Date: 10th August, 2026

The Secretary, **National Stock Exchange of India Ltd.,** **Exchange Plazza, C-1, Block 'G',** **Bandra-Kurla Complex, Bandra (E),** **Mumbai – 400 051** **Symbol - DOLLAR**	**The Secretary,** **BSE Limited** **Phiroze Jeejeebhoy Towers,** **Dalal Street,** **Mumbai – 400 001** **Scrip Code :541403**

Dear Sir /Madam,

Reg: Investor Presentation to be made at Analyst(s) / Institutional Investor(s) meeting- 'Earnings Call'

Pursuant to Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and further to our intimation dated 5th August, 2026 regarding Conference Call viz. 'Earnings Call' for the Analyst(s)/ Institutional Investor(s) scheduled to be held on Tuesday, 11th August, 2026 at 4.00 pm (IST) as organized by Anand Rathi Research, we are hereby enclosing a copy of Investor Presentation to be made on the financials and other matters of the Company at the aforesaid Earnings Call.

Please note that the schedule of the aforesaid Earnings Call is subject to change. The changes might happen due to exigencies on the part of the Company/ Investor(s)/ Analyst(s).

This may please be informed to all the concerned.

Thanking you,
Yours Sincerely,

For Dollar Industries Ltd.

ABHISHEK MISHRA Digitally signed by ABHISHEK MISHRA Date: 2026.08.10 18:03:17 +05'30'

Abhishek Mishra
Company Secretary & Compliance Officer
Encl: As above

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(AN ISO 9001:2015 CERTIFIED ORGANISATION)
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CIN NO. : L17299WB1993PLC058969

Threadmark Of
Legacy

Dollar Industries Limited

Q1 FY27 Earnings Presentation

Safe Harbor Statement

This presentation may contain certain forward-looking statements relating to Dollar Industries Limited and its future business, development and economic performance. These statements include descriptions regarding the intent, belief or current expectations of the Company, its subsidiaries, joint venture, and associates and their respective directors and officers with respect to the results of operations and financial condition of the Company, subsidiary, joint venture or associate, as the case may be. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. Company assumes no obligation to update or alter forward-looking statements whether as a result of new information, future events or otherwise. Any forward-looking statements and projections made by third parties included in this presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

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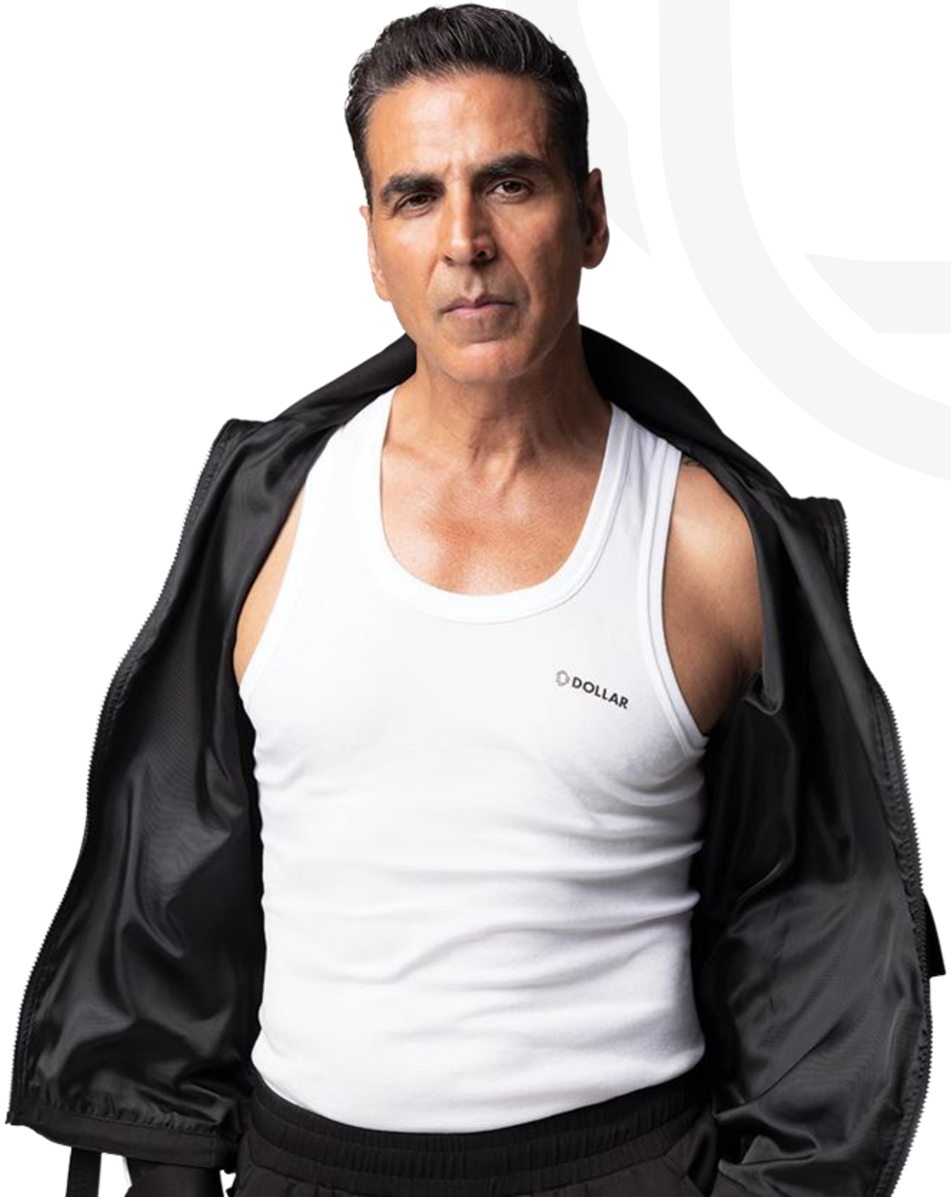
Agenda



Management Commentary

" We are pleased to report the results for the first quarter of financial year 2027, with healthy growth in profitability and continued progress across our key business initiatives. Our Operating Income for the quarter stood at ₹4,048 Mn.

Gross Profit for the quarter stood at ₹1,512 Mn, with the Gross Profit margin improving to 37.4%, an expansion of 192 bps YoY. This improvement was supported by the calibrated price increase implemented during the quarter.

During the quarter, Operating EBITDA stood at ₹478 Mn, registering a growth of 11.4% YoY. Operating EBITDA margin improved to 11.8%, reflecting the benefits of better gross margins and continued focus on operational efficiency. Profit After Tax stood at ₹260 Mn, growing 22.1% YoY, with PAT margin improving to 6.4%, an expansion of 108 bps YoY.

Dollar Protect, our rain guard segment, continued to perform well during the quarter. The segment recorded value growth of 49.0% and volume growth of 68.0% in Q1 FY27, contributing 5.6% to our overall revenue.

Our regional performance also remained encouraging. The Southern region delivered strong growth of 22.9% in value and 7.3% in volume on a YoY basis. As a result, its contribution to our overall business increased to 8.9% in Q1 FY27 from 7.2% in Q1 FY26. We remain focused on strengthening our presence in this region and capturing the opportunities available in these markets.

Our continued investments in newer channels are also yielding encouraging results. Quick commerce channel continued its strong growth trajectory, showcasing a YoY increase of 59.4% in value and 15.1% in volume terms and its contribution to revenue increasing to 5.0% in Q1 FY27 from 3.1% in Q1 FY26. This performance highlights the growing relevance of these channels and the changing buying behaviour of consumers.

Our export business also continued to perform well. Exports recorded value growth of 16.2% and volume growth of 15.5% YoY during the quarter, with its contribution increasing to 4.9% in Q1 FY27 from 4.2% in Q1 FY26. We will continue to focus on expanding our international presence and leveraging the opportunities available across our export markets.

As we had indicated previously, we have now commenced Phase 2 of Project Lakshya. We have started building the team for this phase and have begun mapping the retailers that we aim to activate across our target markets. The initial focus is on strengthening our presence in our stronghold states by increasing the number of active retailers. At the same time, we are evaluating opportunities in markets where our presence is currently limited, with a clear understanding of local market dynamics and retailer potential.

We have also made meaningful progress on the proposed Scheme of Arrangement. The Scheme has received approval from both BSE and NSE and has also been approved by the shareholders at the court-convened meeting held pursuant to the directions of the Hon'ble NCLT, Kolkata.

We remain confident that the initiatives undertaken across our core markets, newer channels, exports and Project Lakshya will support our growth journey in the coming quarters. With our strong brand portfolio, established distribution network and continued focus on execution, we are well placed to capture the opportunities ahead. "

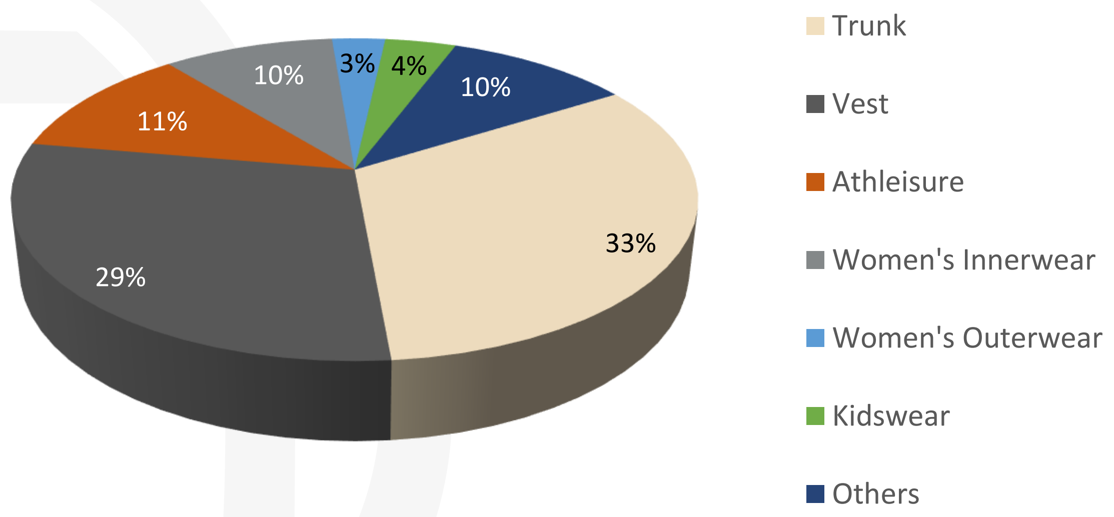
Q1 FY27

HIGHLIGHTS

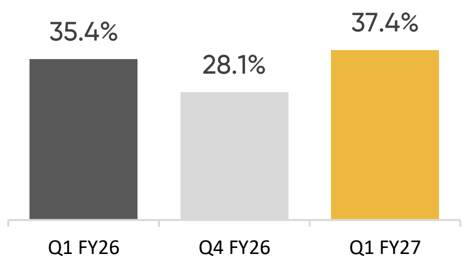
Key Highlights

	Revenue from Operations	Gross Profit	Operating EBITDA	Profit After Tax
Q1 FY27	Rs. 4,048 Mn	Rs. 1,512 Mn	Rs. 478 Mn	Rs. 260 Mn
YoY Growth	1.4%	6.9%	11.4%	22.1%

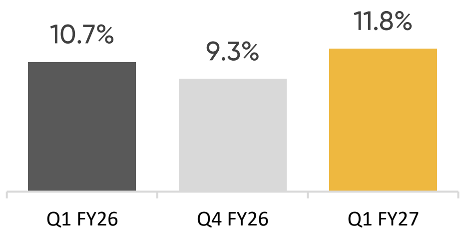
Q1 FY27 Product Category wise Contribution



Gross Profit Margins



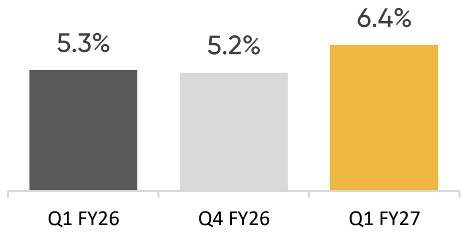
Operating EBITDA Margins



Q1 FY27 YoY Volume Growth

(1.7%)

PAT Margins



Financial Highlights (1/2)

₹ Million

Particulars	Operating Income	Gross Profit	Operating EBITDA	Profit After Tax
Q1 FY27	**4,048**	**1,512**	**478**	**260**
Growth (YoY)	1.4%	6.9%	11.4%	22.1%
Growth (QoQ)	(34.9%)	(13.3%)	(17.2%)	(20.1%)
Margin[1](%)		**37.4%**	**11.8%**	**6.4%**
Margin – YoY Expansion/(Contraction)		192 bps	106 bps	108 bps
Margin – QoQ Expansion/(Contraction)		930 bps	252 bps	118 bps
EPS[2]				4.59

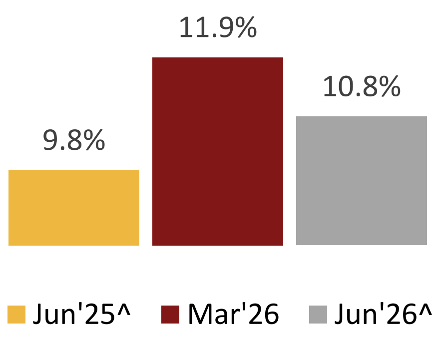
Note:
1. Gross Profit & Op. EBITDA Margins calculated on Operating Income
2. EPS figures are not annualized

Financial Highlights (2/2)

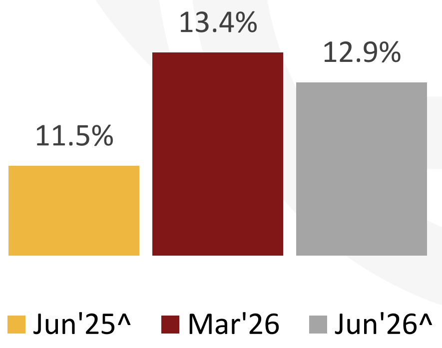
₹ Million

Particulars	30-Jun-25	31-Mar-26	30-Jun-26
Net Worth[3]	8,818	9,542	9,810
Long Term Borrowings	277	338	328
Short Term Borrowings	2,509	2,431	1,598
Net Debt	2,785	2,768	1,923
Net Fixed Assets	2,734	2,739	2,816
Sales/Capital Employed	1.34^	1.54	1.33^
Cash Conversion Cycle[2] (in days)	173^	154	160^

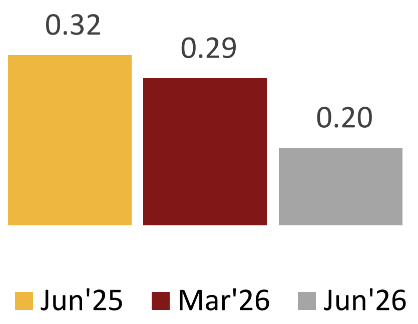
ROE(%)[1]



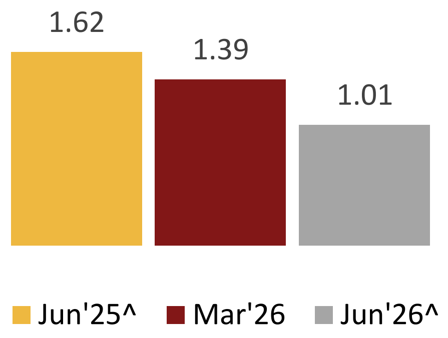
ROCE(%)[1]



Net Debt/Equity



Net Debt/Operating EBITDA[1]



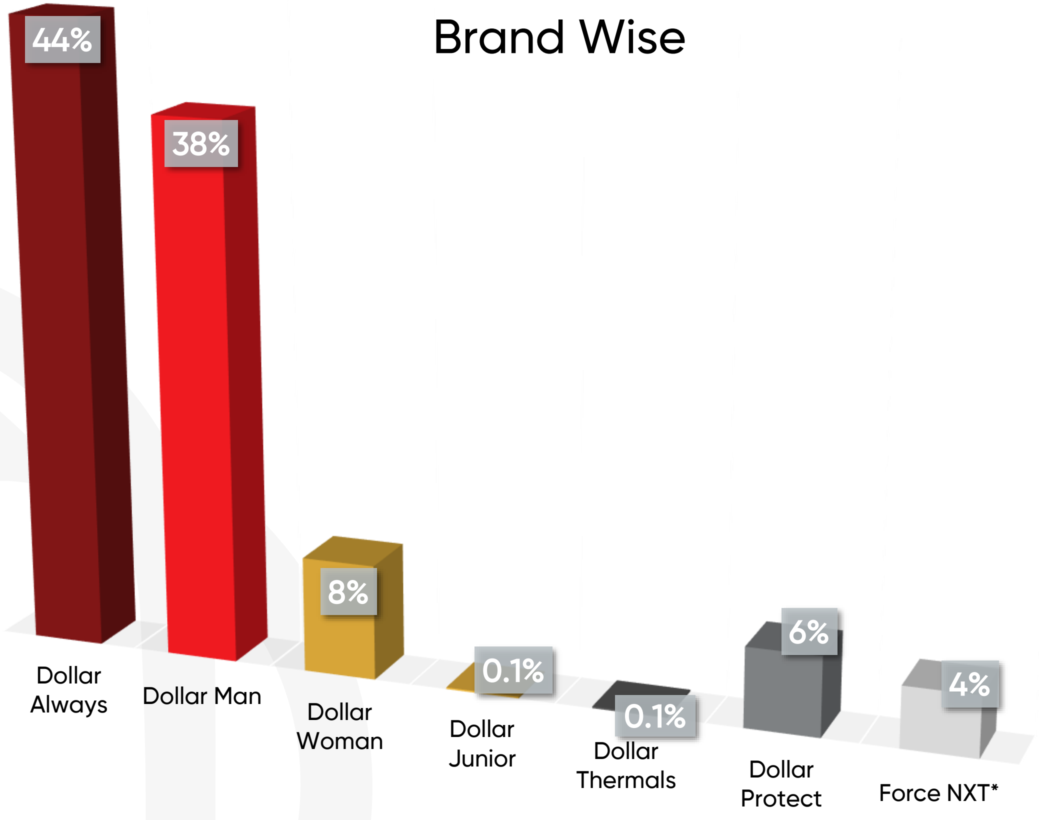
Note

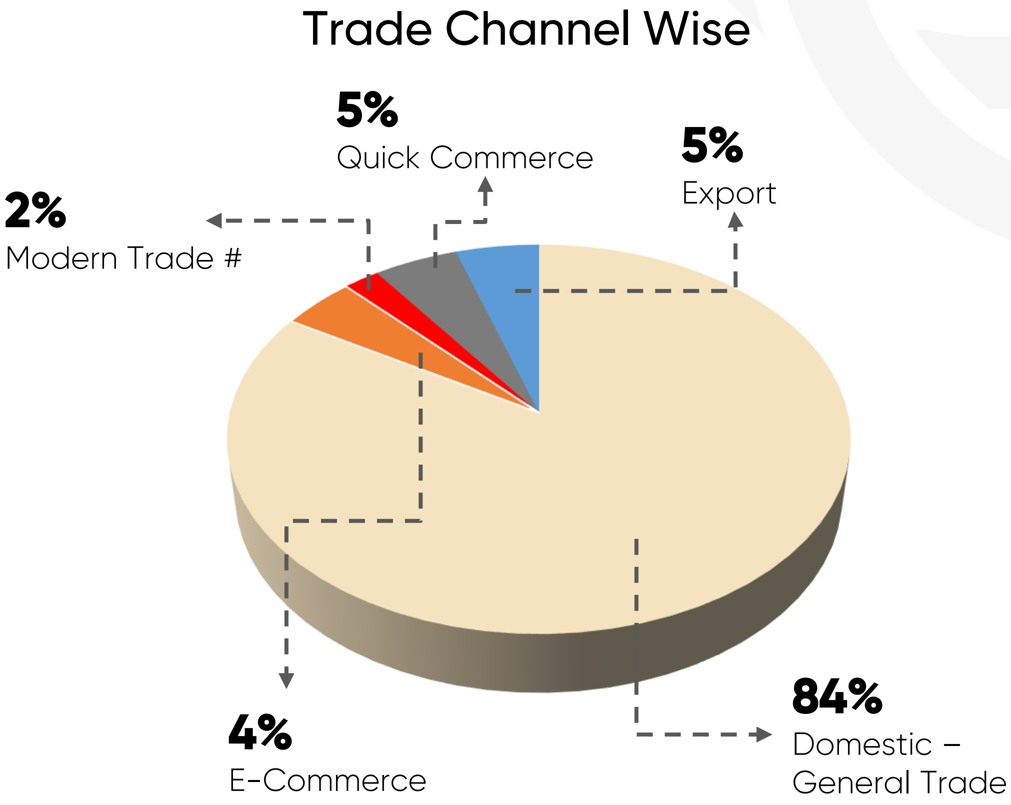
1. Profit figures are YTD annualized, ROE excludes Non-Controlling Interest
2. Receivable and Inventory days are based on operating income and Payables on cost of goods sold
3. Net worth includes Non-Controlling Interest

^Annualized

Revenue Contribution (1/2)

Q1 FY27





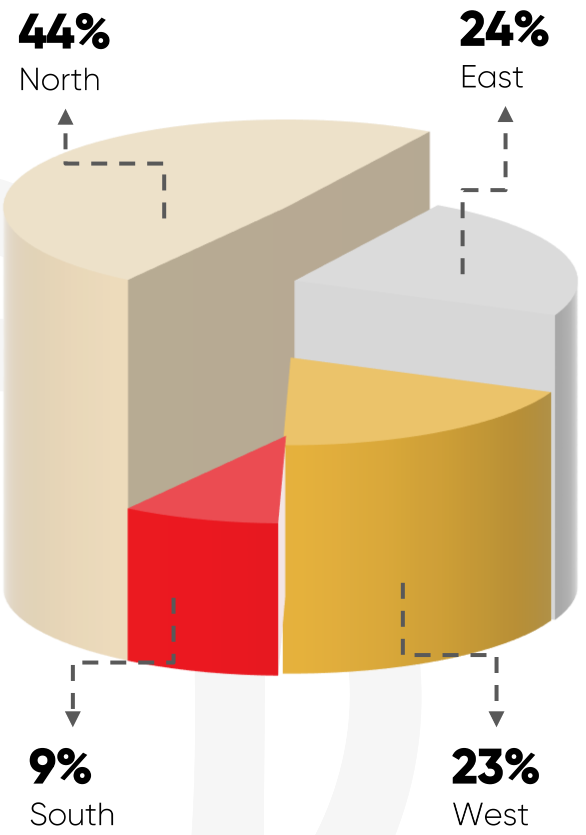
*Force Gowear and Pepe are part of Force NXT

#Modern Trade includes revenue from EBOs

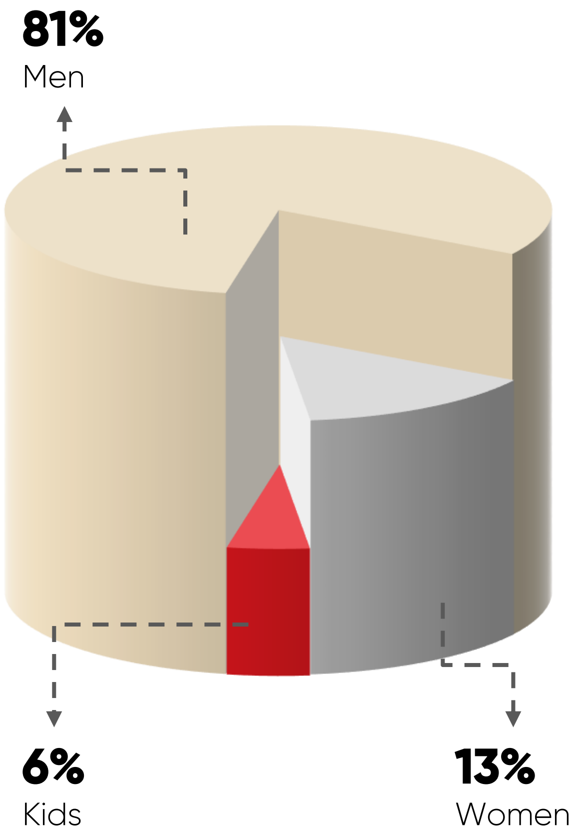
Revenue Contribution (2/2)

Q1 FY27

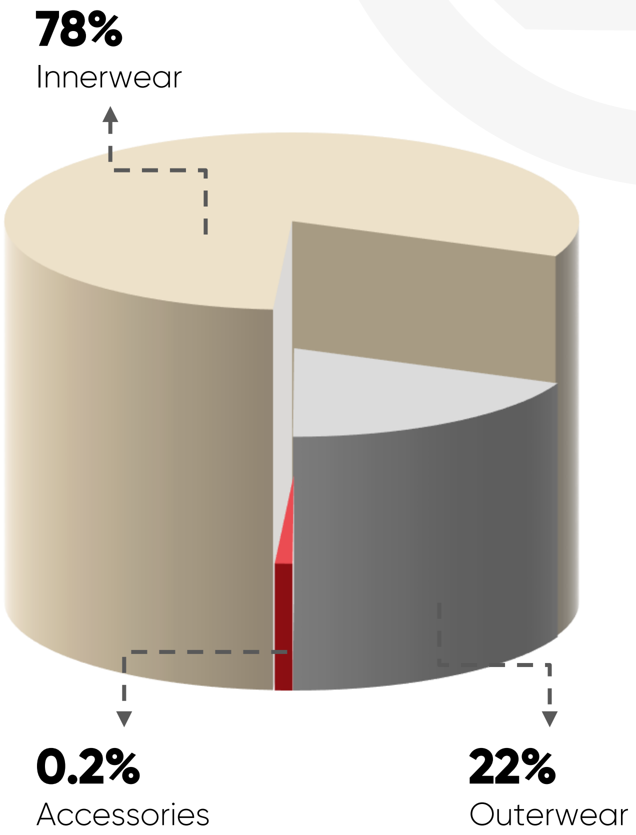
Region Wise



Gender Wise



Category Wise



Our Brand Ambassadors

Brand Ambassadors:

Yami Gautam
Mahesh Babu
Akshay Kumar
Saif Ali Khan

Ad Spends as % of Revenue

By capping annual advertisement expenses at **₹1,000 million**, ad spends as a percentage of revenue will decline in the coming years, aiding **profitability**.

Project Lakshya Updates (1/2)

What are we doing?

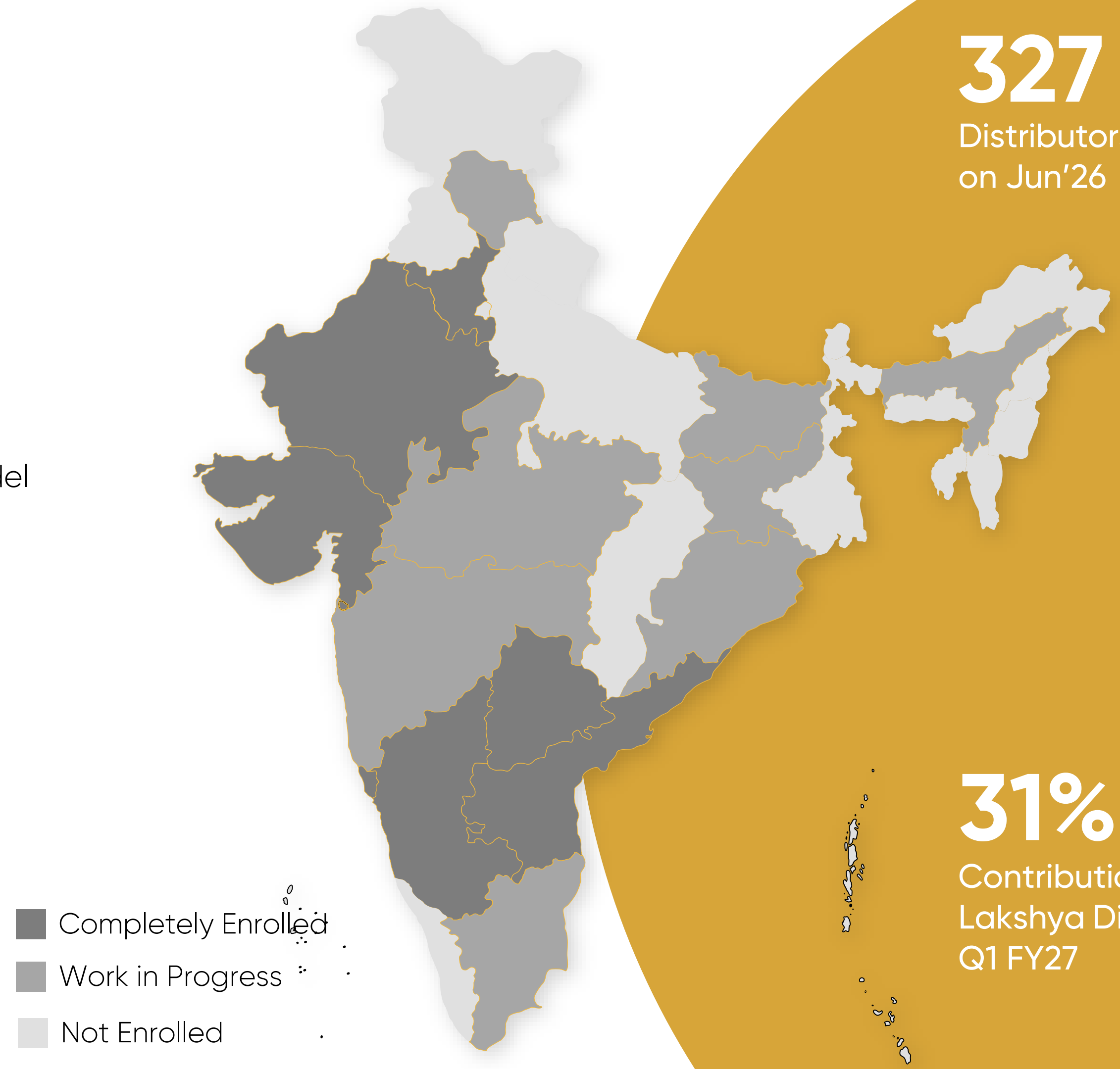
- Mapping retail network in area allocated to distributor
- Enrolling retailers into Project Lakshya
- Execute Retailer Bonding Programs to ensure higher retention
- Implementation of ARS and DMS at distributor level
- SOPs laid out for distributors leading to improved performance

Why?

Reinvent the entire distribution model and transition from a push model to a replenishment-based model leading to a Demand-Pull Environment

Outcomes

- Increased market penetration
- Increased primary sales and secondary sales
- Availability of last mile data from retailer
- Distributor performance analysis
- Efficient Product Planning & Inventory Management
- Improved working capital for distributor



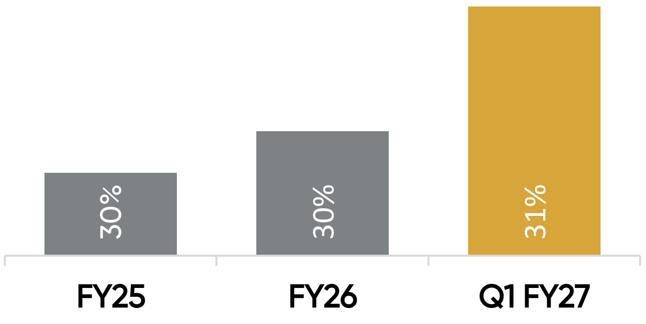
327
Distributors as on Jun'26

31%
Contribution % of Lakshya Distributors in Q1 FY27

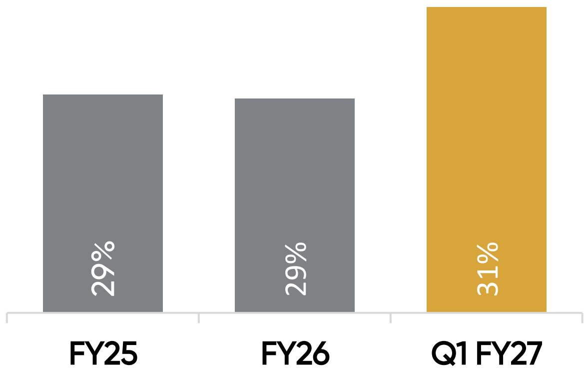
Project Lakshya Updates (2/2)

Dollar Retailer Bonding Program

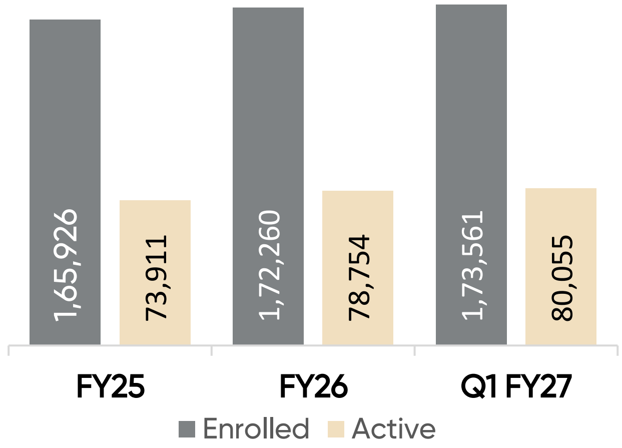
Value Contribution



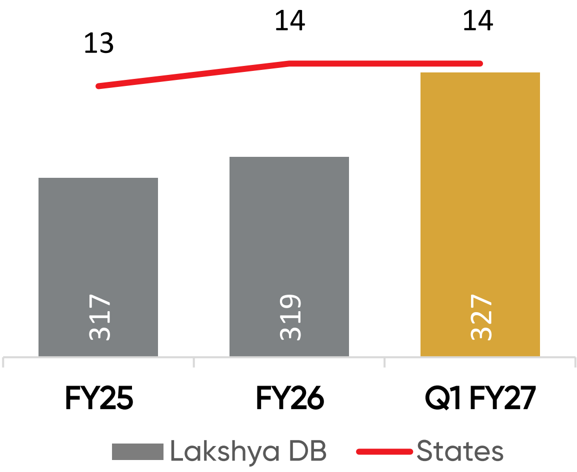
Volume Contribution



Lakshya Retailers



Lakshya DB



Penetrating Countries Across The World

Export Revenue in Q1 FY27

₹ 191 Million

15 Countries

Where We Export

DOLLAR
WEAR THE CHANGE

50 GLORIOUS YEARS

About

Dollar Industries Limited

A Leading Player in Branded Outerwear and Innerwear

Established in 1972, we have been able to solidify our presence as one of the leading players in the Indian hosiery space.

~300 Million
Garment manufacturing capacity (pieces)

15%
Market share in the Indian hosiery space

2000+
Products across all segments of presence

2400+
Total employees

15 Countries
Export presence

04
Manufacturing units

1500+
Strong Pan-India dealer network

900+
Presence across large format stores

Mapping Our Progress Over 50 Years

1972-73
Started our journey as Bhawani Textiles, a proprietary firm, under the leadership of Shri Dindayal Gupta

2005–06
Roped in Bollywood actor Salman Khan as the brand ambassador of Dollar Club

2007-08
Rebranded ourselves as Dollar Industries Limited

2009-10
Roped in Bollywood actor Akshay Kumar as the brand ambassador of Dollar Bigboss

2015-16
We established 80,000+ MBOs across India and emerged as the highest-selling Indian innerwear brand in the Middle East

2016-17
- Secured 2% of overall revenues from Force NXT within a year of its launch
- Widened the reach of Missy and Bigboss Dollar range of products

2017-18
- Shares were listed on NSE
- Entered into a joint venture with Pepe Jeans Europe BV to manufacture premium range of products

2018-19
Shares were listed on BSE

2019-20
- Implemented Project Lakshya to increase reach and range in the market
- Shri Dindayal Gupta, Chairman Emeritus was conferred with WBHA "Hall of Fame" Award, 2020

2020-21
- Revamped our brand identity by introducing a new brand logo and architecture
- Launched our new TVCs for men's and women's sections

2021-22
- First EBO launched in October 2021
- G.O.A.T Brands Pte enters as new partner in Pepe Jeans Innerfashion J.V
- Launched a complete bra range for women

2022-23
- Opened a total of 14 EBO's
- Launched Rainwear series under Dollar Protect
- Roped in Bollywood actor Saif Ali Khan as the Brand ambassador for Dollar Lehar

2024-25
- Roped in actor Mahesh Babu as the Brand Ambassador for Dollar Bigboss for South India

2025-26
- Initiation of the process to bring Dollar Brand into our Company, Dollar Industries

Dollar Portfolio (1/2)

DOLLAR MAN

Big Boss | J-Class | Athleisure

Vests, Briefs, Trunks, Gym Vests, Socks, Tank Tops, Crew Necks, Polos, Henley, Bermudas, Capri, Track Pants, Joggers

DOLLAR WOMAN

Missy | Athleisure

Leg Wears, Casual Wear, Brassiere, Camisoles, Panties, Socks, Kurti

DOLLAR ALWAYS

Lehar

Vests, Briefs, Trunks, Panties, Socks, Camisoles

DOLLAR THERMALS

Ultra | Wintercare

Thermal V-necks, Thermal Trousers, Long Camisoles, Short Camisoles, Socks

DOLLAR JUNIOR

Champion

T-shirts, Bermudas, Trousers, Socks

DOLLAR PROTECT

Rainguard

Raincoats, Rainwear, Windcheaters, Winter Jackets

Dollar Portfolio
(2/2)

FORCE NXT®

Innerwear & Athleisure

Brief	Trunk	Vest	T-Shirt	Henley	Tank Top
Muscle Tee	Long Sleeve T-Shirt	Polo T-Shirt	Jogger	Track Pant	Shorts
Boxer Shorts	Sweat Shirt	Hoodie	Jacket	Long Sleeve Thermal Tee	Long Thermal Trouser

Activewear

Tank Top	Muscle Tee	T-Shirt	Shorts	Jogger	Track Pant

Brand Architecture Breakup

PREMIUM	DOLLAR THERMALS; FORCE NXT INNERWEAR | ATHLEISURE; Pepe Jeans LONDON	ASP - ₹ 230-250
MID-PREMIUM	DOLLAR JUNIOR; DOLLAR MAN; DOLLAR PROTECT; DOLLAR WOMAN	ASP – ₹ 85-95
ECONOMY	DOLLAR ALWAYS	ASP - ₹ 45-55

Edging Past

Competition with Integrated Value Chain

2.5 Million

Metres per month Captive elastic production capacity

700 Tonnes

Average monthly output of Ne 20s to 40s single yarn

400 Tonnes

Monthly installed capacity of bleaching and dyeing

0.3 Million

Pieces per day Captive cutting capacity

300 Tonnes

Monthly captive knitting capacity

Manufacturing Facilities:

- Kolkata
- Ludhiana
- Tirupur
- Delhi

Our Value Chain

- Procurement
- Spinning
- Knitting
- Dyeing and bleaching
- Cutting
- Stitching
- Marketing and distribution

Widening Footprint

To Cater To Larger Population

Sales Team	Warehouses	Dealer Network	Retail Reach
650+	20+	1500+	1,45,000+

Branches	Depots
14	15

Multi-Platform
E-Retail Presence

Flipkart · Myntra · snapdeal · AJIO · amazon

Modern Trade &
E-Commerce

FASHION FACTORY BRANDS FOR LESS · VISHAL MEGA MART · spencer's Makes fine living affordable · baazar · insta mart
DMart · CENTRO · Baazar Kolkata · TRENDS · zepto

Guided By

Experienced Directors

Managing Director

Mr. Vinod Kumar Gupta

Managing Director

Mr. Binay Kumar Gupta

Whole-time Director

Mr. Krishan Kumar Gupta

Whole-time Director

Mr. Bajrang Kumar Gupta

Whole-time Director

Mr. Gopal Krishnan Sarankapani

Independent Director

Mrs. Divya Newatia

Independent Director

Mr. Srikumar Bandyopadhyay

Independent Director

Mrs. Shalini Jain

Independent Director

Ms. Vibha Agarwal

Independent Director

Mr. Sandip Kumar Kejriwal

Supported By An

Experienced Team

President, Marketing

Mr. Ankit Gupta

Vice-President, Sales

Mr. Aayush Gupta

Vice-President, Strategy

Mr. Gaurav Gupta

Chief Financial Officer

Mr. Ajay Kumar Patodia

Company Secretary

Mr. Abhishek Mishra

Deputy GM – HR & Admin

Ms. Aditi Ghosh

GM – Sales

Mr. Sanjay Srivastava

GM – Marcom & Branding

Mr. Shantanu Banerjee

GM – Fabric Division

Mr. Vedpal Verma

GM – Channel Strategy & Transformation

Mr. Amit Kumar

Growth Drivers

Strategic Priorities

- Leveraging new Brand Overhaul
- Investing in Digitization
- Growth Through Project Lakshya
- Growth Through EBOs
- Partnering for Growth
- Diversifying Portfolio in Adjacent Segments

Change In The Brand Architecture

What are we doing?

- 6 categories created – MAN, WOMAN, JUNIOR, ALWAYS, THERMALS, PROTECT
- Akshay Kumar as our brand ambassador for Dollar man
- Signed Yami Gautam as our brand ambassador for Dollar Women
- Redesigned our logo to enhance connect with the consumers
- Roped in Saif Ali Khan for Dollar Always

Why?

To change the perception that Dollar is just a men's innerwear brand

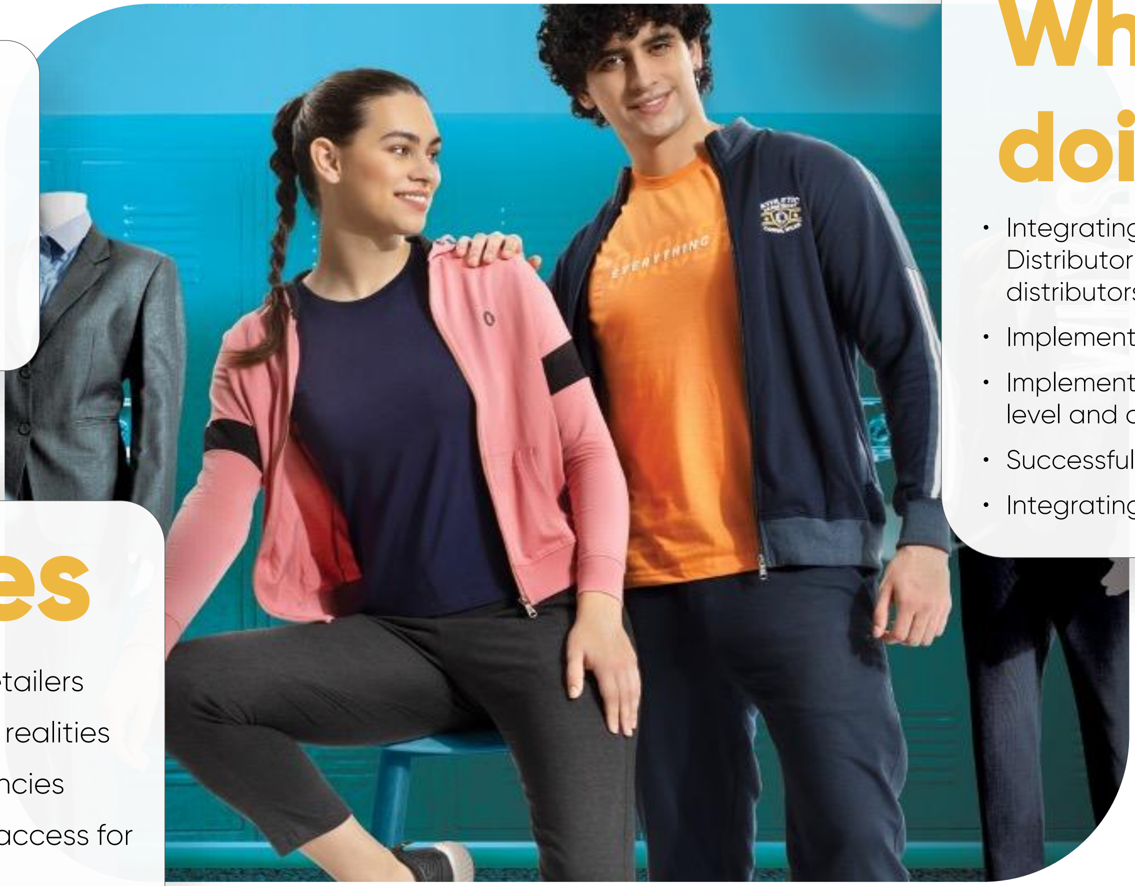
13.3%

Share of women's segment revenue in Q1 FY27

Outcomes

- We have been able to significantly enhance our brand recall through our dedicated branding initiatives.
- We now address the needs of a huge consumer spectrum through differentiated price categories: premium, mass premium and economy
- We seamlessly connect with the millennials and cater to their needs

Integrating
Digitalization To Increase Efficiencies



Why?

To integrate digitalization in our daily operations to increase efficiencies

What are we doing?

- Integrating Auto Replenishment System (ARS) and Distributor Management Systems (DMS) for our Lakshya distributors
- Implemented ARS at the supply chain level
- Implementing an after-sales service app at the retail level and activity tracker for the sales team
- Successfully transitioned to SAP Hana S/4 ERP system
- Integrating automated tele calling for our tele-callers

Outcomes

- Transparent engagements with retailers
- Deeper insights about on-ground realities
- Increased productivity and efficiencies
- With SAP, gain end-to-end data access for effective strategy execution

Strategic

Partnership for Sustainable Growth

Joint Venture with G.O.A.T

- We entered a 51-49 JV with G.O.A.T Brands Lab Pte for Pepe Jeans Inner fashion Pvt. Ltd.
- G.O.A.T Brands Lab Pte acquired 50% stake of Pepe and additional 2% non-voting equity
- Multi-brand distributor for men, women and kids' undergarments under athleisure, sportwear, lingerie, leisure wear, sleepwear, lounge wear made of natural fibers and MMF
- Would undertake business operations

Expected outcomes

- Opportunity to widen our supply of finished goods directly to end consumers through D2C channels.
- Go for in-organic growth or brand acquisition.
- Set a foot mark in Super Premium brands

Diversifying Product Portfolio in Adjacent Segment

'Dollar Protect', the ultimate rainwear line that combines elegance with unbeatable protection!

A wide range of raincoats for men, women and kids, made from premium fabric with additional leak-proof stitching of comprehensive waterproofing.

'Dollar Woman' celebrates the freedom of spirit every woman deserves with its newly launched lingerie line with a varied range of products like Everyday Bra, T-shirt Bra, Sports Bra, Beginners Bra, Strapless Bra, Sleep Bra, Nursing Bra.

DOLLAR WOMAN | ATHLEISURE

Proposed Merger of Promoter Group Companies with Dollar Industries

Overview

- The merger involves nine companies:
    1. ADDS Projects Private Limited - Acquires/develops commercial properties; leases to Dollar Industries & affiliates.
    2. Dindayal Texpro Private Limited (de-merged segment) - Job work and makes leggings & kurtis using both Dollar-supplied & independent fabrics.
    3. Amicable Properties Private Limited - Rents out commercial spaces to Dollar Industries & group companies.
    4. Bhawani Yarns Private Limited - Job work and garment manufacturing (leggings & kurtis) with sourced and Dollar fabrics.
    5. Dollar Brands Private Limited - Owns the “Dollar” trademark; manages branding and trademark-related activities.
    6. Goldman Trading Private Limited - Leases developed/acquired properties to Dollar Industries & affiliates.
    7. KPS Distributors Private Limited - Rents out commercial real estate to Dollar Industries & related entities.
    8. PHPL Properties Private Limited - Holds & leases properties for Dollar Industries & group companies.
    9. Zest Merchants Private Limited - Provides leased real estate for operational infrastructure of the group.

- The company aims to strengthen **in-house production** capacity, reduce **intercompany transactions** and avoid **conflict of interest**

- Post the proposed merger, all the mentioned promoter group companies will be **consolidated** into **Dollar Industries Limited**, enabling it to independently manage key business verticals:
    1. Brand Ownership & IP through the merger Dollar Brands Pvt. Ltd.
    2. Manufacturing & Job Work via consolidation of Dindayal Texpro Pvt. Ltd. and Bhawani Yarns Pvt. Ltd
    3. Real Estate Leasing by merging Goldman Trading, ADDS Projects, Amicable Properties, KPS Distributors, PHPL Properties, and Zest Merchants

Current Status: **Approved** by **BSE & NSE** and endorsed by **Shareholders** (Court Convened Meeting, as per Hon'ble NCLT, Kolkata directions)

Q1 FY27

FINANCIAL SUMMARY

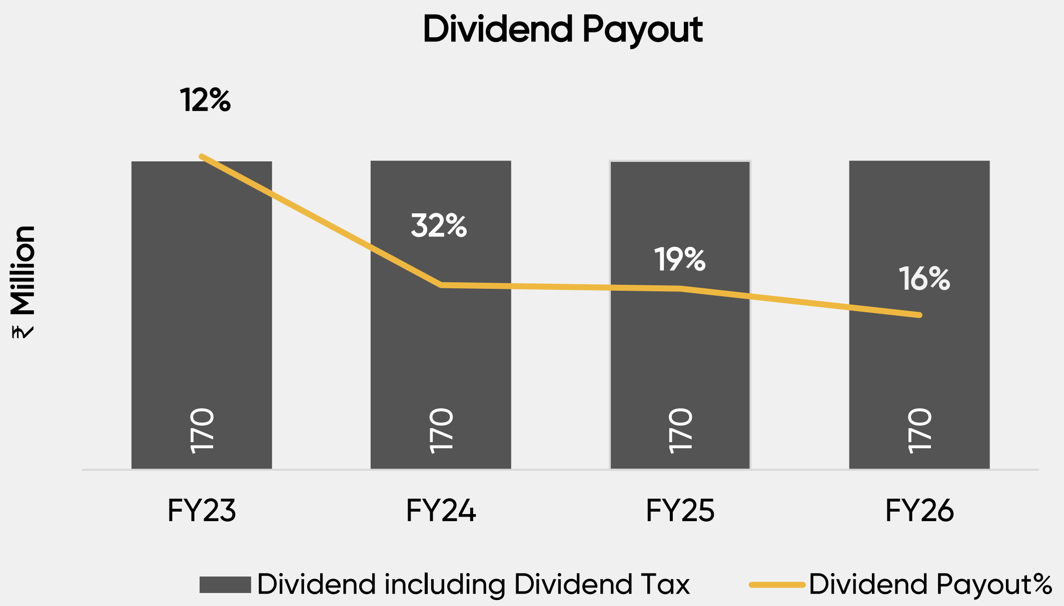
Summary Profit & Loss

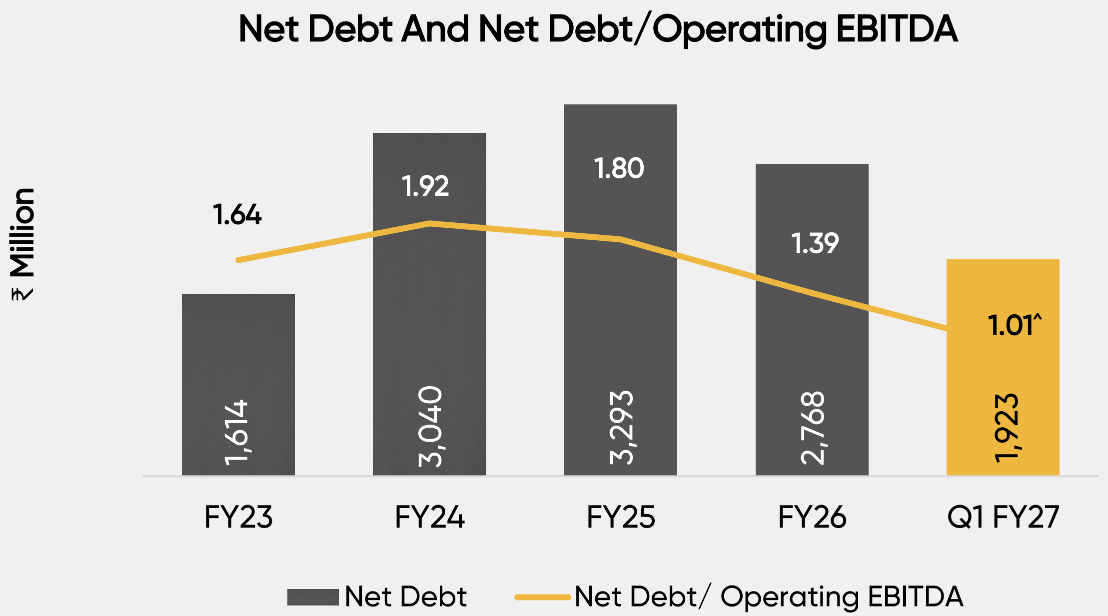
₹ Million

Particulars	Q1 FY27	Q1 FY26	YoY Change	Q4 FY26	QoQ Change	FY26
Operating Income	4,048	3,991	1.4%	6,215	(34.9%)	18,810
Gross Profit	1,512	1,415	6.9%	1,744	(13.3%)	6,216
Gross Profit (%)	*37.4%*	*35.4%*	*192 bps*	*28.1%*	*930 bps*	*33.0%*
Operating EBITDA	478	429	11.4%	577	(17.2%)	1,997
Operating EBITDA Margin (%)	*11.8%*	*10.7%*	*106 bps*	*9.3%*	*252 bps*	*10.6%*
Other Income	8	7	27.7%	12	(30.2%)	42
Finance Cost	55	65	(14.5%)	58	(4.4%)	244
Depreciation	93	95	(1.4%)	108	(13.8%)	397
PBT	349	284	22.9%	426	(18.1%)	1,422
PAT	260	213	22.1%	326	(20.1%)	1,074
PAT Margin (%)	*6.4%*	*5.3%*	*108 bps*	*5.2%*	*118 bps*	*5.7%*
Diluted EPS[1] (₹)	4.59	3.76	22.1%	5.74	(20.1%)	18.94

1. EPS figures are not YTD annualized

Focus on Shareholder Value Creation

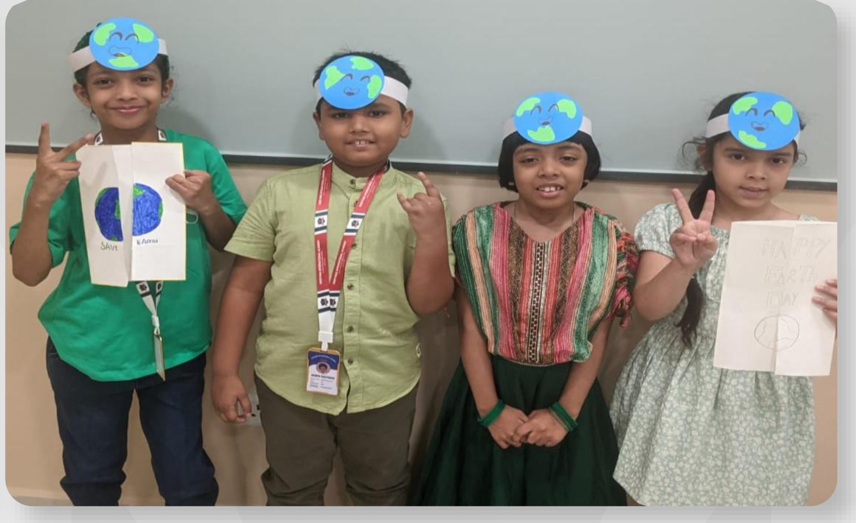




Consistent dividend payout

Company judiciously allocating its capital to balance between dividend payout and investment for growth

^Annualized



ESG at Dollar Industries

Contributing Towards a Greener Future
Environment

Solar Power

150 Lakh
Units/Year
Power generation capacity of the solar power plant in Tirupur

12 MW
Total power generation capacity as on Jun'26

Wind Power

70 Lakh
Units
Total power generated annually

4.95 MW
Total power generation capacity of our four windmills

Zero Liquid Discharge

13.5
Tonnes
Daily production capacity of our effluent treatment plant

1000 KL
Zero liquid discharge capacity with multiple evaporators

Empowering Our Biggest Asset
Social (1/2)

Employee Engagement
Engaging with our employees on a daily basis to address their grievances

Women Empowerment
Working towards reducing the gender gap and creating a safe working environment

Skill Development
Conducting regular on-the-job and off-the-job training sessions to upskill our employees

Diversity And Inclusion
Implementing anti-harassment and Anti-discrimination policies across all verticals of our company

Empowering Our Biggest Asset
Social (2/2)

Donated ~**Rs 12 millions for educational purposes to** Acharya Gurukul Haripur; Hariyana Shiksha Kendra, Vichaar Nirmaan Foundation & Vanprasth Sadhak Ashram

Donated **~Rs 3 millions for medical facilities to Bhawani Parivar Matri Sangh, Delhi and Marwari Relief Society, West Bengal**

Donated **~Rs 0.6 millions** for installation of **Water Hut Services across West Bengal**

Donated **Rs 1.2 millions to Akhil Bharat Goseva Sansthan; Calcutta Pinjrapole Society and Rajasthan Gokalyan**

Strengths That Drive Governance

Diverse and experienced Board of Directors

Promoters possess **>3 decades of experience**

All members of the Nomination & Remuneration Committee are Independent Directors

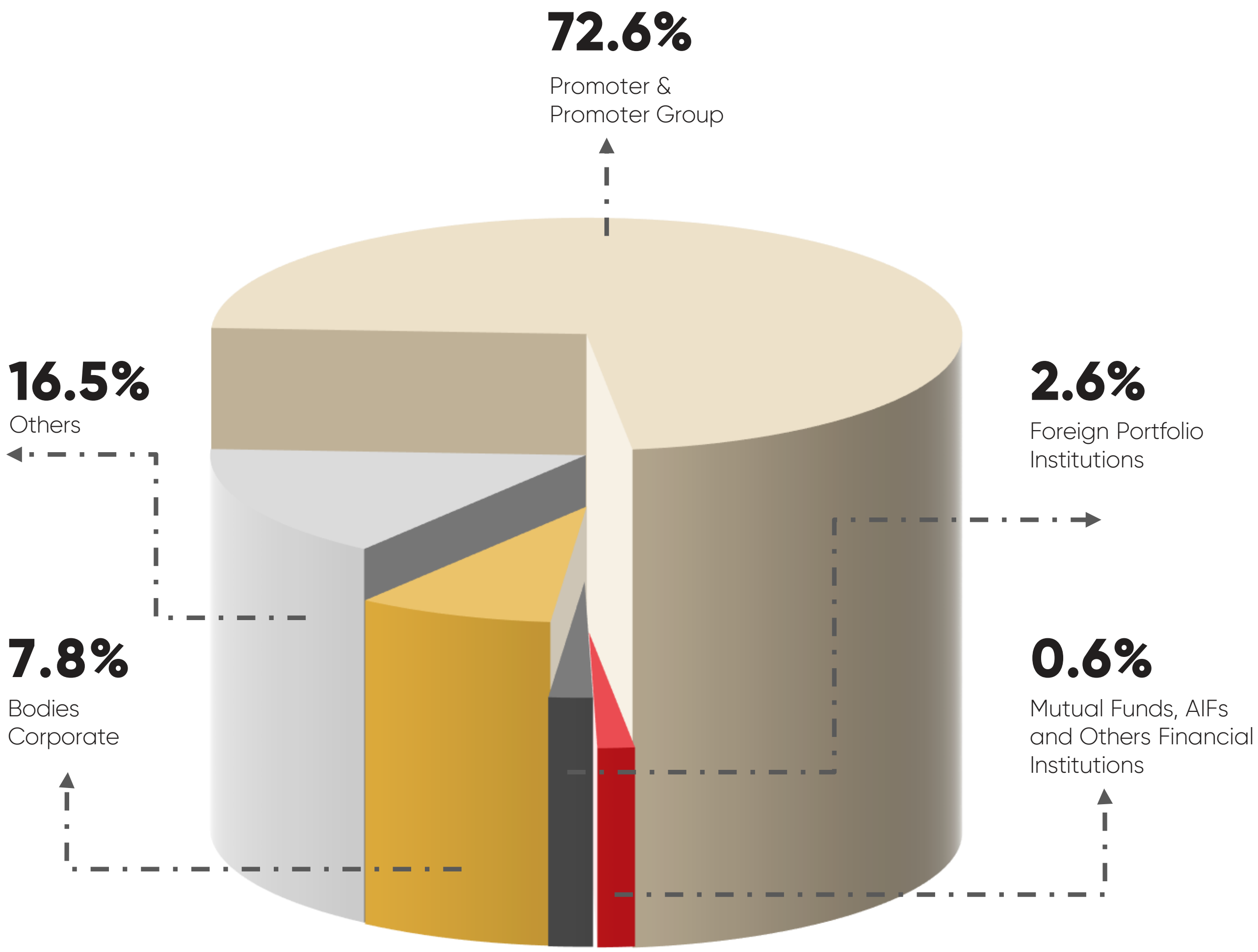
Independent **Directors account for 50%**

75% members of the Audit Committee consist of **Independent Directors**

We have three **Woman Independent Director** on our Board

Shareholding Summary

Shares Information As on 30th June 2026	
NSE Ticker	DOLLAR
BSE Ticker	DOLLAR
Market Cap (INR Cr)	**1,518.29**
% Free-float	**27.43%**
Free-float market cap (INR Cr)	**416.40**
Shares outstanding	**5,67,16,120**



Why DOLLAR?

Wide reach
Channel expansion & Omni Channel strategy

Integrated operations
Integrated value chain

Multi-brand portfolio covering wider user base
Increasing share of non-male users

Favourable financial positioning
Continuously strengthening financials

ANNEXURE

Our VISION

Dollar in everyone's lives.

Medium-term vision:

We aspire to metamorphise the Company into an aspirational brand by offering premium and super premium products

Long-term vision:

To emerge as a complete brand and distribution company present across multiple categories of fashion wear – from garments to innerwear

Our MISSION

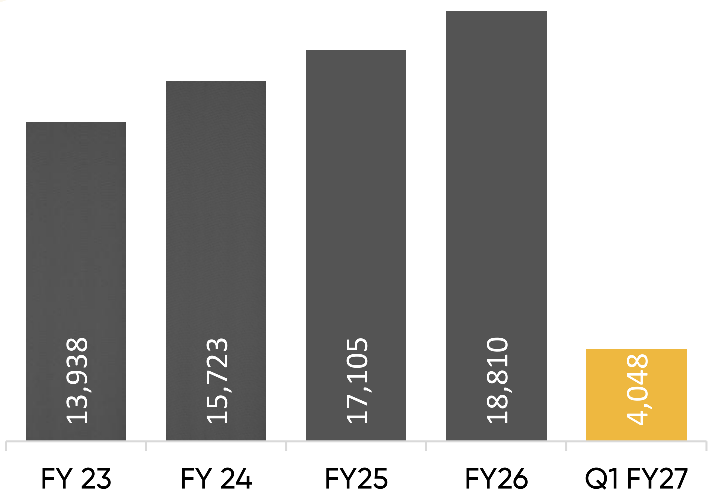
- To emerge as India's leading and most-loved innerwear brand
- To make fashionable yet affordable outerwear and innerwear
- To provide our customers with a higher standard of apparel
- To reach out to customers conveniently (modern trade and e-commerce)
- To outperform industry standards in terms of quality of earnings
- To enhance the lives of people centred around Dollar
- To achieve high governance standards

Core VALUES

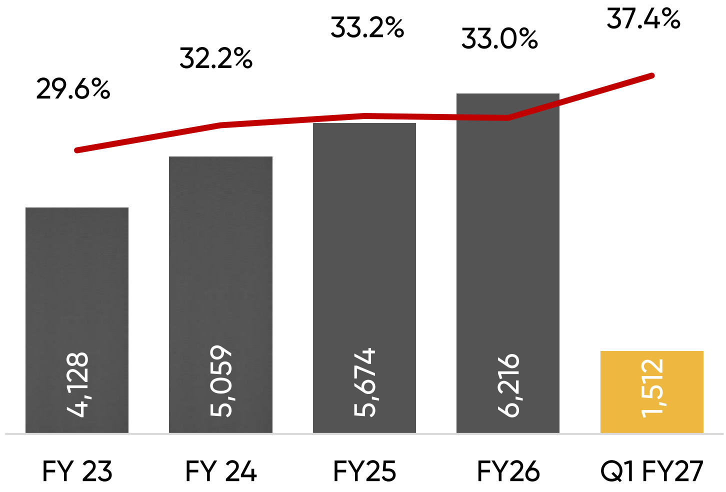
- Insights and constant innovation are a way for Dollar. We also add value to the Dollar experience so as to keep it more vibrant and relevant
- The benchmark for Dollar's success is customer satisfaction
- Dollar delights its customers through a range of products that not only deliver comfort, but are constantly upgraded to keep the styling in line with the latest trends
- Business integrity is the way of life at Dollar. The Company is proud to stand by integrity and transparency in all its dealings and ensures adherence to highest standards of business ethics
- At Dollar, we value time and its optimum utilisation for timely decision making

Performance Track Record

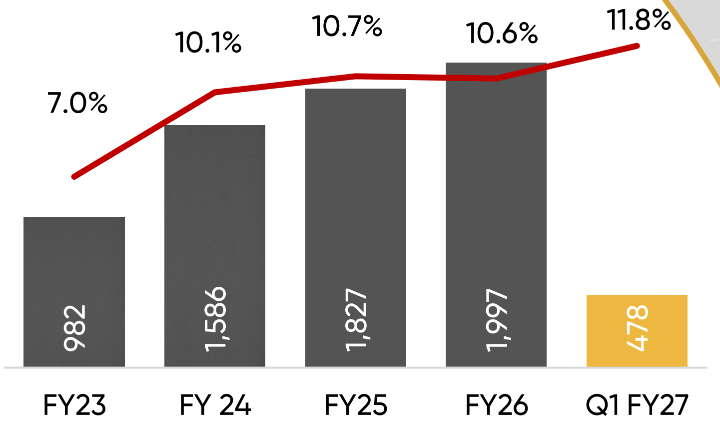
OPERATING INCOME (₹ Mn)



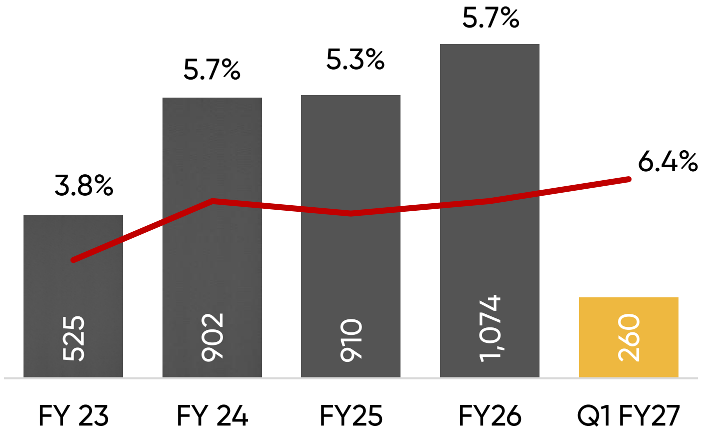
GROSS PROFIT (₹ Mn & % MARGIN)



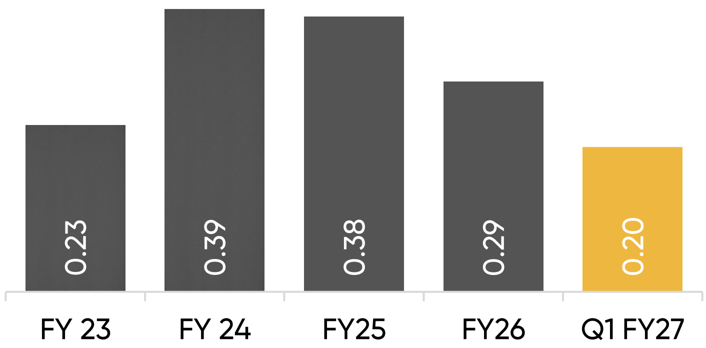
OPERATING EBITDA (₹ Mn & % MARGIN)



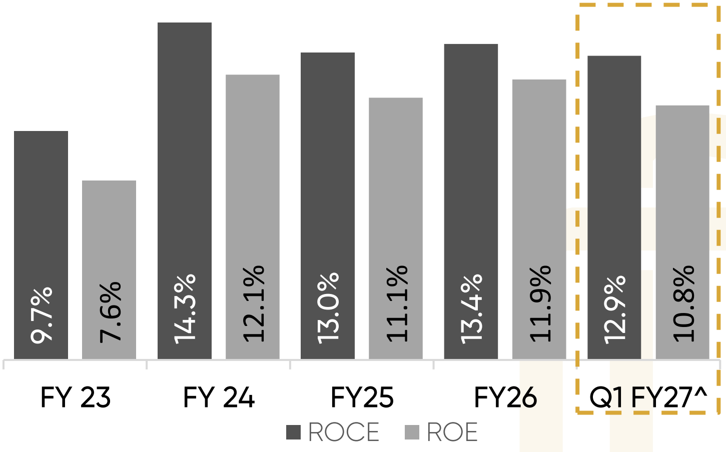
PAT (₹ Mn & % MARGIN)



NET DEBT – EQUITY RATIO



ROCE & ROE*



*ROE excludes Non-Controlling Interest; ^Annualized

Cash Conversion Cycle Break Up

Particulars	30-Jun-25*	31-Mar-26	30-Jun-26*
Receivable Days[1]	120	115	130
Inventory Days[2]	125	102	124
Payable Days[3]	72	63	94
Cash Conversion Cycle[4]	**173**	**154**	**160**

1. Receivables days for is calculated by multiplying the average accounts receivables by 365/91 and dividing the result by the revenue from operations for the year/ period
2. Inventory days is calculated by multiplying the average inventory by 365/91 and dividing the result by the revenue from operations for the year/ period
3. Payables days is calculated by multiplying the average accounts payable by 365/91 and dividing the result by the Cost of Goods Sold for the year/ period. COGS includes sub-contracting expense
4. Cash conversion cycle is calculated by adding Receivables days to Inventory days reduced by Payables days

*Annualized

DOLLAR
WEAR THE CHANGE
50 GLORIOUS YEARS

Stars of the East, 2026

Our Chairman & Managing Director, Mr. Vinod Kumar Gupta has been honoured at the **Neo Wealth Hurun Stars of the East 2026,** recognising outstanding leadership and enduring excellence in the apparel industry.

THANK YOU

Chief Financial Officer

Ajay Kumar Patodia

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Investor Relations Advisor

Mudit Nahata

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