6th August, 2026

The Listing Department, **The Calcutta Stock Exchange Ltd.** 7, Lyons Range, Kolkata – 700001 Scrip Code- 022035	The Manager Department of Corporate Services, **BSE Limited** P. J. Towers, Dalal Street, Mumbai - 400001 Scrip Code- 531241	The Manager, Listing Department, **National Stock Exchange of India Ltd.** Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400051 Symbol- LINC

Dear Sir / Madam,

Sub: Press Release

Please find enclosed herewith the Press Release relating to the Financial Results for the quarter ended 30th June, 2026.

This is for your information and records.

Thanking You

Yours faithfully
For LINC LIMITED

DIPANKAR DE Digitally signed by DIPANKAR DE Date: 2026.08.06 19:12:06 +05'30'

DIPANKAR DE
Company Secretary

Press Release

Kolkata, West Bengal, 06th August, 2026: Linc Limited (Formerly Linc Pen & Plastics Limited), one of the most trusted names in the writing instruments & stationery business, announced its Q1 FY27 results today. The Board of Directors of Linc Limited at its meeting held on 06th August, 2026 took on record the unaudited Financial Results for the first quarter of the Financial Year 2026-27. Linc has a robust domestic and international presence spreading to more than 40 countries and the brand is respected for producing world-class and innovative products.

₹Lakhs

Financial Summary	Q1 FY27	Q1 FY26	YoY%	Q4 FY26	QoQ%	FY26
Total Income	13,940	13,819	0.9%	14,024	(0.6%)	55,130
EBITDA	1,254	1,435	(12.6%)	2,035	(38.3%)	6,778
EBITDA Margin	*9.0%*	*10.4%*	*(139 bps)*	*14.5%*	*(551 bps)*	*12.3%*
PAT*	581	705	(17.6%)	1,046	(44.5%)	3,274
PAT Margin	*4.2%*	*5.1%*	*(93 bps)*	*7.5%*	*(329 bps)*	*5.9%*
EPS (In ₹)	0.98	1.18	(17.6%)	1.76	(44.5%)	5.50

*PAT is PAT attributable to the owners of the parent

Commenting on the results, Mr. Deepak Jalan, Managing Director, Linc Limited said*:*

"Total income for the quarter stood at ₹13,940 lakhs, representing year on year growth of 0.9%. The performance remained broadly stable despite an uncertain operating environment and reflected varying trends across our revenue segments. Corporate Sales declined by 14% against a high prior year base, while Exports decreased by 3%, primarily due to geopolitical uncertainties affecting global trade flows. In contrast, General Trade grew by 8%, while e-commerce maintained strong momentum, registering growth of 32%. This growth was supported by sustained demand for our product portfolio and the increasing contribution from Linc On, our e-commerce focused subsidiary.

Corporate Sales are inherently requirement based and subject to the timing of order execution. Consequently, quarterly fluctuations are a characteristic of the segment and do not indicate a structural change in the business. The steady growth in General Trade and the strong performance of e-commerce underscore the continued progress of our consumer focused brand and distribution initiatives, notwithstanding the external headwinds affecting the export business.

EBITDA for the quarter stood at ₹1,254 lakhs, with an EBITDA margin of 9.0%, representing a year on year contraction of 139 basis points. The margin pressure was primarily attributable to an increase in polymer prices, our principal raw material, driven by supply constraints and higher crude oil prices. Given the prevailing competitive environment, the pass through of higher input costs will be undertaken gradually over the coming quarters. In the interim, we remain focused on mitigating the impact through disciplined cost management while closely monitoring input cost movements.

Profit after tax for the quarter stood at ₹581 lakhs, translating into a PAT margin of 4.2%.

Looking ahead, elevated polymer prices remain a near term consideration. However, we expect these pressures to ease progressively and will continue to maintain a disciplined approach to cost management in the interim.

Our international growth initiatives continue to progress broadly in line with our previously outlined plans. Uni Linc, our joint venture with Mitsubishi Pencil Co., remains operationally stable, with exports accounting for more than 50% of its revenue during the quarter. Operations at our joint venture in Türkiye continues to progress steadily.

The development of our subsidiary with Morris of Korea remains linked to the commissioning of the upcoming manufacturing facility in West Bengal, which is expected to become operational by Q3 FY27. Sales momentum at our Kenya subsidiary has begun to improve, and we expect this positive trend to strengthen over the coming quarters. Linc On has remained stable in the current quarter and is expected to gain momentum in the periods ahead.

While the ramp up of some of these initiatives has taken longer than initially envisaged, we believe the foundations being established are robust and well considered. The benefits of an improving product mix, disciplined execution and deepening strategic partnerships are expected to become increasingly visible as near term input cost pressures moderate. We remain committed to strengthening the business and creating a platform for sustainable long term growth."

Key Highlights in Q1 FY 27

- **Total Income:**
  - ₹ 13,940 Lakhs in Q1 FY27, registering a YOY increase of 0.9% over Q1 FY26
- **EBITDA:**
  - ₹ 1,254 lakhs in Q1 FY27 down by 12.6% against Q1 FY26 & EBITDA Margin stood at 9.0%
- **PAT:**
  - ₹ 581 lakhs in Q1 FY27 down by 17.6% against Q1 FY26. PAT Margin was at 4.2%
  - EPS stood at ₹0.98 in Q1 FY27 as against ₹1.18 in Q1 FY26
- **Net Debt:**
  - Net Debt stood at ₹ (1,194) lakhs in Jun'26 as against ₹(686) lacs in Mar'26
  - Net Debt / EBITDA stood at (0.24) in Jun'26

About Linc Limited

Linc Limited is one of India's most trusted Writing Instrument brands with a national and international presence in over 40 countries. Linc is considered among the top pen companies in India with a constant endeavour to bring out new innovative pens with innovative technologies and packaging. Established in 1976 by Mr. Suraj Mal Jalan, Linc is currently headed by Mr. Deepak Jalan, Managing Director. We have our manufacturing units in Serakole and Umbergaon, with a daily capacity of more than two million units with ISO 9001:2008 certification, guaranteeing top quality products. Linc has an exclusive license to distribute and market Uniball products. It is listed on NSE, BSE, and CSE. Linc is a dynamic company addressing the growing needs of the second-most populous country; it is a global organization striving to achieve greater heights through sustainable growth over the years.

For further information, please contact:

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