

To,

Date: 03-08-2026

The Board of Directors,

Ethos Limited

Plot no 3, Sector III

Parwanoo, Himachal Pradesh

Subject: Resignation from the position of an Independent Director Ethos Ltd.

Dear Members of the Board,

I, Dilpreet Singh, hereby tender my resignation from the position of Independent Director of Ethos Limited ("the Company") with effect from the conclusion of the Board Meeting scheduled to be held on August 3, 2026.

It has been a privilege to be a part of the Board of the Company. I have greatly valued the opportunity to contribute to the affairs of the Company and to work with a Board where every Director has contributed to taking the Company to newer heights.

I would like to place on record my sincere appreciation to the Chairman and the Managing Director for their responsiveness to suggestions and for making available timely information and data whenever sought. The Chairman has steered the board meetings very well while providing deep listening to all members.

Due to increasing professional commitments and other engagements, I am unable to devote the time required for the responsibilities of the Board. Accordingly, I have decided to step down from the Board. I am satisfied with the leadership and management of the Company and the manner in which the affairs of the Company are being managed in this complex market environment.

I further confirm that there are no other material reasons for my resignation other than those mentioned above, and that there are no concerns or disagreements with the Board or the management of the Company that need to be disclosed to the stock exchanges.

I request you to kindly take the same on record and arrange to file the necessary forms with the Registrar of Companies and intimate the stock exchanges as required under applicable laws.

Thank you once again for the opportunity.

Warm Regards



Dilpreet Singh (DIN 03042448)