



Ref: ERL/SECRETARIAL/2024-25/1220

28th February, 2025

To,

The General Manager

Department of Corporate
Services

BSE Limited

Phiroze Jeejeebhoy Towers,

Dalal Street,

Mumbai – 400 001

Scrip Code: 533218

The Secretary

The National Stock Exchange of
India Limited

Exchange Plaza,

Bandra Kurla Complex

Bandra (E), Mumbai – 400 051

NSE Symbol: EMAMIREAL

The Secretary

The Calcutta Stock Exchange
Limited

7, Lyons Range

Kolkata-700 001

Scrip Code: 15214

Respected Sir/ Madam,

Sub: Newspaper Publication of Notice of Extra-Ordinary General Meeting

In compliance with Regulation 30 and other applicable Regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, this is to inform that the Company has completed dispatch of Notice of Extra-Ordinary General Meeting to its Members on 27th February, 2025. We enclose herewith newspaper advertisement for Notice of Extra-Ordinary General Meeting as published in the following newspapers today i.e., 28th February, 2025 in which the information regarding completion of dispatch of Notice and e-voting facility for the EGM and other relevant matters have been published:

1. "Business Standard" (English)
2. "Aajkal" (Bengali)

This is for your information and record.

Thanking You.

Yours faithfully,

For **Emami Realty Limited**

Payel Agarwal

Company Secretary

ACS 22418

Govt unveils consortium to operate global ports

Move to streamline logistics, strengthen supply chain: Sonowal

DHRUMAKSH SAHA
New Delhi, 27 February

Ports, Shipping and Waterways Minister Sarbananda Sonowal on Thursday unveiled the ambitious Bharat Ports Global – a consortium of public sector companies that will bid for international opportunities and increase India's role in the global maritime economy.

"By developing robust port infrastructure, the Bharat Global Ports consortium initiative will streamline logistics, strengthen supply chains, and support the 'Make in India' initiative by boosting exports. Bringing together India Ports Global (IPGL), Sagarmala Development Corporation (SDCL), and Indian Port Rail and Ropeway Corp (IPRCL), the consortium will drive port expansion, operations, and financing to position India as a key player in international trade and logistics," Sonowal said.

IPRCL is a joint venture between 11 central government-owned ports and railways PSU like Vikas Nigam Ltd, which will look at infrastructure development.

IPGL – the SPV that operates Iran's Chabahar Port – will handle operations, while SDCL, which is on its route to become a maritime-dedicated NBFC,



will facilitate the financing needs for the consortium.

According to officials, the focus will be on potential development opportunities along the proposed 7,000 km-long International North-South Transport Corridor (INSTC) and the India-Middle East-Europe Economic Corridor (IMEC).

The Eastern Maritime Corridor with Russia will provide opportunities for India to develop infrastructure that further facilitates cargo movement along global trade routes.

"By focusing on efficiency, innovation, and global collaboration, the consortium aims to improve trade connectivity and enhance India's economic footprint. This initiative underscores India's commitment to maritime excellence and economic resili-

ALL ABOUT

- Initiative brings together India Ports Global (IPGL), Sagarmala Development Corporation (SDCL), and Indian Port Rail, and Ropeway Corp (IPRCL)

- IPGL will handle operations
- SDCL will facilitate financing needs
- IPRCL will look at infrastructure development

- Focus on opportunities along the proposed International North-South Transport Corridor and India-Middle East-Europe Economic Corridor

ence on the global stage," Sonowal said. The government also launched an interface to facilitate the operationalisation of the IMEC: Matri (Master Application for International Trade and Regulatory Interface).

According to the ministry, this will play a crucial role in operationalising the Virtual Trade Corridor between India and the UAE.

Currently aimed at IMEC, it is expected to expand to BIMSTEC and ASEAN nations, leveraging AI and Blockchain for efficiency and security.

"By standardising trade documentation and integrating digital solutions, Matri will reduce processing time, optimise trade flows, and contribute to sustainable development," the minister said.

India to sign MoU with Israel, Saudi Arabia for critical minerals

India is set to sign a memorandum of understanding (MoU) with Israel and Saudi Arabia to explore and process critical minerals, with an aim to strengthen New Delhi's domestic supply and reduce dependence on imports, Union Mines Minister G Kishan Reddy said on Thursday. The agreement with Israel involves a technology transfer that will enable the extraction of potassium from seawater, as well as the incorporation of AI in mining processes. The minister said that the Union cabinet approved the agreement during its last meeting and that a policy framework is expected in the coming months. PUJA DAS

Waqf Bill may be taken up during second half of Budget Session

The Waqf Bill is likely to come up before Parliament during the second half of the Budget Session after the Union Cabinet approved the amendments proposed by the joint committee of Parliament, sources said. During its meeting on February 19, the Cabinet is learnt to have given its nod to the amendments proposed by the panel examining the Bill, they said. The report of the panel, headed by BJP MP Jagdambika Pal, was tabled in Parliament on February 13 amid uproar and a walkout by the Opposition. The Bill aims to streamline the registration of Waqf properties, besides preventing misuse. PTI

FROM PAGE 1

Climate change effects don't have borders: Environment minister

Technology and talent also had Shriharis attention. "India's leadership in technology will place us at the high table," she said, underlining the importance of investing in both technology and the people who drive it. Regarding talent, she advocated for India to become a magnet for global talent and adopt a more open-minded approach. Apart from these, duty management and fiscal prudence must remain priorities, she said while urging states to actively participate in these reforms.

"Amid the push for bilateralism, there were conversations about the need for multilateralism, specifically when tackling climate change. Highlighting this, environment minister Yadav spoke at length on initiatives like Coalition for Disaster Resilient Infrastructure. Climate change, he said, is not just about the earth's temperature rising. "It is also about loss of biodiversity, and the desertification of the planet," India, he said, is working on all these aspects — from recognising the strength of the circular economy to trying to make agriculture climate-resilient.

working seven days — "when work doesn't feel like work." Amitabh Kant also weighed in on the work-life balance debate. "Indians must work hard to deliver. In the name of work-life balance, we must not send the message that hard work is unnecessary," he said, adding that with good time management, one can make room for both hard work and leisure.

The G20 Sherpa made a strong case for free enterprise, advocating for a less interventionist government approach. "The government should get out of the way and let the private sector flourish," he said, stressing that reform and deregulation should be the guiding principles.

Pushing for accelerating India's renewable energy sector, he advocated a shift away from fossil fuels, suggesting that both central and state governments should exclusively purchase electric vehicles.

On economic growth, Kant urged policymakers to push the pace of implementation to achieve an annual growth rate of 8.5-9 per cent. He also emphasised the importance of systematic urbanisation. Addressing the role of the G20, he predicted that it would gain greater significance given the dysfunction within the UN Security Council.

A name that came up often during the deliberations was Donald Trump.

Uday Kotak, founder and director of Kotak Mahindra Bank, acknowledged the unenviable role of the current global landscape, particularly the shift brought about by the Trump era. "US exceptionalism is no more a reality," he said. He added that the answer to reducing the current account deficit is domestic competitiveness. He also urged the Indian industry to aspire for a global consumer brand out of India in the next five years.

He observed that post-World War II, economic relations opened up on the principle of "enlightened self-interest," but today, short-term selfishness dominates. He advised Indian businesses to build robust defence mechanisms while also unearthing the animal spirit.

Noting the trend of savers becoming investors, he said it was a positive development that banks need to be ready for.

Chris Wood, global head of Equity Strategy at Jefferies, also spoke at length on the matter of investing, and analysed India's market position compared to other economies. Expressing surprise at the level of foreign selling in Indian markets, he said that sustained domestic inflows into mutual funds, though, were a positive long-term sign.

Despite his structural bullishness on Indian equities, Wood remained cautious in the short term due to foreign investor (FII) outflows and valuation concerns. Nevertheless, he expected the Sensex and Nifty to deliver a 10-15 per cent return over the next 12 months if FII's return.

"If someone has no exposure to Indian stocks, that should be a buying now. When the tide turns, the rally will be very sharp," he predicted. However, he categorised India as still being in a "sell or rise" market rather than a "buy the dips" one.

A panel discussion on India's economy in a changing world had Laveesh Bhandari, president of the Centre for Social and Policy Studies, saying that India will have to become stronger globally. "The government needs to invest in itself — in the form of a stronger technocracy," he said, while also making a strong case for primary school education. On the matter of regulation, he said one issue is that regulators work in silos and do not talk to one another.

Society's Vikram, CEO and country head India, Mashreq, meanwhile, drew attention to the opportunities — India's trade partnership with the United Arab Emirates (UAE) being one. This relationship, he said, will only get stronger with the UAE becoming an important pivot for India. Dharmakirti Joshi, chief economist, Crisis, spoke of the helpfulness in dealing with food inflation given the kind of climate shifts taking place. Inflation, added Sundep Sikka, executive director and CEO, Nippon Mutual Fund, is also changing the way people invest. "People, even in smaller towns, are beginning to understand the impact of inflation, courtesy awareness, and are investing accordingly," Sikka said.

As the evening progressed, the defence and private sector's collaboration came up for discussion. Samir V Kamat, secretary, defence ministry's Department of Defence (R&D) and chairman of the Defence Research and Development Organisation (DRDO), was of the view that participation of the private sector was essential if India were to meet its defence goals. "By 2047, we will become an antimatter force. If not earlier. All we need to do is harness the available talent and energy," added Admiral (ret'd) R Hari Kumar, former chief of naval staff.

Adding to those thoughts, Rajinder Singh Bhatia, chairman, Defence Business, Kalyani Group, and president of the Society of Indian Defence Manufacturers, said, "India cannot be a net importer of security. Defence needs a whole-of-nation approach... Break down the silos." The funding issue was also raised as was the matter of having a level playing field.

The day concluded with a fireside chat with Ajay Bhushan Pandey, NFIRA chairman, who discussed the new paradigm in financial reporting, including the need to have an independent body to audit the auditors.

As India navigates a shifting global order, the discussions at Manthan underscored the importance of strategic reallocation, leveraging technological advancements, and fostering an environment of balanced policy-driven reforms with private sector dynamism. Friday, the final day of the summit, promises to be an equally vibrant one.

THE ASKA CO-OPERATIVE SUGAR INDUSTRIES LTD.
P.O. Nagam (Aska) - 761111, Ganjam District, Odisha
Email: askasugar@yahoo.co.in,
GSTIN : 21AAAT5898L1Z0

TENDER CALL NOTICE
Ltr.No.PUR/27/28/27/30/27/31/27/32 Dt.27.02.2025
The Aska Co-operative Sugar Industries Ltd. Aska invites sealed tenders from manufacturer having GSTIN for supply ROPP CAP, Label, Tape, Ordinary Gum, Adhesive Gum. Parties are requested to give their offer with detail terms and conditions. Please visit our website www.askasugar.com for details of the tender call notice. **Managing Director**

WEST COAST PAPER MILLS LIMITED
Registered Office: PB No. 5, Bangur Nagar, Dandoli - 581 325, Karnataka
CIN: L02101KA1955R 2001096. GSTIN: 29AAC47179N1Z0
Ph: (0824) 231391-395 (5 Lines), Fax: (0824) 231225
Email: co.sec@westcoastpaper.com, Website: www.westcoastpaper.com

NOTICE OF POSTAL BALLOT TO THE MEMBERS OF THE COMPANY
Shareholders of the Company are hereby informed that pursuant to Section 110 of the Companies Act, 2013 read with Rule 22 of the Companies (Management and Administration) Rules, 2014 (including any statutory amendment(s)), applicable Rules and Regulations for the time being in force, the Company has completed the dispatch of Postal Ballot Notice on February 27, 2025, to all the members whose names appear in the Register of Members of the Company as on cut-off date being Friday, February 21, 2025 by e-mail through MUFJ Intime India Pvt. Ltd., who have registered e-mail IDs with the Depositories or with the Company (e-mail contains the details of Login ID and password to the Register of Members and the details of the members of the Company by Postal Ballot e-Voting, for the business mentioned in Postal Ballot Notice i.e., 1) Re-appointment of Shri Vinod Balimukund Agarwala (DIN:01275158), as Independent Director.

The Company has engaged the services of MUFJ Intime India Pvt. Ltd., for providing remote e-Voting facility to the members. The detailed procedure of e-Voting is annexed to Notice of Postal Ballot.

The voting through remote e-Voting shall commence on Tuesday, March 04, 2025 (9.00 A.M.) and ends on Wednesday, April 02, 2025 (5.00 P.M.), remote e-Voting shall not be allowed by the said date and date. Pursuant to Ministry of Corporate Affairs, General Circular No. 09/2024 dated September 19, 2024 and SEBI Circular No. SEBI/HO/CFD/CFD-PO/2/P/CIR/2024/133, dt. October 03, 2024, Postal Ballot will be only through e-Voting, hence no hard copies of the Postal Ballot Notice will be sent.

The voting rights of the shareholders has been reckoned on the basis of number of shares held as on the cut-off date. A person who is not a Member as on the cut-off date should treat this notice for information purposes only.

The Postal Ballot Notice, instructions for e-Voting are available on the website of the Company www.westcoastpaper.com and the website of MUFJ Intime India Pvt. Ltd., at <https://instavote.linkintime.co.in>, shareholders may download the same. Members who would like to obtain pdf copy on their e-mail IDs may write an e-mail to co.sec@westcoastpaper.com or MUFJ Intime India Pvt. Ltd., at enotices@mpms.mufj.com.

The Board of Directors have appointed Shri Naman G Joshi (Membership No. F4389), Practising Company Secretary, N.G.Joshi & Co., as the Scrutinizer for conducting the Postal Ballot (e-Voting) process in a fair and transparent manner.

In case of any queries, grievances or issues relating to Postal Ballot, member(s) are requested to write an e-mail to enotices@mpms.mufj.com or Call to: 022-49186000. Members are also requested to refer the Frequently Asked Questions ("FAQs") and Institute e-Voting manual available at <https://instavote.linkintime.co.in> under Help section or contact Shri Shankar B. Sindigkar, Manager (Secretarial) of the Company, email id: co.sec@westcoastpaper.com, Phone No. 0824-231391-395.

The result of the Postal Ballot will be announced within (Two) working days from the date of voting, and will be displayed at the registered office of the Company as well as at the Notice Board of Corporate Office of the Company and communicated to BSE Limited and National Stock Exchange of India Limited where the equity shares of the Company are listed. The result of the Postal Ballot will also be displayed on the Company's website i.e. www.westcoastpaper.com and on the website of MUFJ Intime India Pvt. Limited i.e. www.linkintime.co.in.

For WEST COAST PAPER MILLS LIMITED
Brajmohan Prasad
Company Secretary
M.No. F7492

emami realty limited

CIN: L45400WB2008PLC121426
Regd. Off: Arooppis, 13th Floor, 1858/1, Rajdanga Main Road, Kasba, Kolkata - 700107.
Tel: 022 6625 1200. E-mail: info@emamirealty.com. Website: www.emamirealty.com

NOTICE OF EXTRA ORDINARY GENERAL MEETING TO THE SHAREHOLDERS, INFORMATION ON E-VOTING

NOTICE is hereby given that an Extra Ordinary General Meeting ("EGM") of the Members of Emami Realty Limited will be held on Friday, 28th March, 2025, at 11.30 A.M. through Video Conferencing ("VC") (Other means of voting are available) to transact the business set out in the Notice dated 26th February, 2025, as per the provisions of the Companies Act, 2013 and Rules framed thereunder read with Circulars issued by the Ministry of Corporate Affairs and SEBI. The EGM will be held without the physical presence of members and the registered office of the Company will be deemed to be the place for the EGM.

The Notice of EGM has been sent in electronic mode only to the members whose names appear in the Register of Members / List of Beneficial Owners as received from National Securities Depository Limited ("NSDL"/ Central Depository Services (India) Limited ("CDSL") as the close of business hours on Friday, 21st February, 2025 and who have registered their email addresses with the Company/RTI-Depositories. The electronic dispatch of EGM Notice to the Members has been completed on 27th February, 2025. The Notice of EGM and the instructions for e-voting are available on the Company's website www.emamirealty.com and on the websites of the Stock Exchanges viz. www.bseindia.com and www.nseindia.com and the Notice of EGM is also available on CDSL's e-voting website www.evotingindia.com.

The detailed instructions for remote e-voting and e-voting during the EGM are given in the Notice of EGM Members are requested to read the following:

- The business as set out in the Notice shall be transacted through by electronic means only.
- The Company is providing the facility of e-voting to its Members using remote e-voting system as well as e-voting at the EGM through electronic voting system of CDSL.
- The Company has filed 14th March, 2025 as the Cut-off Date to determine eligibility of members for remote e-voting as well as e-voting during the EGM.
- The remote e-voting period shall commence on Monday, 24th March, 2025 (10.00 a.m. IST) and ends on Thursday, 20th March, 2025 (5:00 p.m. IST). The remote e-voting module shall be disabled by the CDSL at 5.00 PM on 20th March, 2025 and no e-voting will be allowed thereafter. The facility for e-voting will also be made available during the EGM for the Members who attend the meeting and have not cast their vote by remote e-voting.
- Once the vote on the resolution is cast by the Member, he/she shall not be allowed to change it subsequently or cast the vote again.
- Members who have cast their vote by remote e-voting prior to the EGM may also participate in the EGM through VC / OAVM but shall not be allowed to vote again.
- The voting rights of the Members shall be in proportion to their share in the paid-up equity share capital of the Company as on 28th March, 2025 (cut-off date). A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date shall be entitled to avail the facility of remote e-voting as well as voting during the EGM.

Those who become Members of the Company after sending of EGM Notice and holding shares as on 14th March, 2025 (cut-off date) will be entitled to e-vote. However, those Members already registered with CDSL for remote e-voting can also e-vote. Members holding shares in physical mode and who have not registered/updated their email addresses with the Company are requested to update their email addresses by submission of SRF and e-voting details to the Company at info@emamirealty.com or RTI at rti@emamirealty.com. Members holding shares in dematerialized mode are requested to register/update their email addresses with the relevant Depository Participants as per process advised by the Depository Participants.

In case you have any queries or issues regarding attending EGM & e-voting, you may refer to the Frequently Asked Questions ("FAQs") and e-voting manual available at www.evotingindia.com, under help section or write an email to helpdesk.evoting@cdsl.com or contact Mr. Rakhee Dahiya (022-26555452) or Toll Free No. 1800 21 05911) or alternatively, may write to: Payel Agyal, Company Secretary, Arooppis, 13th Floor, 1858/1, Rajdanga Main Road, Kasba, Kolkata-700107. E-mail: payel.agyal@emamirealty.com

The results of e-voting and votes cast at the EGM will be announced within 48 hours from the conclusion of the EGM and will be communicated to the Stock Exchanges & listed on the Company's website.

By order of the Board
For Emami Realty Limited
Payel Agyal
Company Secretary
ICSI Membership No. A2216

OSBI
Information Security System, State Bank of India,
Global IT-Centre, Sec-11, CBD Belapur, Navi Mumbai-400 614
Corrigendum 1
Ref:SB/GITC/IS&SPI/SD/2024-2025/28(RFP-1354) Dated: 25.02.2025
Bids are invited by State Bank of India from the eligible bidders for procurement of Hybrid Security Service Edge (H-SS) Solution and Managed Services for Centralized Access (CIA) and Private Application Access for State Bank of India (SBI). For details, please visit "Procurement News" at <https://bank.sbi> and e-tender portal <https://tenders.sbi>
Commencement of download of RFP: From 24.02.2025
Last date and time for Bid submission for Pre-qualification Eligibility Documents: 28.02.2025 up to 17:00 hrs
Place: Navi Mumbai
Date: 25.02.2025
Senior Vice President (IS & SP)
Information Security Department

NOTICE AND ADVERTISEMENT OF THE MEETING OF EQUITY SHAREHOLDERS FORM NO. CAA.2
(Pursuant to Section 70 (3) and rule 6 and 7 of Companies (Compromises, Arrangements and Amalgamations) Rules 2016)
BEFORE THE NATIONAL COMPANY LAW TRIBUNAL, CHENNAI, BENCH - COMPANY APPLICATION NO. CA (AA)/71/CH/2024
In the matter of Section 230 to 232 and other applicable provisions of the Companies Act, 2013 and Rules framed thereunder as in force from time to time
And
In the matter of Composite Scheme of Arrangement (Demerger) Amalgamation of M/s. Southern Ceramics Private Limited (Demerged Company No.1) And M/s. Southern Ceramics Private Limited (Demerged Company No.2) And Bharat Technologies Auto Components Limited (Resulting Company)

Their respective Shareholders and Creditors
BHARAT TECHNOLOGIES AUTO COMPONENTS LIMITED
(CIN: U34300TN2002PL048423)
A Company registered under the Companies Act of 1956, Having its registered office at 27/21 (11/21), Flat No.4C, 4th Floor Arch Bishop Mathews Avenue, Boat Club Road, Raj Annaamaliapuram, Chennai, Tamil Nadu, India, 600028
Represented by Mr.Shiva Kumar, Authorized Signatory / Director

The Resulting Company is hereby given that by an order dated 18th February 2025, the Hon'ble National Company Law Tribunal, Chennai Bench - I ("The Tribunal") has directed a meeting to be held of the Equity Shareholders of M/s. Bharat Technologies Auto Components Limited ("Resulting Company") at the registered office of the Resulting company which is situated at 27/21 (11/21), Flat No.4C, 4th Floor Arch Bishop Mathews Avenue, Boat Club Road, Raj Annaamaliapuram, Chennai, Tamil Nadu, India, 600028 on April 25, Tuesday at 10:00 A.M. (IST) for the purpose of considering and if thought fit, approving with or without modification, the Composite Scheme of Arrangement (Demerger) Amalgamation of M/s. Southern Ceramics Private Limited (Demerged Company No.1) and M/s. Southern Ceramics Private Limited (Demerged Company No.2) and M/s. Bharat Technologies Auto Components Limited (Resulting Company No.3/Resulting Company) and their respective shareholders and creditors as mentioned above.

The Equity Shareholders of the Resulting Company are requested to attend the meeting at the time and place mentioned above. Copies of the said Composite Scheme of Arrangement (Demerger) and of the explanatory statement under section 230 can be obtained free of charge at the registered office of the Resulting Company at 27/21 (11/21), Flat No. 4C, 4th Floor Arch Bishop Mathews Avenue, Boat Club Road, Raj Annaamaliapuram, Chennai, Tamil Nadu, India, 600028.

The persons entitled to attend and vote at the meeting may vote in person or by proxy or through Authorized Representatives, provided that all the proxies in the prescribed form and necessary authorization letter are deposited at the registered office mentioned above or the scanned copies of such documents are sent via e-mail to the Resulting Company not later than 48 hours before the meeting. Forms of proxy are also available at the registered office of the Resulting Company.

The Tribunal has appointed Ms. Vineta Varshini K., Advocate as the Chairperson and Mr. A.K. Athiban Vijay as the Scrutinizer for the aforementioned meeting. The abovementioned Composite Scheme of Arrangement (Demerger), if approved in the meeting, will be subject to the subsequent approval of the Tribunal.

For and on behalf of
Bharat technologies auto components limited
Sd/-
Mr. Shiva Kumar
Authorized Signatory/Director

MAX INDIA LIMITED
Corporate Identity Number: L74990M0201SR1320039
Registered Office: 167, Floor 1, Plot-167A, Ready Mixe Marsion, Dr. Amie Besant Road, Wurm, Mumbai, Maharashtra - 400018
Tel: +91-22-4266-6666
Corporate Office: Landmark 10th Floor, Plot No. 65, Sector - 44, Gurugram - 122003, Haryana
Website: www.maxindia.com Email: corporate@maxindia.com

NOTICE OF POSTAL BALLOT AND REMOTE E-VOTING INFORMATION

Members are hereby informed that the Company has completed the dispatch of the Postal Ballot through electronic mode on February 27, 2025, in compliance with the provisions of section 110 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014, including any statutory modification(s) or re-enactment thereof for the time being in force read with the General Circular No. 09/2024 dated September 19, 2024 (in continuation to the General Circular No. 09/2024 dated September 19, 2024) issued by the Ministry of Corporate Affairs and SEBI ("MCA Circulars"), Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and pursuant to any other applicable laws, rules and regulations, to seek approval of members by way of passing of resolutions for the following in the manner as set out in the Notice of Postal Ballot by means of remote e-voting only:

- Approval for payment of compensation to Mr. Anant Singh, Non-Executive Chairman of the Company for the Financial Year 2025-26 (Special Resolution)
- Approval for re-appointment of Mrs. Shamiraga Tapas as an Independent Director of the Company for a second term of 3 years w.e.f. June 01, 2025. (Special Resolution)
- Approval for re-appointment of Mr. Pradeep Pant as an Independent Director of the Company for a second term of 5 years w.e.f. June 01, 2025 (Special Resolution)
- Approval for material related party transactions (between Antara Senior Living Limited and Max Estates Gurugram Limited (Max Estates Gurugram) and Antara Senior Living Limited for material related party transactions) (between Antara Senior Living Limited and Centum Builders Private Limited) (Ordinary Resolution)

The e-voting will commence on Friday, 27th March, 2025, at 9:00 a.m. and will end on 5:00 p.m. on Saturday, March 29, 2025, after which the e-voting module shall be disabled by NSDL.

In accordance with Section 110 of the Companies Act, 2013 and Rules 22 and 20 of the Companies (Management and Administration) Rules, 2014 read with MCA Circulars, physical copies of the Notice will not be circulated to the members.

However, it is clarified that the persons who are members of the Company as on February 21, 2025 ("Cut-off date") (including those members who may not have received this Notice due to non-registration of their email IDs with the Company or with the Depositories) shall be entitled to vote in relation to the resolutions specified in this Notice. A person who is not a member of the Company as on the Cut-off date should treat this notice for information purposes only.

The Company has appointed Ms. Saranya Srinivasan, Company Secretaries as Scrutinizer to scrutinize the e-voting process in a fair and transparent manner. Details of the process and manner of remote e-voting along with the User ID and password are provided over email to all shareholders who have registered their email addresses.

Entire shareholding of the Company has been in demat mode. Therefore, the shareholders whose email IDs are not registered with the depositories, are requested to kindly register their e-mail IDs with their respective Depository Participants (DPs) and send a scanned copy of client master to investor@masserv.com for procuring the User ID and password for e-voting. For details, please refer to this postal ballot notice. Alternatively, shareholders may be requested to e-voting/attend in person for procuring user ID and password for e-voting by providing above mentioned documents.

Any member who does not receive the Postal Ballot Notice may obtain the same by sending an email to investor@masserv.com. The same can also be downloaded from the Company's website at www.maxindia.com. Please treat this Notice as our attempt to reach all our members who have missed or not received other communication on this subject matter and intend to participate in the proposed remote e-voting.

The Chairman or any other person authorized by the Chairman shall declare the results of the postal ballot on or before Thursday, April 01, 2025. The results of the Postal Ballot along with the Scrutinizer's report will be hosted on the websites of the Company i.e. www.maxindia.com and also shall be communicated to BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE"), where the Company's Equity Shares are listed and be accessible through the respective websites viz. www.bseindia.com and www.nseindia.com. The Company will also display the results at its Registered and Corporate office.

In case of any grievances/queries relating to e-voting, members may refer FAQs and contact the Scrutinizer for shareholders at investor@masserv.com or www.evotingindia.com or contact at 1800 224 430 or 1800-1020-900 or alternatively members may contact the Registrar and Transfer Agent of the Company M/s. Masserv Limited at T-34, 2nd Floor, DDA Flats, P.O. New Delhi-110 020, contact official Mr. Sharwan Ganga, General Manager at 011-41320336 or sm@masserv.com.

By order of the Board
For Max India Limited
Sd/-
Trupti
Company Secretary & Compliance Officer
Membership No. A34747

Business Standard Manthan

While its share in GDP has declined, the proportion of the workforce engaged in agriculture remains significant, and agricultural exports continue to be crucial, said Mishra, who earlier held the post of Union agriculture secretary.

He also underscored the importance of creating systems that are not just resilient but "anti-fragile". And while *atmanirbharta* (self-reliance) is important, he clarified that it does not mean isolationism — that we cut ourselves off from the world — but rather the ability to supply in times of crisis. Scheme such as production-linked incentives (PLI), which are meant to encourage *atmanirbharta*, he added, aim to encourage manufacturing in areas where India currently lags, such as technical textiles rather than conventional textiles.

When asked on a lighter note what he did to unwind, Mishra shared personal anecdotes about why he is often seen

working seven days — "when work doesn't feel like work." Amitabh Kant also weighed in on the work-life balance debate. "Indians must work hard to deliver. In the name of work-life balance, we must not send the message that hard work is unnecessary," he said, adding that with good time management, one can make room for both hard work and leisure.

The G20 Sherpa made a strong case for free enterprise, advocating for a less interventionist government approach. "The government should get out of the way and let the private sector flourish," he said, stressing that reform and deregulation should be the guiding principles.

Pushing for accelerating India's renewable energy sector, he advocated a shift away from fossil fuels, suggesting that both central and state governments should exclusively purchase electric vehicles.

On economic growth, Kant urged policymakers to push the pace of implementation to achieve an annual growth rate of 8.5-9 per cent. He also emphasised the importance of systematic urbanisation. Addressing the role of the G20, he predicted that it would gain greater significance given the dysfunction within the UN Security Council.

A name that came up often during the deliberations was Donald Trump.

Uday Kotak, founder and director of Kotak Mahindra Bank, acknowledged the unenviable role of the current global landscape, particularly the shift brought about by the Trump era. "US exceptionalism is no more a reality," he said. He added that the answer to reducing the current account deficit is domestic competitiveness. He also urged the Indian industry to aspire for a global consumer brand out of India in the next five years.

He observed that post-World War II, economic relations opened up on the principle of "enlightened self-interest," but today, short-term selfishness dominates. He advised Indian businesses to build robust defence mechanisms while also unearthing the animal spirit.

Noting the trend of savers becoming investors, he said it was a positive development that banks need to be ready for.

Chris Wood, global head of Equity Strategy at Jefferies, also spoke at length on the matter of investing, and analysed India's market position compared to other economies. Expressing surprise at the level of foreign selling in Indian markets, he said that sustained domestic inflows into mutual funds, though, were a positive long-term sign.

Despite his structural bullishness on Indian equities, Wood remained cautious in the short term due to foreign investor (FII) outflows and valuation concerns. Nevertheless, he expected the Sensex and Nifty to deliver a 10-15 per cent return over the next 12 months if FII's return.

