

Date: 25th May, 2026

The Secretary National Stock Exchange of India Limited Exchange Plaza, C-1, Block 'G' Bandra-Kurla Complex, Bandra (E) Mumbai – 400 051 Symbol: DOLLAR	The Secretary BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001 Scrip Code :541403
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Dear Sir / Madam,

Reg: Newspaper publication of Audited Financial Results (both Standalone and Consolidated) of the Company for the quarter and year ended 31st March 2026

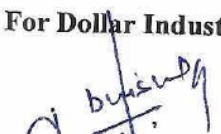
Pursuant to Regulation 30 read with Part-A of Schedule-III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith scanned copies of the Audited Financial Results (both Standalone and Consolidated) of the Company, for the quarter and year ended 31st March 2026, as published in the newspapers viz. Business Standard in English and Aaj Kal in Bengali today i.e. 25th May, 2026.

Copies of the publication are also available on the website of the Company at www.dollarglobal.in. This is for your information and record.

Thanking you,

Yours Sincerely,

For Dollar Industries Limited


Abhishek Mishra
Company Secretary & Compliance Officer
Encl: As above



DOLLAR INDUSTRIES LTD.

(AN ISO 9001:2015 CERTIFIED ORGANISATION)

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CIN NO. : L17299WB1993PLC058969

Kirloskar Industries bets on realty foray in expansion bid

PRACHI PISAL
Mumbai, 24 May

The Kirloskar Industries group is stepping up its diversification play with a sharper push into real estate, joining a growing list of Indian conglomerates expanding beyond their core businesses to tap long-term opportunities in real estate.

The Atul Kirloskar promoted group, through its realty unit Avante Spaces, is building out real estate platform with an eye on offices, mixed-use and residential developments, beginning with Pune — one of the top real estate markets.

Avante Spaces recently

raised ₹1,150 crore through a rupee term loan facility to fund its ongoing commercial development in Pune. Its portfolio includes Avante Business Park in Kothrud, Pune with a development potential of about 2 million square feet (msf). The firm is developing an adjacent tower with 1.7 msf of leasable area, along with supporting retail.

The move comes at a time when several large business houses are looking at real estate as a strategic growth vertical amid rising institutionalisation and consolidation in the sector. "That (institutionalisation) is why organisations like ours are entering real estate. Over the past two to three decades, the perception of real estate as an asset class has evolved significantly. We are seeing strong participation from domestic and global institutional investors, and Reits (Real estate investment trusts) have performed well in recent years," Porayath told *Business Standard*.

Institutionalisation is not



“WE WILL EVALUATE PROJECT STRUCTURES DEPENDING ON THE OPPORTUNITY AND THE MICRO-MARKET”

Deepak Porayath, CEO, Avante Spaces

limited to funding, but extends to development standards and customer expectations across asset classes, he added. "With our governance framework and legacy, we see this as a strong opportunity." Supported by strong balance sheets, established

brands, and access to long-term capital, major business houses, including Aditya Birla group, Tata group, Godrej Industries, L&T group, Raymond group, Wadia group, Shapoorji Pallonji group, Mahindra group and Adani group, are positioning realty as a strategic pillar within their diversified portfolios.

Many conglomerates have strategically built real estate platforms, initially monetising large land banks and later expanding via acquisitions and joint development agreements.

"We will evaluate project structures depending on the opportunity and the micro-market. We are not bound to any single route and are open to outright purchases, JDs, or JVs," Porayath said. "In terms of asset classes, we intend to be present across asset categories and micro-markets. We will also explore integrated, mixed-use, and residential projects, depending on location, land parcel size, and opportunity structure," he added.

InGovern renews listing call for Tata Sons on governance concern

SAMIE MODAK
Mumbai, 24 May

Corporate governance advisory firm InGovern has renewed the call for Tata Sons to pursue a public listing, arguing that the holding company's scale and influence over listed group firms warrant greater transparency and disclosure standards.

The report, titled *Tata Sons: The Listing Imperative*, said the company's application to deregister as a core investment company should not be viewed merely as a technical compliance issue, but as a broader governance concern given its control over some of India's largest listed entities.

"Tata Sons occupies a position of system-wide importance, but its current private structure limits visibility into capital allocation, intra-group support, and the economic relationship between the parent and its listed subsidiaries," InGovern said.

The report pointed out that

ACCORDING TO THE REPORT, DIFFERENCES STRENGTHENS TATA SONS' CASE FOR A MARKET-FACING STRUCTURE

the Reserve Bank of India continues to treat Tata Sons within the upper-layer NBFC framework, indicating that it considers it significant enough to warrant enhanced oversight. "If Tata Sons remains systemically relevant for regulatory purposes, there is a strong argument that it should also be systemically transparent in governance terms," it said.

The note also referred to recent reports around differing views within Tata Trusts, stating that "the emergence of differing views within Tata Trusts on the listing question strengthens the case for a market-facing structure".

It also highlighted the scale of the Tata group's listed footprint, citing major holdings — Tata Consultancy Services,

Tata Motors, Tata Steel, Titan Company, Indian Hotels Company, and Tata Power — are which collectively valued at over ₹25 trillion.

The report also addressed concerns around a potential "holding company discount" if Tata Sons were to list. It argued that while listed holding companies often trade below the net asset value of their underlying investments, the discount is "not a sufficient reason to avoid public markets". Instead, it said the issue reflects governance quality, capital allocation discipline, and investor confidence in management.

According to InGovern, greater disclosure standards, a transparent dividend policy, and clearer capital allocation frameworks could help narrow any valuation discount over time. It added that the current private structure itself may obscure the true value of Tata Sons' holdings and limits market-based price discovery.

Govt in talks with industry on migrant labours' welfare

The labour ministry has begun consultations with industry bodies on migrant worker welfare, focusing on housing, portability of benefits, and registration systems, according to sources.

In a meeting held on May 19, participants discussed housing access and portability of welfare benefits for migrant workers. They also examined whether e-Shram registration could be linked to a unique identifier for migrant workers, or whether dedicated e-Shram cards should be issued to improve portability of entitlements, the people said. Stakeholders present included officials across ministries, corporate representatives, think tanks and academia, and civil society.

The labour minister has asked the Confederation of Indian Industry to continue talks and return with more detailed concept notes on possible implementation models in a follow-up meeting likely to take place next month. **AUHONA MUKHERJEE**

Hiring speed compromising background verification processes: Report

Over half of employers believe companies are compromising on background verification to speed up hiring, highlighting a growing gap between rapid onboarding and due diligence, according to a report.

57 per cent of respondents believe organisations are frequently compromising background verification standards in favour of faster hiring timelines, the report by workforce staffing and HR solutions pro-

vider Genius HRTech revealed. The report — "Hiring Blind-Are Organisations Ignoring Background Verification Risks?" — is based on inputs from 1,647 HR professionals and business leaders during April 1-30. As

competitive pressures intensify, the data points to a gap between onboarding speed and due diligence, with direct implications for workforce credibility and long-term organisational risk. **PTI**

SLICE SMALL FINANCE BANK LIMITED

(Erstwhile NORTH EAST SMALL FINANCE BANK)

Guwahati, Assam (CIN: U65100AS2016PLC017505)

STATEMENT OF AUDITED FINANCIAL RESULTS FOR THE QUARTER AND YEAR ENDED MARCH 31, 2026

(INR in ₹000)

S.No.	Particulars	Quarter Ended 31.03.2026	Quarter Ended 31.03.2025	Year Ended 31.03.2026	Year Ended 31.03.2025
1	Total Income	39,96,633	27,50,783	1,40,27,068	60,37,815
2	Net Profit / (Loss) for the period (before Tax, Exceptional and/or Extraordinary items)	2,00,611	(12,95,657)	5,33,753	(25,58,303)
3	Net Profit / (Loss) for the period before tax (after Exceptional and/or Extraordinary items)	2,00,611	(12,95,657)	5,33,753	(25,58,303)
4	Net Profit / (Loss) for the period after tax (after Exceptional and/or Extraordinary items)	2,03,929	(8,98,640)	4,83,589	(21,66,970)
5	Extraordinary items	-	-	-	-
6	Total Comprehensive Income for the period [Comprising Profit/ (Loss) for the period (after tax) and Other Comprehensive Income (after tax)]	Refer Note III	Refer Note III	Refer Note III	Refer Note III
7	Paid up Equity Share Capital (Face value of INR. 1/- each)	92,43,251	92,43,251	92,43,251	92,43,251
8	Reserve Excluding Revaluation Reserve	-	-	(41,40,083)	(51,94,905)
9	Net worth (as per RBI prescribed definition)	87,53,472	75,28,670	87,53,472	75,28,670
10	Outstanding Debt (excluding compulsorily convertible debenture)	52,56,667	84,32,308	52,56,667	84,32,308
11	Outstanding Redeemable Preference Shares	-	-	-	-
12	Debt Equity Ratio	0.14	0.97	0.14	0.97
13	Earnings Per Share (Face value of INR 1/- each)				
	1. Basic:	0.02	(0.10)	0.05	(0.51)
	2. Diluted:	0.02	(0.10)	0.04	(0.51)

Notes:

- The above is an extract of the detailed format of quarterly/ annual financial results filed with the Stock Exchanges under Regulation 52 of the LODR Regulations. The full format of the quarterly/annual financial results are available on the Stock Exchange's website (www.bseindia.com) and the bank's website (<https://slice.bank.in/>).
- For the other line items referred in regulation 52 (4) of the LODR Regulations, pertinent disclosures have been made to the BSE India and can be accessed on the URL www.bseindia.com.
- Information related to the total comprehensive income for the period and other comprehensive income are not furnished as Ind AS is not applicable for Small Finance Banks.
- Capital redemption reserve, Debenture redemption reserve, Debt Service Coverage Ratio and Interest Service coverage ratio are not applicable.
- Key Ratios:

a. CASARatio	39.8%
b. Retail TD + CASA % of Total Deposits	94.2%
c. Capital Adequacy Ratio	19.1%

For slice Small Finance Bank Limited
Rajan Bajaj
Managing Director and CEO

Date: May 22, 2026
Place: Bangalore

Flipkart's Shopsy revamps app to woo GenZ shoppers

PEERZADA ABRAR
Bengaluru, 24 May



Flipkart's Shopsy is repositioning itself as an artificial intelligence-led (AI) shopping platform as it looks to deepen engagement among India's next wave of online consumers. The app is moving beyond offers-led commerce to a more engaging experience aimed at young, value-conscious shoppers across metros and smaller cities, the firm said.

"We are not just building for Tier-IV or -III — we are building for India. The goal is to understand the intrinsic intent of every customer, regardless of who they are," Ramesh Gururaja, senior vice-president, Flipkart, told *Business Standard*. "It is about surfacing the right product from our vast selection and processing that signal in real time to offer more choices. Whether someone shares an Instagram reel, a photo, a voice query, or just types 'yellow kurti' — we want every modality to work. The technology's job is to have a conversation with the consumer, just like a good shopkeeper would."

India's e-commerce market is being reshaped by three factors: Tier-II and smaller cities now account for 65 per cent of new shopper growth; Gen Z represents nearly half of India's online shopper base, and trust remains a barrier to digital commerce. Flipkart said Shopsy's revamped app is designed around those shifts as well as the next 100 million shoppers coming online. The push is also expected to strengthen its position against rivals including Meesho, Amazon, and JioMart.

"Consumer intent is sharper than ever and they get influenced across a wide spec-

trum — from celebrities to content creators," said Kapil Thirani, vice-president, Shopsy and Flipkart Marketplace. "What sets us apart is our catalog depth — one of the largest in Indian e-commerce. If we can marry that catalog with the right inspiration at the right moment, consumers will keep coming back. Better imagery, richer videos, and large language model-powered catalog attributes are all coming together at the best possible time for e-commerce."

Flipkart said it redesigned Shopsy around how consumers discover and shop online. Product pages now focus more on imagery, customer content, and video cover through video, engage through immersive experiences, and gravitate towards interactive shopping experiences. "Shopsy's new AI-powered personalisation understands the diverse ways Indian consumers think, browse, and shop across regions and cohorts," he said. "With AI native discovery and a gamified rewards system built into the core experience, the new Shopsy app is engineered to let technology adapt to the customer, rather than the other way around."

Shopsy has embedded gamification into the shopping experience. The app uses games, rewards, and personalised onboarding to boost engagement. Users earn SuperCoins through app visits and activity streaks, which can be redeemed against purchases. According to Flipkart, the revamped Shopsy app is also aimed at expanding opportunities for sellers by improving product discovery and conversion through video-led catalogues and AI. It said the tools are intended to make advanced merchandising capabilities more accessible to smaller businesses and regional sellers.

Balaji Thiagarajan, chief technology and product officer at Flipkart, said Gen Zs now account for nearly 40-45 per cent of India's e-retail market, and they have distinct shopping preferences. They dis-

DOLLAR INDUSTRIES LIMITED

(CIN : L17299WB1993PLC058969)

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Extract of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026

(₹ In Lakhs)

Sl No.	Particulars	Standalone					Consolidated				
		Three Months Ended			Year Ended		Three Months Ended			Year Ended	
		31-03-26	31-12-25	31-03-25	31-03-26	31-03-25	31-03-26	31-12-25	31-03-25	31-03-26	31-03-25
1	Total Income from Operations	60,244.23	38,821.68	53,657.07	1,84,479.95	1,68,218.59	62,154.65	38,843.12	54,912.60	1,88,096.11	1,71,045.97
2	Net Profit for the period (before Tax, Exceptional and/or Extra-ordinary items #)	4,104.65	2,678.58	3,826.63	14,098.19	11,754.83	4,259.23	2,495.97	4,101.46	14,219.06	12,383.13
3	Net Profit for the period before tax (after Exceptional and/or Extra-ordinary items #)	4,104.65	2,678.58	4,145.49	14,098.19	12,073.69	4,259.23	2,495.97	4,101.46	14,219.06	12,383.13
4	Net Profit for the period after tax (after Exceptional and/or Extra-ordinary items #)	3,140.51	1,920.85	3,089.93	10,572.97	9,033.15	3,300.58	1,752.77	2,965.10	10,708.19	9,222.03
5	Total Comprehensive Income for the period [Comprising Profit / (Loss) for the period (after tax) and Other Comprehensive Income (after Tax)]	3,204.64	2,045.60	3,144.27	10,802.07	9,113.57	3,365.19	1,877.52	3,040.70	10,937.77	9,303.71
6	Equity Share Capital	1,134.32	1,134.32	1,134.32	1,134.32	1,134.32	1,134.32	1,134.32	1,134.32	1,134.32	1,134.32
7	Reserves (excluding Revaluation Reserve)	-	-	-	94,450.81	85,350.22	-	-	-	93,731.70	84,459.62
8	Earnings per share (face value of ₹2/- each) (for continuing and discontinued operations)	-	-	-	-	-	-	-	-	-	-
	Basic and Diluted (Not Annualised for the quarter)*	5.54	3.38	5.45	18.64	15.93	5.74	3.24	5.16	18.94	16.05

Includes Exceptional and/or Extra-ordinary items.
* Not Annualised except for the year ended March 31, 2025 and March 31, 2026.

Notes:

- The above is an extract of the detailed format of Quarterly and Yearly Audited Financial results filed with the Stock Exchange under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the aforesaid Financial Results are available on the website of BSE (www.bseindia.com), NSE (www.nseindia.com) and on the Company's website (www.dollarglobal.in).
- The Board of Directors of the Company has recommended a dividend @ 150 % (₹ 3.00 per equity share) on the face value ₹ 2/- each (fully paid up).
- The Company has prepared the Consolidated Financial Statement on quarterly and yearly basis and the Consolidated Financial figures include joint venture of the Company viz. Pepe Jeans Innerfashion Private Limited and subsidiary viz. Dollar Garments Private Limited.

Place : KOLKATA
Date : May 23rd, 2026

OUR COLLECTIONS

By Order of the Board of Directors
For Dollar Industries Limited

Sd/-
Vinod Kumar Gupta
(Managing Director)
DIN: 00877949

