



Eveready Industries India Ltd.
REGD. OFFICE: 2, Rainey Park, Kolkata - 700 019
CIN: L31402WB1934PLC007993

Date: 31st October 2026

The National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex
Bandra (E), Mumbai - 400 051
[Symbol: EVEREADY]

BSE Limited
Phiroze Jeejeebhoy
Towers, Dalal Street
Mumbai - 400 001
[Scrip Code: 531508]

The Calcutta Stock
Exchange Limited
7, Lyons Range
Kolkata - 700 001
[Scrip Code: 000029]

Dear Sirs/Madam,

Sub: Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed an Investor Presentation – Q2 FY27 on the Unaudited Financial Results (standalone and consolidated) of the Company for the quarter and half year ended 30th September 2026.

The presentation is being made available on the website of the Company i.e. www.eveready.in.

This is for your information and record.

Thanking you,

Yours sincerely,
For Eveready Industries India Limited

SHAMPA
GHOSH RAY

Digitally signed by
SHAMPA GHOSH
RAY
Date: 2026.10.31
15:07:35 +05'30'

Shampa Ghosh Ray
Company Secretary

Encl: as above



Eveready Industries India Limited

Q2 FY27 Investor Presentation

October 2026

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PURPOSE



01

Business Environment

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Give Me Power. Give Me Red.

BATTERIES • FLASHLIGHTS • LIGHTING



Demand Outlook



Value-conscious purchases and affordability remain important amid uneven rural and urban demand.



Weak monsoon conditions led moderated rural offtakes, while urban demand remained resilient



Operating Environment



Elevated commodity costs continue to pose margin pressures across consumer businesses.



Currency volatility and inflationary pressures reinforce the need for pricing and cost management.



Trade Channel



Continued investment in distribution and supply chain with a sharper focus on General Trade expansion



Modern Trade, E-commerce and Quick Commerce continued their growth momentum

Resilient demand, evolving trade channels and tactical price increases shape growth amid cost pressures



Industry & Business Landscape



Alkaline Expansion



Alkaline battery penetration offers significant conversion potential and premiumisation opportunity

Rising Consumer Adoption



Growing use of electronic and high-drain devices drives demand for high-performance batteries



Market Formalisation



Growing adoption of rechargeable flashlights is supporting demand for branded products

Domestic Manufacturing



Domestic alkaline manufacturing enhances supply-chain resilience, strengthens capacity, and supporting scalable growth.



Lighting Landscape



Stabilising LED prices unlock opportunities in premium and smart lighting

Market Leadership



Eveready's 50%+ dry-cell market share and pan-India distribution reinforces its market leadership



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Company Overview

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Give Me Power. Give Me Red.

BATTERIES • FLASHLIGHTS • LIGHTING

Company Snapshot – H1FY27



100+ Years

Legacy



~ 53 %

Battery Market
Share



1.3 Bn+

Batteries Sold Annually



~ 5 Mn

Retail Outlets

Key Business Categories

Batteries



**64 %
Revenue**

Category Leadership

Flashlights



**14 %
Revenue**

Established Franchise

Lighting



**22 %
Revenue**

Diversified Portfolio

Building a stronger core with portfolio premiumisation, innovation-led growth and sustained brand investment



Driving Value through Innovation and Operational Excellence



Premiumisation

Expand alkaline and rechargeable offerings to improve mix and increase participation in higher-value segments.



Innovation

Driving consumer-focused innovation and market leadership, supported by two patent applications



Operating Discipline

Prudent capital allocation, hedging strategy and tactical pricing to remain a key priority to sustain margins and long-term growth



Manufacturing Excellence backed by Technology

6 Manufacturing Locations



Assam



Lucknow



Maddur



Haridwar



Kolkata



Jammu



Innovation Infrastructure

Innovation pipeline backed by an R&D facility approved by DSIR, Ministry of Science and Technology, Government of India.



Technology & Quality

Globally benchmarked technology platforms and best-in-class standards.

ISO 9000 | ISO 14000



Jammu



03

Key Financial Highlights

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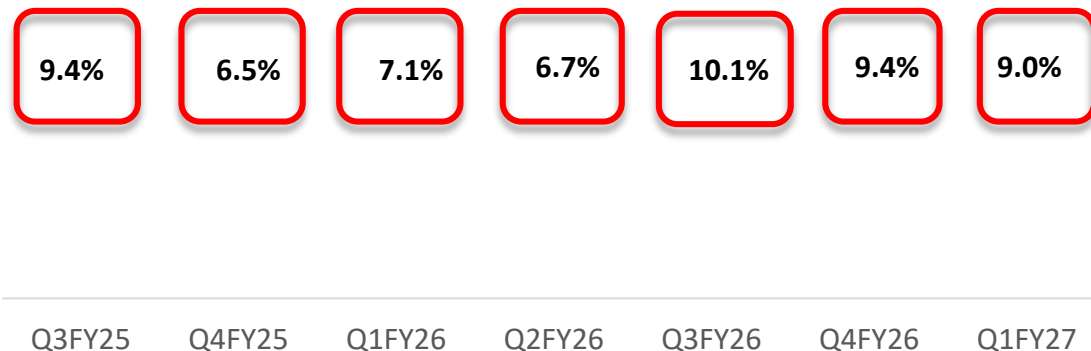
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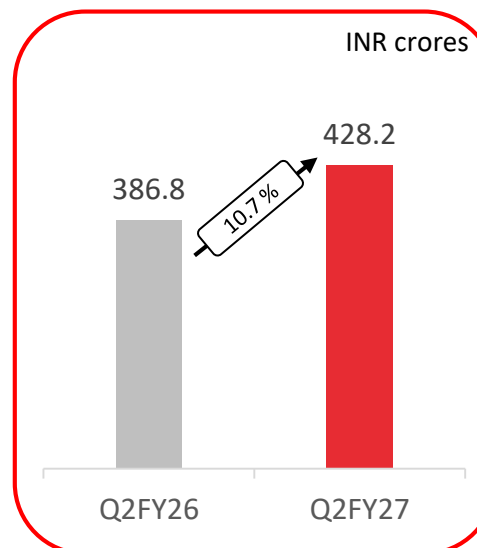
Key Highlights: Q2 FY27

8th Consecutive Quarter of YoY Revenue Growth

YoY Quarterly Revenue Growth (%)



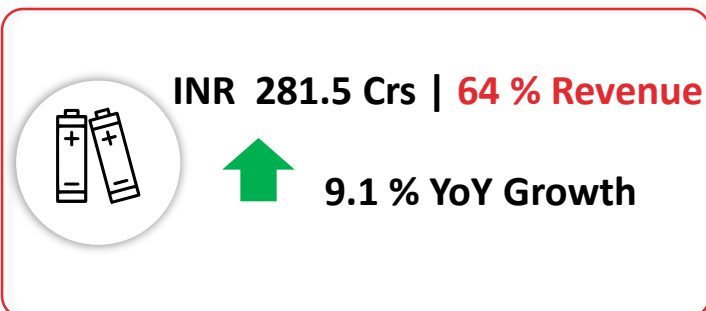
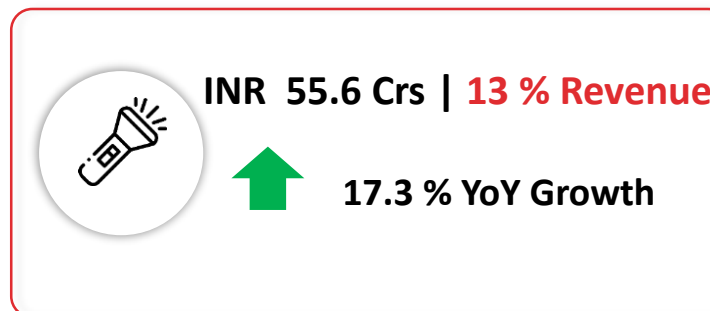
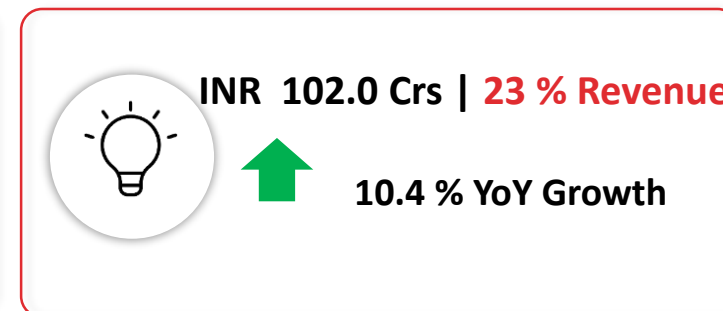
% growth provided on a YoY basis for each quarter



Jammu Plant

- Commercial operations commenced from **May26** with annual capacity of 450 mn+ batteries
- Reduces import dependence and enhances cost competitiveness
- Plant is well equipped to make **flashlights, lighting products and accessories**

Segment wise Performance overview – Q2 FY27



Key Highlights: Q2 & H1FY27 Highlights



	Revenue	EBITDA	PAT
Q2 FY27	INR 428.2 Crore ↑ 10.7 % YoY Growth	INR 53.8 Crore 12.6 % of Revenue	INR 31.9 Crore 7.5 % of Revenue
H1 FY27	INR 836.0 Crore ↑ 9.9 % YoY Growth	INR 115.2 Crore 13.8 % of Revenue	INR 68.9 Crore 8.2 % of Revenue

Operational Highlights

- **8 Consecutive Quarters** of YoY Revenue Growth on an Expanding Base
- **Launch of rechargeable liquid vaporizer** to strengthen presence in home care portfolio
- Growth across **all business segments** led by batteries; Alkaline value growth at 36.5%



Q2 & H1FY27 – Profit & Loss Statement



INR Crore	Q2 FY27	Q2FY26	Y-o-Y (%)	H1 FY27	H1 FY26	Y-o-Y (%)
Revenue	428.2	386.8	10.7 %	836.0	760.9	9.9 %
EBITDA	53.8	49.4		115.2	105.5	
EBITDA Margin (%)	12.6 %	12.8 %		13.8 %	13.9 %	
Profit before exceptional items & tax	40.0	37.3	7.2 %	90.9	80.6	12.8 %
<i>Exceptional items #</i>	-	37.7		-	44.8	
Profit before Tax	40.0	(0.4)	-	90.9	35.8	153.6 %
Income Tax	-	(6.4)		-	-	
Deferred Tax	8.0	13.9		22.0	13.5	
Profit after Tax	31.9	(7.9)	-	68.9	22.3	209.0 %
<i>PAT Margin (%) of Revenue</i>	7.5 %	(2.0 %)		8.2%	2.9 %	

Exceptional items include:

H1 FY 26 INR 29.8 Crore /Q2 FY26 INR 22.7 Crore for non - recurring ex-gratia paid to workmen on separation ; H1 FY26/Q2 FY26 INR 15.0 Crore towards settlement with Real Touch in the KKR matter



04

Execution & Outcomes

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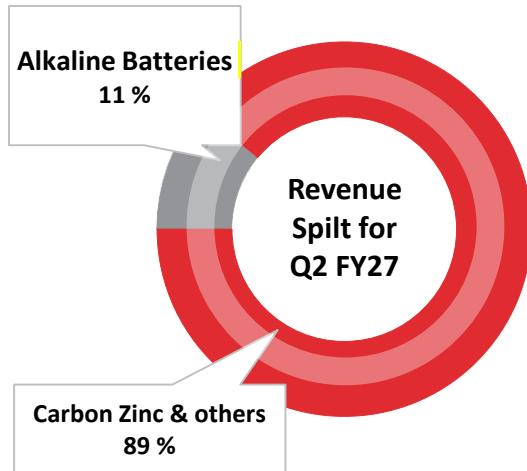
Give Me Power. *Give Me Red.*

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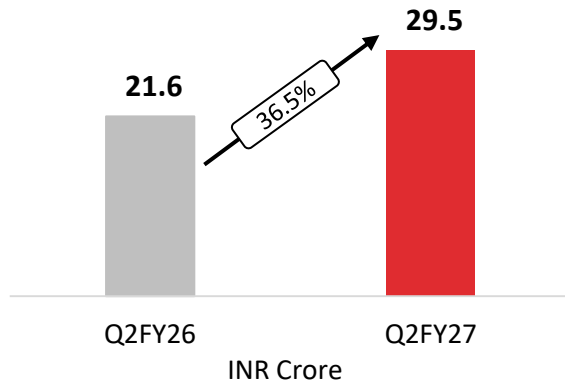
Segmental Performance - Batteries



Segmental Split



Revenue Growth in Alkaline Segment



Portfolio splits basis value performance

Alkaline

- Sustained growth momentum by delivering ~ 30 % volume growth with growing market share

Carbon-Zinc

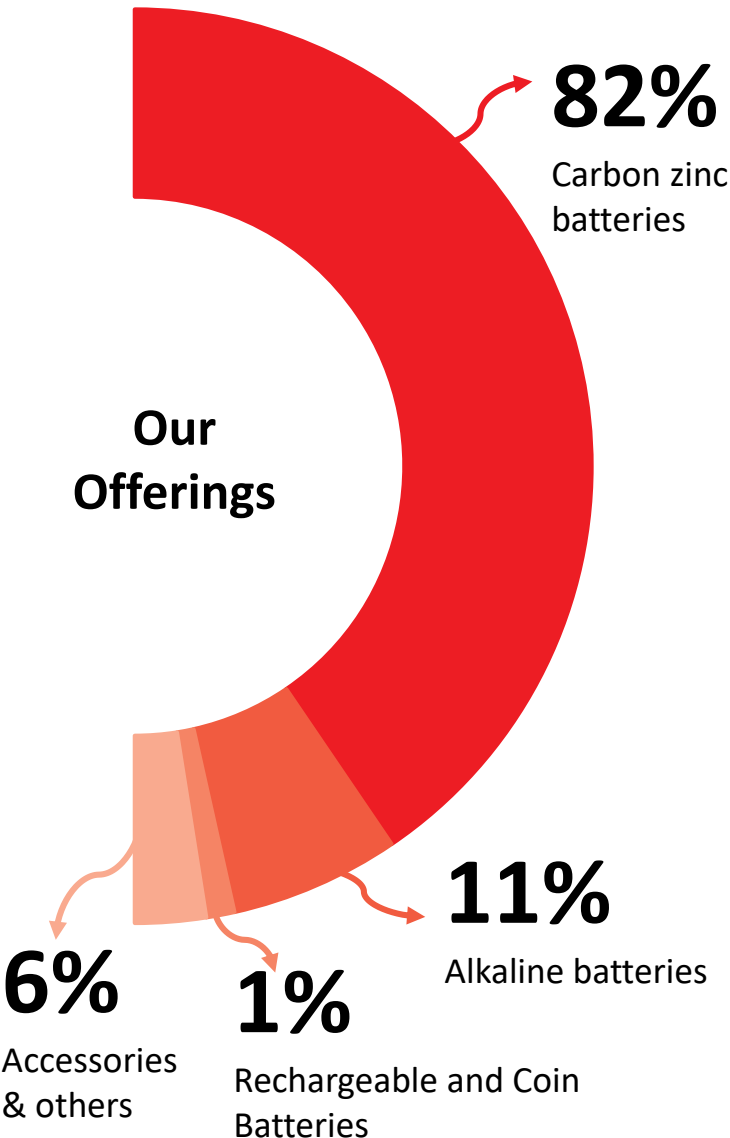
- Steady volumes and disciplined price increases helped sustain profitability.
- Market share at ~ 57 %. Legacy portfolio growth was driven by scale and distribution strength

Overview

- The Jammu facility is now operational, adding manufacturing scale and driving operational performance
- Recorded 17% emerging channel growth, led by Quick Commerce and E-commerce.



Batteries – Portfolio



1.3 billion+ Dry cell batteries sold annually



Batteries – Strengthening the Core, Innovating for Tomorrow



Scaling up with High-Performance Alkaline and adjacent innovation

Core

Engineering Tomorrow's Portfolio

Adjacencies



Strengthening leadership through reliability and innovation



Innovation in Liquid Vapouriser

Pioneering a First-of-Its-Kind Rechargeable Portable Liquid Vaporizer; **Patent Applied**



EVEREADY
ULTIMA

PORTABLE ANTI-MOSQUITO
LIQUID VAPORISER

India's 1st Portable
Liquid Vaporiser[#]

Mosquito protection that moves with you



Works continuously
when plugged with
Type-C cable (included)



Rechargeable & upto
3hrs battery backup



100% protection from
dengue, chikungunya
& malaria*

UNI:PLUG
and use anywhere

NEW



Shaping the Future Portfolio for Maximized Value



Mosquito Racquets

Redefining Mosquito Protection with Ready-to-Use Solutions

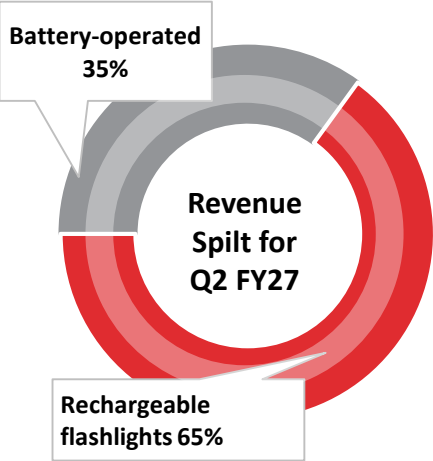


Strengthening Leadership in Mosquito Protection Solutions

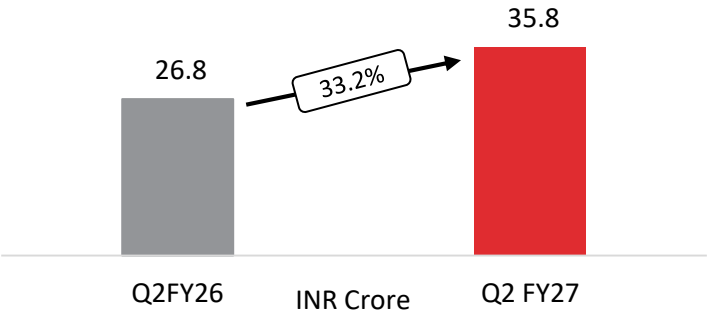


Segmental Performance – Flashlights

Segmental Split



Revenue Growth in Rechargeable Segment



Portfolio splits basis value performance



Battery-operated

- Continues to anchor mass market demand, driving replacement led consumption

Rechargeable

- Sustained 33%+ revenue growth, reinforcing its position as a key growth engine
- Driving growth through continuous product innovation and value-led pricing.

Overview

- Leveraging brand strength and retail reach to accelerate growth in rechargeable flashlights

17 million+ flashlights sold annually



Innovation in Flashlights

Innovation-led differentiation, premiumisation and distribution reach to reshape our portfolio

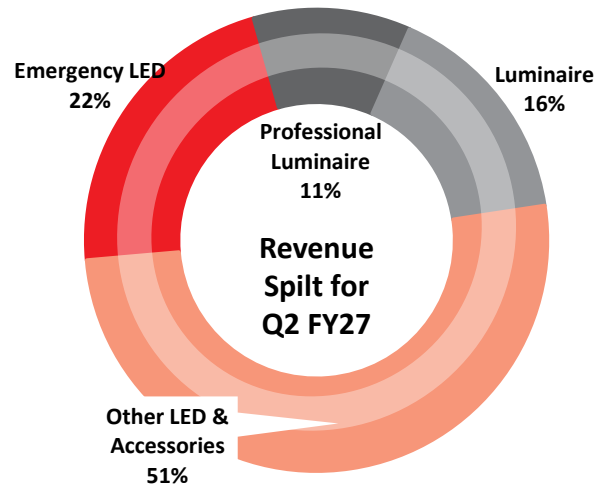


Shaping the Future Portfolio for Maximized Value

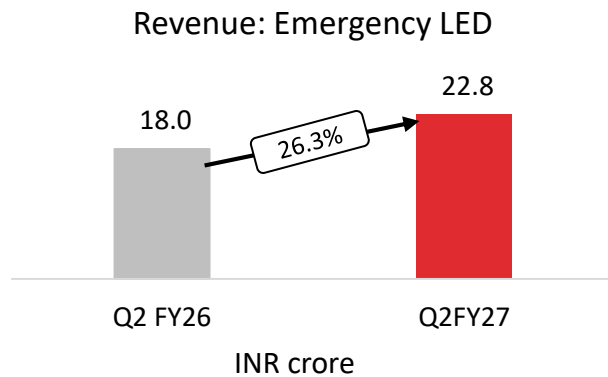


Segmental Performance – Lighting

Segmental Split



Revenue Growth in rechargeable LED's



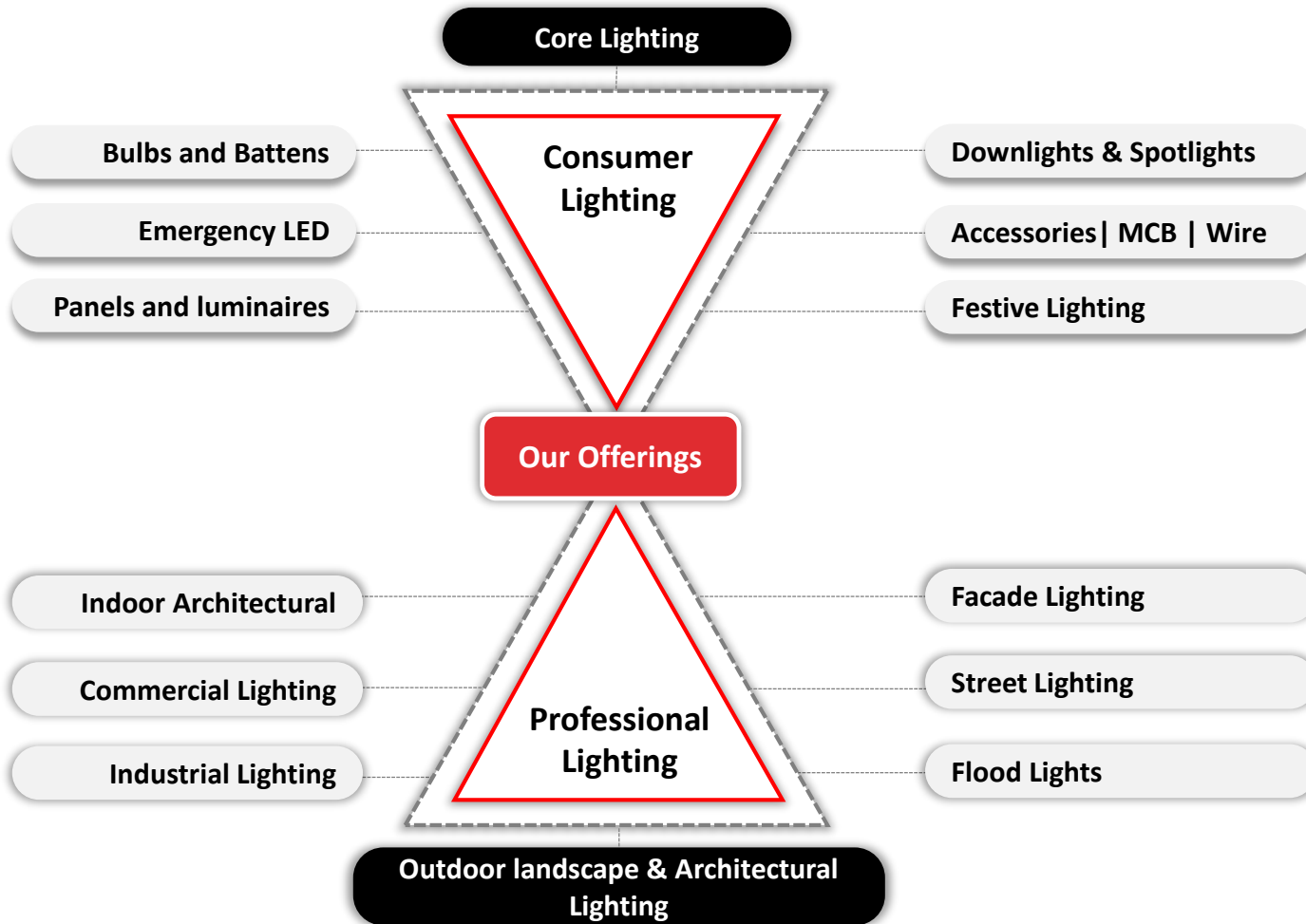
Portfolio splits basis value performance

Overview

- Strengthened our position in the Emergency LED Bulbs segment, achieving 26% YoY growth.
- Maintained strong growth momentum in the Electrical Accessories business.
- Mitigated the impact of inflation through targeted price increases.



Lighting – Portfolio



36 million+ LED lights sold annually



Delivering Next-Generation Lighting & Accessories Solutions



Targeting faster revenue growth: focus on premium offerings

Targeted Innovation for Higher Value



Unlocking growth through high-impact consumer campaigns



MOST POWERFUL BATTERY MADE IN INDIA

Eveready Ultima is proud to be the only alkaline battery made in India. Delivering longer-lasting power and national pride.

India's No.1 BATTERY

400% LONGER LASTING*

AVAILABLE AT*

blinkit | zepto | insta mart | Flipkart | bigbasket | SMART BAZAAR

TOI

Eveready enters liquid vaporiser market, eyes 2%-4% share

Kolkata: Eveready Industries is targeting 2%-4% market share in India's liquid vaporiser market, now dominated by Godrej, Mortein and Maxo. Anirban Banerjee, chief executive officer of Eveready In-

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India's 1st portable Liquid Vaporiser

Anti-Mosquito Liquid Vaporiser

100% PROTECTION from mosquito bites

Advanced Japanese Formula

Rechargeable with USB Type-C (cable included)

Works Continuously When Plugged

PATENT APPLIED

OTT / TV Spots

UN-PLUG AND USE ANYWHERE

India's 1st portable Liquid Vaporiser

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For more information, please visit www.eveready.in

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Cautionary note concerning forward-looking statement

Certain statements made in this presentation relating to the Company's objectives, projections, outlook, expectations, estimates, among others may constitute 'forward-looking statements' within the meaning of applicable laws and regulations. Actual results may differ from such expectations, projections etc., whether express or implied. These forward-looking statements are based on various assumptions, expectations and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, competitive intensity, pricing environment in the market, economic conditions affecting demand and supply, change in input costs, ability to maintain and manage key customer relationships and supply chain sources, new or changed priorities of trade, significant changes in political stability in India and globally, government regulations and taxation, climatic conditions, natural calamity, commodity price fluctuations, currency rate fluctuations, litigation among others over which the Company does not have any direct control. The company cannot, therefore, guarantee that the 'forward-looking' statements made herein shall be realized. The Company, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward-looking statements as may be required from time to time based on subsequent developments and events





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GIVE ME RED

Thank You

