

Dept. of Corporate Services – Corporate Relationship,
BSE Limited,
Phiroze Jeejeebhoy Towers, Dalal Street,
Mumbai - 400 001.

National Stock Exchange of India Limited,
Listing Department,
Exchange Plaza, C-1, Block 'G' Bandra-
Kurla Complex,
Bandra (East),
Mumbai - 400 051.

Scrip Code: 509496

Scrip Code: CEMPRO

Date
20th August, 2026

Our Reference No.
SEC/08/2026

Our Contact
RAHUL NEOGI

Direct Line
91 22 67680814
cs@cemindia.co.in

Sub: Intimation of Schedule of Investors /Analyst Meet

Dear Sir/Madam,

We wish to inform you that pursuant to Regulation 30(6) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, the schedule of Investors /Analyst Meet with the Company is as under:

Date	Organized by	Meeting type	Venue	Mode
25 th August 2026	ICICI Securities Limited	One-on-one/Group	Singapore	Physical
26 th August 2026	IIFL Capital Services Limited	One-on-one/Group	Hongkong	Physical

NOTE: Date is subject to change which may happen due to exigencies on the part of investor/Company.

Please find enclosed the Investor Presentation, which is also available on our website at <https://www.cemindia.co.in/investors/investor-presentation/>.

Thanking you,

Yours faithfully,

**For Cemindia Projects Limited
(formerly ITD Cementation India Limited)**

(RAHUL NEOGI)
COMPANY SECRETARY

Cemindia Projects Limited

(formerly ITD Cementation India Limited)

Registered & Corporate Office: 9th Floor, Prima Bay,
Tower - B, Gate No. 5, Saki Vihar Road, Powai, Mumbai - 400 072.
Tel.: 91-22-66931600 www.cemindia.co.in
Corporate Identity Number : L61000MH1978PLC020435



Cemindia Projects Limited

Investor Presentation | August 2026



Contents

1 Executive Summary

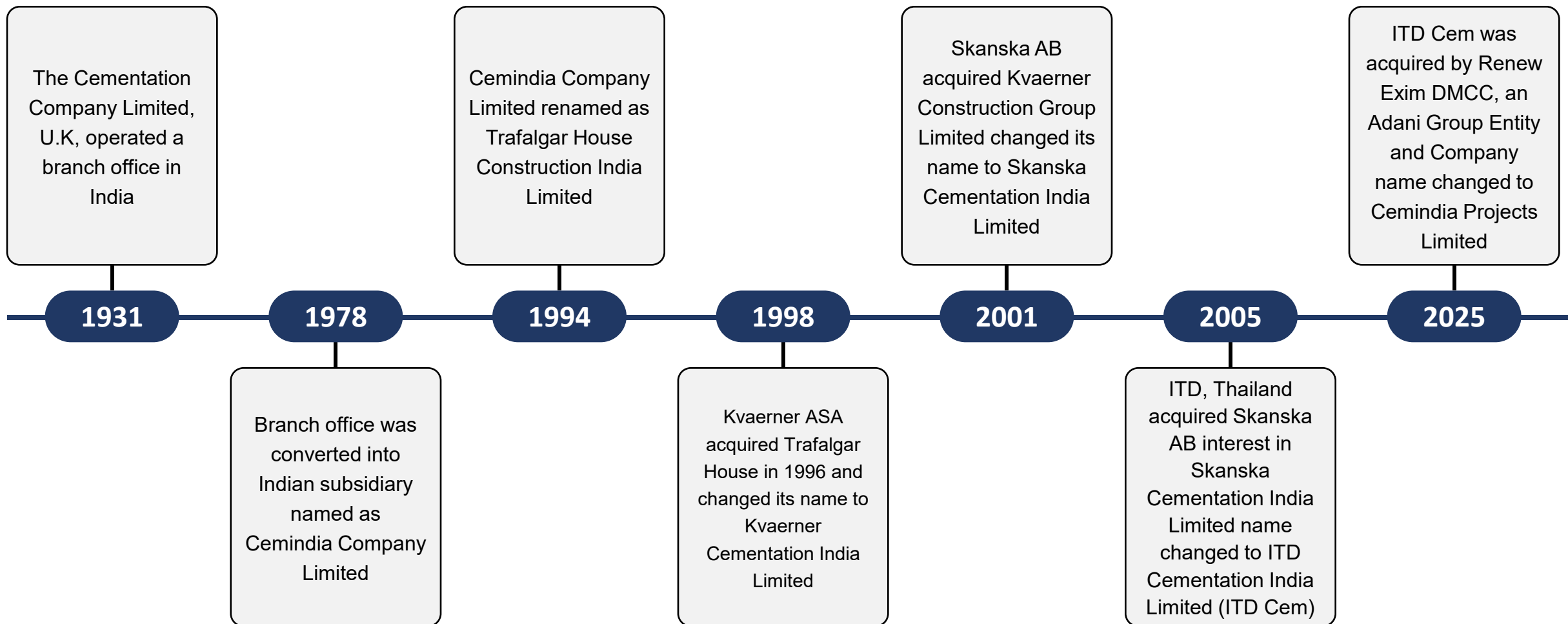
2 Investment Highlights

3 ESG

1

Executive Summary

Cemindia | Journey of Transformation – From Global Expertise to Greater Scale



Cemindia | Journey of over 9 decades of engineering excellence

Pre 2014

Building engineering excellence

Legacy in complex marine, highways and foundation works under global engineering majors (Cementation, Trafalgar House, Kvaerner, Skanska)

Acquired by ITD,Thailand in 2005 and renamed as ITD Cementation India Ltd.

Constructed 1st Indian Navy Ship lift facility in Karwar

2014 - 2025

Expanding presence globally

Secured prestigious building contracts from IKEA, CPWD etc.

Secured company's largest road contract of ~157 kms in UP

Executing marine projects for the defence sector in Karnataka and Andhra Pradesh

Won underground metro projects in Chennai & Bengaluru

2025 Onwards

Next leg of growth being unlocked

Acquired by Renew Exim DMCC, an Adani Group Entity

Highest ever Orderbook **₹31,307 Cr** (Q1'FY27)

Aim to become amongst top 3 EPC players in India

Entered Data Center and secured marine project in UAE

New Sector/ geography addition

Entered into airport sector

Secured elevated and underground metro packages

Secured large contracts on standalone basis in underground metro and road sector

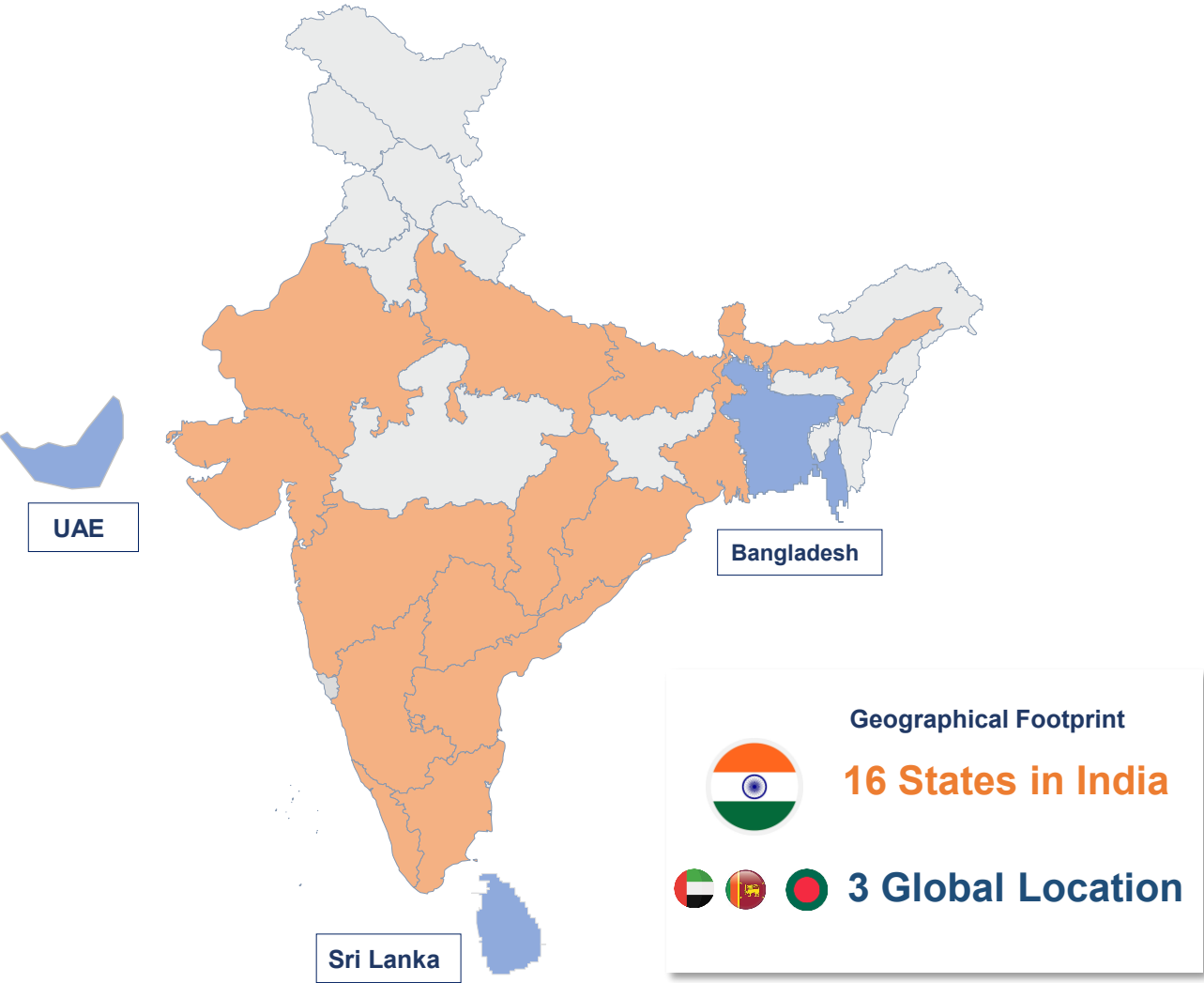
Entered into Overseas Market (Sri Lanka, Bangladesh and Myanmar)

Entered into Data Center

Secured marine project in UAE

Cemindia | India's fastest growing EPC company

Expansive Project Footprint Across India & Emerging Global Markets



Orderbook Details

As on 30 June 2026
₹31,307 Cr ¹ Orderbook
₹8,519 Cr Orders secured in Q1 FY27
80+ No. of Projects Across 8 sectors
8 Diversified Verticals
98% India 2% Overseas Geographical Footprint
10% Govt. 27% PSU 63% Private Client Break-up

Key Financial Metrics

Q1 FY27	FY26
₹2,721 Cr Revenue ↑ 6% YoY	₹10,061 Cr Revenue ↑ 9% YoY
₹285 Cr EBITDA ↑ 9% YoY	₹1,199 Cr EBITDA ↑ 28% YoY
₹141 Cr PAT ↑ 3% YoY	₹598 Cr PAT ↑ 60% YoY
₹2,492 Cr Net worth ↑ 26% YoY	₹2,400 Cr Net worth ↑ 31% YoY
₹700 Cr Net Debt	₹527 Cr Net Debt
33% RoCE 27% RoE	34% RoCE 28% RoE

Note: 1. As on 30 June 2026
UAE: United Arab Emirates | **EBITDA:** Earnings before Interest, Tax, Depreciation and Amortization, **RoCE** – Return on Capital Employed, **RoE** – Return on Equity

Areas of Operations | Sectors of Engineering Excellence

1

Maritime Structures

- Jetty, Dolphins, Berths
- Ship lift, Dry Dock, Wet Basin
- Breakwater, Piled approach
- Dredging and land reclamation



Udangudi Project, Tamil Nadu

100+ projects completed/under execution

Ongoing Projects



Marine Project, Bangladesh

2

Urban Infrastructure, MRTS and Airports

- Elevated Metro
- Underground Metro
- Station Buildings
- Airport terminal building



Kolkata underground Metro, West Bengal

~40 Kms UG metro tunnelling and **~40 Kms** elevated metro

Ongoing Projects



Chennai Underground Metro, Tamil Nadu

3

Industrial Structures and Buildings

- Institutional
- Commercial
- Factories & Warehouse
- Industrial



Circuit Bench Calcutta High Court, West Bengal

30+ Completed projects / under construction

Ongoing Projects



INGKA NMP, Noida

4

Highways, Bridges and Flyovers

- National Highways
- River Bridges
- Flyovers
- Pre-stressed Box Girders



Ganga Expressway, Uttar Pradesh

>600 Kms Highways, Bridges and Flyovers

Completed Projects



Steel bridge over river Ganga, Uttar Pradesh

Areas of Operations | Sectors of Engineering Excellence

5

Foundation and Specialist Engineering

- Diaphragm Wall
- Ground Improvement
- Rehabilitation work
- Slope Stabilization



Brahmaputra riverfront development, Assam

1000+ Completed projects /under execution

Ongoing Projects



Piling work, Odisha

6

Water and Wastewater

- Micro Tunneling
- Sewerage and Water Treatment Plant
- Pipeline for Drainage Project



Agartala Wastewater treatment plant, Tripura

10+ Completed projects /under execution

Ongoing Projects



Ahmedabad Micro Tunnelling, Gujarat

7

Data Centers

- Shell and Core
- Mechanical, Electrical & Plumbing
- Testing and Commissioning



Data Center, Maharashtra

4 projects under execution

Ongoing Projects

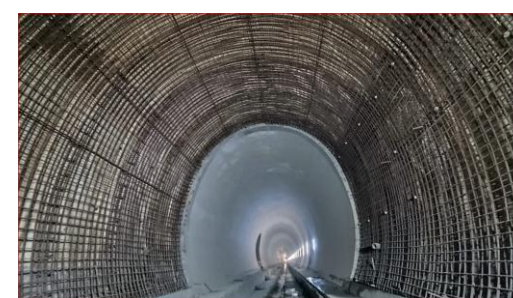


Data Center, Maharashtra

8

Hydro, Dams, Tunnels and Irrigations

- Dam and Powerhouse
- Tunnels and Intake structures
- Pressure shafts
- Irrigation Projects



Sivok Rangpo Railway tunnels, West Bengal and Sikkim

15+ Dams, Barrages, NATM, DBM Tunnels

Ongoing Projects



Chitravathi PSP, Andhra Pradesh

2

Investment Highlights

India | Colossal Growth Opportunity

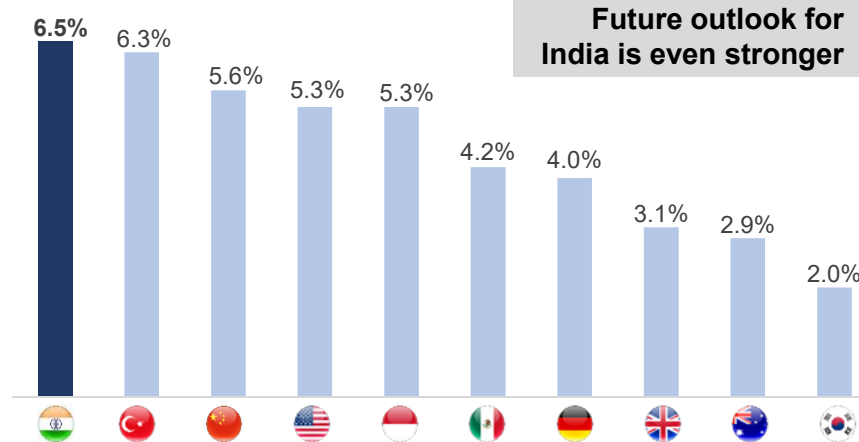
Key Highlights:

- India's real GDP grew at **7.7%** in FY26
- India's target to be a **developed economy by 2047**: ~\$35 Tn GDP with 10-11% nominal growth rate
- With **rapid urbanization** and **rising consumption**, **Indian Infrastructure** is at the cusp of **multi-decade super cycle**.

Fastest growing large economy

Fastest Growing Large Economy

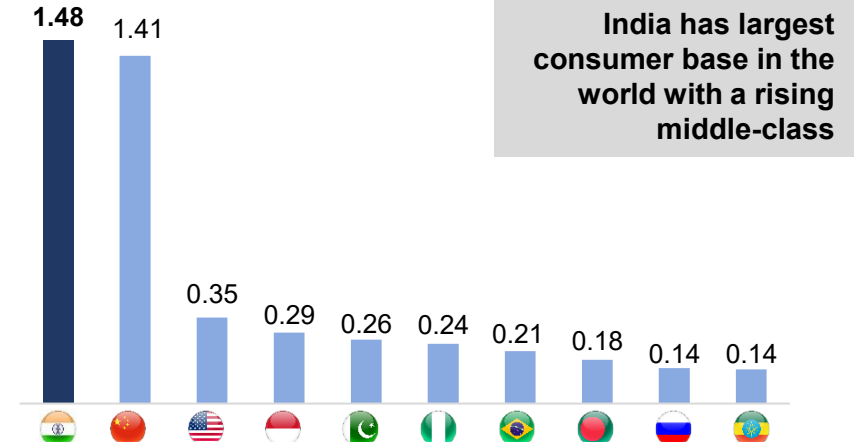
G20 Real GDP CAGRs, 2015 to 2025 (%)



With a large consumer base....

Large Consumer Base

Top 10 Countries by Population (in Billion), 2026



Key Growth Drivers



Growing Middle Class



Rising Urbanization



Manufacturing Push
'Make in India'

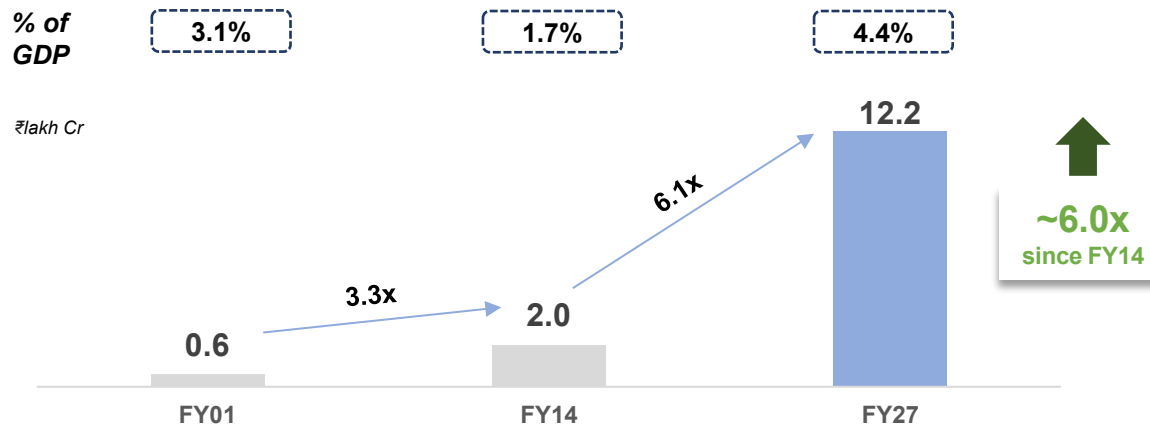


Digital Public
Infrastructure

Infrastructure | The Oxygen for India's Growth Story

India is investing more in Infrastructure than ever before

Capex Allocation under Union Budget



Major Policy Push

PM Gati Shakti

57 ministries unified for ₹100 L Cr infra push by 2025. Evaluated 239 infra. projects worth ₹13.59 L Cr.

Bharatmala

Highway of 34,800 Km & investment of ₹6.92 L Cr by 2027-28

Sagarmala

839 projects planned, investment of ₹5.79 L Cr by FY35

NIP

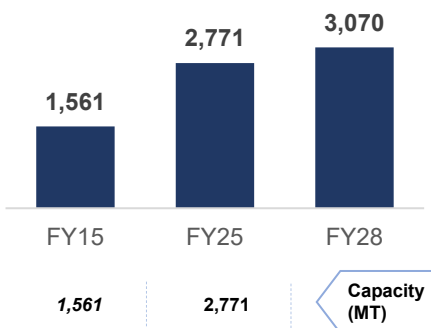
~14,563 projects with a cumulative investment pipeline of ~₹213 lakh Cr as of March 2026

Amrut 2.0

Target of new 2.68 Cr water tap connection, outlay of ₹2.77 L Cr by 2025-26

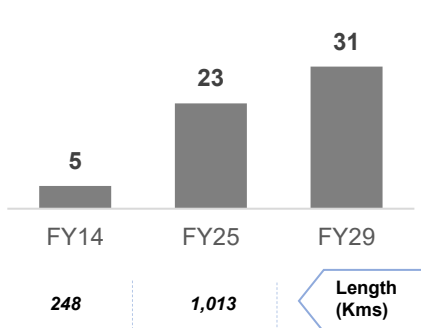
Maritime Structure

Cargo Handling Capacity (MTPA)



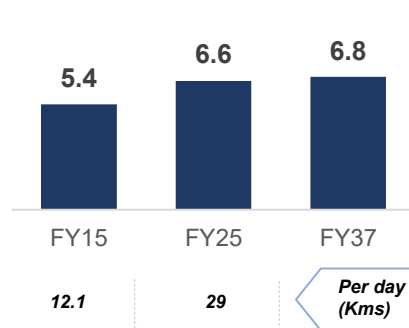
Metros

No. of Cities



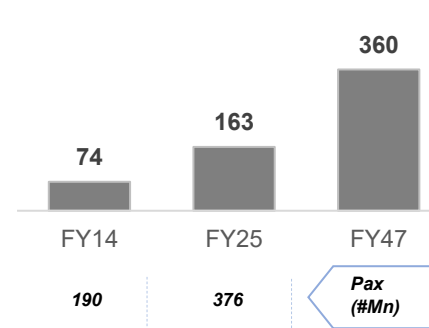
Roadways/Highways

Length (Mn Kms)



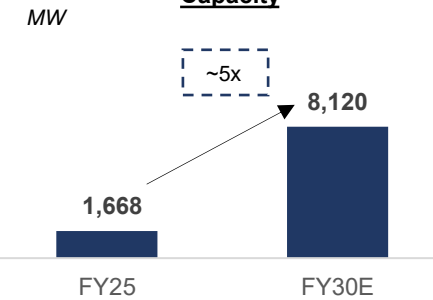
Airports

No. of Airports

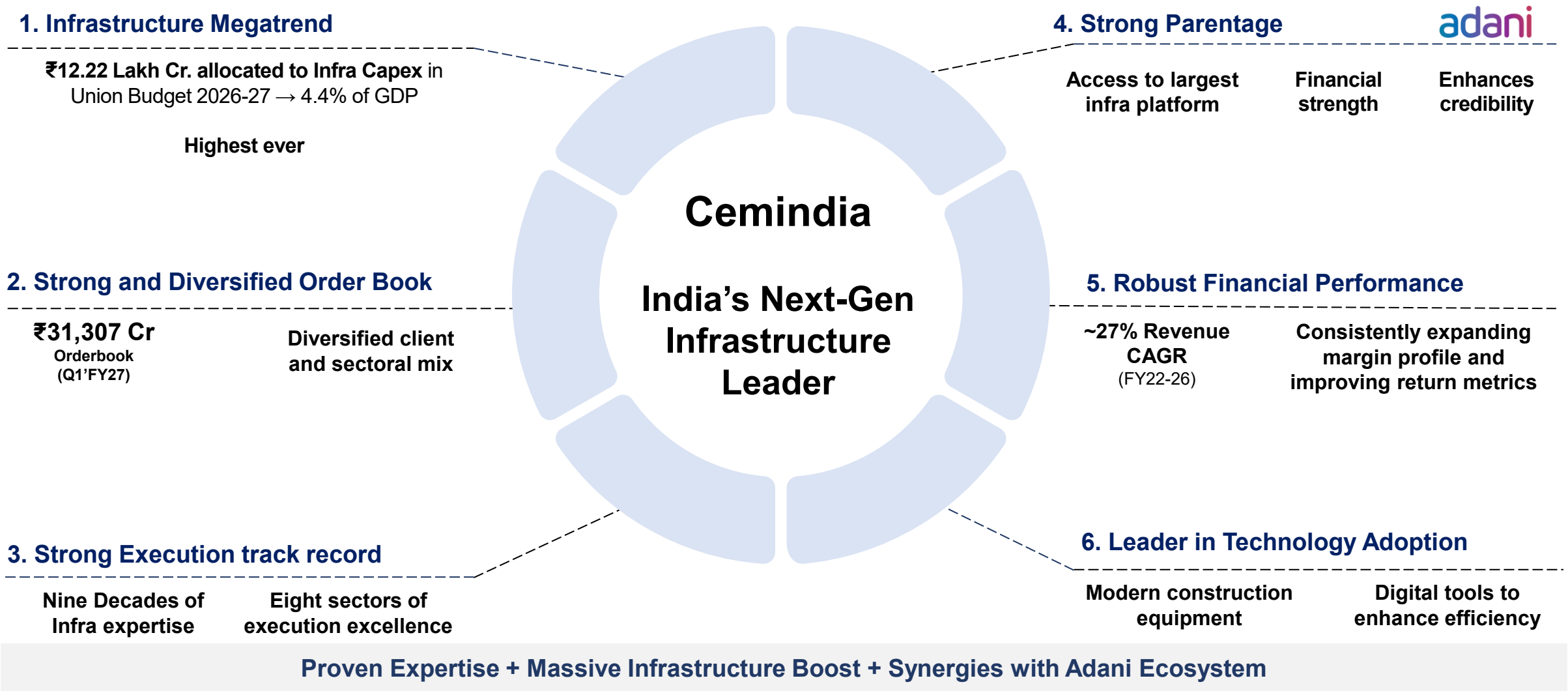


Data Centers

India's Data colocation Centre Capacity



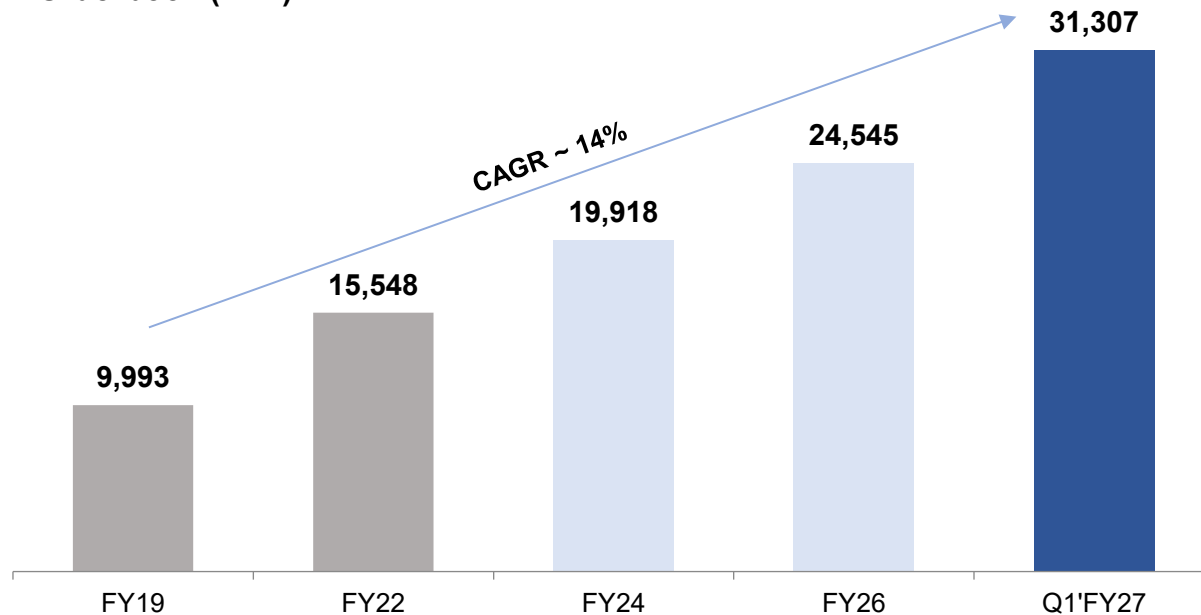
Decades of Execution Strength & Strategic Infrastructure Tailwinds position Cemindia as India's Major Infrastructure Player



Record Order Book | Strong Order Inflows in FY26 and Q1FY27

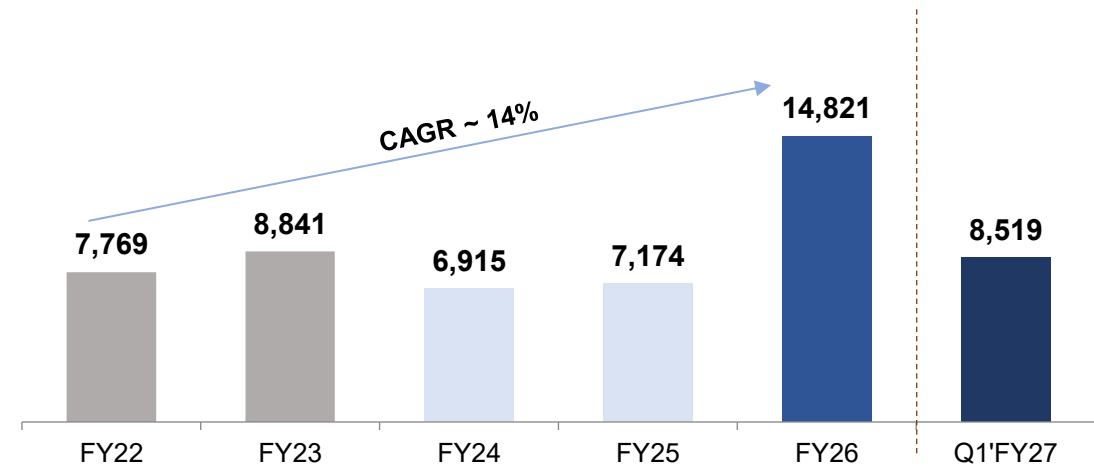
Consistently growing orderbook – 2x in last 4 years,
14% CAGR over 7 years

Orderbook (₹ Cr)



2.1x order inflow in FY26 as compared to last year,
18% CAGR over 4 years

Order Inflows (₹ Cr)



Record Order Book | ₹31,307 Cr, Eight sectors, ~80 Ongoing projects



Maritime Structures
₹7,258 Cr | 23%



Urban Infra, MRTS & Airports
₹6,494 Cr | 21%



Industrial Structures & Buildings
₹5,314 Cr | 17%



Data Centers
₹4,154 Cr | 13%



Water & Wastewater
₹3,414 Cr | 11%



Highways, Bridges & Flyovers
₹2,617 Cr | 8%



Foundation and Specialist Engineering
₹1,296 Cr | 4%



Hydro Dams, Tunnels and Irrigation
₹760 Cr | 3%

Cemindia - Diversified Heavy Civil Engineering & Construction Company with Integrated Growth Engines

Core Capabilities across segments

- Engineering design
- Project controls
- Safety systems
- Mobilization discipline
- Cost to complete governance

Diversified & Growing Order book

- Top sector < 25% of orderbook
- Private sector > 60%, cash-flow visibility
- Top 5 states ~65% of orderbook
- High growth sector exposure – Data Centers, Urban Infra, Metro, Airports, Water & Wastewater

Capability building for sustained growth

- Building capabilities for complex engineering capabilities for emerging sectors – Data Center
- Complex Engg. equipment Procurement - TBM
- Building capabilities into adjacent sectors - Marine >> Foundation >> Metro >> Data Center

Case study | Marquee Projects Executed



Offshore and Island Breakwater

→ Udangudi Marine Project, Tamil Nadu



8
km

Offshore Project
Location



18
meters

Water Depth



9.1
km

Offshore Pipe
Conveyor



3,000
TPH

Pipe Conveyor
Capacity

2 x 3,000 TPH conveyors

Engineering Port Infra in Open-Sea Conditions

- Delivered and executed offshore and island breakwater under high-swell offshore conditions.
- Constructed a 9.1 km offshore pipe conveyor with a 600 mm diameter.
- Installed two 3,000 TPH ship unloaders.
- Integrated marine, conveyor and coal-handling infrastructure within a single complex project.



Received appreciation from customer for achieving 16 million safe man-hours



Maharashtra's Longest Balanced Cantilever

→ Nagpur Elevated Metro, Maharashtra



3

Metro Packages



231
m

Railway-Crossing
Bridge



11
million

Safe Man-Hours



PSC

Box Girder

Segmental
Construction

Execution Across Live Rail Lines

- Delivered three elevated-metro packages across a complex urban alignment
- Executed the balanced-cantilever structure over the Nagpur main railway-line tracks.
- Used precast, prestressed single-cell box girders to support controlled and efficient viaduct construction.
- Combined technically complex construction with strong safety performance, earning formal client recognition



Nagpur Elevated Metro | Three-Package Execution

Strong record of Execution Assurance | Engineering, Equipment & Employees

Best in class Plant & Equipment fleet – Integral part of Execution Assurance & Prequalification for large scale projects



Tunnel Boring Machine
(8 Units*)

*4 TBM ordered recently



Micro Tunnel Boring Machine
(5 Units)



Trench Cutter
(3 Units)



Hydraulic Piling Rig
(46 Units)



Cranes
(279 Units)



Jackup Barge
(4 Units)



Reverse Circulation Drilling Rig (RCD)
(5 Units)



Twin Boom Jumbo Drill
(8 Units)

Experienced Team

25 Yrs+

Avg experience of Mgt fulfilling Prequalification criteria

Internationally recognized safety systems

ISO 9001:2015 – QMS
ISO 14001:2015 – EMS
ISO 45001:2018 – OH&S

Specialized engineering expertise

- In house engineering and design capability
- Proven capabilities in complex technologies

Resulting in High probability of order wins

- Access to a wider pool of high-value EPC opportunities
- Reduced competition in technically complex projects
- Higher conversion of bids into order wins
- Strong multi-year revenue visibility supported by a diversified order book

Cemindia | Contract Bidding and Execution Discipline

Matter	Key Strategy
Project Bidding Criteria	• Rigorous technical, commercial and financial evaluation before bid submission • Focus on projects with appropriate risk-adjusted returns, client credibility and funding visibility
Contract and Commercial Risk Management	• Detailed review of contractual terms, scope, escalation provisions, payment milestones and dispute resolution mechanisms • Active management of variation orders and claims to protect project economics
Execution & Operational Excellence	• Robust project planning, engineering and procurement processes • Continuous monitoring of project progress, cost, productivity and periodic reviews • Deployment of specialised equipment and experienced project teams for complex projects
Financial and Working Capital Discipline	• Close monitoring of billing, certification, collections, receivables and contract assets • Strong treasury management and banking relationships to support execution and liquidity

Delivering Profitable Growth Through Disciplined Bidding, Robust Project Controls and Strong Cash Management

Cemindia | Key Risks and Mitigation

Key Risk	Mitigation Strategy
Supply Chain & Procurement	• Pre-qualified vendor and subcontractor network • Strategic procurement planning to mitigate supply disruptions • Appropriate cost escalation provision in contract for commodities and inflation
Manpower Cost and Availability	• Diversified subcontractor base • Continuous training and development for skilled, semi-skilled and unskilled workforce • Increased mechanization and technology adoption
Health, Safety, Quality & Environment (HSQE)	• Comprehensive safety and quality management systems with ISO certifications • Regular audits, training programmes and compliance with international management standards to minimize operational risks
Governance & Enterprise Risk Oversight	• Board-level oversight supported by the Audit Committee and senior management • Periodic assessment of strategic, operational, financial, legal, compliance and ESG risks • Internal audit and compliance framework to strengthen governance and accountability

Integrated Risk Mitigation Framework Supports Consistent Project Delivery

Strong Parentage | Operational efficiency & sustainable growth driven by group synergies



Operational Synergies and Execution Efficiency

- **Lower borrowing cost** driven by access to group's financial strength
- **Strengthened pricing power** with greater scale
- **Beneficiary of group supply chain** and logistics operations



Market Access and Pipeline Visibility

- **Access to Adani Group's extensive infrastructure** project pipeline
 - Ports* *Airports* *Data Centers*
 - Renewables* *Roads* *High- speed rail*
- Cemindia's **proven execution capabilities with Adani's scale** strengthens position for larger complex projects
- **Improves bidding competitiveness** in both domestic and international tenders – facilitating further increasing overseas penetration



Innovation and Sustainability focus

- **Access to global engineering know- how**
- **Focus on green construction solutions**
- **Improved productivity and safety standards** driven by tech- enabled monitoring and control systems

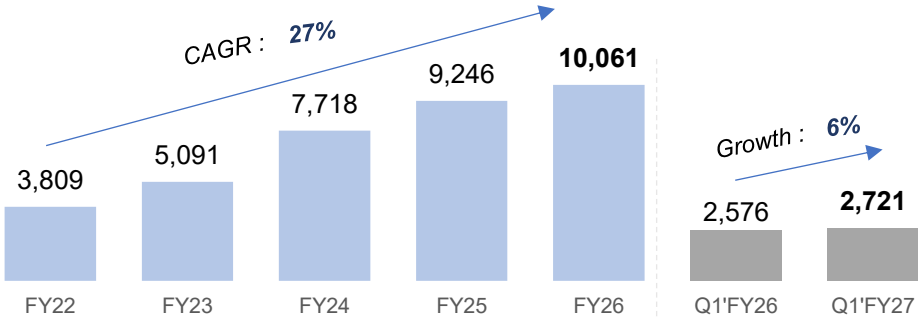


Governance and Parentage

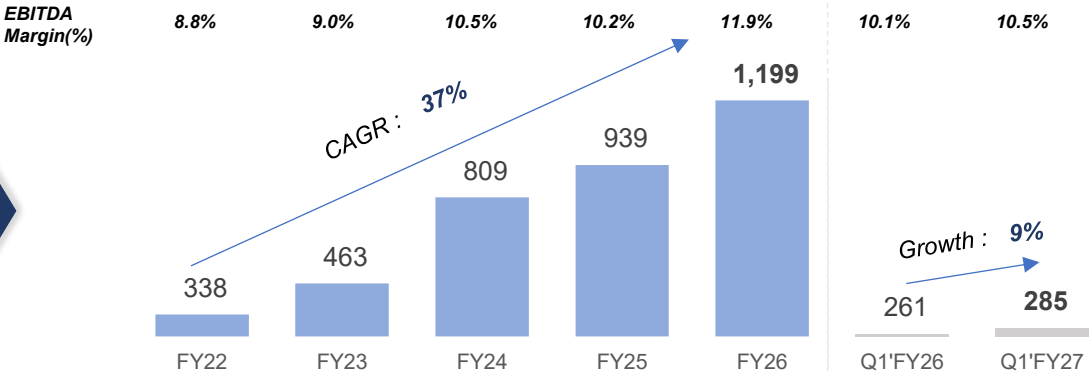
- **Enhanced credibility and strengthened global investor confidence**
- **Improved stakeholder perception** supporting future growth
- **Cost benefits** (lower borrowing cost and margin expansion) will further **drive shareholder value creation**

Robust Financial Performance | Consolidated Profit & Loss

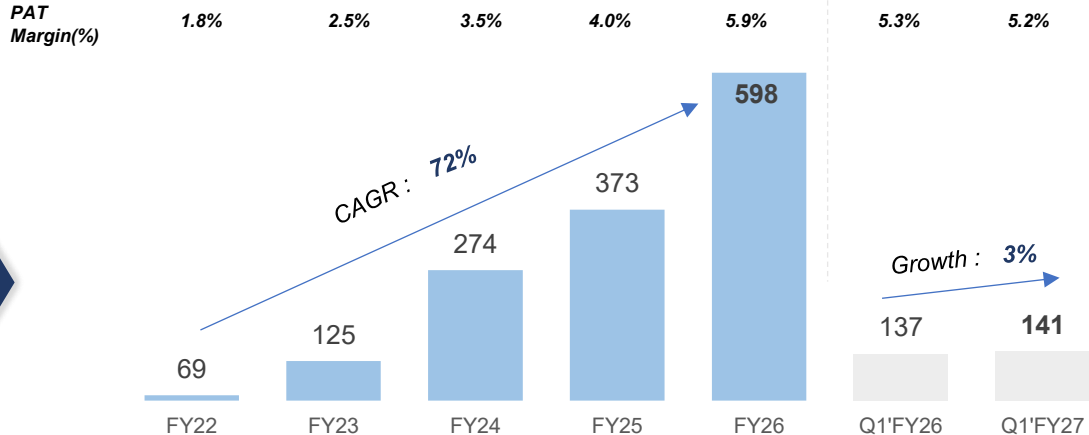
Revenue
(₹ Cr)



EBITDA
(₹ Cr)

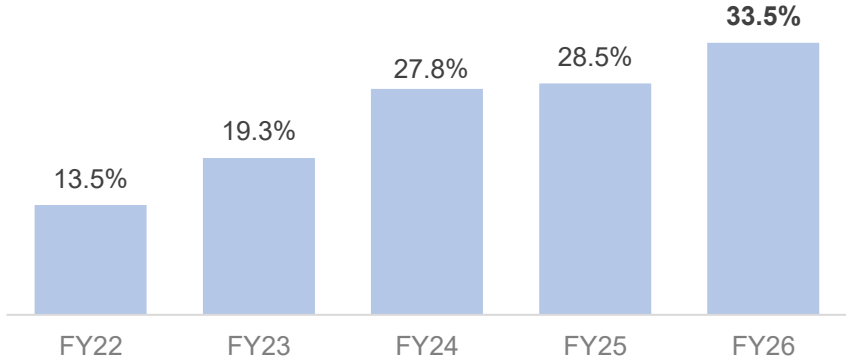


PAT
(₹ Cr)

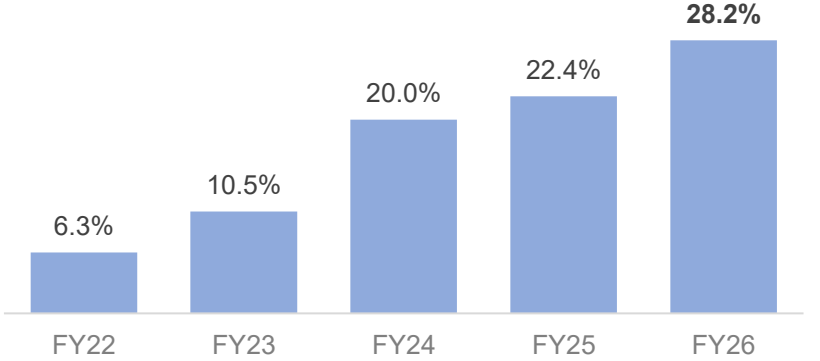


Improving Return Metrics

Return on Capital Employed (%)



Return on Equity (%)



EBITDA: Earnings before Interest, Tax, Depreciation and Amortization | PAT: Profit after Tax

Credit Rating | Improving Credit Profile with efficiency in operations

Rating Track
Record

7

years

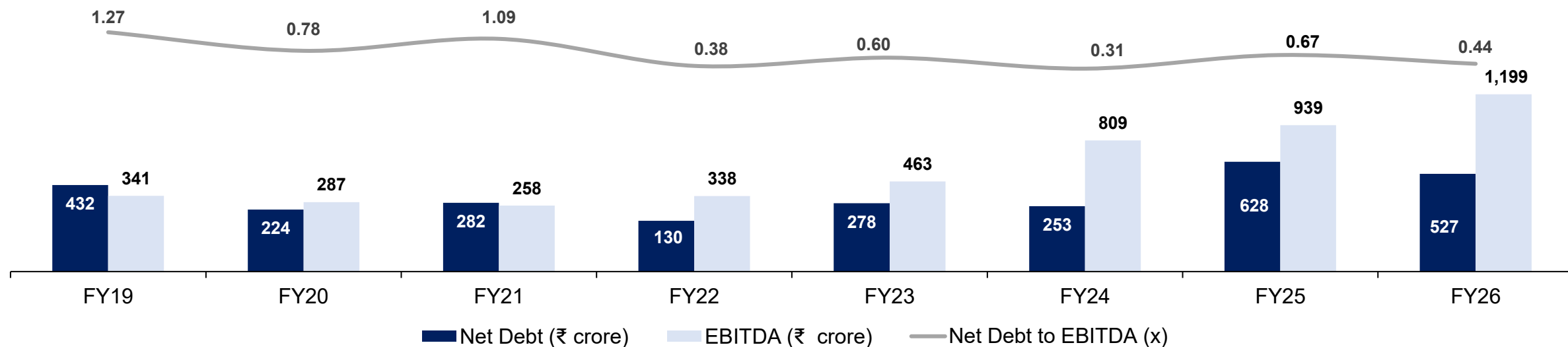
Rating upgraded to A+ by CARE and ICRA

Rating Agency	March 2019	March 2025	March 2026
 CareEdge RATINGS	A (Stable)	A (RWP*)	A+ (Stable)
 ICRA AN AFFILIATE OF MOODY'S	A (Stable)	A (Stable)	A+ (Stable)

Key Rating Upgrade highlights

- Significant ramp-up in scale of operations
Revenue CAGR ~30% in 7 years
- Strong diversified orderbook provides medium term revenue visibility
- Favorable change in ownership to aid in growth synergies and strong financial flexibility
- Demonstrated track record in project execution

Net Debt to EBITDA



Cemindia | Strategic Roadmap Ahead – 6 core focus areas

Pursue Large and Complex Infrastructure Projects

- Selectively **bid for large-value** projects aligned with the Company's framework.
- Expand into high-margin sectors like **Data Centers, High-Speed Rail, and Large-Diameter Tunnelling** with lower competitive intensity.

Accelerate Technology Adoption

- Leverage digital technologies, BIM, automation, & data-driven project management to improve execution efficiency.
- **Strengthen execution** capabilities through a reliable ecosystem of specialised **subcontractors & strategic partners**

Leverage Adani Group Synergies

- Unlock operational efficiencies through collaboration across the **Adani Group ecosystem**.
- Access a wider pipeline of opportunities across **ports, airports, energy, industrial Infra, logistics, and international markets**.

Expand Domestic Leadership and International Presence

- **Strengthen market position** by capitalising on opportunities across existing infra verticals.
- Diversify revenue base by entering **new geographies** & strengthening relationships with **global clients**.

Drive Operational Excellence

- Enhance project execution through **design optimisation, value engineering and continuous technical innovation**.
- Improve **productivity** and **execution efficiency** across the project lifecycle

Develop Future-Ready Talent

- **Build leadership** through succession planning and upskill employees in digital & engineering practices.
- Foster a **high-performance culture** focused on **collaboration, innovation & operational excellence**.

3

ESG

Strong ESG Initiatives and Achievements

ESG Initiatives Taken	Achievements	ESG Initiatives Taken	Achievements
Use of Renewable Energy (Solar Panels – Topcon)	Annual reduction of 39.12 tonnes CO₂e emissions	Installed Organic Waste Composter (OWC) for processing biodegradable waste	15,583 kg of manure was generated resulting in reduction of 26.90 tonnes CO ₂ e emission reduced
Use of leftover concrete	Reduction of 73.92 tonnes of CO₂e emissions.	Waste management practices to recycle and reuse materials effectively	10,119 tons recycled via authorized vendors and 3,644 tonnes reused in operations
Reuse of steel (Old Steel structures to minimize dependence on virgin raw material)	Reduction of 3,348 tonnes of CO₂e emissions	Wastewater Management (Sedimentation Rank, RO, STP)	56,414 kL Water reused

Environment, Health and Safety (EHS) Performance for 2025-26

Key Parameters	Safe Million Manhours worked	EHS Awareness and Training Session Conducted	EHS & IMS Audit	LTIFR	Injury Incident Rate (IR)
Output	128 million	1,776	323	0.09	0.35

Cemindia | Board of Directors

	100% IDs	Chaired by IDs	Chaired by NID	
Statutory Committees				50% Comprised of only Independent Directors
- Audit		✓		
- Nomination & Remuneration		✓		
- Stakeholder Relationship		✓		
- Corporate Social Responsibility		✓		
- Risk Management			✓	80% of Statutory Committees Chaired by Independent Directors
Non-statutory Committees				3 Additional Business specific committees
- IT & Data Security			✓	
- Corporate Responsibility		✓		
- Legal, Regulatory & Tax		✓		

Pathway to strengthen Corporate Governance

- **Tenure of IDs** – upto 3 years for max. 2 terms
- **Management Ownership** – MD and member of executive committees to have share ownership
- **Related Party Transactions** – Independent 3rd party review & certification
- **Training & Education** – Min. 4 sessions in a year for education of IDs

Board of Directors

Independent Directors



Manoj Kumar Kohli



46+ Yrs of Experience
Skill & Expertise

- Business Transformation
- Planning & Execution
- Governance



Sangeeta Bhatia



36+ Yrs of Experience
Skill & Expertise

- Resource Mobilization
- Fund Raising
- Governance



Abizer Diwanji



30+ Yrs of Experience
Skill & Expertise

- Audit
- Investment Banking
- Restructuring and Mergers & Acquisition

Non-Independent Directors



Malay Mahadevia

Chairman

Skill & Expertise

- Entrepreneurial Vision
- Business Leadership



Jayanta Basu

Managing Director

40+ Yrs of Experience
Skill & Expertise

- Industry veteran
- Strategic Leadership
- Planning & Execution
- Transition and Development



KS Rao



Non Executive, NID

30+ Yrs of Experience
Skill & Expertise

- Strategic Growth
- Planning & Execution

ID: Independent Director | **NID:** Non-Independent Director | **IT:** Information Technology | **Yrs:** years | **ESG:** Environmental, Social and Governance | **MD:** Managing Director

Chairman of Audit committee |
 Chairman of Nomination and Remuneration Committee, Stakeholders Relationship Committee, Corporate Responsibility Committee |
 Chairperson of Corporate Social Responsibility committee and Legal, Regulatory and Tax committee |
 Chairman of Risk Management Committee and Information Technology & Data Security Committee

Cemindia | Domain Experienced Senior Management Team



Manish Kumar

Chief Technical Officer

39+ Yrs of Experience

Skill & Expertise

- ESG & Sustainability
- Deep Foundation & Ground Improvement (GI) expert
- Technology advancements



Sunder L. Chanchlani

Chief Commercial Officer

39+ Yrs of Experience

Skill & Expertise

- Budgeting
- Planning & Monitoring
- Cost Monitoring & control



Nitesh Sharma

Chief Financial Officer

25+ Yrs of Experience

Skill & Expertise

- Project Financing
- Financial Planning
- Taxation and Policy Advocacy
- Working Capital Management



KR Senthilnathan

Head – Business Development

28+ Yrs of Experience

Skill & Expertise

- Market expansion
- Customer Acquisition
- Contract Negotiation
- Market Analysis

Manpower Strength*

Permanent Employees

3,315

* As on 30 June 2026



Arbind Kumar Rai

35+ Yrs of Experience

Sector Expertise

- Underground Metro
- Hydel Projects
- Tunnel
- Micro Tunnel



Shivanagouda N. Patil

37+ Yrs of Experience

Sector Expertise

- Elevated Metro
- Roads, bridges and dams
- Structures, Precast
- WTP and Irrigation



Kaushik Nandi

32+ Yrs of Experience

Sector Expertise

- Maritime Projects
- Mega Projects



Schon Sarkar

36+ Yrs of Experience

Sector Expertise

- Airports
- Industrial structures and buildings



Sudarshan Salunkhe

28+ Yrs of Experience

Sector Expertise

- Piling
- Diaphragm wall
- Specialized Foundations



Navneet Kabra

22+ Yrs of Experience

Sector Expertise

- Data Center Operations
- Supply Chain Management



Soumitra Ghosh

29+ Yrs of Experience

Sector Expertise

- Maritime Projects
- Bridges

*WTP – Waste treatment plants

Thank You

