value

- **Diversification** beyond textiles and oilfield chemicals into technology infrastructure.
- **Recurring revenue potential:** cooling and process water chemicals are consumed continuously.
- **Secular demand** from AI computing and domestic chip manufacturing.
- **A platform for scale** alongside Fineotex Holdings Inc. and the Texas manufacturing base, for further investments or acquisitions.

Mosquito Life Cycle Controller & Water Preservation

FCL FINEOTEX

Aqua Strike Premium - Non Toxic & Eco-friendly Mosquito Killer & Water Preservation Additive

Non toxic, non polluting, Eco-friendly solution, produced in Malaysia with European design engineering

Declared as Non Pesticide by the Pesticide Board. NSF had also confirmed its Non Toxicity even in drinkable water. It will be under WHO registration application

Approved by :

- Ministry of Health in Malaysia
- The Singapore Public Utility Board
- The Vietnam and Cambodia bodies
- EU approval for shipment to Europe

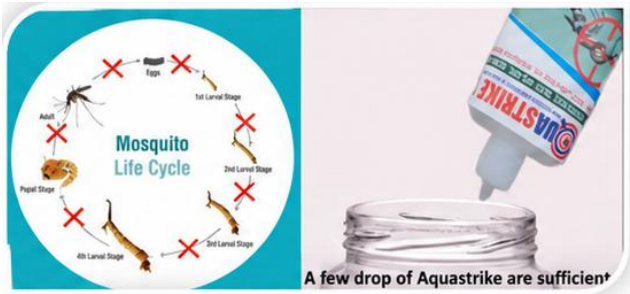
Benefits:

- Non smelly, invisible and to be poured/sprinkled like water instead of spraying in gases form.
- Simple handling unlike in the case of BTI etc. allowing greater productivity of the personnel

Opportunity:

- Increasing focus towards water preservation, public health and environmental sustainability
- Eradicates the lifecycle of mosquito as against conventional methods
- Global market opportunity as the product has received multiple international approvals





Activity in August 2026: We have Received CIB&RC Registration to manufacture Aqua Strike Premium at the Ambernath Plant, along with Haffkine Institute Efficacy Test Reports for Larvicidal & Pupacidal Activity.

AQUASTRIKE: MOSQUITO LIFE CYCLE CONTROLLER (CERTIFICATIONS)

CIB&RC Certifications



CERTIFICATE OF REGISTRATION UNDER SECTION 9(4) OF THE INSECTICIDES ACT, 1968.

Certified that the Insecticide Neem Kernel Based EC Containing Azadirachtin 0.3% w/w min.:3000 PPM) has been registered under section 9(4) of the Act in the name of the Person/Undertaking whose particulars are specified below:-

1. Name of the person/Undertaking : MAHNPL SPECIALITIES PRIVATE LIMITED,PLOT NO B 24, ADDITIONAL AMBERNATH, MIDC, AMBERNATH EAST, Thane, Maharashtra, 421506,Maharashtra,Thane,Ambarnath,421506
2. Address of the manufacturing premises : PLOT NO B 24, ADDITIONAL AMBERNATH, MIDC, AMBERNATH EAST, Thane, Maharashtra, 421506.
3. Registration Number : CIB-347402/2025-Neem Kernel Based EC (Containing Azadirachtin-(min)-0.3%)
4. Name of the Insecticide : Neem Kernel Based EC Containing Azadirachtin 0.3% w/w min.:3000 PPM)

Specific Conditions

Dated: 24/02/2025

Copy to: The Director of Agriculture ,Maharashtra

Dr. Archana Sinha
Secretary
Central Insecticides Board
and Registration Committee

5. CONDITIONS :

i. The insecticide shall be manufactured indigenously.

ii. The registration is subject to the strict compliance of various provisions of the Insecticides Act,1968 as amended from time to time and Rules, Sys-laws framed and notifications issued thereunder and as amended from time to time.

iii. The registration certificate is further subject to such conditions which may be varied and specified from time to time by the Registration Committee under section 9(3c).

iv. The registration Certificate holder shall strictly comply with the condition and amendments thereof set out in this certificate of registration (CR) including label and leaflets. Non-compliance of the condition set out herein before and hereinafter will entail action under section 17 of the Act.

v. The insecticide shall have the composition (kind, name and percentage of the ingredients) as given below :-

S.No	Component	Component Dec.	Content (% w/w)
1	Emulsifier	Poly oxyethylene Sorbitan mono laurate	10.00 % w/w



CERTIFICATE OF REGISTRATION UNDER SECTION 9(4) OF THE INSECTICIDES ACT, 1968.

Certified that the Insecticide Neem Oil Based E.C. Containing Azadirachtin 0.15% (Min.) FC (1500 PPM) PUBLIC HEALTH INSECTICIDE has been registered under section 9(4) of the Act in the name of the Person/Undertaking whose particulars are specified below:-

1. Name of the person/Undertaking : MAHNPL SPECIALITIES PRIVATE LIMITED,PLOT NO B 24, ADDITIONAL AMBERNATH, MIDC, AMBERNATH EAST, Thane, Maharashtra, 421506,Maharashtra,Thane,Ambarnath,421506
2. Address of the manufacturing premises : PLOT NO B 24, ADDITIONAL AMBERNATH, MIDC, AMBERNATH EAST, Thane, Maharashtra, 421506.
3. Registration Number : CIB-347402/2025-Neem Oil Based E.C. (Containing Azadirachtin-(min)-0.2
4. Name of the Insecticide : Neem Oil Based E.C. Containing Azadirachtin 0.15% (Min.) FC (1500 PPM) PUBLIC HEALTH INSECTICIDE

Specific Conditions

Dated: 03/02/2026

Copy to: The Director of Agriculture ,Maharashtra

Dr. Subhash Chand , Secretary
Central Insecticides Board and Registration Committee

5. CONDITIONS :

i. The insecticide shall be manufactured indigenously.

ii. The registration is subject to the strict compliance of various provisions of the Insecticides Act,1968 as amended from time to time and Rules, Sys-laws framed and notifications issued thereunder and as amended from time to time.

iii. The registration certificate is further subject to such conditions which may be varied and specified from time to time by the Registration Committee under section 9(3c).

iv. The registration Certificate holder shall strictly comply with the condition and amendments thereof set out in this certificate of registration (CR) including label and leaflets. Non-compliance of the condition set out herein before and hereinafter will entail action under section 17 of the Act.

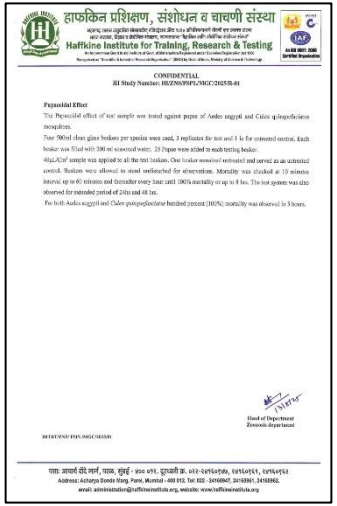
v. The insecticide shall have the composition (kind, name and percentage of the ingredients) as given below :-

S.No	Component	Component Dec.	Content (% w/w)
1	Active ingredient Azadirachtin		0.15 % % w/w
2	Associated Neem rich ingredients		1.35 % % w/w

CIB&RC Registration

CIB&RC Registration: (Public Health)

Haffkine Institute Test Reports



हाफकिन प्रशिक्षण, संशोधन व चाचणी संस्था
Haffkine Institute for Training, Research & Testing

CONFIDENTIAL
HI Study Number: HI/ZNS/FSPL/MGC/2025/R-01

Pupacidal Effect

The Pupacidal effect of test sample was tested against pupae of Aedes aegypti and Culex quinquefasciatus mosquitoes.

Four 500ml clean glass beakers per species were used, 3 replicates for test and 1 is for untreated control. Each beaker was filled with 200 ml seasoned water. 25 Pupae were added to each testing beaker.

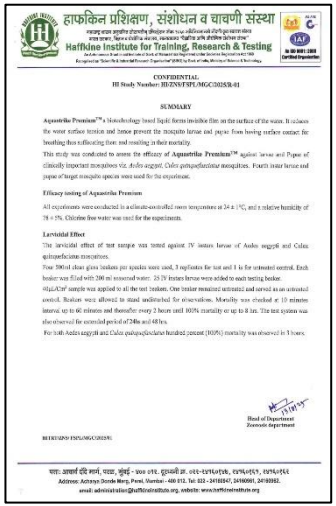
40µL/Cm² sample was applied to all the test beakers. One beaker remained untreated and served as an untreated control. Beakers were allowed to stand undisturbed for observations. Mortality was checked at 10 minutes interval, up to 60 minutes and thereafter every hour until 100% mortality or up to 8 hrs. The test system was also observed for extended period of 24hs and 48 hrs.

For both Aedes aegypti and Culex quinquefasciatus hundred percent [100%] mortality was observed in 3 hours.

Head of Department
Zoonosis department

RETURNS ENCLOSED

पत्ता: आचार्य दोंदे मार्ग, परळ, मुंबई - ४०० ०१२. दूरध्वनी क्र. ०२२-२४१६२७७, २४१६२५१, २४१६१५२
Address: Acharya Donde Marg, Parel, Mumbai -400 012. Tel: 022-24162677, 24162651, 24162652
email: administration@haffkineinstitute.org, website: www.haffkineinstitute.org



हाफकिन प्रशिक्षण, संशोधन व चाचणी संस्था
Haffkine Institute for Training, Research & Testing

CONFIDENTIAL
HI Study Number: HI/ZNS/FSPL/MGC/2025/R-01

SUMMARY

Aquastrike Premium™ a Biotechnology based liquid formulation film on the surface of the water. It reduces the water surface tension and hence prevent the mosquito larvae and pupae from having surface contact for breathing thus suffocating them and resulting in their mortality.

This study was conducted to assess the efficacy of Aquastrike Premium™ against larvae and Pupae of clinically important mosquitoes viz. *Aedes aegypti, Culex quinquefasciatus* mosquitoes. Fourth instar larvae and pupae of target mosquito species were used for the experiment.

Efficacy testing of Aquastrike Premium

All experiments were conducted in a climate-controlled room temperatures at 24 ± 1°C, and a relative humidity of 70 ± 5%. Chlorine free water was used for the experiments.

Larvicidal Effect

The larvicidal effect of test sample was tested against IV instars larvae of Aedes aegypti and Culex quinquefasciatus mosquitoes.

Four 500ml clean glass beakers per species were used, 3 replicates for test and 1 is for untreated control. Each beaker was filled with 200 ml seasoned water. 25 IV instars larvae were added to each testing beaker.

40µL/Cm² sample was applied to all the test beakers. One beaker remained untreated and served as an untreated control. Beakers were allowed to stand undisturbed for observations. Mortality was checked at 10 minutes interval, up to 60 minutes and thereafter every 2 hours until 100% mortality or up to 8 hrs. The test system was also observed for extended period of 24hs and 48 hrs.

For both Aedes aegypti and Culex quinquefasciatus hundred percent [100%] mortality was observed in 3 hours.

Head of Department
Zoonosis department

RETURNS ENCLOSED

पत्ता: आचार्य दोंदे मार्ग, परळ, मुंबई - ४०० ०१२. दूरध्वनी क्र. ०२२-२४१६२७७, २४१६२५१, २४१६१५२
Address: Acharya Donde Marg, Parel, Mumbai -400 012. Tel: 022-24162677, 24162651, 24162652
email: administration@haffkineinstitute.org, website: www.haffkineinstitute.org

Larvicidal & Pupaecidal Efficacy Test Report



EU, UK & US Trade

Deals Impact

International Trade Deals

FCL FINEOTEX

Trade liberalisation across UK, US & EU is driving demand for premium specialty chemicals — a direct growth lever for Fineotex

GB UNITED KINGDOM

30–45%
Projected export growth to UK by 2030

Zero-Duty Access
~99% of Indian textile & apparel exports enter the UK duty-free, removing earlier 8–12% tariffs (up to ~16% on some items).

Price Competitiveness
Indian goods are now significantly more price-competitive, potentially doubling India's market share and adding ~$1.1–1.2B annually.

Export Opportunity (Oil & Gas)
Indian refiners and petrochemical producers gain better access for refined petroleum products, specialty chemicals, and downstream petrochemical goods.

Technology & Financing
Technology transfer and financing support to modernize legacy oil & gas assets for lower emissions.

US UNITED STATES

↑ Premium
Specialty chemicals over commodity chemicals

Eco-Friendly Demand
US export markets demand eco-friendly, low-emission, high-performance finishing chemicals, pushing processors to upgrade formulations.

Capacity Expansion
Export visibility encourages Indian textile companies to expand spinning, weaving, and finishing capacity — driving specialty chemical consumption.

Higher Oilfield Activity
Higher US energy trade with India and growing oilfield services activity can increase demand for oilfield specialty chemicals.

Energy Cooperation
India's expanding imports of US energy and energy-sector cooperation will drive activity in drilling, refining, and midstream services.

EU EUROPEAN UNION

0% Duty
India-EU FTA on textiles & apparel

Performance Chemicals
Higher demand for dyeing, finishing, and performance chemicals as Indian exporters gain significantly improved global competitiveness.

Commodity → Performance
EU export markets push textile processors away from commodity dyes toward premium specialty finishing chemicals.

Energy Infrastructure
Enhanced investment provisions encourage partnerships in energy infrastructure, refining technology, clean fuels, and transition-energy initiatives.

Stable Long-Term Growth
Rules of origin and bilateral trade facilitation provisions ensure smoother cross-border trade of components and specialty chemicals.



Financial Performance

Second Quarter & Half Yearly Financials for FY 2027

Management Commentary



Mr. Sanjay Tibrewala
Executive Director

Q2 FY27 has been a strong quarter for Fineotex Chemical, reflecting the significant scale-up in our consolidated operations and continued business momentum. We recorded a 169.1% year-on-year growth in total income to ₹391.41 crore, accompanied by a 92% increase in Operating EBITDA to ₹59.59 crore and a 70.8% growth in PAT to ₹44.55 crore.

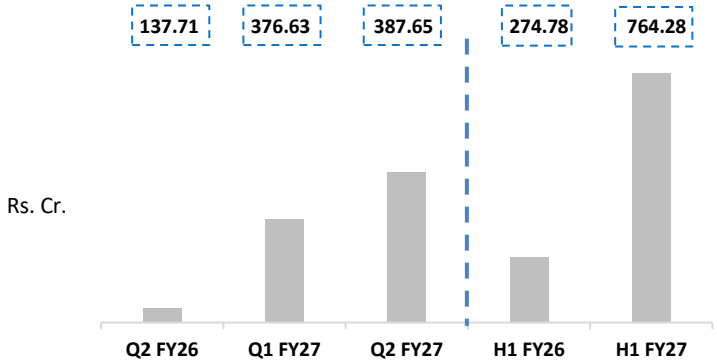
Our H1 FY27 performance further reinforces this growth trajectory, with total income increasing 166.8% to ₹778.13 crore, Operating EBITDA rising 111.2% to ₹118.74 crore and PAT growing 81.5% to ₹92.75 crore. The 132.3% growth in consolidated business volumes and a healthy ROIC of 36.12% reflect the scale of our operations and focus on capital efficiency.

As we move forward, our focus remains on strengthening our global presence, enhancing operational capabilities and building on our expanded business platform. We remain committed to delivering sustainable growth and creating long-term value for all our stakeholders.

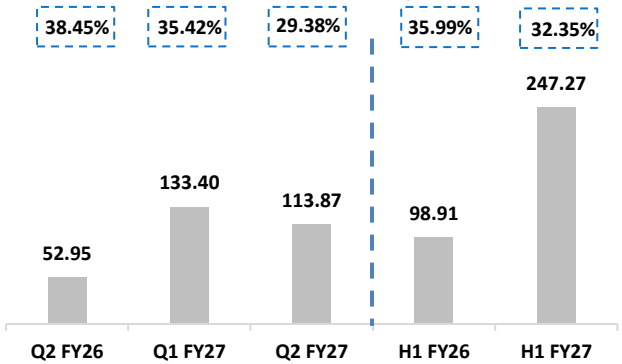
Consolidated Performance Trend: Q2 & H1 FY27

FCL FINEOTEX

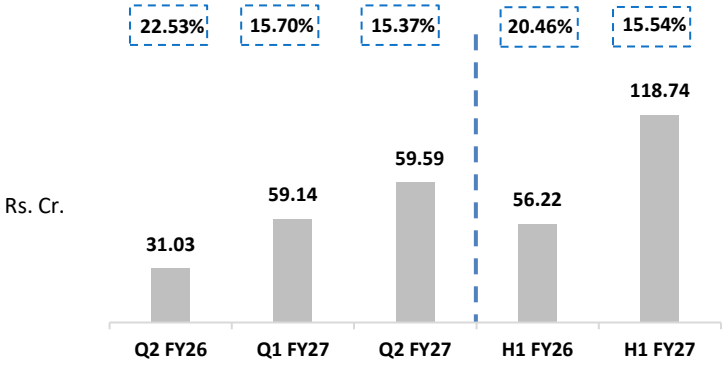
Revenue from Operations



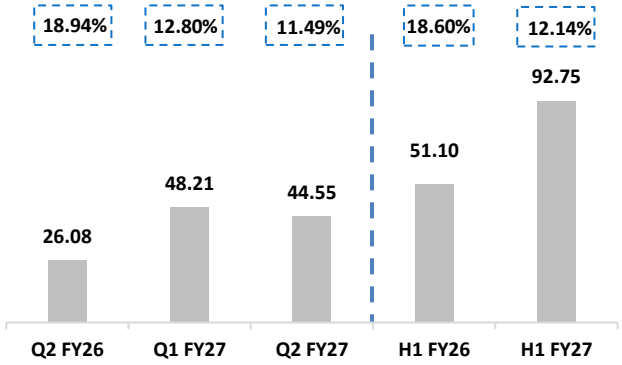
Gross Profit & Margin (%)



EBITDA & EBITDA Margin (%)

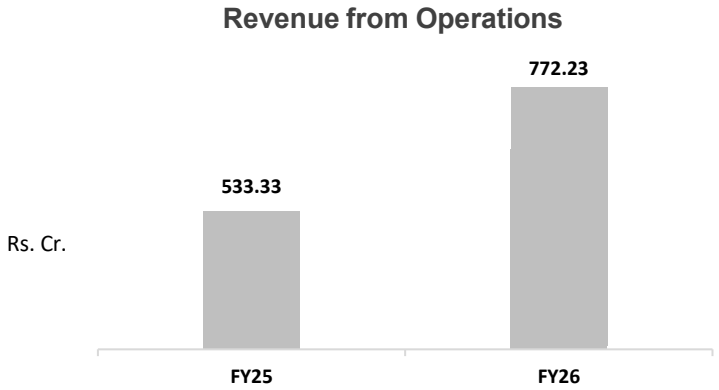


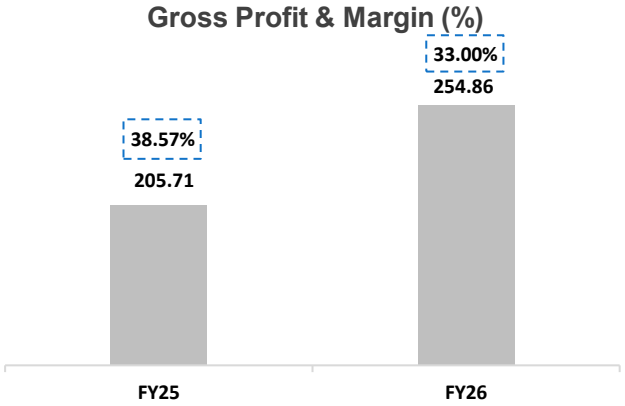
PAT & PAT Margin (%)

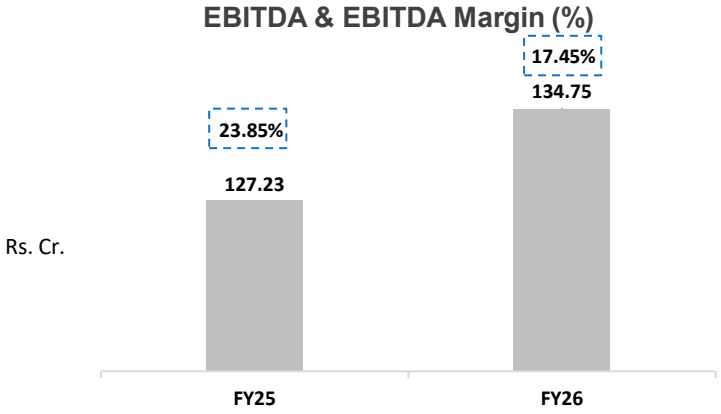


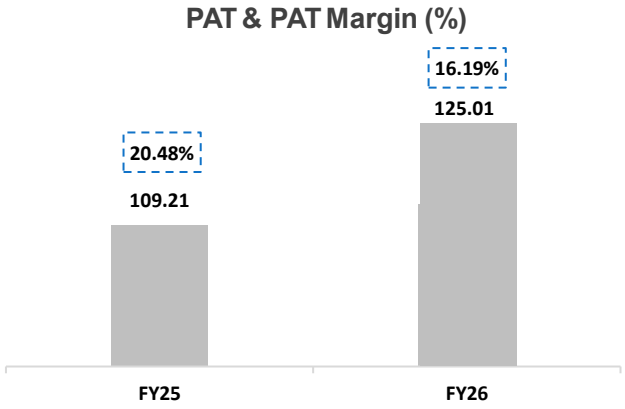
ROIC : 36.12% ROCE : 24.51% Working Capital (Q2 FY27) : 88 days

Consolidated Performance Trend: FY26









Consolidated P&L Summary: Q2 & H1 FY27

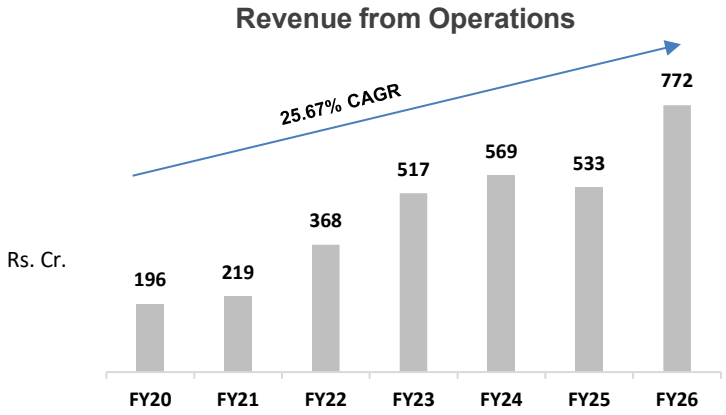
Particulars (INR Crore)	Q2 FY27	Q2 FY26	YoY%	Q1 FY27	H1 FY27	H1 FY26
Revenue from Operations	**387.65**	**137.71**	**181.51%**	**376.63**	**764.28**	**274.78**
Other Income	3.76	7.72		10.09	13.85	16.86
Total Revenue	**391.41**	**145.43**	169.15%	**386.72**	**778.13**	**291.64**
Cost of Raw Materials	273.78	84.76		243.23	517.01	175.87
Gross Profit	**113.87**	**52.95**	115.06%	**133.40**	**247.27**	**98.91**
Gross Margin (%)	**29.38%**	**38.45%**		**35.42%**	**32.35%**	**35.99%**
Employee Benefit Expenses	29.44	6.52		26.83	56.27	12.72
Other expenses	24.84	15.41		47.42	72.27	29.97
EBITDA (Excl. Other Income)	**59.59**	**31.03**	92.04%	**59.14**	**118.74**	**56.23**
EBITDA Margin (%)	**15.37%**	**22.53%**		**15.70%**	**15.54%**	**20.46%**
Depreciation and Amortization	4.65	3.01		4.39	9.04	5.70
Finance Cost	1.68	0.34		0.10	1.78	0.50
PBT	**57.02**	**35.39**		**64.74**	**121.76**	**66.88**
Tax	12.48	9.32		16.54	29.01	15.79
PAT	**44.55**	**26.08**	70.83%	**48.21**	**92.75**	**51.10**
PAT Margin (%)	**11.49%**	**18.94%**		**12.80%**	**12.14%**	**18.60%**
Basic EPS (Rs.)	**0.38**	**0.23**		**0.41**	**0.80**	**0.45**

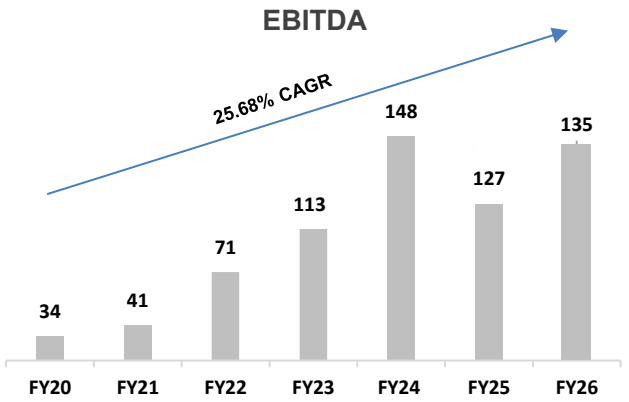
Consolidated Balance Sheet

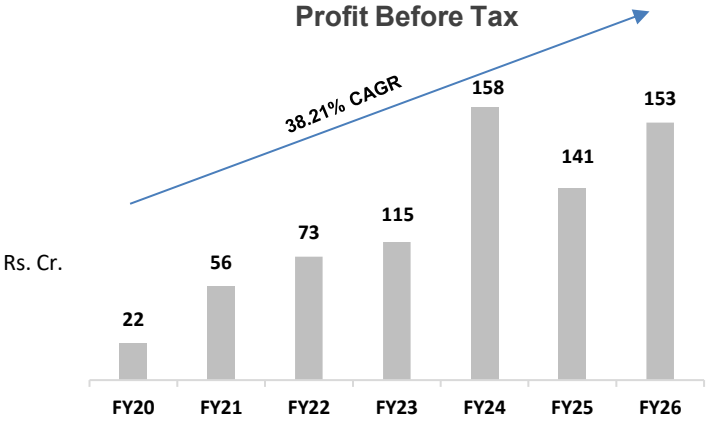
Equity & Liabilities (INR Crore)	As on 30th Sept 2026	As on 31st Mar 2026
Share Capital	116.45	116.45
Other Equity	861.74	765.98
Non-Controlling Interest	70.27	57.30
Shareholders Funds	**1048.46**	**939.73**
Long Term Borrowings	3.95	3.82
Other Financial Liabilities	2.20	2.17
Provisions	0.08	0.09
Deferred Tax Liability	7.65	8.11
Non Current Liabilities	**13.88**	**14.18**
Short term Borrowings	3.18	4.38
Trade Payable	131.36	160.93
Other Financial Liabilities	2.71	0.25
Other Current Liabilities	25.02	36.24
Provisions	19.74	0.59
Current Tax Liabilities (Net)	-	2.91
Current Liabilities	**182.01**	**205.30**
Total Equity & Liabilities	**1244.35**	**1,159.22**

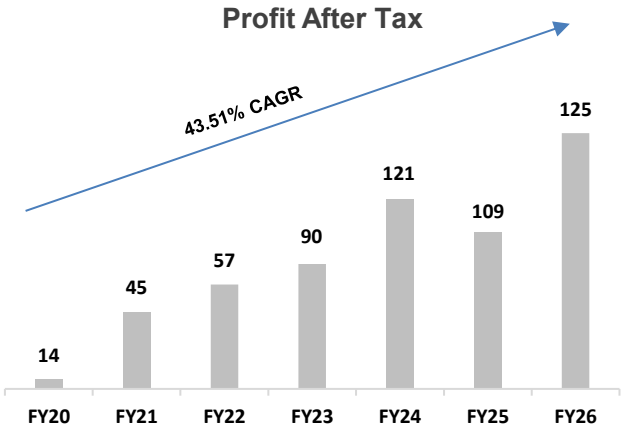
Assets (INR Crore)	As on 30th Sept 2026	As on 31st Mar 2026
Non Current Asset		
Property, plant & Equipment	218.50	202.95
Intangible Assets	1.20	1.29
Capital work in progress	0.21	2.18
Investment property	2.97	-
Goodwill	73.52	73.52
Investments	259.85	290.43
Other financial Assets	2.89	2.84
Deferred Tax Assets (Net)	8.56	6.39
Other non-current Assets	3.88	4.51
Total Non Current Assets	**571.6**	**584.11**
Current Assets		
Inventories	203.41	154.61
FA - Trade Receivables	319.31	290.29
FA - Cash & cash equivalents	87.99	37.26
FA - Bank balances	9.32	8.92
FA - Loans	10.52	19.32
FA - Other Financial Assets	3.22	3.04
FA – Investments	2.01	27.05
Other Current Assets	29.79	27.42
Assets classified as held for sale	7.21	7.21
Total Current Assets	**672.8**	**575.11**
Total Assets	**1,244.35**	**1,159.22**

Historical Performance Trend: Financial









Certificates

& Accreditations

Certificates & Accreditations



BlueSign Certificate



Great Place To Work



Green Pro Certificate



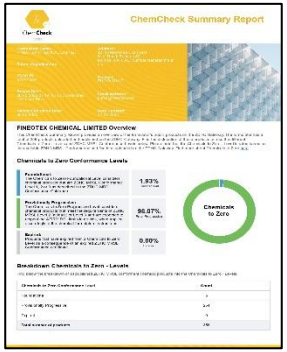
EcoVadis Commitment Badge



2 Star Export House



NABL Certification



ZDHC Certification

Manufacturing Certifications (GMP* Certified)

ISO 9001:2015 CDG CERTIFICATION LIMITED

GLOBAL ORGANIC TEXTILE STANDARD · GOTS ·

ETHICALLY CORRECT CERTIFIED COMPANY SA 8000

CERTIFIED HEALTH & SAFETY MANAGEMENT SYSTEM OHSAS 18001

Ø ZDHC Zero Discharge of Hazardous Chemicals

FDA

bluesign®

REACH

STAR EXPORT HOUSE Certificate Holder

BHive

* GMP: Good Manufacturing Practice Certification

Accreditations

Certificate	Value Proposition
	• ISO 14001: 2015 has standardized and proven framework that help organizations to develop an effective environmental management strategy; • Global recognition for organizations' efforts to improve their environmental strategies
	• OHSAS 1800:2007 is an international standard which provides a framework to identify, control and decrease the risks associated with health and safety within the workplace. Implementing the standard signals stakeholders that employee's health and safety as a priority within the organisation
	• The SA 8000 Standard is the world's leading social certification program. It provides a holistic framework allowing organizations of all types, in any industry, and in any country to demonstrate their dedication to the fair treatment of workers
STAR EXPORT HOUSE Certificate Holder	• Star export house is an Indian exporter who has excelled in international trade and successfully achieved certain minimum amount of export performance in two out of three financial years • This certification provides significant competitive advantages in international trade
OEKO-TEX® CONFIDENCE IN TEXTILES ECO PASSPORT	• Fineotex Chemical Limited has earned the prestigious ECO PASSPORT by OEKO-TEX® certification, the highest rating in the globally renowned audit that measures standards of sustainability
	• Received certification from the US EPA for HeathGuard's market leading anti-microbial treatment
	• Received Dun and Bradstreet ESG Badge, it showcases the impact of ESG listing and ranking on organizations, and recognize their contribution towards sustainability
	• Accredited by NABL, India's leading accreditation body that assesses and accredits laboratories
	• IGBC (Indian Green Building Council) certification is a rating system developed by the Indian Green Building Council to promote sustainable building practices in India.
	• Scivera Certificate of Assessment
	• The Great Place to Work certified
	• WHO Good Manufacturing Practice certified
	• FDA which is Food and Drug Administration is a government agency that regulates certain food, drugs, cosmetics, and medical products

Fineotex and Biotex play a critical role in sustainable chemistry and drive efforts towards social responsibility

Accreditations

Certificate	Value Proposition
bluesign®	• Bluesign is recognized as a leading certification for sustainability in the global textile industry. As a partner, Biotex is committed to applying the bluesign system to meet the highest level of safety for both people and environment, to use resources responsibly, and to continuously improve environmental performance
GOTS	• The Global Organic Textile Standard (GOTS) is recognised as the world's leading processing standard for textiles made from organic fibres. It defines high-level environmental criteria along the entire organic textiles supply chain and requires compliance with social criteria as well
REACH	• European certification which validates raw materials used for Bioguard C6 repellent (manufactured by Biotex) from a sustainability stand point
BHive	• BHive is a platform that promotes transparency and the use of more sustainable chemistry for textile and apparel manufacturers, brands, and retail organizations • BHive membership demonstrates commitment to chemical sustainability and transparency
ISO 9001:2015	• ISO 9001:2015 defines the guiding principles to create efficiencies by aligning and streamlining processes throughout the organization, create new opportunities, meet regulatory requirements, and help organizations expand into new markets in which clients demand ISO 9001 certification
ZDHC Zero Discharge of Hazardous Chemicals	• Part of a global multi stakeholder initiative within the fashion and footwear industry working towards reducing chemical footprint • Aim is to accelerate progress towards ultimate goals of cleaner water, cleaner air, and safer production
HACCP	• HACCP is a management system in which food safety is addressed through the analysis and control of biological, chemical, and physical hazards from raw material production, procurement and handling, to manufacturing, distribution and consumption of the finished product. HACCP Principles & Application Guidelines

Leading the transition from synthetic to lower carbon footprint products

Disclaimer

This presentation contains statements that contain “forward looking statements” including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Fineotex Chemical Limited (“Fineotex” or "Company") future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Fineotex Chemical undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.

THANK YOU

Fineotex Chemical Limited

Mr. Yusuf K Contractor
Head - M&A, Investor Relations & Strategic Initiatives

investor.relations@fineotex.com

Adfactors PR

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