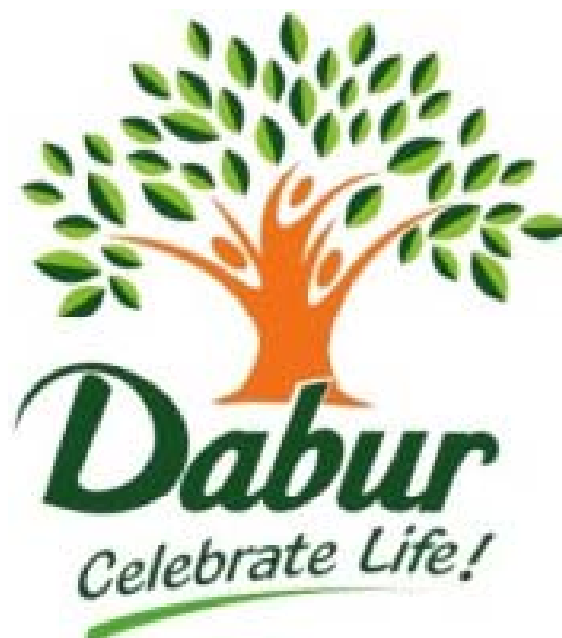


# Dabur India Limited

## Investor Communication

Quarter ended June 30, 2014



*July 28, 2014*

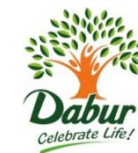
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## Performance Overview : Q1FY2014-15

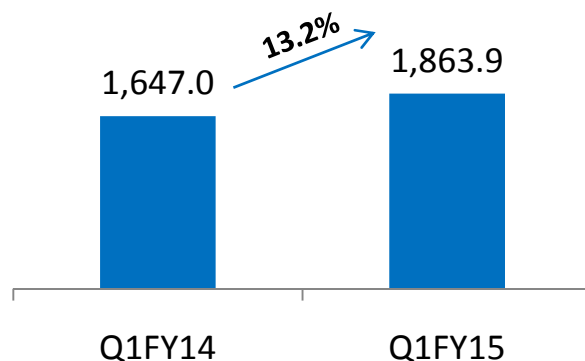


- Consolidated Sales grew by 13.2% to Rs. 1,863.9 crores
- Consolidated EBITDA increased to Rs. 304 crores growing by 12.3%
- EBITDA margins were stable at 16.3% in Q1FY15 v/s 16.4% in Q1FY14
- Consolidated PAT reported an increase of 13.3% to Rs. 210.8 crores

# Financial Performance: Q1 FY15

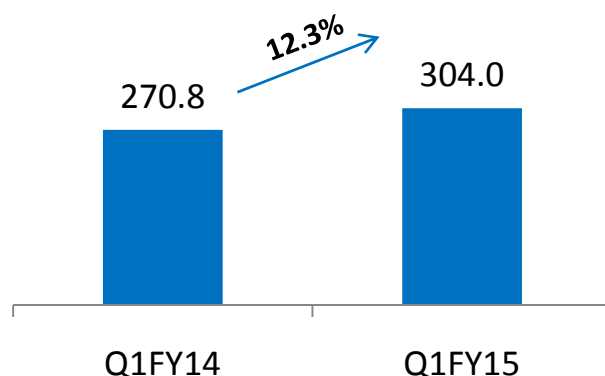


**Revenue**  
(in Rs. Cr.)



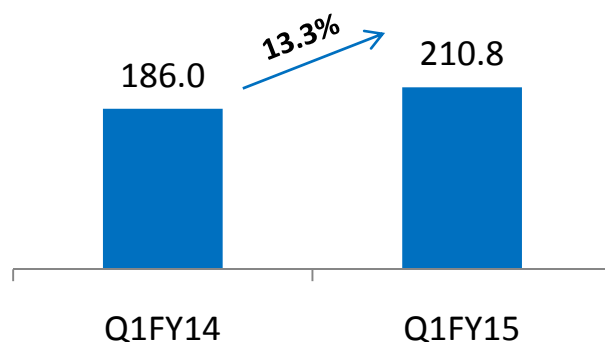
➤ Consolidated sales grew by 13.2% driven by volume growth of 8.8%

**EBITDA**  
(in Rs. Cr.)



➤ EBITDA margin was stable at 16.3% v/s 16.4% in Q1FY14, inspite of higher material costs

**PAT\***  
(in Rs. Cr.)



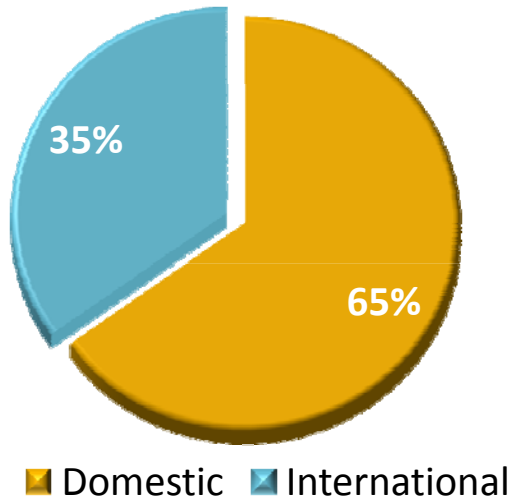
➤ PAT grew by 13.3% with PAT margins stable at 11.3%

\*After minority interest

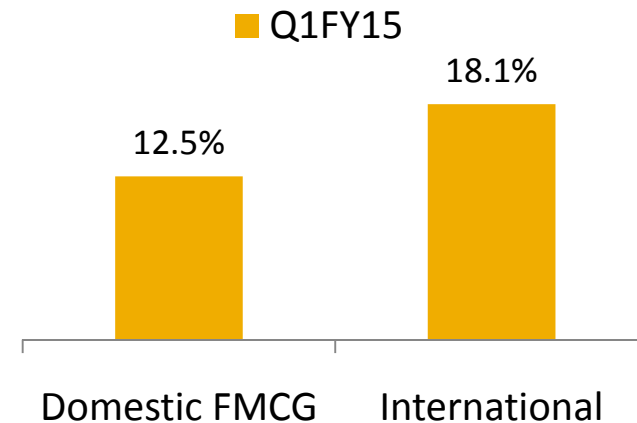
# Business Overview – Q1 FY15



Sales Contribution\*



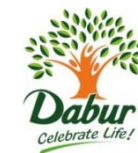
Domestic and International Sales Growth Rates



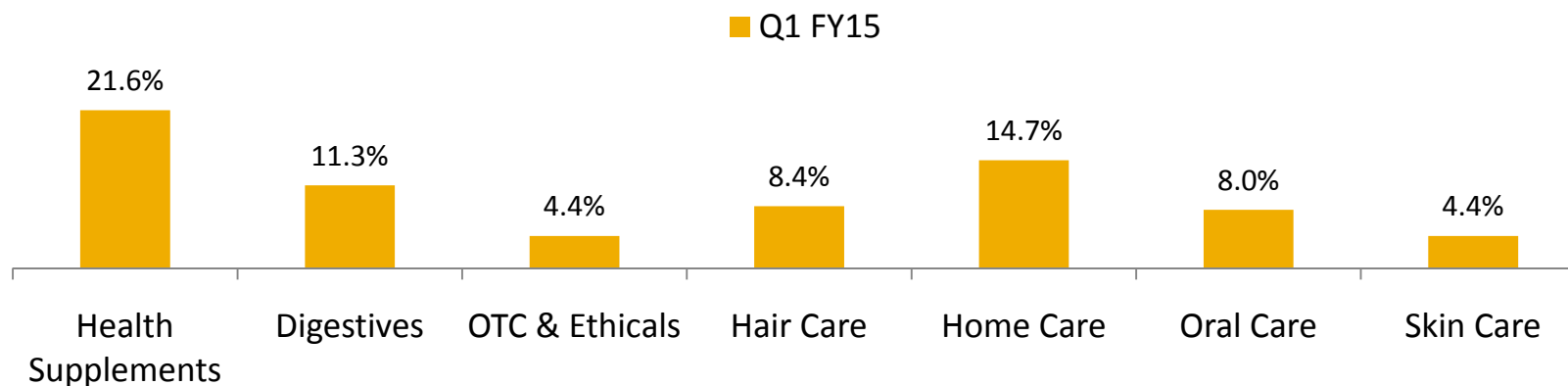
Note: International includes Namaste and Hobi

- International Business contributed to 35% of consolidated sales
- Domestic FMCG business comprising Consumer Care and Foods reported growth of 12.5%
- International Business grew by 18%
- Others consisting mainly of commodity exports witnessed decline due to lower international prices

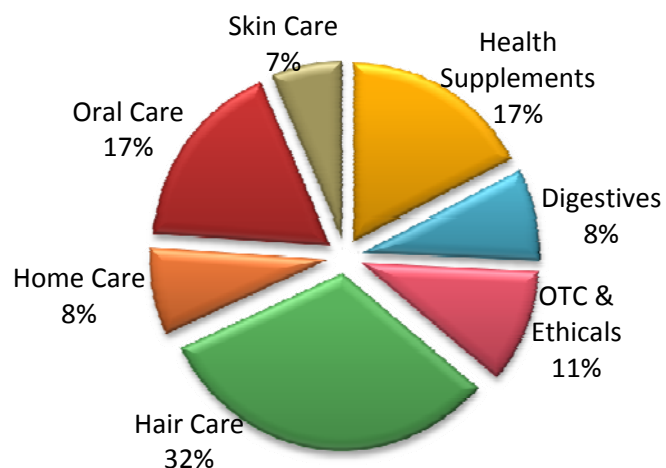
# Consumer Care Business



## Consumer Care Category Growth Rates (%)



## Category Contribution (Q1FY15)



## Highlights

- Health Supplements grew at a robust 21.6% in Q1FY15 driven by Glucose and Honey
- Digestives reported growth of 11.3% in Q1FY15
- Home Care posted growth of 14.7% in Q1FY15

# Health Supplements

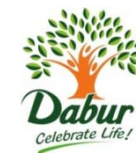


- Health Supplements grew strongly at 21.6% in Q1FY15
- Glucose reported double digit growth in Q1FY15 and registered strong gains in market share
- Honey continued to perform well and grew in double digits
- Dabur Chyawanprash also performed well although its sales are generally low in this quarter



Glucose: Ben 10 pack

# Digestives



- Digestives category grew by 11.3% in Q1FY15
- Hajmola franchise (candy + tabs) performed well and grew in double digits
- Recently launched Hajmola Chuzkara and Natkhat Amrud variant have elicited positive consumer response

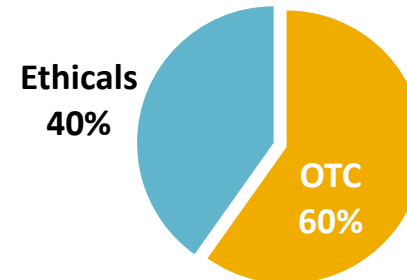


Hajmola: Launch of Chuzkara

# OTC & Ethicals

- OTC & Ethicals portfolio grew by 4.4% in Q1FY15 with the Ethicals portfolio performing well
- Recently introduced Hepano, a product for liver protection, elicited positive response and there are plans to further expand the Ethicals and OTC range with introduction of more products

OTC v/s Ethicals Sales Split (Q1FY15)



**Ethicals: Recently launched Hepano elicited positive response**

# Hair Care

- Hair Care portfolio grew by 8.4% in Q1FY15
- Hair Oils grew by 7.1% in spite of deceleration in category growth rates
- Shampoo portfolio continued to perform well growing by 15.3%
- New products along with refurbished marketing mix expected to drive growth going ahead



**Vatika Enriched Coconut Oil with Hibiscus continues to elicit positive response**



**Vatika Shampoo: Print Campaign**

# Home Care



- Home Care grew by 14.7% in Q1FY15
- The biggest brand - Odonil grew in double digits in Q1FY15 with growth across formats.
- The strategy of getting into newer formats such as Gels and extending Odonil into living spaces is working well for Odonil.
- Sanifresh continued to perform well



**Odonil: Digital initiatives**

# Skin Care



- Skin Care reported growth of 4.4%. Growth was muted due to slowdown in category growth rates
- New digital platform for Gulabari showcasing the 'My Gulabari Recipe Bank' received a good response
- Fem Bleaches reported double digit growth and gain in market share.
- Premium brand Oxy Bleach was under some pressure due to slow down in discretionary spends



**Fem: Launch of Low Unit Pack**



**Fem Miss North India - an on ground initiative**

# Oral Care



- Oral Care grew by 8% in Q1FY15
- Toothpaste portfolio reported growth of 10.7%
- Our premium offerings - Red Toothpaste and Meswak witnessed strong double digit growth and posted gains in market share.
- The value brand Babool was re-launched during the quarter with a superior formulation including the goodness of Clove.
- The toothpowder brand - Lal Dant Manjan was flattish during the quarter but witnessed increase in market share



**Launch of Dabur Babool with Clove Power**

# Foods



- Foods grew well at 21.6% in Q1FY15
- Real Fruit Juices continued to perform well across regions and channels and reported growth of 24% with gain in market share
- A 500 ml SKU was introduced for the first time in the juices category
- Activ Tender Coconut Water was brought out in tetra pack
- Culinary portfolio grew by 22% during the quarter

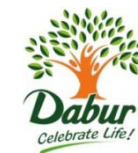


Real and Real Activ 500 ml pack launch

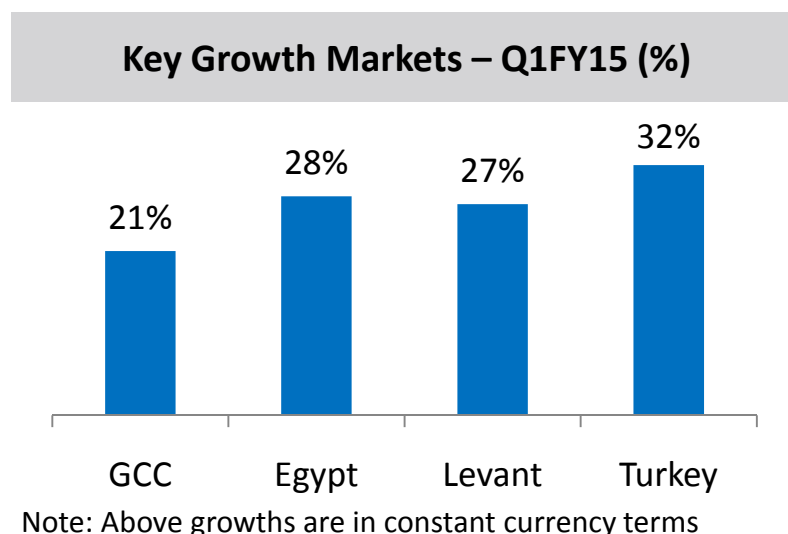


Coconut Water launch in Tetra Pak

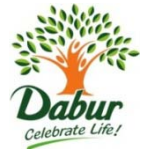
# International Business



- International Business registered growth of 18% in Q1FY15 with constant currency growth of 12.4% driven by good growth in GCC, Egypt, Turkey and Levant markets
- Namaste's non-US business continued to grow ahead of US business in line with our strategy to expand the share of non-US sales in Namaste's sales



# Recent New product Launches



## India



**Babool with Clove Power**



**Hajmola Natkhat Amrud**



**Hajmola Chuzkara**

## International Business



**Vatika Genghir  
Hair Oil**



**Vatika Enriched  
Sarson Hair Oil**

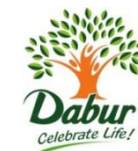


**Hobby Trendz  
Hair Gel**



**Hajmola Hing variant**

# Consolidated P&L



| <b>DIL (Consolidated) P&amp;L - in Rs. Crores</b>         | <b>Q1FY15</b>  | <b>Q1FY14</b>  | <b>YoY (%)</b> | <b>FY14</b>    |
|-----------------------------------------------------------|----------------|----------------|----------------|----------------|
| <b>Net Sales</b>                                          | <b>1,863.9</b> | <b>1,647.0</b> | <b>13.2%</b>   | <b>7,054.1</b> |
| Other Operating Income                                    | 5.0            | 5.4            | -8.6%          | 21.2           |
| Material Cost                                             | 922.6          | 807.3          | 14.3%          | 3400.0         |
| <i>% of Sales</i>                                         | 49.5%          | 49.0%          |                | 48.2%          |
| Employee Expense                                          | 156.9          | 137.9          | 13.8%          | 607.7          |
| <i>% of Sales</i>                                         | 8.4%           | 8.4%           |                | 8.6%           |
| Advertising & Publicity                                   | 286.3          | 254.2          | 12.6%          | 999.7          |
| <i>% of Sales</i>                                         | 15.4%          | 15.4%          |                | 14.2%          |
| Other Expenses                                            | 235.0          | 215.2          | 9.2%           | 911.5          |
| <i>% of Sales</i>                                         | 12.6%          | 13.1%          |                | 12.9%          |
| Other Non Operating Income                                | 35.9           | 33.1           | 8.6%           | 131.5          |
| <b>EBITDA</b>                                             | <b>304.0</b>   | <b>270.8</b>   | <b>12.3%</b>   | <b>1,287.9</b> |
| <i>% of Sales</i>                                         | 16.3%          | 16.4%          |                | 18.3%          |
| Finance Costs                                             | 10.1           | 13.3           | -24.1%         | 54.2           |
| Depreciation & Amortization                               | 26.7           | 22.0           | 21.4%          | 97.5           |
| <b>Profit Before Tax (PBT)</b>                            | <b>267.1</b>   | <b>235.5</b>   | <b>13.5%</b>   | <b>1136.2</b>  |
| Exceptional Item                                          | 0.0            | 0.0            |                | 0.0            |
| Tax Expenses                                              | 56.0           | 48.4           | 15.7%          | 219.1          |
| <b>PAT(Before extraordinary item)</b>                     | <b>211.1</b>   | <b>187.0</b>   | <b>12.9%</b>   | <b>917.2</b>   |
| <i>% of Sales</i>                                         | 11.3%          | 11.4%          |                | 13.0%          |
| <b>Extraordinary Item</b>                                 | <b>0.0</b>     | <b>0.0</b>     |                | <b>-0.7</b>    |
| <b>PAT(After extraordinary Items)</b>                     | <b>211.1</b>   | <b>187.0</b>   | <b>12.9%</b>   | <b>916.4</b>   |
| <b>Minority Interest - Profit/(Loss)</b>                  | <b>0.3</b>     | <b>1.0</b>     |                | <b>2.5</b>     |
| <b>PAT (After Extra ordinary item &amp; Minority Int)</b> | <b>210.8</b>   | <b>186.0</b>   | <b>13.3%</b>   | <b>913.9</b>   |
| <i>% of Sales</i>                                         | 11.3%          | 11.3%          |                | 13.0%          |

***Thank You***