DUCOL
ORGANICS AND COLOURS LIMITED
CIN : L24239MH1994PLC079015
Regd. Off : Express Building, Office No. 302, 3rd Floor, 14-E Road, Churchgate, Mumbai - 400 020. Phone : 022-46082353
Email : sales@ducol.com Website : www.ducol.com ★ An ISO 9001-2015 certified co.
Head Off.: MIDC Industrial Area, Plot, 22/2, Taloja, Taluka-Panvel, Dist. Raigad, Maharashtra
Phone : 022-2741 0945, 022-2741 0946 Fax : 022-2741 0949

Friday, 13th November, 2026

To,
General Manager,
National Stock Exchange of India Limited,
Exchange Plaza, Plot No. C/1, G-Block,
Bandra Kurla Complex, Bandra East,
Mumbai – 400051.

NSE SYMBOL: DUCOL
ISIN: INE0LZO01015

Sub: Intimation under Regulation 30 SEBI (Listing Obligations and Disclosure Requirements), Regulation, 2015 – Investor Presentation of Ducol Organics And Colours Limited *["The Company"]*

Dear Sir/Madam,

Pursuant to provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements), Regulation, 2015 please find enclosed herewith copy of Investor Presentation.

The said presentation will be simultaneously posted on the Company's website at **https://www.ducol.com/index.html**

You are requested to take note of the same.

Thanking You

Yours faithfully,
FOR DUCOL ORGANICS AND COLOURS LIMITED

SABINA BEE MOHAMMED SHAHID QURESHI
Digitally signed by SABINA BEE MOHAMMED SHAHID QURESHI
Date: 2026.11.13 18:02:27 +05'30'

SABINA QURESHI
(COMPANY SECRETARY & COMPLIANCE OFFICER)

Enclosure: Investor Presentation



DUCOL
ORGANICS & COLOURS LTD.

DUCOL

ORGANICS AND COLOURS LIMITED

Result Update Presentation H1 FY27

Evolving into a Diversified Specialty Chemicals Company

DISCLAIMER

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Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

MANAGEMENT COMMENT



Mr. Aamer Ahmed Farid
Managing Director

Commenting on the result,

"Our standalone performance reflects the strength of our core business, while the consolidated performance captures the contribution of Bitumag and XChem. Following the consolidation of XChem with Ducol, effective May 1, 2026, Ducol secured a 100% controlling stake in the company. These strategic acquisitions are aligned with our objective of expanding our specialty chemicals platform and strengthening our presence across complementary product categories.

During H1 FY27, consolidated revenue from operations stood at ₹112.26 crore, while EBITDA stood at ₹12.79 crore, with an EBITDA margin of 11.39%. We have maintained healthy EBITDA margins through a continued focus on operational efficiencies and economies of scale. As we progress with the integration of the businesses, we expect to realise further operational improvements and margin benefits.

The integration of our businesses provides opportunities to leverage synergies across customer relationships, capabilities and resources. By leveraging our combined customer base and offering a wider range of products to the same customers, we aim to increase wallet share, generate incremental revenue and improve resource utilisation. We will also continue to explore inorganic expansion opportunities and strategic partnerships to strengthen our specialty chemicals platform.

The addition of XChem further broadens our portfolio in construction chemicals and industrial adhesives, complementing Ducol's existing capabilities. We are better positioned to deepen customer relationships, expand our product offering and create synergies across the businesses.

Going forward, our priorities remain focused on strengthening the core business, realising integration synergies, improving operational efficiencies and enhancing economies of scale. We will continue to pursue growth opportunities through strategic partnerships and selective inorganic expansion, with a focus on profitability and sustainable long-term value creation for our stakeholders."

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COMPANY OVERVIEW

DUCOL 2.0

From Pigment Dispersions to a Diversified Specialty Chemicals Platform

DUCOL
ORGANICS & COLOURS LTD.

THEN

Focused Product Portfolio

- Pigment Dispersions only
- Single business Vertical
- India-focused + limited exports
- ₹77 Cr revenue (FY25 standalone)

>

NOW

Integrated Specialty Chem Platform

- Pigment Dispersions + Non-Pigment Dispersions (Waterproofing, Construction Chemicals & Adhesives)
- Multiple specialty chemical verticals
- Global specialty chemicals footprint
- ₹136 Cr revenue (FY26 consolidated)

Ducol's transformation is deliberate, acquisition-led and built on a coherent specialty chemicals platform strategy

ABOUT US

DUCOL
ORGANICS & COLOURS LTD.

1994

Ducol Organics & Colours

06 MANUFACTURING FACILITIES

2 units in Taloja, 2 units in Mahad, 1 unit in Vadodara & 1 unit in Valsad

30+ COUNTRIES

that we Export - USA, China, South Korea, Bangladesh, Kenya, Tanzania, etc.

STRONG FUNDAMENTALS

Healthy and growing ratios and positive cash flow

Marquee Clients : Asian Paints , Berger, Kansai Nerolac, JSW Paints, Birla Opus, Indigo, ITC, Hindustan Unilever, Bostik, Chryso, Tremco etc



LEADERS IN PIGMENT and NON-PIGMENT DISPERSION SOLUTIONS

Pigment Dispersion

Wet Dispersion, Dry Dispersion & Masterbatches

Waterproofing

Infrastructure waterproofing solutions

Construction Chemicals

High-performance additives for durable structural integrity.

Adhesives

Industrial-grade bonding compounds across sectors

AN EVOLVING JOURNEY

DUCOL
ORGANICS & COLOURS LTD.

1990
Set-up R&D labs to research and develop process capabilities & product application techniques

1994
Incorporation of Ducol Organics & Colours

1996
Started commercial production by setting up Unit I at MIDC, Taloja

2002
Tie-up with Rheine Chemie for rubber master batches

2009
Setting up of Unit II at MIDC, Taloja for master batches

2010
Tie-up with CPS Colour for machine colorants

2012
Tie-up with DIC-AP for distribution of Ducol products in Asia Pacific and Middle East

2014
Implemented SAP as operating system

2019
Setting up facilities at Mahad

2023
SME Listing

2024
- Commercialization of M1 unit at Mahad Plant
- Distribution tie-up with Altek International FZE, Dubai

2025
- Acquisition of Bitumag Industries and building up Non-Pigment Dispersion Business
- Commencement on work of M2 facility in Mahad

2026
- Acquitision of Xchem Polymers
- Distribution partnership with Qualibit Chemicals & Industries, Malaysia

PEOPLE, NOT A PERSON
MULTIPLE LEADERS. ONE DIRECTION.



Mr. Aamer Ahmed Farid

Managing Director



Mr. Srinivasa Rao

Head of Business – Pigment Dispersion

- **Paint Technologist from ICT, with over 40 years of experience in coatings and colorants industry**
- **Extensive professional experience with Asian Paints, Soujanya Colour and Chromaflo Technologies**
- **Various leadership roles across leading companies in the coatings and colorants space India and at overseas locations**



Mr. Gunendra Pal Singh

Head of Business – Water Proofing & Construction Chemicals

- **Veteran leader with extensive experience in chemicals and specialty materials**
- **Former MD of Sika India and Sherwin-Williams India; led the establishment of PPG India in 2006**
- **Previously held leadership roles at DuPont India, MRF and Asian PPG India**



Mr. Rupesh Nikam

Group Chief Financial Officer

- **Chartered Accountant with 20+ years of experience in finance, accounting, auditing, taxation and compliance**
- **Served as CFO & Director at Bajaj Healthcare Limited for 17 years and played a key role in major listing milestones on NSE and BSE mainboard**

Ducol's growth has been shaped by the people who lead its businesses forward, together

Each leader owns a distinct part of the business — together, they carry the Ducol story forward

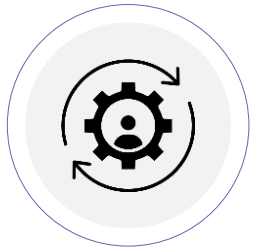
KEY STRENGTHS

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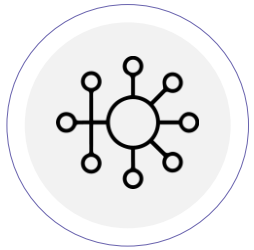
STRONG CLIENTELE & CUSTOMER LOYALTY

- Satisfied customers in India and across the globe
- Long standing association with customers since over two decades
- Synergies drive deeper client engagement by cross-selling complementary products within existing relationships



STRONG AND EXPERIENCED TEAM

- Over 30 years of experience in pigments and dispersion technology
- Over 20 years of experience in waterproofing and construction chemicals



DIVERSIFIED PRODUCTS WITH VARIED APPLICATIONS

- Wide product range with diverse applications across various industries
- Customized products to meet industry's needs & requirements



TECHNOLOGY DRIVEN WITH ROBUST IN-HOUSE R&D

- Deep understanding of products and processes giving access to explore newer avenues
- Continuous improvement in product features by incorporating latest technology, customer feedback and developing cost-effective products

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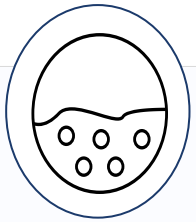


BUSINESS OVERVIEW

OUR BUSINESS VERTICALS

A diversified portfolio addressing both pigment and non-pigment dispersions across high-growth end markets

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ORGANICS & COLOURS LTD.

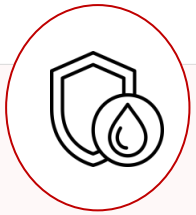


DISPERSIONS PIGMENT

Core business with strong market position

Applications

- Paints & Coatings
- Detergents
- Inks
- Plastics
- Textile
- Paper



WATERPROOFING SOLUTIONS

Bitumag membranes & elastomeric compounds

Applications

- Roofing
- Basements
- Bathrooms
- Infrastructure - Highways Bridges, Tunnels
- Residential & Commercial Buildings



CONSTRUCTION CHEMICALS & ADHESIVES

X-chem adhesives, sealants & construction additives

Applications

- Concretes
- Infrastructure – Highways Bridges, Tunnels, Metros, Speed Rail
- Residential & Commercial Buildings
- Industrial



One client. Multiple products. Higher wallet share.

Cross-selling across verticals drives deeper relationships and sustainable growth.

OUR DIVERSE PRODUCT PORTFOLIO

Wide range of high-performance products delivering value across industries

VERTICAL	PRODUCT CATEGORY	APPLICATIONS / END MARKETS
PIGMENT DISPERSIONS	Water-based Dispersions	Paints & Coatings, Inks, Plastics, Textiles, Paper
	Solvent-based Dispersions	Industrial Coatings, Inks
	Dry Dispersions & Masterbatches	Detergents, Plastics, Rubber
WATERPROOFING SOLUTIONS	Sheet Membranes	Roofing, Basements, Highways, Bridges, Tunnels
	Liquid Applied Waterproofing	Bathrooms, Terraces, Walls
	Elastomeric Compounds	Construction, Industrial
CONSTRUCTION CHEMICALS &. ADHESIVES	Admixtures	Concretes
	Tile Adhesives	Tiles, Stones, Marbles
	Sealants	Expansion joints, Windows, Facades, Industrial
	Additives & Others	Plasters, Mortars, RMC, Others

Broad portfolio with diverse applications

OUR DIVERSE PRODUCT PORTFOLIO

DUCOL
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Our dual core expertise in pigments and dispersion, combined with customer-centric approach, enables us to deliver tailored solutions that create tangible impact and long-term value for our clients

Product Portfolio



Water-based pigment dispersion for paints



Water-based pigment dispersion for soaps and detergents



Pigment dispersion for inks, pens, and art materials



Organic pigment emulsions for textile printing



Aqueous pigment dispersion for paper



Water-based pigment dispersion for flexible and rigid foams



Pigment preparation for rubber



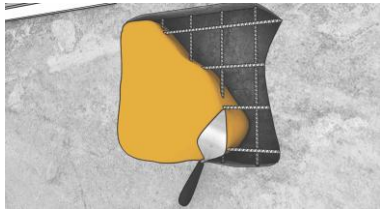
Masterbatches of polymer with pigments and additives[7]



Concrete



Protective Coatings



Repair Mortar



Waterproofing Membranes



Floor covering adhesive



HVAC Insulation Adhesives



Elastomeric waterproofing compound terraces, wet areas & podium decks



APP Modified Torch on Membrane



Adhesives for soles, uppers, and EVA components

STRATEGIC ACQUISITION OF BITUMAG INDUSTRIES

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DEAL STRUCTURE & TERMS

Transaction Value	Equity Acquired	Effective Date
₹39.7 Cr	100%	Apr 15, 2025

POST-ACQUISITION OPERATIONAL MILESTONES

Capacity doubled via 2nd manufacturing line	Utilisation post-expansion (targeting 50%+)	Capacity earmarked for Malaysia exports
2x	30–35%	20%

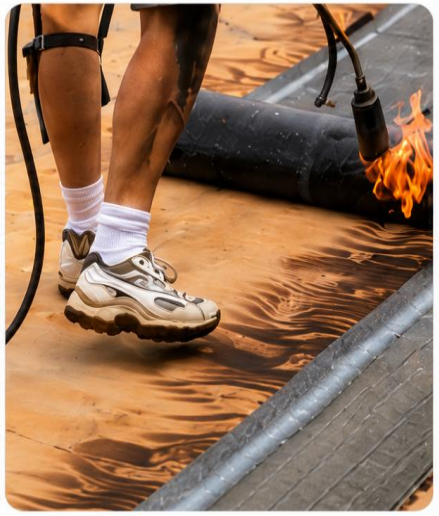
From Pigment Dispersions to Waterproofing : Ducol's Non-Pigment Vertical



Non-Pigment Dispersions



Waterproofing Solutions



Construction Chemicals

New Vertical
Entry into non-pigment dispersions — waterproofing & construction chemicals

Capacity Doubled
2nd production line commissioned post-acquisition; capacity now 10 Mn sq.mt. p.a.

Export Platform
Qualibit partnership (Malaysia) launched for SE Asia expansion via Bitumag

Client Synergy
Cross-sell to Ducol's existing clients — already users of waterproofing products

XCHEM POLYMERS

DUCOL
ORGANICS & COLOURS LTD.



SPA Signed.
26 March 2026
PARDI VALSAD, GUJARAT

Acquisition

Sector
CONSTRUCTION CHEMICALS & INDUSTRIAL ADHESIVES



DEAL STRUCTURE

- Phase 1: ₹38 Cr. cash - 50.67% stake
- Phase 2: ₹30 Cr. via share swap + balance amount of proposed transaction to be retained and paid within 2 years to acquire 100%
- ~17.65 Lakh shares of Ducol acquired by Xchem promoters via share swap at ₹170 per share

STRATEGIC RATIONALE

Bitumag + Xchem ecosystem
Two complementary acquisitions form a coherent waterproofing & construction chemicals vertical

SE Asia export potential
Xchem's developing export footprint in Southeast Asia extends Ducol's geographic reach, while also strengthening our thrust towards expanding international market presence

Client Synergy
Cross-sell to Ducol's existing clients — already users of waterproofing products



FOOTPRINT & MARKET EXPANSION IN SOUTHEAST ASIA, SUBCONTINENT, MIDDLE EAST AND AFRICA

Strategic partnerships with Qualibit Chemicals & Industries, Altek International and ongoing discussions across additional international markets

20%

Bitumag capacity allocated to SE Asian market via Qualibit (Polybit, selling distribution arm)

5+ Yrs

Polybit–Bitumag sourcing relationship pre-MOU – validation & product qualification already done

WHY THIS PARTNERSHIP WORKS

Manufacturing Leverage

Bitumag's 10 Mn sq.m capacity finds a ready export channel, improving operating leverage without capex

Validated Market Access

Polybit's 5+ yr sourcing relationship and selling distribution arm de-risks demand; Qualibit's ISO-certified & application drive, spec-driven model ensures quality-first entry

Scalable Export Platform

Partnership scope extends to future acquisitions in waterproofing / construction chemicals — built for long-term scale



ABOUT QUALIBIT CHEMICALS & INDUSTRIES

- Malaysia-based specialty chemicals manufacturer (HQ: Johor Bahru)
- Capabilities : adhesives, specialty coatings, sports flooring, construction chemicals
- ISO-certified In-house lab
- Spec-driven sales model across infra, commercial & industrial sectors
- Group includes Polybit (trading & distribution arm) with strong ASEAN regional presence

VALUE CREATION BRIDGE

How each strategic decision builds toward higher EBITDA and ROCE

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ORGANICS & COLOURS LTD.



Each step is intentional: acquisitions add revenue, partnerships add reach, leverage converts scale into profitability, ROCE follows.

THE CROSS-SELLING ECOSYSTEM

One client. Multiple revenue streams. Higher wallet share.

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Revenue Uplift

Existing client trust eliminates costly new customer acquisition; cross-sell converts at significantly higher rates

Deeper Customer Partnerships

Clients who buy across multiple product categories are harder to switch deepening Ducol's competitive moat

Client Synergies

Customers can now access all products under one roof

STRONG MARQUEE CLIENTS ACROSS ALL VERTICALS

DUCOL
ORGANICS & COLOURS LTD.

Industry Leaders in India



MARQUEE CLIENTS – SOUTHEAST ASIA, SUBCONTINENT, MIDDLE EAST AND AFRICA

DUCOL ORGANICS & COLOURS LTD.

asianpaints

Unilever

DYSIN

hti Hi-Tech Inks

ALTEK

المجرة MAJARA OXICHEMICALS

Bostik smart adhesives

SMITHERS-OASIS

BRENNTAG

TOYOINK

HEMPEL

chryso SAINT-GOBAIN

KANSAI NEROLAC PAINTS LIMITED

normet

Polybit

MBT CONSTRUCTION CHEMICALS

dic Color & Comfort

NIPPON PAINT

TREMCO Construction Products Group

JN

MANUFACTURING FACILITIES: PIGMENT DISPERSIONS

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ORGANICS & COLOURS LTD.









ISO 9001-2015 CERTIFIED

GOVERNMENT RECOGNIZED EXPORT HOUSE

4 MANUFACTURING FACILITIES
2 units at Taloja; 2 units at Mahad

TOTAL EXISTING PRODUCTION
Plant area of over 1,50,000 sq.ft.

CAPACITY UTILIZATION (UT)

WET DISPERSION – ~55% UT
DRY DISPERSION - ~70-75% UT
MASTERBATCHES – ~10-15% UT

ON GOING MODERNIZATION
With top grade and latest technology & High-end machinery for wet and dry dispersions and master batches

MANUFACTURING FACILITIES: NON-PIGMENT DISPERSIONS





Bitumag Industries





Xchem Polymers

Single Window offerings for all CCWP Products and applications

Products with Field performance of >14 years

High Performing Products for OEM's and Key projects

Customized Solution Provider for all CCWP Applications

CAPACITY & UTILIZATION (UT)

Bitumag Industries – 10 million sq. meters p.a. ~25-35% UT

XCHEM Polymers – ~20,000 (MTPA) ~30-35% UT

Reliable Manufacturing and Supply Chain

TECHNOLOGY CENTER AND R&D LABS

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Company began with basics - setting up R&D labs initially and developing expertise & mastering solutions before venturing into setting up commercial manufacturing base









- Analytical, Synthesis, Product Development and Product Application Labs across 4 centers
- Continuous technological research supported by multi- point employee training program
- Technology team led by eminent industry experts with over 3 decades of industry experience

- High standards for quality checks conducted periodically as per stringent test plans
- Assured quality and consistency – both very critical for success in pigments industry

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FINANCIAL HIGHLIGHTS

H1 FY27 FINANCIAL HIGHLIGHTS

DUCOL ORGANICS & COLOURS LTD.

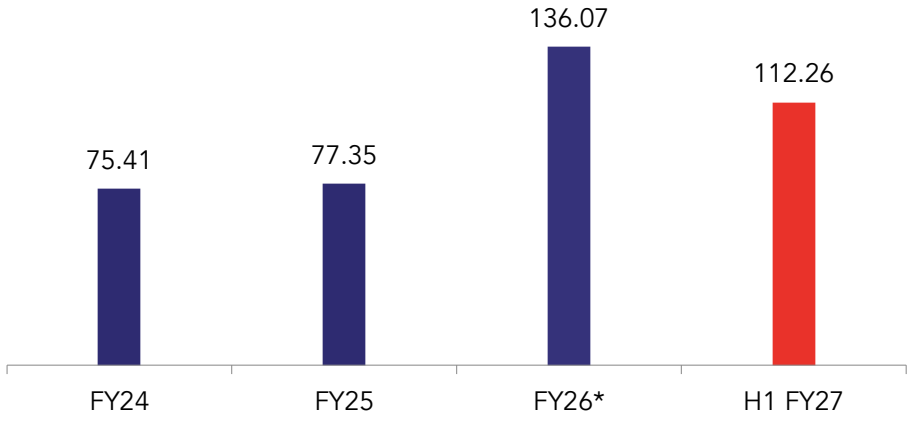
Particulars (Rs. Cr.)	Consolidated	Standalone			
	H1 FY27	H1 FY27	H1 FY26	Y-o-Y	H2 FY26
Revenue from operations	**112.26**	**48.71**	**41.18**	**18.29%**	**42.78**
Total Raw Material	81.44	31.10	27.04		26.30
Employee Cost	8.47	4.63	4.07		4.95
Other Expenses	9.55	6.29	6.30		5.15
Total Expenditure	**99.46**	**42.01**	**37.41**	**12.30%**	**36.41**
EBITDA	**12.79**	**6.70**	**3.77**	**77.74%**	**6.37**
EBITDA Margin %	**11.39%**	**13.76%**	**9.16%**	**460 bps**	**14.90%**
Due Diligence Cost	0.00	0.00	0.00		0.00
Other Income	1.15	0.52	1.35		0.61
Depreciation	2.21	1.43	1.41		1.65
Finance Cost	2.87	0.97	1.25		0.80
Finance Cost for acquisition of Bitumag Industries	0.00	1.15	1.02		1.17
Finance Cost for acquisition of Xchem Industries	0.00	0.64	0.00		0.00
Gain/Loss For FVTPL	0.04	0.04	0.01		0.29
Profit Before Tax	**8.83**	**2.99**	**1.43**	**109.70%**	**3.06**
Tax	2.36	0.84	(0.27)		0.71
Profit After Tax	**6.47**	**2.15**	**1.70**	**26.39%**	**2.36**
PAT Margin	**5.77%**	**4.41%**	**4.12%**	**29 bps**	**5.51%**
Basic EPS* (in Rs.)	**3.61**	**1.22**	**1.06**	**15.09%**	**1.35**

- Incurred additional finance costs of Rs. 1.79 crore in the H1 FY27 on account of acquisition-related borrowings; margins are expected to improve as the debt is repaid

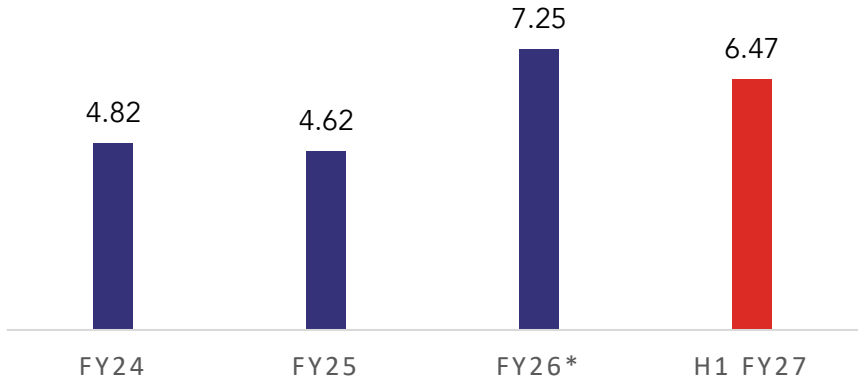
FINANCIAL HIGHLIGHTS

DUCOL ORGANICS & COLOURS LTD.

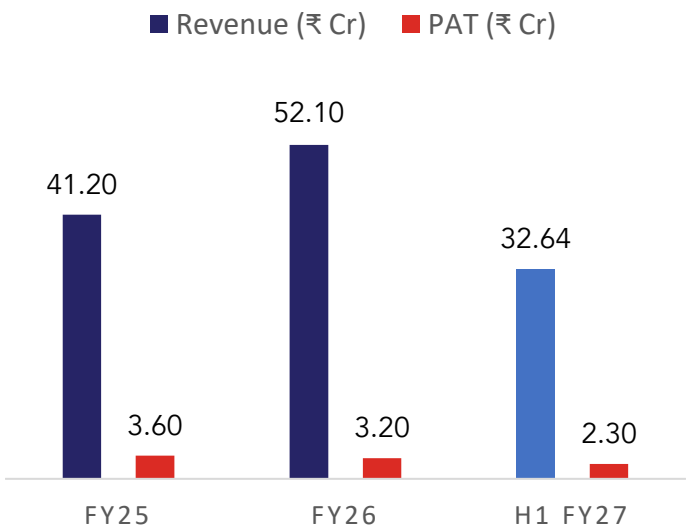
Revenue from Operations (Rs. Cr)



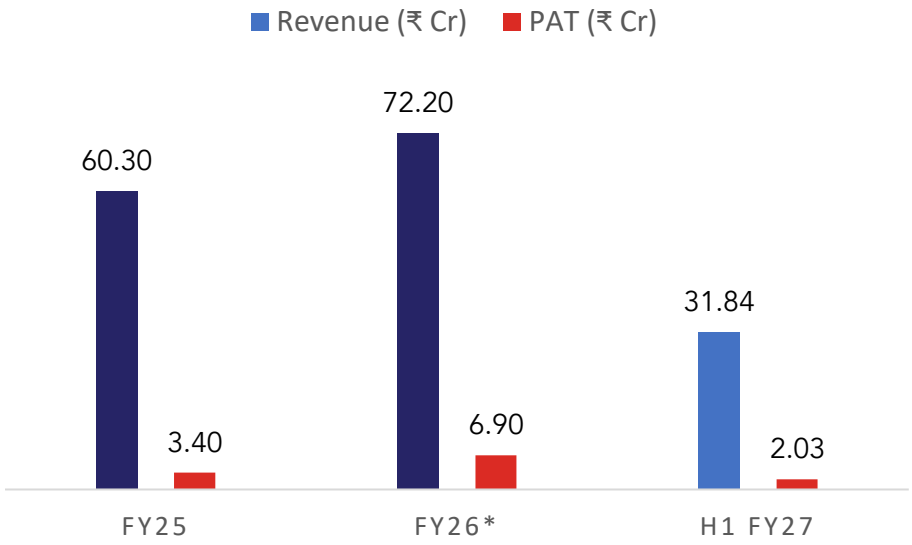
PAT (Rs. Cr)



Bitumag Financial Performance



Xchem Financial Performance



*Consolidated numbers

CONSOLIDATED BALANCE SHEET AS ON 30th SEPTEMBER'26

DUCOL ORGANICS & COLOURS LTD.

Particulars (Rs. Cr)	As on Sept'26	As on Mar'26
Shareholders Funds	**133.85**	**97.33**
Share Capital	18.06	16.29
Reserves & Surplus	115.80	81.03
Non Current Liabilities	**44.22**	**25.74**
Long Term Borrowing	40.21	23.11
Lease Liability	2.01	1.20
Deferred Tax Liabilities (Net)	(0.15)	(0.09)
Long Term Provisions	2.15	1.52
Current Liabilities	**76.55**	**46.51**
Short Term Borrowings	20.06	18.27
Trade Payables	45.72	24.33
Other Financial Liabilities	0.24	0.99
Other Current Liabilities	9.69	1.89
Short Term Provisions	0.43	0.18
Current Tax Liabilities	0.40	0.84
Total Equity & Liabilities	**254.62**	**169.58**

Particulars (Rs. Cr)	As on Sept'26	As on Mar'26
Non Current Assets	**165.74**	**91.15**
Property, Plant & Equipment	34.49	30.21
Intangible Assets	0.02	0.03
Capital WIP	32.73	27.26
Financial Assets	0.00	0.00
Non Current Investments	4.82	4.51
Others	1.27	1.54
Right of Use Asset	1.75	1.07
Other Non Current Assets	3.09	3.43
Goodwill	87.55	23.10
Current Assets	**88.88**	**78.43**
Inventories	38.82	27.76
Trade Receivables	42.33	27.52
Cash & Cash Equivalents	1.99	19.18
Bank Balance other than Cash	1.69	1.68
Others	0.03	0.02
Current Tax Assets (Net)	0.12	0.00
Short term Loans & Advances	0.00	0.00
Other Current Assets	3.90	2.27
Total Assets	**254.62**	**169.58**

- *March 2026 consolidated Balance Sheet includes the financials of Ducol and Bitumag, while the September 2026 consolidated Balance Sheet includes the financials of Ducol, Bitumag and Xchem*

DUCOL
ORGANICS & COLOURS LTD.



INDUSTRY OVERVIEW

CONSTRUCTION CHEMICALS & WATERPROOFING

India's High-Growth New Vertical

DUCOL ORGANICS & COLOURS LTD.

$2.6 Bn
India Construction Chemicals Market (2025)

9.1%
CAGR (2025–2035) Construction Chemicals

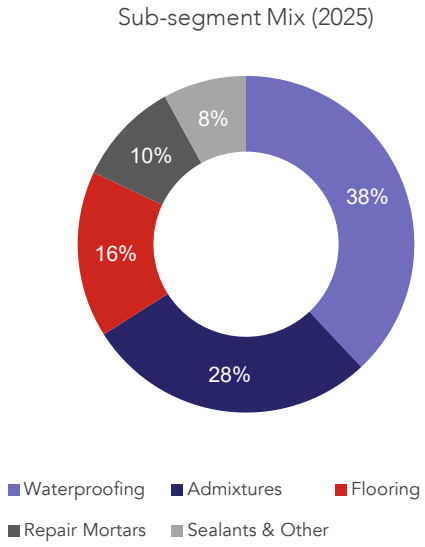
~38%
Waterproofing share of Construction Chemicals

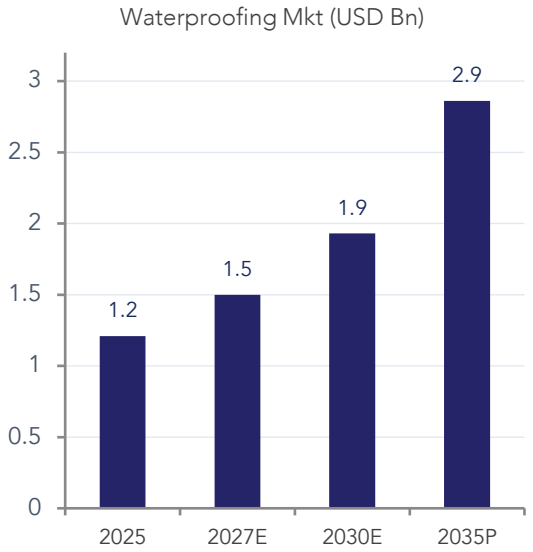
Sources: IMARC Group; Market Research Future; Persistence Market Research, 2025

Market Context

- India's waterproofing solutions market expected to double — $1.21 Bn (2025) to $2.86 Bn by 2035, at CAGR of 9.1%.
- Waterproofing holds ~38% of construction chemicals market — the single largest sub-segment.
- Government mega-projects (Bharatmala, metro expansions, PMAY housing) generating sustained institutional demand

Market Composition & Growth Trajectory





DUCOL
ORGANICS & COLOURS LTD.



WAY AHEAD

THE ROAD AHEAD

Building a future-ready specialty chemicals platform

DUCOL ORGANICS & COLOURS LTD.

From pigment dispersions to a diversified specialty chemicals player, we are building a **stronger, future-ready and sustainable Ducol.**

1. STRATEGIC PARTNERSHIPS FOR ACCELERATED GROWTH

- Forge strong partnerships across commercial and technological fronts
- Expand into new markets, geographies and customer segments
- Create win-win collaborations that drive innovation, market access and long-term value

2. INNOVATE FOR THE FUTURE

- Evolve from established technologies to next-generation specialty chemical solutions
- Integrate AI across processes to enhance efficiency, quality, predictability and decision-making
- Invest in R&D to create differentiated, high-performance products for tomorrow's needs

3. ENTERING HIGH-GROWTH AREAS OF TOMORROW

Strategic entry into high-value applications aligned with global megatrends:

- CLEAN AIR
- CLEAN WATER
- CLEAN ENERGY

4. FINANCIAL ASPIRATIONS WITH DISCIPLINE

- Target ~3x revenue growth over the next three years
- Increase contribution from high-value, higher-margin specialty products
- Drive sustainable profitability and long-term value creation through disciplined execution and capital allocation

OUR ENABLERS

OUR PEOPLE
Empowered, skilled and passionate team driving our growth journey.

OUR CULTURE
Integrity, accountability and a performance-driven culture at the core of everything we do.

OUR CAPABILITIES
Robust manufacturing, quality systems and technical expertise that set us apart.

OUR COMMITMENT
Sustainability and responsible growth embedded in our business decisions.

ESG INITIATIVES

DUCOL
ORGANICS & COLOURS LTD.



HEALTHCARE

- **Infrastructure & Equipment Upgrades**
  Supporting institutions with advanced diagnostic tools and modern facilities to elevate local healthcare standards
- **Specialized Care Capabilities**
  Enabling medical providers to deliver both essential treatments and advanced specialized services more effectively
- **Community Well-Being**
  Investing directly in healthcare access as a core foundation for long-term community health



EDUCATION & SOCIAL DEVELOPMENT

- **Expanding Quality Access**
  Driving social progress by supporting initiatives that make high-quality learning more accessible
- **Fostering Inclusive Environments**
  Partnering directly with schools and academic institutions to build supportive, inclusive learning spaces
- **Long-Term Community Development**
  Creating sustainable opportunities that empower individuals and contribute to the ongoing growth of communities



ENVIRONMENTAL RESPONSIBILITY

- **Sustainable Practices**
  Minimizing environmental footprint through responsible manufacturing practices and efficient resource utilization
- **Culture of Responsibility**
  Cultivating strong environmental awareness, workplace safety, and ethical conduct across all operations
- **Resource Efficiency**
  Balancing operational efficiency with a long-term commitment to broader environmental stewardship



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