



4th November, 2025

The Listing Department, The Calcutta Stock Exchange Ltd. 7, Lyons Range, Kolkata – 700001 Scrip Code- 022035	The Manager Department of Corporate Services, BSE Limited P. J. Towers, Dalal Street, Mumbai - 400001 Scrip Code- 531241	The Manager, Listing Department, National Stock Exchange of India Ltd. Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400051 Symbol- LINC
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Dear Sir / Madam,

Sub: Disclosure under Regulation 30 of Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

With reference to the captioned subject and our letter dated 23rd October, 2023 regarding Joint Venture Agreement with Morris Co. Ltd. (“MORRIS”) for a joint venture company, Morris Linc Private Limited (“JVC”), we would like to inform you that the certain terms and conditions of the said Joint Venture Agreement have been revised/modified through an Addendum to the Joint Venture Agreement (JVA), effective from 04th November, 2025.

The main Amendment in the JVA dated 23rd October, 2023 are as follows:

1. In addition to existing products - Anti-ink Dry Marker, with automatic air tight sealing mechanism; Twist Colour Pencil, Inks for Highlighter, Watercolour, Permanent & White Board Marker are added in the list of Products.
2. LINC and MORRIS will have right to appoint 2 Directors and 1 Director of the JVC respectively, as against 2 Directors each mentioned in the JVA.
3. The Reserve Matters mentioned in the JVA stands deleted.

This is for your information and records.

Thanking you,

Yours faithfully,
For LINC LIMITED

DIPANKAR DE
Company Secretary