



DYNAMIC SERVICES & SECURITY LIMITED

(ISO 9001:2015 & ISO 45001:2018 certified organisation)

CIN: L43222WB2016PLC218387

Date: 14.11.2025

To,
The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot No. C/1,
G Block, Bandra- Kurla Complex, Bandra,
Mumbai-400051,
Maharashtra

Symbol: - DYNAMIC

Dear Sir/ Madam,

Sub: Outcome of Board Meeting held today i.e. on Friday, 14th November 2025

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, this is to inform you that the Board of Directors at their meeting held today i.e. on Friday, 14th November 2025 at the Registered office of the Company has inter-alia, considered and approved the Unaudited Standalone and Consolidated Financial Results of the Company for the half year ended on 30th September 2025 together with the Limited Review Report.

The meeting of the Board of Directors commenced at 7:00 P.M. and concluded at 8:55 P.M.

You are requested to take the above information on record.

Thanking You,

Yours Faithfully,

For **DYNAMIC SERVICES & SECURITY LIMITED**

Jugal Kishore Bhagat
Managing Director
DIN: 02218545



Independent Auditor's Review Report on the Half Yearly Unaudited Standalone Financial Results of the Company pursuant to the Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

**The Board of Directors
Dynamic Services & Security Limited**

We have reviewed the accompanying statement of unaudited standalone financial results of **Dynamic Services & Security Limited** (the "Company") for the a half year ended 30th September 2025, attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, as amended (the "Listing Regulations").

The Company's management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" (Ind AS 34), prescribed under section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.

We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This Standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiry, primarily of persons responsible for the financial and accounting matters, applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards (Ind AS) specified under section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For **Bijan Ghosh & Associates**
Chartered Accountants
Firm Registration No: 323214E

Proprietor,
Membership No: 009491
Date: 14th November 2025
Place: Kolkata
UDIN: 25009491BMHYLK6276



DYNAMIC SERVICES & SECURITY LIMITED

CIN: L43222WB2016PLC218387

Reg. Office: 375, Dakshindari Road, Kolkata – 700048, West Bengal

Contact No. 033-40087463, Email: cs@dssl.ind.in, Website: www.dssl.ind.in

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE HALF YEAR ENDED ON 30TH SEPTEMBER, 2025

| Sr No | Particulars | (Rs. in lakhs) | | | |
|-----------|---|--|--------------------------------------|---|---------------------------------|
| | | Half Year ended September 30, 2025 | Half Year ended March 31, 2025 | Half Year ended September 30, 2024 | Year ended March 31, 2025 |
| | | (Unaudited) | (Unaudited) | (Unaudited) | (Audited) |
| 1 | Income | | | | |
| | a. Revenue from Operations | 9,131.49 | 9,185.13 | 6,116.57 | 15,301.70 |
| | b. Other Income | 7.56 | 24.18 | 7.47 | 31.65 |
| | Total Income | 9,139.05 | 9,209.31 | 6,124.04 | 15,333.35 |
| 2 | Expenses | | | | |
| | a. Cost of Materials Consumed | - | - | - | - |
| | b. Purchases of Stock-in-trade | 3,817.51 | 330.77 | 4,058.60 | 4,389.37 |
| | c. Changes in inventories of Stock-in-Trade | (1,165.40) | (381.73) | (101.00) | (482.73) |
| | d. Employee benefits expenses | 2,742.25 | 1,723.45 | 864.40 | 2,587.85 |
| | e. Finance Cost | 345.98 | 213.54 | 265.92 | 479.46 |
| | f. Depreciation and Amortization Expenses | 14.86 | 1.75 | 17.85 | 19.60 |
| | g. Other Expenses | 2,344.34 | 6,416.26 | 182.21 | 6,598.47 |
| | Total Expenses | 8,099.54 | 8,304.04 | 5,287.98 | 13,592.02 |
| 3 | Profit/(Loss) before Exceptional and Extraordinary items and tax (1-2) | 1,039.51 | 905.27 | 836.06 | 1,741.33 |
| 4 | Exceptional Items & Extraordinary Items | | - | | - |
| 5 | Profit/(Loss) Before Tax (3-4) | 1,039.51 | 905.27 | 836.06 | 1,741.33 |
| 6 | Tax Expenses | | | | |
| | (a) Current Tax | 288.31 | 287.74 | 219.01 | 506.75 |
| | (b) Deferred Tax | 6.15 | 4.75 | (0.63) | 4.12 |
| | Total Tax Expenses | 294.46 | 292.49 | 218.38 | 510.87 |
| 7 | Net Profit/(Loss) for the period (5-6) | 745.05 | 612.78 | 617.68 | 1,230.46 |
| 8 | Other Comprehensive Income from operations | | | | |
| | (a) (i) Items that will not be reclassified to profit or loss | - | (13.04) | - | (13.04) |
| | (ii) Income tax relating to items that will not be reclassified to profit or loss | - | 3.80 | - | 3.80 |
| | (b) (i) Items that will be reclassified to profit or loss | - | - | - | - |
| | (ii) Income tax relating to items that will be reclassified to profit or loss | - | - | - | - |
| 9 | Total Comprehensive Income for the period | 745.05 | 603.54 | 617.68 | 1,221.22 |
| 10 | Paid up Equity Share Capital (Face Value of Rs. 10/-) | 2,351.82 | 2,351.82 | 1,547.12 | 2,351.82 |
| 11 | Other Equity | | | | 11,247.67 |
| 12 | Earning per Shares (EPS) (in Rs.) | | | | |
| | Basic EPS | 3.17 | 1.24 | 3.99 | 5.23 |
| | Diluted EPS | 3.17 | 1.24 | 3.99 | 5.23 |

Note:

- The above Unaudited Standalone Financial Results have been reviewed by the Audit Committee and approved by the Board of Directors at their meetings held on 14th November, 2025. The Limited Review for the half year ended 30th September, 2025 has been carried out by the Statutory Auditors, as required under Regulation 33 of SEBI (LO&DR) Regulations, 2015.
- The Statutory Auditors of the Company have issued an unmodified review report on the Unaudited Standalone Financial Results for the half year ended 30th September, 2025.
- Figures for the previous periods are regrouped to conform to the figures of the current period as and when required in limited context of format of financial results and disclosures thereon specified by SEBI.

Place: Kolkata

Date: 14th November, 2025

For DYNAMIC SERVICES & SECURITY LIMITED



Mr. Jugal Kishore Bhagat
DIN: 02218545
Managing Director

DYNAMIC SERVICES & SECURITY LIMITED

CIN: L43222WB2016PLC218387

Reg. Office: 375, Dakshindari Road, Kolkata – 700048, West Bengal

Contact No. 033-40087463, Email: cs@dssl.ind.in, Website: www.dssl.ind.in

UNAUDITED STANDALONE STATEMENT OF ASSETS & LIABILITIES AS AT 30TH SEPTEMBER, 2025

| | | (Rs. In lakhs) | |
|----------|--|---------------------------------|-------------------------------|
| | Particulars | As at 30.09.2025 (Unaudited) | As at 31.03.2025 (Audited) |
| | Assets | | |
| 1 | Non-Current Assets | | |
| | (a) Property, Plant and Equipment | 262.64 | 260.90 |
| | (b) Capital Work-in-Progress | 915.29 | 1,245.56 |
| | (c) Financial Assets | | |
| | (i) Investments | 8,592.00 | 6,523.06 |
| | (ii) Other Financial Assets | 844.43 | 1,249.96 |
| | (d) Deferred Tax Assets (Net) | 3.55 | 9.70 |
| | (e) Other Non Current Assets | 1,128.00 | 1,129.89 |
| | Sub total | 11,745.91 | 10,419.07 |
| 2 | Current assets | | |
| | (a) Inventories | 1,875.46 | 710.06 |
| | (b) Financial Assets | | |
| | (i) Trade receivables | 6,225.27 | 4,803.11 |
| | (ii) Cash and cash equivalents | 37.97 | 13.35 |
| | (iii) Other Bank Balance | 1,770.65 | 1,004.26 |
| | (iv) Other financial assets | - | 8.79 |
| | (c) Other Current Assets | 4,218.14 | 6,674.95 |
| | Sub total | 14,127.49 | 13,214.52 |
| | Total Assets | 25,873.40 | 23,633.59 |
| | EQUITY AND LIABILITIES | | |
| 1 | Shareholders' Funds | | |
| | (a) Equity Share capital | 2,351.82 | 2,351.82 |
| | (b) Other Equity | 11,992.72 | 11,247.67 |
| | Sub total | 14,344.54 | 13,599.49 |
| 2 | LIABILITIES | | |
| | Non-current liabilities | | |
| | (a) Financial Liability | | |
| | (i) Borrowings | 1,727.44 | 1,957.36 |
| | (b) Provisions | 17.36 | 17.36 |
| | Sub total | 1,744.80 | 1,974.72 |
| 3 | Current liabilities | | |
| | (a) Financial Liability | | |
| | (i) Borrowings | 8,027.40 | 6,078.81 |
| | (ii) Trade payables | | |
| | - total outstanding dues of micro enterprises and small enterprises | - | - |
| | - total outstanding dues of creditors other than micro enterprises and small enterprises | 274.02 | 1,088.79 |
| | (iii) Other financial liabilities | - | - |
| | (c) Other current liabilities | 505.09 | 177.54 |
| | (d) Current Tax Liabilities (Net) | 977.55 | 714.24 |
| | Sub total | 9,784.06 | 8,059.38 |
| | Total Equity and Liabilities | 25,873.40 | 23,633.59 |

Place: Kolkata

Date: 14th November, 2025

For DYNAMIC SERVICES & SECURITY LIMITED



Mr. Jugal Kishore Bhagat

DIN: 02218545

Managing Director

DYNAMIC SERVICES & SECURITY LIMITED

CIN: L43222WB2016PLC218387

Reg. Office: 375, Dakshindari Road, Kolkata – 700048, West Bengal

Contact No. 033-40087463, Email: cs@dssl.ind.in, Website: www.dssl.ind.in

UNAUDITED STANDALONE CASH FLOW STATEMENT FOR HALF YEAR ENDED 30TH SEPTEMBER, 2025

| (Rs. In Lakhs) | | |
|---|---------------------------------------|------------------------------|
| Particulars | Half Year ended September 30, 2025 | Year ended March 31, 2025 |
| | (Unaudited) | (Audited) |
| A. CASH FLOW FROM OPERATING ACTIVITIES: | | |
| Profit/(Loss) before Tax | 1,039.51 | 1,741.33 |
| Adjustments for: | | |
| Depreciation and amortization expense | 14.86 | 19.60 |
| Finance Cost | 345.98 | 479.46 |
| Interest Income | (2.74) | (28.42) |
| OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES | 1,397.61 | 2,211.97 |
| Changes in Working Capital | | |
| Increase / (Decrease) in Trade Payables | (814.77) | 337.38 |
| Increase / (Decrease) in Other current liabilities | 327.56 | 84.60 |
| Increase / (Decrease) in Provision | - | 2.00 |
| (Increase) / Decrease in Inventories | (1,165.40) | (482.74) |
| (Increase) / Decrease in Trade Receivable | (1,422.16) | (1,547.74) |
| (Increase) / Decrease in other current assets | 2,465.59 | - |
| (Increase) / Decrease in other non current assets | - | - |
| CASH GENERATED FROM / (USED IN) OPERATIONS | 788.43 | 605.47 |
| Direct taxes paid (net of refunds) | (25.00) | (82.44) |
| NET CASH FLOW FROM/ (USED IN) OPERATING ACTIVITIES (A) | 763.43 | 523.03 |
| B. CASH FLOW FROM INVESTING ACTIVITIES: | | |
| Payment against acquisition of Property, Plant & Equipment | 315.56 | (1,020.84) |
| Interest Income | 2.74 | 28.42 |
| Investment in Fixed Deposits | (360.86) | (1,004.26) |
| Payment against acquisition of Investments and other advances | (2,068.94) | (7,969.83) |
| NET CASH FLOW FROM/ (USED IN) INVESTING ACTIVITIES (B) | (2,111.50) | (9,966.51) |
| C. CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Proceeds from/ (repayment of) non current borrowings (Net) | (229.92) | 1,507.06 |
| Proceeds from/ (repayment of) current borrowings (Net) | 1,948.59 | 3,980.92 |
| Finance Cost | (345.98) | (479.46) |
| Proceeds from issue of equity shares & share warrants | - | 4,397.40 |
| NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES (C) | 1,372.69 | 9,405.92 |
| NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C) | 24.62 | (37.56) |
| Opening Cash and Cash Equivalents | 13.35 | 50.91 |
| Closing Cash and Cash Equivalents | 37.97 | 13.35 |
| Notes: | | |
| Components of Cash and Cash Equivalents | | |
| Cash on hand | 11.08 | 11.07 |
| Balances with Banks: | | |
| On Current Accounts | 26.89 | 2.28 |
| In Fixed Deposit | - | - |
| Total Cash and Cash Equivalents | 37.97 | 13.35 |

Place: Kolkata

Date: 14th November, 2025

For DYNAMIC SERVICES & SECURITY LIMITED



Mr. Jugal Kishore Bhagat
DIN: 02218545
Managing Director



Independent Auditor's Review Report on the Half Yearly Unaudited Consolidated Financial Results of the Company pursuant to the Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

**The Board of Directors
Dynamic Services & Security Limited**

We have reviewed the accompanying statement of unaudited consolidated financial results of **Dynamic Services & Security Limited** (the "Company") for the half year ended 30th September 2025, attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, as amended (the "Listing Regulations").

The Company's management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" (Ind AS 34), prescribed under section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.

We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This Standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiry, primarily of persons responsible for the financial and accounting matters, applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

The Statement includes results of the following entities:

| Name of the entities | Relationship |
|--|-------------------------|
| Mehai Technology Limited | Subsidiary |
| The Bharat Battery Manufacturing Company Pvt Ltd | Wholly Owned Subsidiary |
| Dynamic Solar Green Limited | Associate |
| KBS Corporates Private Limited | Step down Subsidiary |
| Mehai Aqua Private Limited | Step down Subsidiary |





Bijan Ghosh & Associates
CHARTERED ACCOUNTANTS

C-16, Green park
P. Majumder Road, Kolkata - 700 078
Phone : 2484 8879,
Mobile : 93394 40467, 90517 89888
E-mail : bijanghosh1967@gmail.com

Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards (Ind AS) specified under section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For **Bijan Ghosh & Associates**
Chartered Accountants
Firm Registration No: 323214E

Proprietor,
Membership No: 009491
Date: 14th November 2025
Place: Kolkata
UDIN: 25009491BMHYLL5559



DYNAMIC SERVICES & SECURITY LIMITED

CIN: L43222WB2016PLC218387

Reg. Office: 375, Dakshindari Road, Kolkata – 700048, West Bengal

Contact No. 033-40087463, Email: cs@dssl.ind.in, Website: www.dssl.ind.in

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE HALF YEAR ENDED ON 30TH SEPTEMBER, 2025

| Sr No | Particulars | (Rs. in lakhs) | | | |
|-----------|---|------------------------------------|--------------------------------|------------------------------------|---------------------------|
| | | Half Year ended September 30, 2025 | Half Year ended March 31, 2025 | Half Year ended September 30, 2024 | Year ended March 31, 2025 |
| | | (Unaudited) | (Unaudited) | (Unaudited) | (Audited) |
| 1 | Income | | | | |
| | a. Revenue from Operations | 14,583.93 | 20,141.29 | 7,332.46 | 27,473.75 |
| | b. Other Income | 65.81 | 155.35 | 54.61 | 209.96 |
| | Total Income | 14,649.74 | 20,296.64 | 7,387.07 | 27,683.71 |
| 2 | Expenses | | | | |
| | a. Cost of Materials Consumed | 1,876.22 | 5,899.63 | - | 5,899.63 |
| | b. Purchases of Stock-in-trade | 6,456.29 | 3,379.10 | 5,331.14 | 8,710.24 |
| | c. Changes in inventories of Stock-in-Trade | (2,123.47) | (1,046.94) | (503.03) | (1,549.97) |
| | d. Employee benefits expenses | 2,987.84 | 1,884.01 | 882.84 | 2,766.85 |
| | e. Finance Cost | 601.94 | 389.97 | 328.79 | 718.76 |
| | f. Depreciation and Amortization Expenses | 87.40 | 45.04 | 32.42 | 77.46 |
| | g. Other Expenses | 2,835.84 | 7,661.25 | 338.56 | 7,999.81 |
| | Total Expenses | 12,722.06 | 18,212.06 | 6,410.72 | 24,622.78 |
| 3 | Profit/(Loss) before Exceptional and Extraordinary items and tax (1-2) | 1,927.68 | 2,084.58 | 976.35 | 3,060.93 |
| 4 | Exceptional Items & Extraordinary Items | - | - | - | - |
| 5 | Profit/(Loss) before Tax and share of profit/(loss) in associate (3-4) | 1,927.68 | 2,084.58 | 976.35 | 3,060.93 |
| 6 | Share of Profit/(Loss) in associate (net of tax) | (0.48) | -3.45 | 3.80 | 0.35 |
| 7 | Profit/(Loss) Before Tax (5+6) | 1,927.20 | 2,081.13 | 980.15 | 3,061.28 |
| 8 | Tax Expenses | | | | |
| | (a) Current Tax | 518.40 | 721.96 | 253.71 | 975.67 |
| | (b) Deferred Tax | 19.43 | (1.58) | 6.05 | 4.47 |
| | Total Tax Expenses | 537.83 | 720.38 | 259.76 | 980.14 |
| 9 | Net Profit/(Loss) for the period (7-8) | 1,389.37 | 1,360.75 | 720.39 | 2,081.14 |
| | Profit / (Loss) for the Year attributable to : | | | | |
| | Equityholders of the Parent | 1,263.56 | 1,023.39 | 673.25 | 1,696.64 |
| | Non-Controlling Interest | 125.81 | 337.36 | 47.14 | 384.50 |
| 10 | Other Comprehensive Income from operations | | | | |
| | (a) (i) Items that will not be reclassified to profit or loss | - | (14.81) | - | (14.81) |
| | (ii) Income tax relating to items that will not be reclassified to profit or loss | - | 4.29 | - | 4.29 |
| | (b) (i) Items that will be reclassified to profit or loss | - | - | - | - |
| | (ii) Income tax relating to items that will be reclassified to profit or loss | - | - | - | - |
| 11 | Total Comprehensive Income for the period (9+10) | 1,389.37 | 1,350.23 | 720.39 | 2,070.62 |
| | Total Comprehensive Income for the period attributable to the owners of the Parent Company | | | | |
| | Equityholders of the Parent | 1,263.56 | 1,012.87 | 673.25 | 1,686.76 |
| | Non-Controlling Interest | 125.81 | 337.36 | 47.14 | 383.86 |
| 12 | Paid up Equity Share Capital (Face Value of Rs. 10/-) | 2,351.82 | 2,351.82 | 1,547.12 | 2,351.82 |
| 13 | Other Equity | | | | 16,202.03 |
| 14 | Earning per Shares (EPS) (in Rs.) | | | | |
| | Basic EPS | 5.91 | 2.55 | 4.66 | 7.21 |
| | Diluted EPS | 5.91 | 2.55 | 4.66 | 7.21 |

Note:

- The above Unaudited Consolidated Financial Results have been reviewed by the Audit Committee and approved by the Board of Directors at their meetings held on 14th November, 2025. The Limited Review for the half year ended 30th September, 2025 has been carried out by the Statutory Auditors, as required under Regulation 33 of SEBI (LO&DR) Regulations, 2015.
- The Statutory Auditors of the Company have issued an unmodified review report on the Unaudited Consolidated Financial Results for the half year ended 30th September, 2025.
- Figures for the previous periods are regrouped to conform to the figures of the current period as and when required in limited context of format of financial results and disclosures thereon specified by SEBI.

Place: Kolkata
Date: 14th November, 2025



For DYNAMIC SERVICES & SECURITY LIMITED
Mr. Jugal Kishore Bhagat
DIN: 02218545
Managing Director

DYNAMIC SERVICES & SECURITY LIMITED

CIN: L43222WB2016PLC218387

Reg. Office: 375, Dakshindari Road, Kolkata – 700048, West Bengal

Contact No. 033-40087463, Email: cs@dssl.ind.in, Website: www.dssl.ind.in

UNAUDITED CONSOLIDATED STATEMENT OF ASSETS & LIABILITIES AS AT 30TH SEPTEMBER, 2025

| | | (Rs. In lakhs) | |
|----------|--|------------------|------------------|
| | Particulars | As at 30.09.2025 | As at 31.03.2025 |
| | | (Unaudited) | (Audited) |
| | Assets | | |
| 1 | Non-Current Assets | | |
| | (a) Property, Plant and Equipment | 4,447.40 | 3,943.22 |
| | (b) Capital Work-in-Progress | 2,836.59 | 3,166.86 |
| | (c) Financial Assets | | |
| | (i) Investments | 717.08 | 621.85 |
| | (i) Other Financial Assets | 2,864.96 | 3,036.51 |
| | (d) Deferred Tax Assets (Net) | 11.44 | 19.08 |
| | (e) Other Non Current Assets | 5,301.54 | 6,642.60 |
| | Sub total | 16,179.01 | 17,430.12 |
| 2 | Current assets | | |
| | (a) Inventories | 4,831.74 | 2,797.42 |
| | (b) Financial Assets | | |
| | (i) Trade receivables | 11,192.26 | 8,951.59 |
| | (ii) Cash and cash equivalents | 258.35 | 74.05 |
| | (iii) Other Bank Balance | 2,306.26 | 1,018.26 |
| | (iv) Other financial assets | 58.68 | 44.34 |
| | (c) Current Tax Assets (Net) | - | 18.00 |
| | (d) Other Current Assets | 9,366.37 | 8,543.84 |
| | Sub total | 28,013.66 | 21,447.50 |
| | Total Assets | 44,192.66 | 38,877.62 |
| | EQUITY AND LIABILITIES | | |
| 1 | Shareholders' Funds | | |
| | (a) Equity Share capital | 2,351.82 | 2,351.82 |
| | (b) Other Equity | 17,269.68 | 16,202.03 |
| | (c) Non Controlling Interest | 5,295.97 | 5,042.67 |
| | Sub total | 24,917.47 | 23,596.52 |
| 2 | LIABILITIES | | |
| | Non-current liabilities | | |
| | (a) Financial Liability | | |
| | (i) Borrowings | 1,937.11 | 2,551.58 |
| | (ii) Other Financial Liabilities | 100.00 | 424.53 |
| | (b) Provisions | 22.75 | 22.75 |
| | (b) Deferred tax liabilities (net) | 41.46 | 24.93 |
| | Sub total | 2,101.32 | 3,023.79 |
| 3 | Current liabilities | | |
| | (a) Financial Liability | | |
| | (i) Borrowings | 12,952.60 | 9,340.22 |
| | (ii) Trade payables | | |
| | - total outstanding dues of micro enterprises and small enterprises | - | - |
| | - total outstanding dues of creditors other than micro enterprises and small enterprises | 1,546.05 | 1,370.62 |
| | (iii) Other financial liabilities | 85.77 | 84.94 |
| | (c) Other current liabilities | 1,009.76 | 375.06 |
| | (d) Current Tax Liabilities (Net) | 1,579.70 | 1,086.47 |
| | Sub total | 17,173.88 | 12,257.31 |
| | Total Equity and Liabilities | 44,192.66 | 38,877.62 |

Place: Kolkata

Date: 14th November, 2025

For DYNAMIC SERVICES & SECURITY LIMITED



Mr. Jugal Kishore Bhagat

DIN: 02218545

Managing Director

DYNAMIC SERVICES & SECURITY LIMITED

CIN: L43222WB2016PLC218387

Reg. Office: 375, Dakshindari Road, Kolkata – 700048, West Bengal

Contact No. 033-40087463, Email: cs@dssl.ind.in, Website: www.dssl.ind.in

UNAUDITED CONSOLIDATED CASH FLOW STATEMENT FOR HALF YEAR ENDED 30TH SEPTEMBER, 2025

| Particulars | (Rs. In Lakhs) | |
|---|---------------------------------------|------------------------------|
| | Half Year ended September 30, 2025 | Year ended March 31, 2025 |
| | (Unaudited) | (Audited) |
| A. CASH FLOW FROM OPERATING ACTIVITIES: | | |
| Profit/(Loss) before Tax | 1,927.20 | 3,061.28 |
| Adjustments for: | | |
| Share of profit of associate | 0.48 | (0.35) |
| Depreciation and amortization expense | 87.40 | 77.46 |
| Finance Cost | 601.94 | 718.76 |
| Interest Income | (65.81) | (32.17) |
| OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES | 2,551.21 | 3,824.98 |
| Changes in Working Capital | | |
| Increase / (Decrease) in Trade Payables | 175.43 | 434.90 |
| Increase / (Decrease) in Other current liabilities | 311.00 | 6,367.04 |
| Increase / (Decrease) in Provision | - | 18.63 |
| (Increase) / Decrease in Inventories | (2,034.32) | (1,492.81) |
| (Increase) / Decrease in Trade Receivable | (2,240.67) | (5,441.04) |
| (Increase) / Decrease in other current assets | (106.87) | (3.88) |
| (Increase) / Decrease in other non current assets | 1,512.61 | (1,410.96) |
| CASH GENERATED FROM / (USED IN) OPERATIONS | 168.39 | 2,296.86 |
| Direct taxes paid (net of refunds) | (25.17) | (225.07) |
| NET CASH FLOW FROM/ (USED IN) OPERATING ACTIVITIES (A) | 143.22 | 2,071.79 |
| B. CASH FLOW FROM INVESTING ACTIVITIES: | | |
| Payment against acquisition of Property, Plant & Equipment | (325.47) | (5,159.44) |
| Interest Income | 65.81 | 32.17 |
| Investment in Fixed Deposits | - | (1,018.11) |
| Payment against acquisition of Investments | (2,095.23) | (8,741.87) |
| NET CASH FLOW FROM/ (USED IN) INVESTING ACTIVITIES (B) | (2,354.89) | (14,887.25) |
| C. CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Proceeds from/ (repayment of) non current borrowings (Net) | (614.47) | 2,074.05 |
| Proceeds from/ (repayment of) current borrowings (Net) | 3,612.38 | 6,384.15 |
| Finance Cost | (601.94) | (718.76) |
| Transaction with non-controlling Interests | - | 657.75 |
| Proceeds from issue of equity shares and share warrants | - | 4,397.40 |
| NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES (C) | 2,395.97 | 12,794.59 |
| NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C) | 184.30 | (20.87) |
| Opening Cash and Cash Equivalents | 74.05 | 94.92 |
| Closing Cash and Cash Equivalents | 258.35 | 74.05 |
| Notes: | | |
| Components of Cash and Cash Equivalents | | |
| Cash on hand | 15.16 | 18.85 |
| Balances with Banks: | | |
| On Current Accounts | 243.19 | 55.20 |
| Total Cash and Cash Equivalents | 258.35 | 74.05 |

Place: Kolkata

Date: 14th November, 2025

For DYNAMIC SERVICES & SECURITY LIMITED



Mr. Jugal Kishore Bhagat

DIN: 02218545

Managing Director

DYNAMIC SERVICES & SECURITY LIMITED

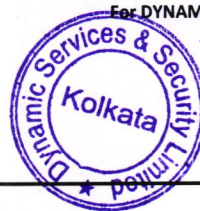
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SEGMENTWISE REVENUE, RESULT, ASSETS AND LIABILITIES FOR THE HALF YEAR ENDED ON 30TH SEPTEMBER, 2025

| Sr No | Particulars | Half Year ended | Half Year ended | Half Year ended | (Rs. in lakhs) |
|----------|--|--------------------|------------------|--------------------|---------------------------|
| | | September 30, 2025 | March 31, 2025 | September 30, 2024 | Year ended March 31, 2025 |
| | | (Unaudited) | (Unaudited) | (Unaudited) | (Audited) |
| 1 | Segment Revenue | | | | |
| | a. Transport | - | - | - | - |
| | b. Manpower | 6,889.45 | 7,142.07 | 3,680.68 | 10,822.75 |
| | c. Sales | 7,694.48 | 12,999.22 | 3,651.78 | 16,651.00 |
| | Total | 14,583.93 | 20,141.29 | 7,332.46 | 27,473.75 |
| | Less: Inter Segment Revenue | - | - | - | - |
| | Sales/ Income from Operations | 14,583.93 | 20,141.29 | 7,332.46 | 27,473.75 |
| 2 | Segment Result | | | | |
| | a. Transport | - | - | - | - |
| | b. Manpower | 1,372.23 | 7,335.96 | 676.96 | 8,012.92 |
| | c. Sales | 1,680.32 | 2,671.44 | 962.99 | 3,634.43 |
| | Total | 3,052.55 | 10,007.40 | 1,639.95 | 11,647.35 |
| | Less: Finance Cost | 733.31 | 389.97 | 328.79 | 718.76 |
| | Less: Unallocable Expenditure net off unallocable Income | 392.04 | 7,536.30 | 331.01 | 7,867.31 |
| | Total Profit before Tax | 1,927.20 | 2,081.13 | 980.15 | 3,061.28 |
| 3 | Segment Assets | | | | |
| | a. Transport | - | - | - | - |
| | b. Manpower | 11,976.87 | 9,620.88 | 11,054.10 | 9,620.88 |
| | c. Sales | 19,113.07 | 16,808.74 | 12,470.65 | 16,808.74 |
| | d. Unallocable Assets | 13,102.73 | 12,448.00 | 9,345.42 | 12,448.00 |
| | Total | 44,192.66 | 38,877.62 | 32,870.17 | 38,877.62 |
| 4 | Segment Liabilities | | | | |
| | a. Transport | - | - | - | - |
| | b. Manpower | 1,359.07 | 1,191.89 | 355.63 | 1,191.89 |
| | c. Sales | 1,940.74 | 892.50 | 830.95 | 892.50 |
| | d. Unallocable Liabilities | 15,975.39 | 13,196.71 | 11,068.15 | 13,196.71 |
| | Total | 19,275.20 | 15,281.10 | 12,254.73 | 15,281.10 |

Place: Kolkata
Date: 14th November, 2025

For DYNAMIC SERVICES & SECURITY LIMITED

Mr. Jugal Kishore Bhagat
DIN: 02218545
Managing Director