







Date: 03 December 2025

То	То
BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers	Exchange Plaza
Dalal Street	Bandra Kurla Complex
Mumbai – 400001	Bandra (E)
	Mumbai – 400051
Security Code: 540596	Symbol: ERIS

SUBJECT: CORPORATE PRESENTATION

REF: REGULATION 30 OF SEBI (LODR) REGULATIONS, 2015

Dear Sir/Madam,

In terms of Regulation 30 and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed the corporate presentation made by the Company.

Furthermore, the corporate presentation of the Company is also disseminated on the website of the Company at https://eris.co.in/eris-at-a-glance/.

Thanking you.

For Eris Lifesciences Limited

Milind Talegaonkar
Company Secretary and Compliance Officer

ICSI Mem. No.: A26493



- Introduction
- Domestic Branded Formulations
- Technology & Manufacturing
- International Business

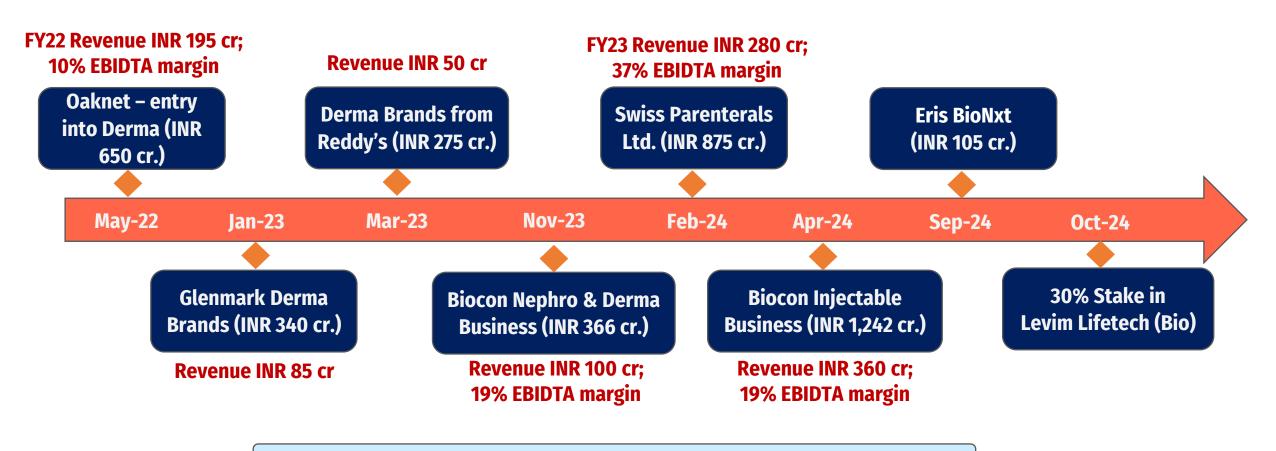
INTRODUCTION TO ERIS

Domestic Branded Formulations

- Among the Top-20 Indian pharmacos in less than 20 years since inception; youngest company on the list
- Strong presence in Super-Specialty segment accounting for 80% of revenue
- Top-5 market position (by revenue) in Anti-Diabetes therapy with a 6% market share
- Leading position in Insulins (RHI and Glargine) with a 15% market share
- International Business
 - Our products are marketed in 70+ countries around the world through our global distribution network
 - Business at an inflection point starting FY27 with significant revenue visibility from EU-CDMO business
- Technology and Manufacturing
 - State of the art R&D Center with a ~40-member team focused on Solids, Steriles, Semi-Solids and NDDS
 - · Manufacturing capabilities across a wide range of dosage forms, technologies and specialties
 - EU-EGMP, ANVISA and PIC/s accredited Injectable units with a wide range of presentations
 - WHO-GMP Biologics units for recombinant Bulk & Fill-finish manufacturing
 - ANVISA-approved unit for Oral Solid Dose, Oral Liquids and Topicals

LEVERAGED ACQUISITIONS TO ENTER DERMATOLOGY, INJECTABLES & BIOLOGICS....



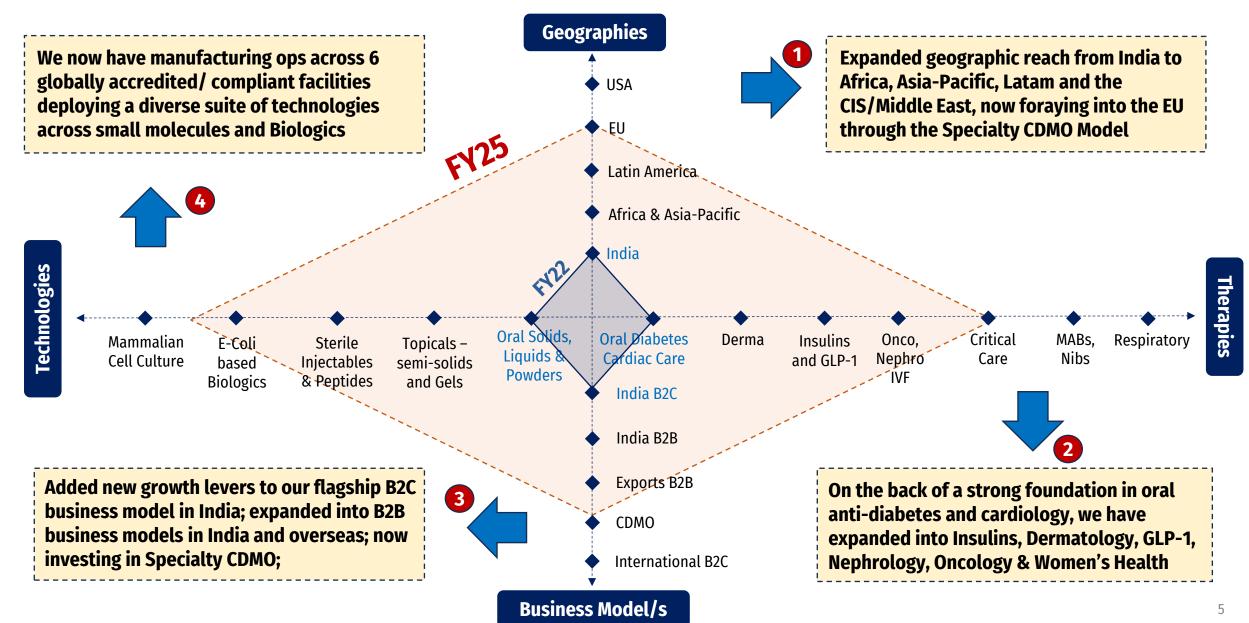


Total investment of INR 3,900+ cr. in acquisitions over FY23-FY25

- INR 1,265 crore in FY23
- INR 2,640+ crore during Nov '23 Dec '24

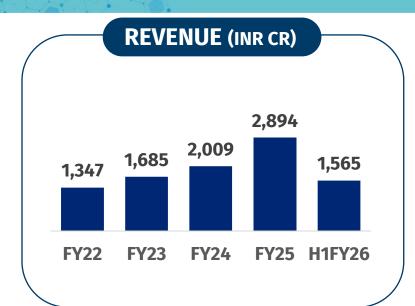
...WITH A SIGNIFICANT EXPANSION IN THERAPEUTIC & GEOGRAPHIC FOOTPRINTS

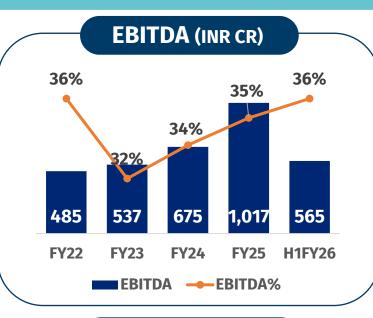


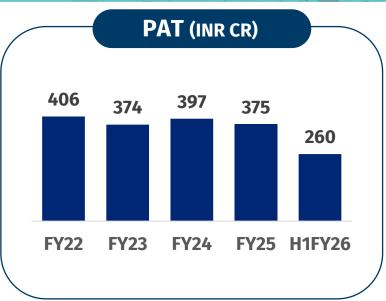


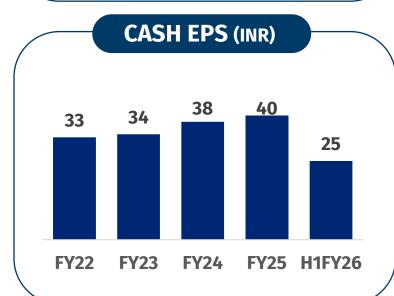
ALL ACQUISITIONS INTEGRATED; MARGINS EXPANDED 400 BPS SINCE FY23

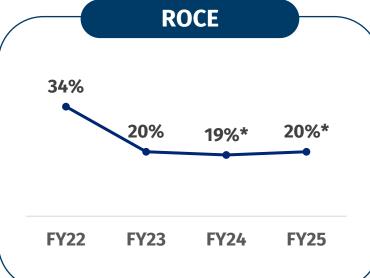












FY23 - H1 FY26

Business Integration and Operating Margin Expansion

32% (FY23) to 36% (H1 FY26)

Operating Cashflow to EBITDA 85% average^

^{*} Excludes the impact of M&A related amortisation; For FY24, adjusted EBITDA is based on full-year proforma EBIT of FY24 acquisitions | ^Adjusted for GST-related one-off items on brand acquisition

ENTERED AN ERA OF ACCELERATED EPS GROWTH OVER FY26-FY28



Last 4 years' Investment Cycle

FY 22

FY 25 A

Assets*

921

~5,400

6x

19%

- 6x expansion in asset base, largely driven by acquisitions
- Acquisitions in various stages of value creation especially Swiss (acquired Feb-24) and Biocon (acquired Apr-24)
- Significant increase in Amortisation & Finance Cost
- Expiration of Guwahati fiscal benefits in FY24 and a sharp increase in effective book tax rate in FY25
- Flat-to-declining EPS trajectory from FY22 to FY25

Outlook - FY26 and Beyond

- Inflection point in EPS growth starting FY26, driven by multiple factors
 - Growth and margin improvement in acquired businesses
 - Debt reduction in FY25 higher by INR 378 cr., lowering interest expenses in FY26
 - Tighter capital management as evidenced by FY25 OCF of 105%
- Post FY26, EPS growth will continue to get augmented each year by
 - QoQ debt reduction, and
 - YoY declining book tax rate

^{*} Sum of Tangible and Intangible assets

STRATEGIC INVESTMENTS IN DIABESITY & INJECTABLES OVER NEXT 3 QUARTERS



Market Opportunity

RoW market opportunity in Insulins/ GLP-1



Insulin capacity doubling at Bhopal – Rs. 150 cr.

Strategic investment

- Ramp-up in EU-CDMO book/ revenue visibility

Unit-3 for general sterile injectables - Rs. 130 cr.

Levim - Diabesity pipeline + DS manufacturing

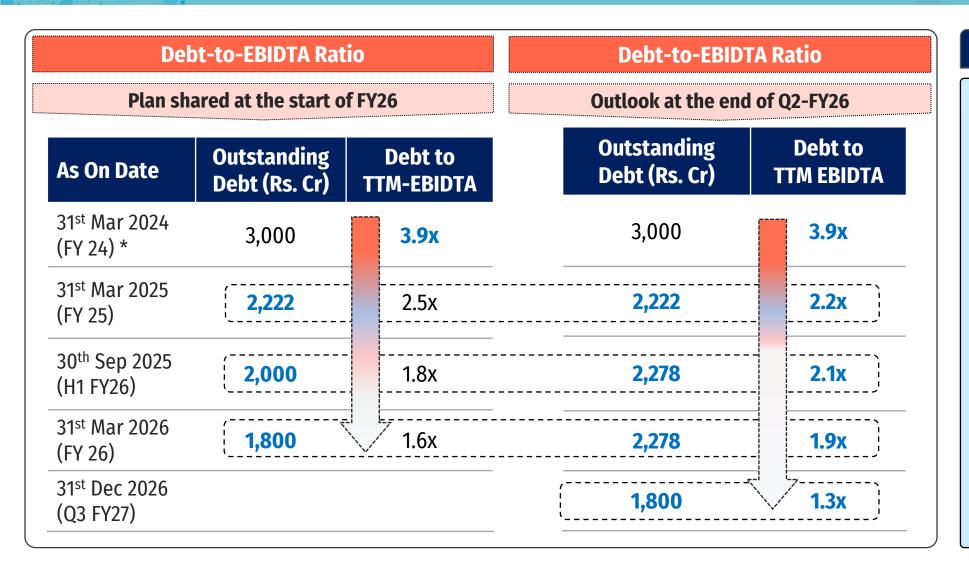


Second round investment of Rs. 100 cr.

- Capex outlay of Rs.
 380-400 cr. over the next 3 quarters
- Will be funded through internal accruals
- Forms part of total capex guidance of Rs. 750-800 cr. provided for FY26 to FY28

WE EXPECT TO ACHIEVE A NET-DEBT-TO-EBIDTA RATIO OF < 1.5x BY DEC 2026





Debt Reduction guidance

- Net Debt to TTM EBIDTA
 ratio has significantly
 reduced from ~ 4x to ~2x in
 the last 18 months
- Net Debt as on 30th Sep 2025 Rs. 2,278 cr.
- While retaining our total capex guidance over FY26-FY28 at ~ Rs. 750-800 cr., we have expedited a few strategic investments
- Accordingly, we expect to get to a Net Debt to TTM EBIDTA ratio of less than 1.5x by Dec 2026

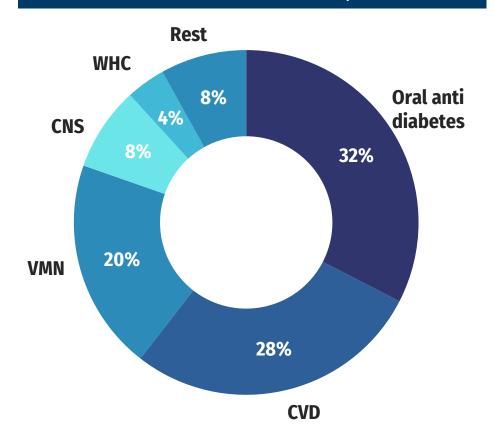
^{*} Outstanding debt includes full debt for acquisitions announced in Mar 2024 (19% stake in Swiss and Biocon's India Formulations Business).

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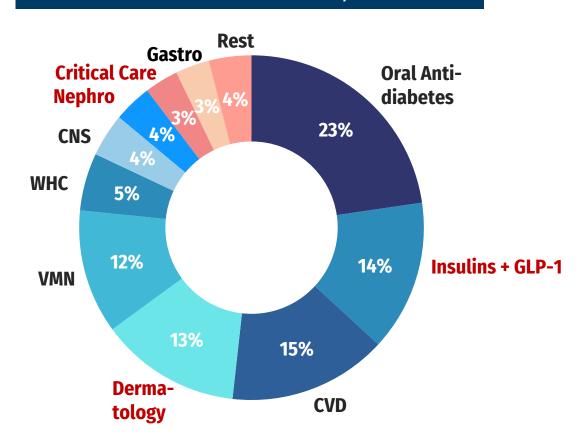
EXPANDED OUR DOMESTIC CVM/ TAM BY 72% DURING APR-23 TO OCT-2025



MAT Mar'22 Revenue = Rs. 1,662 cr.



MAT Oct'25 Revenue = Rs. 2,970 cr.



72% expansion in CVM/ TAM – from Rs. 70,000 cr. to ~ Rs. 1,20,500 cr.

DOMINANT POWER BRANDS; SUCCESSFULLY LEVERAGED LOE OPPORTUNITIES



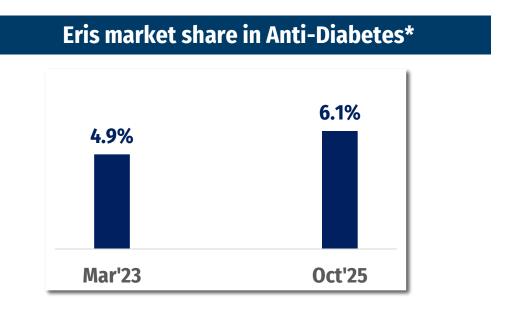


Successfully Leveraged LOE (Loss of Exclusivity) Opportunities Vildagliptin – Launched Dec-19 Zomelis Rank #1 among BGx **Gluxit Dapagliflozin** – Launched Oct-20 Rank #4 among BGx Glura Sitagliptin – Launched Jul-22 Rank #5 among BGx **Linagliptin** – Launched Feb-22 Linares Rank #1 among BGx Raricap FCM FCM Injection – Launched Jul 22 Rank #3 among BGx **Empagliflozin** – Launched Sep 23 Linares-E Rank #1 among BGx

ESTABLISHED PLAYER IN ANTI-DIABETES WITH A FULL-SPECTRUM PRESENCE





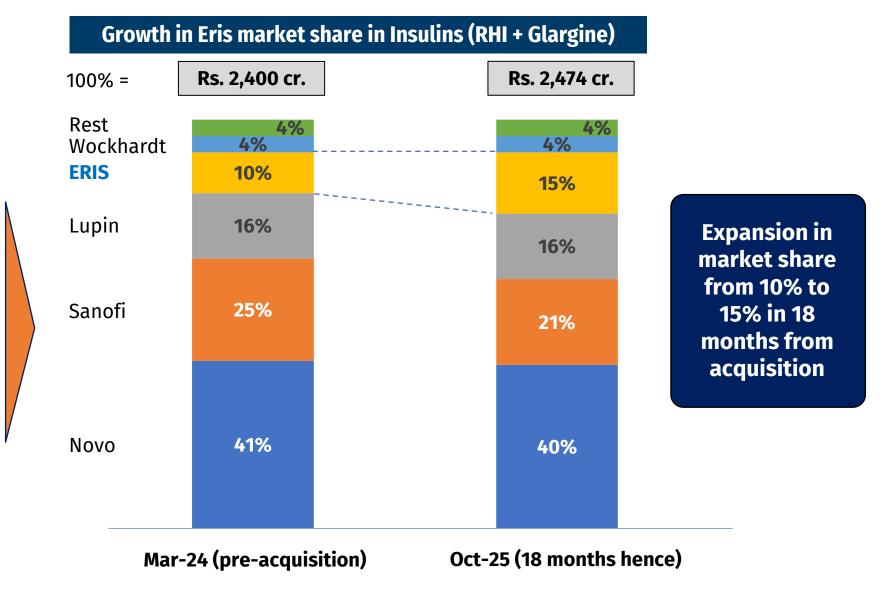


- The only 18-year old company to have achieved a Top-5 market rank in Anti-Diabetes
- And the only company with a dominant presence in Oral as well as Injectable Diabetes
- Market share* expansion from 4.9% to 6.1% in the last two years
- Dominant player in RHI and Glargine with a 15% market share
- Commercial engine consisting of ~ 1,200 MRs and ~ 500 Managers among the largest in India
- Powered by one-its-kind Patient Care Initiatives (PCI) platform

SIGNIFICANT EXPANSION IN INSULINS MARKET SHARE POST BIOCON ACQUISITION



- Acquisition of Biocon India Branded Business in Apr 2024
- Post-merger integration and business turnaround
 - Best practices in brand management, positioning and growth levers
 - Expansion in field-force and capability building
 - Initiatives to improve salesforce efficiency and effectiveness



Source: AWACS Pharmatrac MAT data

THE ERIS-BIOCON PARTNERSHIP IN INSULINS IS BEING SIGNIFICANTLY EXPANDED



Threefold expansion in Insulin partnership

- 1. We are adding Aspart to the scope of the strategic collaboration between Eris and Biocon; this product was recently approved by the USFDA as the first and only interchangeable* biosimilar to the RLD
- 2. Biocon to assign select RoW markets to Eris for direct marketing of RHI, Glargine and Aspart by leveraging the global distribution of Swiss Parenterals
- 3. Biocon to expand its own RoW footprint in select markets by leveraging the Insulin capacity at Eris Bionxt, which is the Biologics facility we had acquired in Nov-24 and upgraded at a Capex of Rs. 80+ cr.

Insulin Supply Chain post deal

Biocon to manufacture and supply the Drug Substance for RHI, Glargine and Aspart



Eris to manufacture and supply the finished dosage for RHI, Glargine and Aspart for India and RoW market supplies

- With these developments, the installed Insulin capacity at Bionxt will be fully utilized
- Hence, we've initiated an expansion to double our insulin capacity; Capex ~ Rs. 150 cr.
- We see an EBIDTA potential of at least Rs. 50 cr. p.a. from the additional market opportunity

^{*} An interchangeable product is a biological product that is approved based on data demonstrating that it is highly similar to an FDA-approved reference product (RP) and that there are no clinically meaningful differences between the products; it can be expected to produce the same clinical result as the RP in any given patient

INDIA RHI, GLARGINE AND ASPART - WE ARE WELL POSITIONED FOR SUCCESS

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Size of the market opportunity						
Product/ Market	Market Size	Competitive situation				
Human Insulin (RHI) Vials	Rs. 1,000 cr. p.a.	65% Innovator; 35% Gx				
Human Insulin (RHI) Carts	Rs. 750+ cr. p.a.	60% Innovator; has announced withdrawal				
Glargine (Vials & Carts)	Rs. 800+ cr. p.a.	70% Innovator; 30% Gx and fast-growing				
Aspart & Aspart Mix	Rs. 700 cr. p.a.	Innovator dominated				
Public Market	Rs. 500 cr. p.a.	Demand dominated by RHI Vials; poorly served				

Rs. 3,700+ cr. market, traditionally dominated by MNCs and now opening for Indian cos.

Capability to leverage the market opportunity

- Our insulin vial production at Bhopal is fully operational and stable; we have produced ~ 2 million vials since going live in Aug-2025
- Post commissioning of cart manufacturing, Eris would rank among the very few Insulin players having (i) fully interchangeable* products and (ii) domestic backward integration
- The RHI vial business offers the potential for quick scalability due to significant inpatient usage for shorter durations in institutional setups implying better ability to switch from competition
- Given Basalog's interchangeability credentials and present growth momentum, we believe that we can double our market share over the next few years

Insulins market share expanded from 10% to 15% since acquisition (18 months)

^{*} An interchangeable product is a biological product that is approved based on data demonstrating that it is highly similar to an FDA-approved reference product (RP) and that there are no clinically meaningful differences between the products; it can be expected to produce the same clinical result as the RP in any given patient

GLP-1 CONTINUES TO BE AN EXCITING MARKET OPPORTUNITY FOR US

- Our early hypothesis of a large and fast-emerging GLP-1 market in India stands validated by the latest AWACS data
- As expected, Endocrinologists / Diabetologists are leading the prescriptions with a 66% share
- With ~ 100,000 active users of Tirzepatide and Semaglutide today, the segment is poised for exponential growth as affordable generic alternatives become available post LoE
- We remain highly optimistic about the GLP-1 commercial opportunity and are well-positioned to be among the first to market post LoE.
- We are on track across all key workstreams for first-wave launch readiness and cost-effective scale-up thereafter
 - Strategic partnership for launch of synthetic Sema
 - Validation of form-fill-finish of synthetic Semaglutide at our AMD injectable site

Our "Right to Win"

We will leverage Eris' leading market position in Insulins/ Diabetes for success in the GLP-1 market

- Eris is a leading player in Insulins with a ~15% market share
- Eris ranks among the Top-3 cos in Rx among Diabetologists/ Endocrinologists
- An Insulin company has a logical "rightto-win" in the GLP segment – evidenced by notable global examples Eli Lilly and Novo Nordisk

INDIA-CENTRIC STUDIES FOCUSED ON IMPROVING DISEASE MANAGEMENT



India Head and Neck Cancer Study

About the Study

Long Term Results Of A Randomized Phase III Study Of Nimotuzumab Participants - 536

Outcome

- Nimotuzumab Improves Survival Rates in Head & Neck Cancer
- Nimotuzumab with Radiotherapy and Cisplatin gives a 10-yr overall survival rate of 33.5% compared to 22.5% in patients who received only Radiotherapy and Cisplatin

Presentation

Presented in ASCO Poster Session 2024



About the Study

Cardiovascular risk in newly diagnosed T2DM patients in India Participants – 5080 | Physicians - 1932 27 Indian States

Outcome

- √ 49% patients had HbA1c > 8
- √ 82.5% patients had at least one lipid profile abnormality
- √ 66% patients classified overweight
- √ 42% patients were hypertensive

(45% Men had Hypertension 37.5% Women had Hypertension)

Publication

Public Library of Science (PLOS*) Journal



About the Study

One of its kind study on Hypertension based on India population Participants – 18,918 | Doctors – 1,233 | 15 Indian States

Outcome

- 42% misdiagnosis 23.7% of the respondents had white-coat hypertension and 18% of the respondents had masked hypertension
- ✓ Indians have an average resting heart rate of 80 beats per minute, higher than the desired rate of 72 beats per minute.

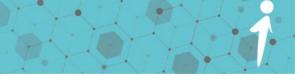
Publication

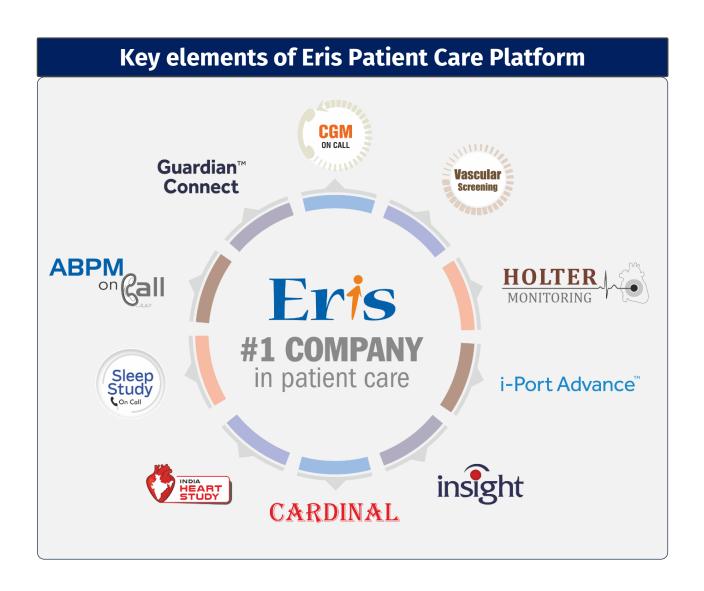
Journal of Hypertension**

^{*} US-based non-profit publisher of peer-reviewed content in science, medicine and technology established in the year 2000

^{**} The official journal of the International Society of Hypertension and the European Society of Hypertension

PATIENT CARE INITIATIVE – A DIFFERENTIATED SERVICE PLATFORM





- Objective Bring cuttingedge healthcare solutions to patients through the involvement of Key Opinion Leaders
- State-of-the-art diagnosis at home, followed by customised treatment plans
- Helped tens of thousands of patients towards healthier lives through initiatives such as ABPM, CGM, Holter and Sleep studies

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STATE-OF-THE-ART R&D CENTRE WITH A WIDE RANGE OF DOSAGE CAPABILITIES



R&D Facility is situated in our Unit-3 Campus, which is a 15-minute commute from our sterile facilities (Unit-1 and Unit-2)

- ✓ State-of-the-art 11,000 sq. ft. center
- ✓ Multidisciplinary team of ~ 60 scientists
- **✓ Dedicated labs and zones for:**
 - Formulation Development
 - Analytical Development
 - Technology Transfer
 - Regulatory and Research Quality Assurance
- √ Co-location with flagship manufacturing facilities enables a seamless and integrated approach to:
 - Product development
 - Technology transfer



Formulation Development Capabilities

Dedicated Production Lines for various dosage forms:

Injectable, Oral Solid, Oral Liquid, and Topical Semisolid formulations

Advanced Processing Equipment:

- High-Shear Granulator, Fluidized Bed Processor, Auto-Coating System
- Blister Packaging Line for oral dosage forms

Aseptic Fill-Finish Technologies:

- Lyophilization Unit for Freeze-Dried Parenteral
- Ampoule and Vial Filling and Sealing Machines

Analytical Development Capabilities

Chromatographic Systems: GC, HPLC (PDA, RI & Florescence Detector), UPLC for qualitative and quantitative analysis.

Spectroscopic Instruments: UV-Visible Spectrophotometer for assay and dissolution profiling.

Dissolution Testing Apparatus: USP Apparatus I & II for in vitro release studies

Rheological & Physical Testing Tools: Viscometer for semisolids and suspensions

Stability Infrastructure:

- ICH-Compliant Stability Chambers (25°C/60% RH, 30°C/65% RH, 30°C/75% RH and 40°C/75% RH)
- Deep Freezers for cold chain and thermolabile APIs

OUR DIABESITY PRODUCT PIPELINE SPANNING INSULIN ANALOGS AND GLP-1



Candidate	H1-F26	H2-F26	H1-F27	H2-F27	H1-F28	H2-F28	
Insulin Analogues ~ Rs. 1,700+ cr. p.a. market with 3-year CAGR of 11% - presently dominated by Innovator							
Aspart							
Aspart Mix	Form. Dev.	Form. Dev. Ph-I trial Phase-III trial					
Degludec	Preclinical studies		Ph-I trial	Phase-III trial		*	
Degludec + Liraglutide Comb.	Preclinical studies		Ph-I trial	Phase-III trial		*	
Aspart + Degludec Comb.	Preclinica	l studies	Ph-I trial	Phase-	*		
	GLP 1 – LoE in Ma	r '26, expected T	ΓΑΜ of ~ Rs. 3,00	0-4,000 cr. in Yr 1			
Semaglutide (Synthetic)	Phase -	III trial	*				
Semaglutide (Recombinant)	Preclinica	l studies	Ph-I trial	Phase-	III trial	*	

BUILDING MOMENTUM IN OUR SMALL MOLECULE PIPELINE OF INNOVATIVE FDCs*



	FY23	FY24	FY25	FY26
Start of Year pipeline	0	3	7	14
Additions during the year	5	8	10	17
Launches in the year	2	4	3	11 (Planned)
Pipeline entering next year	3	7	14	20 (for FY27)

A modest beginning in FY23.....now a pipeline of 30+ active candidates

* FDC stands for Fixed Dose Combinations

SIX MANUFACTURING UNITS ACROSS A WIDE RANGE OF TECH/ DOSAGE FORMS







AMD – GENERAL INJECTABLES



AMD – BETALACTAM INJECTABLES



BIOLOGICS FILL-FINISH - BHOPAL



BIOLOGICS BULK - CHENNAI



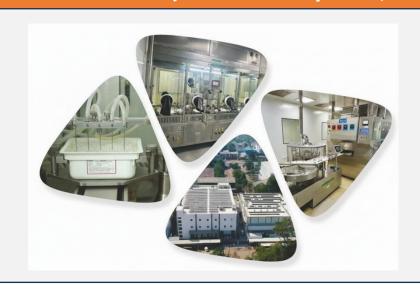
GUWAHATI – ORAL SOLIDS



EU-GMP AND ANVISA APPROVED STERILE MANUFACTURING FACILITIES



Unit 1 – General Injectables – Ampoules, Vials, Dry Powders, PFS, Lyophilised



Dosage Form	Units per month
Liquid Ampoules	8 million
Liquid Vials	3.6 million
Dry Powder Vials	2.6 million
Prefilled Syringes	1.3 million
Lyophilized Vials	800,000
Inhalation Anesthetics	200,000

Unit 2 – Beta-lactams Dry Powder – Dedicated blocks for Cephalosporins, Penicillins, Penems

Dosage Form	Units per month
Cephalosporins	4.2 million
Penicillins	2.6 million
Carbapenems	3.6 million



OUR BHOPAL BIOLOGICS MANUFACTURING FACILITY



Capabilities across 4 presentations

✓ Liquid Vials ✓ Prefilled Syringes

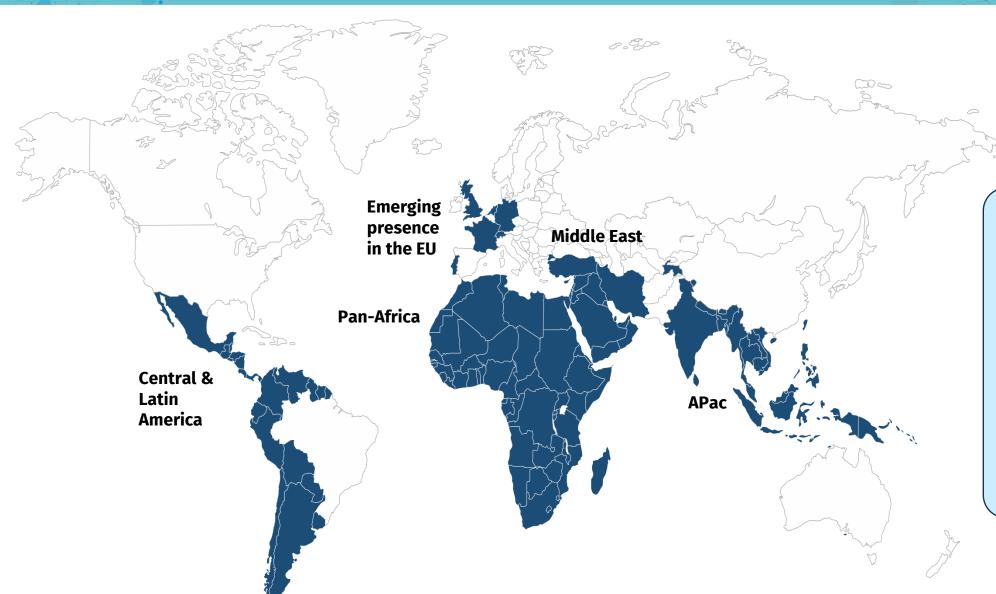
✓ Lyophilised Vials ✓ Liquid Cartridges

- Presently manufacturing Liquid and Lyophilised vials for Insulin Glargine and RHI (Recombinant Human Insulin)
- Will commission cartridge manufacturing for Insulin Glargine by June 2026; will subsequently introduce GLP-1 (Semaglutide)
- Targeting to commission Liquid and Lyophilised MABs line from Jun-26

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INTERNATIONAL BUSINESS – PRESENCE ACROSS 70+ WORLD MARKETS

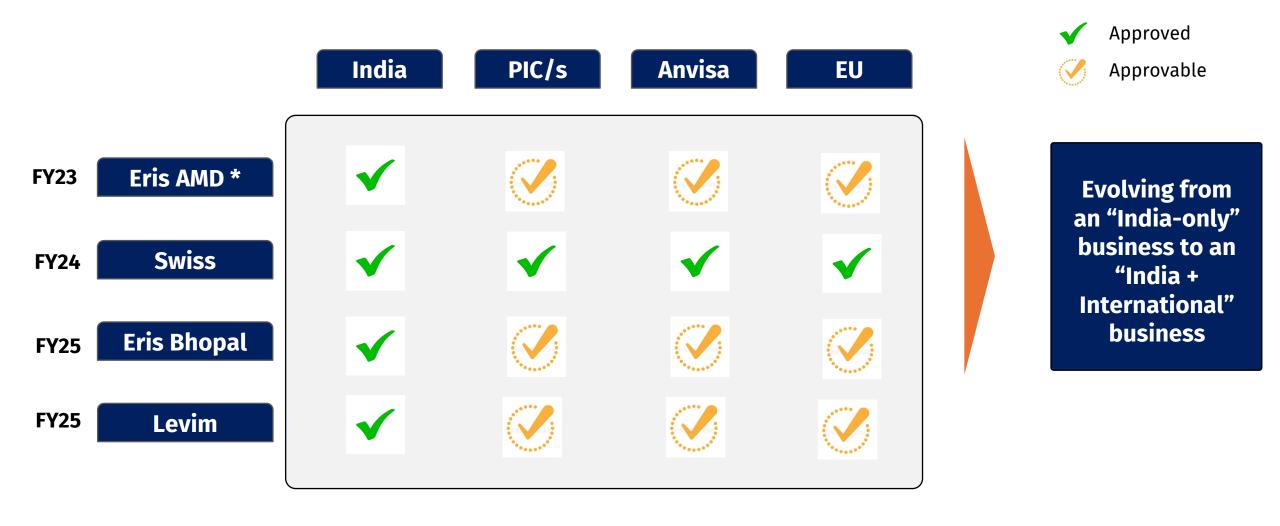




- Our International
 Presence spans 70+
 countries across
 Latin America,
 Africa, Asia Pacific,
 the Middle East and
 CIS countries
- ANVISA approval for injectable facilities in Aug 2025 paves the way for Brazil market launch

LEVERAGING OUR MANUFACTURING FOOTPRINT TO EXPAND OUR GLOBAL ACCESS





²⁹

KEY INTERNATIONAL ACCREDITATIONS FOR OUR INJECTABLE FACILITIES

































































REMINDING OURSELVES - WHY DID WE FIND SWISS PARENTERALS ATTRACTIVE?



Value Driver

Key attributes

Four Key Value
Drivers from
our
perspective

Pure-play injectables business

Marquee regulatory accreditations

Widest range of dosage forms in steriles

Large Dossier Bank

60% General and 40% Betalactams

EU-GMP and PIC/s

The largest range among Indian Peers*

1,000+ approved and 1,000+ in pipeline

Our thesis in Exports

- We found Swiss to be the only RoW focused Indian pharmaco with 60%+ ROCE with a strong reputation for quality
- The business, though tenderdriven, was well diversified across 80+ markets
- We recognised this as a viable platform for "moving up the pyramid" in the international markets

WE UNDERTOOK FOCUSED ACTION TO EXPAND OUR CAPABILITIES



R&D/ Tech. Transfer Capability

- Onboarded a new Head-R&D from a Top-10 Indian Pharmaco
- Expanded R&D team by 60% (50 to 80 FTEs) with a significant expansion in Technology Transfer capability
- Developed COEs (Centers of Excellence) in key segments
 - Corticosteroids
 - Monobactams
 - Complex Carbohydrates
 - Controlled substances
 - Anaesthetics

2

Manufacturing & Quality

- Secured our first Brazilian ANVISA PIC/s approval for both injectable sites in Aug
- Secured EU-GMP approval for both sites for the second time in mid-2025
- Swiss Parenterals now ranks among a select few Indian injectable cos to have received both EU and ANVISA regulatory approvals
- Onboarded Head-Quality
 Assurance from a Top-10
 Indian pharmaco



Go-to-Market Capability

- Strengthened our customerfacing teams with several senior lateral hires in Business Development and Regulatory
- Thereby expanding momentum on customer outreach and business building in "higher entry barrier" markets
 - Europe
 - Canada
 - Australia/ New Zealand
 - Latin America
 - South Africa

SIGNIFICANT MOMENTUM AND REVENUE VISIBILITY FROM THESE ACTIONS

We are happy to share that we received our first Purchase Order from a European client on an Injectable CDMO project

- Swiss to exclusively manufacture for the Reference Listed Drug (RLD) i.e., the innovator brand of the product
- First leg of the project to cover 6 countries in Europe, with a revenue visibility* of Rs. 125-150 cr. in FY27 and similar EBIDTA margin as the business average
- Discussion underway to expand the contract to cover 17 countries

We have discussions underway with a handful of marquee Gx companies in some of our COEs like Corticosteroids and Complex Carbohydrates – both for RLDs and LOE (Loss of Exclusivity) opportunities

Total book of business in EU-CDMO has expanded manifold over the last 3 months – both in Injectables and Oral Solid Dose

The business is on the threshold of an inflection starting FY27 as guided

SWISS PARENTERALS – SUMMARY OF BUSINESS TRANSFORMATION



Expansion in EU-CDMO book of business* from

- Rs. 100 cr. at the end of Q1
- To Rs. 700-800 cr. at the end of Q2

Driving significant improvement in Stickiness of Business

FY24 FY27P **Percentage of** revenue from **Sub 2%** ~ 30% **Regulated Markets** Revenue breakup between "Tender" 50 - 50 70 - 30and "Private Markets" **Revenue breakup** between Generic 100 - 0 80 - 20 products and RLDs

- Initiated Unit-3
 expansion at a Capex
 of Rs. 130 cr.
- Will be an EU and PIC/s approvable general injectables facility
- With Liquid Vials, Liquid Ampoules, Lyo Vials, Dry Powder Injections and PFS
- Targeting commercial production from FY28

SAFE HARBOUR STATEMENT

1

This presentation contains forward-looking statements and information that involve risks, uncertainties and assumptions. Forward-looking statements are all statements that concern plans, objectives, goals, strategies, future events or performance and the underlying assumptions and statements, other than those based on historical facts, including, but not limited to, those that are identified by the use of words such as 'anticipates', 'believes', 'estimates', 'expects', 'intends', 'plans', 'predicts', 'projects' and similar

expressions. Risks and uncertainties that could affect us include, without limitation:

- General economic and business conditions in the markets in which we operate;
- The ability to successfully implement our strategy, our research and development efforts, growth & expansion plans and technological changes;
- Changes in the value of the Rupee and other currency changes;
- Changes in the Indian and international interest rates;
- Allocations of funds by the Governments in the healthcare sector;
- Changes in the laws and regulations that apply to our customers, suppliers, and the pharmaceutical industry;
- Increasing competition in and the conditions of our customers, suppliers and the pharmaceutical industry; and
- Changes in the political conditions in India and in other global economies.

Should one or more of such risks and uncertainties materialise, or should any underlying assumption prove incorrect, actual outcomes may vary materially from those indicated in the applicable forward-looking statements.

Any forward-looking statement or information contained in this presentation speaks only as of the date of the statement. We are not required to update any such statement or information to either reflect events or circumstances that occur after the date the statement or information is made or to account for unanticipated events, unless it is required by Law.



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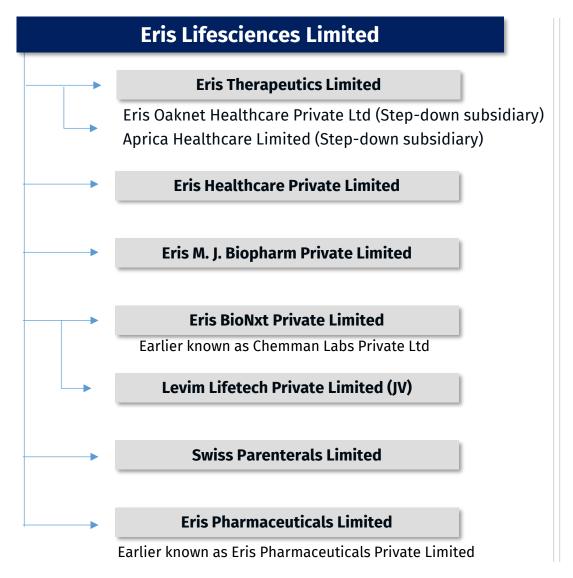
kruti@erislifesciences.com

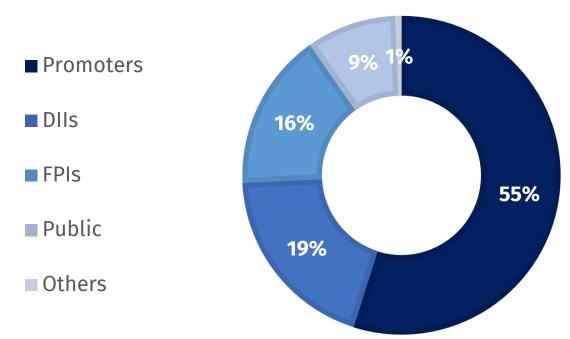




BUSINESS STRUCTURE AND HOLDINGS







Shareholding pattern is as on 30 th Sept 2025				
NSE Symbol	ERIS			
BSE Ticker	540596			
Market Cap (₹ Cr)	21,602			
Shares Outstanding (Cr)	14			
Industry	Pharmaceuticals			

FINANCIAL SUMMARY (1/2)

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P&L Summary	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Revenue	982	1,074	1,212	1,347	1,685	2,009	2,894
Gross Profit	828	903	974	1,089	1,333	1,629	2,180
Gross Profit Margin (%)	84.4%	84.0%	80.3%	80.8%	79.1%	81.1%	75.3%
Operating EBITDA	345	368	431	485	537	675	1,017
Operating EBITDA Margin (%)	35.1%	34.3%	35.5%	36.0%	31.9%	33.6%	35.2%
PBT	317	331	394	442	405	431	489
PBT Margin (%)	32.3%	30.9%	32.6%	32.8%	24.0%	21.5%	16.9%
PAT	291	297	355	406	374	397	375
PAT Margin (%)	29.6%	27.6%	29.3%	30.1%	22.2%	19.8%	12.9%
EPS	21.15	21.61	26.16	29.89	28.10	28.82	25.85
Dividend (per share)	0	2.87	5.50	6.01	7.35	-	7.35
Cash Flow Generation							
Operating Cash Flow (OCF)	223	271	375	378	292	486	1,065
OCF as % of EBITDA	64.7%	73.6%	87.2%	78.0%	54.4 % *	72.0%	104.7%

Source: Consolidated Financial Statements, INR Cr .
* OCF as % of Ebitda adjusted for Acquisition related one-off items = 75%

FINANCIAL SUMMARY (2/2)

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	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Margin (%)							
Gross Margin	84.4%	84.0%	80.3%	80.8%	79.1%	81.1%	75.3%
EBITDA Margin	35.1%	34.3%	35.5%	36.0%	31.9%	33.6%	35.2%
EBIT Margin	31.4%	29.6%	32.0%	31.2%	24.9%	24.5%	24.3%
PAT Margin	29.6%	27.6%	29.3%	30.1%	22.2%	19.8%	12.9%
Return (%)							
RoCE	33%	30%	34%	34%	20%	19% *	20%*
RoE	44%	30%	31%	33%	22%	20%	15%
Others							
Debt/Equity	0.2	0.0	0.0	0.0	0.4	1.1	0.9
EPS (₹)	21.15	21.61	26.16	29.89	28.10	28.82	25.85
Working Capital (in da	ys)						
Receivables	31	53	42	44	63	77	58
Inventory	31	24	28	32	28	34	42
Payables	31	34	31	32	27	40	42
Net Working Capital	31	43	40	44	65	71	58

BS Summary	Mar'19	Mar'20	Mar'21	Mar'22	Mar'23	Mar'24	Mar'25
Share Capital	14	14	14	14	14	14	14
Reserves	1,137	1,283	1,563	1,895	2,182	2,573	2,841
Shareholders Fund	1,151	1,296	1,576	1,908	2,196	2,586	2,854
Borrowed Funds**	176	6	4	80	869	2,772	2,466
Tangible Assets	56	87	78	192	377	558	729
Intangible Assets	707	792	778	753	2,212	3,781	4,645
Treasury Investments + Cash & Bank Balances	363	145	416	635	95	1,416	238

