

22 October 2026

BSE Limited
PJ Towers, 25th Floor
Dalal Street
Mumbai 400 001.
Scrip Code: 532175

National Stock Exchange of India Ltd
Exchange Plaza
Bandra-Kurla Complex, Bandra(E)
Mumbai-400 051
Scrip Code: CYIENT

Dear Sir/Madam,

Sub: Investor Presentation

Please find enclosed Investor Presentation issued by the company on the financial results for the quarter and half-year ended 30 September 2026.

The above announcement will be made available on the Company's website www.cyient.com.

This is for your information and records.

Thanking you
For Cyient Limited

RAVI KUMAR
NUKALA

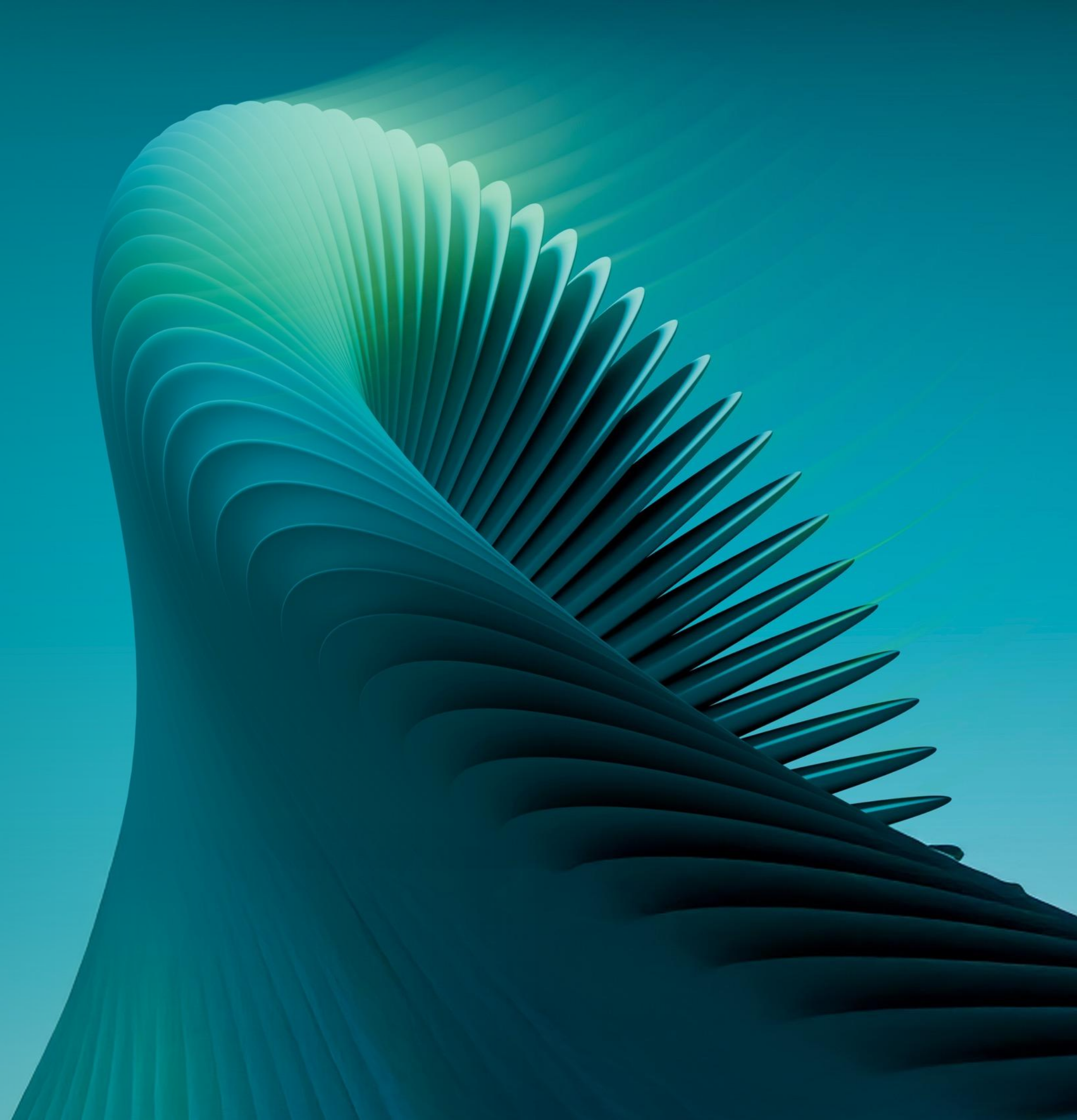
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KUMAR NUKALA
Date: 2026.10.22 16:19:15
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Ravi Kumar Nukala
Dy. Company Secretary

CYIENT

Investor Presentation

Q2 FY27



Confidentiality Statement

The information shared herein is strictly confidential, proprietary and unique to the company. It is only made and shared for the purpose and extent it is intended for and no other. Usage or sharing of the said information in any form, directly or indirectly and in any manner whatsoever, might constitute a violation of laws or regulations in vogue in geographies in which the company operates, besides breaching confidentiality. The users shall meet any liability emanating from such violation and shall indemnify company for any loss, damage, expense, penalty, fine, fee, charges incurred by company on account of any such violation.

Leadership Team



Krishna Bodanapu
Executive Vice-Chairman &
Managing Director



Sukamal Banerjee
Executive Director &
Chief Executive Officer



Shrinivas Kulkarni
Chief Financial Officer

Glossary

- **Cyient Group Business Segments:**
 - Cyient DET
 - Cyient DLM
 - Cyient Semiconductors
 - Cyient Others
- **Cyient DET Business Units:**
 - **Transportation & Mobility:** Aerospace + Rail + Automotive
 - **Networks & Infrastructure:** Connectivity + Utilities
 - **Strategic Units:** Mining & Minerals + Energy + Healthcare & Lifesciences
 - **TAO Digital**



Business Highlights

- Updates for the Group



DET Business Update

- BU performance



Financial Highlights

- DET
- Group



Business Highlights

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DET Business Update

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CYIENT SEMICONDUCTORS

Sustained revenue growth, amid near-term margin pressures

Revenue grew 8% QoQ, marking the 6th consecutive quarter of sequential growth. Margins held steady QoQ, as higher volumes absorbed increased wafer costs and investments in R&D and talent. Our core business continues to be self-sustaining, with R&D being the key area of investment.

Strong demand momentum in custom ASIC

Order intake for the custom ASIC business grew 50% QoQ, and we secured a large engagement with a global semiconductor company. Memory shortages may slow near-term growth, but the \$100 Mn+ ASIC pipeline supports long-term confidence.

Advancing power solutions for AI data centers

We continue to invest in R&D in line with our product strategy. High-voltage power products for AI data centers are on track, and we expect these investments to start translating into revenue in the next fiscal year.



Record order book with book-to-bill of 1.6x

Order book momentum continued for the 6th consecutive quarter, surpassing the previous quarter's record. Strong inflows from large OEMs resulted in book-to-bill ratio of 1.6x, strengthening revenue visibility.

Sustained growth momentum across segments

Strong revenue growth of 26.5% YoY and a 30% growth in H1 (YoY), in INR terms. Growth remained positive across key segments, led by Aerospace and Industrial, with Defense and Medical gaining momentum.

Strengthening the foundation for scalable growth

Investments in sales and strategic capabilities affect near-term margins, with continued focus on profitable growth and sustainable margin improvement over the medium to long term.



Business Highlights

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DET Business Update

- BU performance



Financial Highlights

- DET
- Group

BU Performance for the Quarter

Cyient DET organic CC revenue grew 1.6% QoQ and 0.4% YoY.

DET Business Units (US\$ Mn)	Q2FY27	QoQ (cc)	QoQ (\$)	YoY (cc)	YoY (\$)
Transportation & Mobility	75.8	4.5%	4.3%	16.5%	14.1%
Networks & Infrastructure	52.8	-0.3%	-0.6%	-1.0%	0.6%
Strategic Units	35.3	-1.5%	-2.3%	-21.5%	-21.7%
TAO Digital	9.6				

Order Intake (US\$ Mn)

Particulars	Q2FY27	YoY (\$)
DET (excl. TAO Digital)	158	20.8%

*Note: The Order Intake reported is the total value of all orders received during the period.
Some of these orders are multi year and can be executed over more than 12 months*

Note: Above Business Units revenue split excludes the Cyient DET corporate management fees from Cyient Semiconductors and Cyient DLM



Business Highlights

- Updates for the Group



DET Business Update

- BU performance



Financial Highlights

- DET
- Group

Financial Highlights for the Quarter | DET

174.2M\$

Revenue (\$)

7.5% cc QoQ | 6.3% cc YoY
Organic CC: 1.6% QoQ | 0.4% YoY

1,664 Cr₹

Revenue (₹)

+8.1% QoQ | +15.7% YoY
Organic: 2.1% QoQ | 9.3% YoY

14.2%

EBIT

+107 bps QoQ | +206 bps YoY

153 Cr₹

PAT

+8.7% QoQ | 11.9% YoY

14.59₹

EPS

+14.2% QoQ | 17.4% YoY

214 Cr₹

FCF

Financial Highlights for the Quarter | Group

233.9_M\$

Revenue (\$)

+15.3% cc YoY
+14.9% \$ YoY

2,235 cr₹

Revenue (₹)

+25.5% YoY

10.2%

EBIT

+83 bps YoY

121 cr₹

PAT

-4.8% YoY

11.54₹

EPS

-0.2% YoY

12₹

Interim Dividend

About Cyient

Cyient is a global lifecycle engineering services company powering mission-critical industries from design to aftermarket across products, plants, and networks. With 300+ customers and 15,000+ associates across 30+ countries, we combine human expertise, deep domain knowledge, and AI to deliver intelligent engineering for every lifecycle across Aerospace and Rail, Automotive and Mobility, Connectivity, Energy, Healthcare, Mining, Utilities, and beyond. To learn how we deliver exemplary outcomes, Nothing Less, visit www.cyient.com.

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Partly owned subsidiaries: Cyient Solutions and Systems Private Limited; Cyient DLM Limited; Cyient DLM Inc, Altek Electronics LLC, Cyient Cayman Limited.

Associate entity: Azimuth AI Inc.

The income statement and cash flow provided is in the internal MIS format. MIS format could be different from the income statement and cash flow published as part of the financial results, which is as per the statutory requirement.

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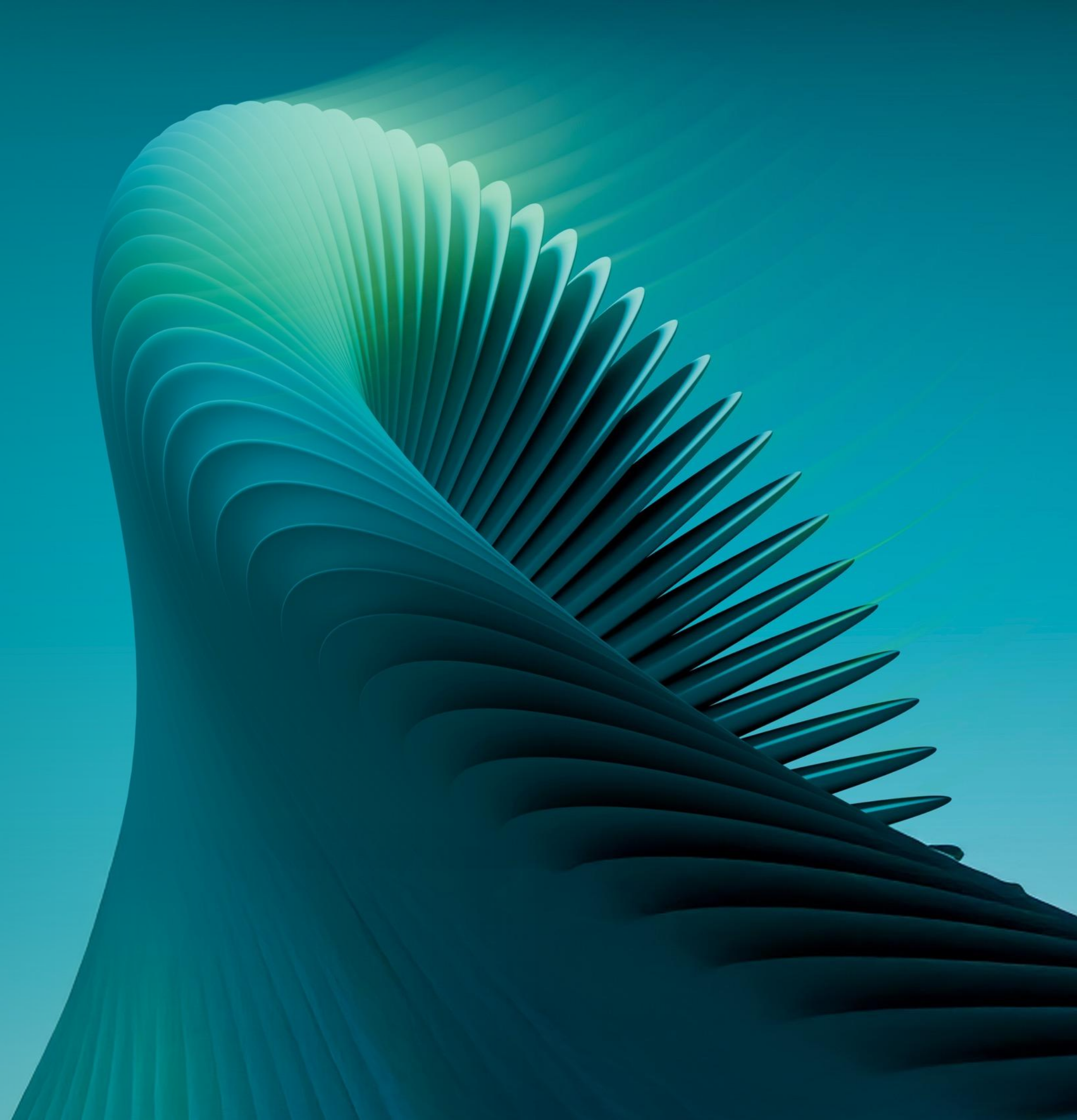
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Investor Presentation

Annexure

Q2 FY27



Message from the Management



KRISHNA BODANAPU
Executive Vice-Chairman &
Managing Director

Commenting on the results, Mr. Krishna Bodanapu, Executive Vice Chairman and Managing Director, said:“Q2 FY27 reflects sustained momentum across Cyient Group, with record order books and continued investment in our next phase of growth.

Cyient Semiconductors grew revenue 8% QoQ, its sixth consecutive quarter of sequential growth, securing a large turnkey program and a major global semiconductor engagement. AI data-center power products remain on track, with R&D investments expected to begin generating revenue next fiscal year. Excluding product R&D, which fully accounts for the EBIT loss, the core business is EBIT-neutral and self-sustaining. Supply constraints may weigh on near-term margins and growth, but a healthy order book and ASIC pipeline above \$100 million support our long-term outlook.

Cyient DLM achieved another record order book, with book-to-bill above 1.6x, strengthening revenue visibility. Revenue grew over 26.5% YoY and over 30% in H1, in INR terms, with growth across all key segments led by Aerospace and Industrial.

Cyient DET delivered growth during the quarter, recorded our highest-ever Q2 order intake, highest EBIT in ten quarters, and remained focused on building the capabilities that support our long-term strategy. TAO Digital’s acquisition strengthens our platform software and data engineering capabilities, supporting customers’ enterprise AI adoption and positioning us for longer-term engagements. Reflecting our strong operating performance and disciplined capital allocation, the Board has declared an interim dividend of ₹12 per share.

Looking ahead, the Defense, semiconductors and AI industries present the highest opportunities for growth, and we are pursuing these together as a Group, bringing customers an end-to-end offering spanning engineering, silicon, manufacturing and lifecycle support, reinforcing the compounding value of our complementary capabilities. Our strong order books, maturing pipeline, and focused investments in high-growth areas give me confidence that we can navigate through near-term industry headwinds and keep creating sustainable and long-term value for shareholders

Message from the Management



Sukamal Banerjee

Executive Director &
Chief Executive Officer

Commenting on the results, Mr. Sukamal Banerjee, Executive Director and Chief Executive Officer, said, “Q2 FY27 was a strong quarter for Cyient. More importantly, it was the quarter our Intelligent Lifecycle Engineering strategy began to show in the numbers.

We delivered QoQ and YoY growth and improved predictability and profitability with highest EBIT in ten quarters. We also grew organically in constant currency terms. Transportation and Mobility grew 4.5% QoQ and 16.5% YoY in constant currency, its sixth consecutive quarter of growth.

Further, technology order intake grew 39.7% YoY as a clear signal that customers value AI grounded in engineering. CYiNGINE, our Agentic AI-enabled lifecycle engineering intelligence platform, is built on that belief, with every playbook measured against the customer's own KPIs.

The integration of TAO Digital adds depth to our platform software and data engineering capabilities, expanding the support available to build stronger data foundations and enterprise AI adoption.

Customers across all segments trust us with more of their transformative work, growing into longer-term and more complete engagements across the product and asset lifecycle. This creates significant opportunity to expand and drive growth. Nothing less”

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 - **TAO Digital**



DET Metrics

Income Statement | DET

DET

DET	UOM	Q2FY27	Q1FY27	Q2 FY26
Operating Revenue	\$ Mn	174.2	162.5	164.4
Operating Revenue	₹ Mn	16,642	15,402	14,385
Total Cost	₹ Mn	13,681	12,836	12,052
EBITDA (Normalised)	₹ Mn	2,961	2,566	2,333
<i>EBITDA margin %</i>		<i>17.8%</i>	<i>16.7%</i>	<i>16.2%</i>
Depreciation and Amortization expenses	₹ Mn	594	540	584
EBIT (Normalised)	₹ Mn	2,366	2,025	1,750
<i>EBIT margin %</i>		<i>14.2%</i>	<i>13.2%</i>	<i>12.2%</i>
Financial expenses	₹ Mn	146	86	86
Other income	₹ Mn	-78	55	259
Profit before tax (PBT) (Normalised)	₹ Mn	2,142	1,995	1,922
Tax	₹ Mn	607	583	551
Profit After Tax (Normalised)	₹ Mn	1,535	1,412	1,371
<i>PAT margin %</i>		<i>9.3%</i>	<i>9.1%</i>	<i>9.4%</i>
Basic EPS (Normalised)	₹	14.59	12.77	12.43
Diluted EPS (Normalised)	₹	14.50	12.71	12.35
One off/ Exceptional item (Post tax)	₹ Mn	0	-100	0
Profit After Tax (Reported)	₹ Mn	1,535	1,312	1,371
Basic EPS (Reported)	₹	14.59	11.87	12.43
Diluted EPS (Reported)	₹	14.50	11.81	12.35

Income Statement | Semiconductor

Semiconductor	UOM	Q2FY27	Q1FY27	Q2FY26
Operating Revenue	\$ Mn	19.3	17.9	6.2
Operating Revenue	₹ Mn	1,847	1,697	542
EBITDA	₹ Mn	-178	-176	-211
<i>EBITDA margin %</i>		<i>-9.6%</i>	<i>-10.4%</i>	<i>-38.9%</i>
Depreciation and Amortization expenses	₹ Mn	122	107	25
EBIT	₹ Mn	-300	-284	-235
<i>EBIT margin %</i>		<i>-16.2%</i>	<i>-16.7%</i>	<i>-43.5%</i>
Profit After Tax	₹ Mn	-474	-362	-164
<i>PAT margin %</i>		<i>-26.3%</i>	<i>-21.0%</i>	<i>-29.4%</i>
Minority interest and Share of profit of Associate	₹ Mn	23	20	-48
Profit After Tax, MI and Share of profit	₹ Mn	-452	-342	-212

Note: Q2 FY27 includes Kinetic Revenue of \$11.8M with 10% negative EBIT

Other Income | DET

Other Income (₹ Mn)

DET	Q2 FY27	Q1 FY27	Q2 FY26
Income from Investments	85	265	188
Realised gains/(losses) on Fwd Contracts	-145	-161	-78
Unrealised Fx gains/(losses)	-30	-73	149
Others	12	25	0
Total	-78	55	259

Cash Generation | DET

Cash Flow Summary (₹ Mn)

DET	Q2 FY27	Q1 FY27	Q2 FY26
Profit before tax	2,142	1,854	1,922
Non-cash & non-operating items	880	435	751
Operating profit before WC changes	3,022	2,289	2,674
DSO Movement (Receivables)	91	87	997
Other WC changes	2	(775)	-1,420
Operating CF after WC changes	3,115	1,601	2,250
Taxes	(790)	(213)	-591
Capex	(188)	(250)	-91
FCF	2,137	1,137	1,568
FCF to Normalised PAT conversion	139.2%	80.5%	114.3%

Cash Position for the Quarter | DET

Cash Position (₹ Mn)

DET	Q2FY27	Q1FY27	Q2 FY26
Cash & Cash Equivalent including treasury investments	11,583	16,553	14,173
Cash & Bank balances	4,032	1,886	3,384
Investments in FDs	4,679	7,701	7,579
Investment in MFs and Commercial Papers	1,347	5,455	1,558
Other treasury investments	1,525	1,511	1,652

Net Cash (₹ Mn)

DET	Q2FY27	Q1FY27	Q2 FY26
Cash & Cash Equivalent including treasury investments	11,583	16,553	14,173
Total Debt	-12,721	-116	-68
Long term borrowings	11,597	0	0
Short term borrowings	1,124	116	68
Net cash	-1,138	16,437	14,105

Other Metrics | DET (1/2)

Revenue by Geography (%)

DET	Q2FY27	Q1FY27	Q2 FY26
Americas	53.9%	52.6%	49.7%
Europe, Middle East, Africa	22.7%	24.8%	28.4%
Asia Pacific (including India)	23.5%	22.5%	21.9%

Revenue by Currency (%)

DET	Q2FY27	Q1FY27	Q2 FY26
USD	55.6%	54.0%	47.8%
EURO	15.1%	15.5%	15.5%
GBP	4.5%	5.2%	5.7%
AUD	9.9%	11.1%	10.1%
Others	14.9%	14.2%	20.9%

Revenue by Top Clients (%)

DET (excl. TAO Digital)	Q2FY27	Q1FY27	Q2 FY26
Top 5	32.8%	35.1%	31.9%
Top 10	45.5%	48.2%	43.5%

Other Metrics | DET (2/2)

Employees

DET (excl. TAO Digital)	Q2FY27	Q1FY27	Q2 FY26
Total Headcount	14,151	14,175	13,634
Technical & Pool	13,100	13,151	12,560
Non-Technical	418	387	399
Support	633	637	675
Voluntary Attrition (LTM)	14.6%	14.4%	16.8%

No. of Million \$ Clients

DET (excl. TAO Digital)	Q2FY27	Q1FY27	Q2 FY26
20 Mn+	6	4	4
10 Mn+	15	16	15
5 Mn+	25	27	27
1 Mn+	91	94	102

Note: No. of Million \$ clients are based on TTM (Trailing Twelve Months) revenue

Group Balance Sheet & Income Statement

Balance Sheet Extract | Group

Group Balance Sheet (₹ Mn)	Q2 FY27	Q1 FY27	Q2 FY26
ASSETS			
Non-current assets			
- PPE, CWIP, ROU assets and Other intangible assets	17,919	13,486	11,578
- Goodwill	42,411	24,554	19,128
- Non-current investments	2,149	2,132	2,928
- Investment in Associate	475	487	490
- Deferred tax assets (net)	1,870	1,717	1,294
- Other assets	1,286	923	1,354
Total - Non-current assets	66,110	43,299	36,772
Current assets			
- Inventories	7,677	7,296	5,968
- Contract assets	7,077	5,383	5,128
- Current investments	3,245	6,656	1,666
- Trade receivables	14,447	13,733	11,712
- Cash and cash equivalents	13,211	11,877	14,262
- Other assets	4,083	4,572	3,713
Total - Current assets	49,740	49,517	42,449
TOTAL ASSETS	115,850	92,816	79,221
EQUITY AND LIABILITIES			
Shareholders' funds			
- Share capital	524	556	555
- Other equity and Non-controlling interest	55,539	60,650	59,772
Total - Shareholders' funds	56,063	61,206	60,327
Non-current liabilities			
- Long-term borrowings	22,506	7,668	929
- Lease liabilities	1,764	1,639	1,798
- Long-term provisions and other liabilities	14,540	4,998	2,023
- Deferred tax liabilities (net)	1,682	1,060	635
Total - Non-current liabilities	40,492	15,365	5,385
Current liabilities			
- Short-term borrowings	2,291	863	732
- Lease liabilities	1,033	927	899
- Trade payables	6,185	6,727	4,041
- Short-term provisions	1,595	1,697	1,326
- Other liabilities	8,191	6,031	6,511
Total - Current liabilities	19,295	16,245	13,509
TOTAL - EQUITY AND LIABILITIES	115,850	92,816	79,221

Exchange Rate (₹/\$)	Q2FY27	Q1FY27	Q2 FY26
Average	95.57	94.71	87.42
Closing	95.97	94.65	88.72

Income Statement | Group

Group	UOM	Q2FY27	Q1FY27	Q2 FY26
Operating Revenue	\$ Mn	233.9	219.0	203.5
Operating Revenue	₹ Mn	22,350	20,757	17,810
EBITDA (Normalised)	₹ Mn	3,123	2,779	2,395
<i>EBITDA margin %</i>		<i>14.0%</i>	<i>13.4%</i>	<i>13.4%</i>
Depreciation and Amortization expenses	₹ Mn	839	767	722
EBIT (Normalised)	₹ Mn	2,284	2,012	1,673
<i>EBIT margin %</i>		<i>10.2%</i>	<i>9.7%</i>	<i>9.4%</i>
Financial expenses	₹ Mn	373	217	160
Other income	₹ Mn	85	69	500
Profit before tax (PBT) (Normalised)	₹ Mn	1,996	1,864	2,013
Tax	₹ Mn	642	665	536
Profit After Tax (Normalised)	₹ Mn	1,354	1,199	1,478
<i>PAT margin %</i>		<i>6.0%</i>	<i>5.8%</i>	<i>8.1%</i>
Minority interest and Share of profit of Associate	₹ Mn	-140	-58	-202
Profit After Tax, MI and Share of profit (Normalised)	₹ Mn	1,214	1,141	1,275
Basic EPS (Normalised)	₹	11.54	10.32	11.55
Diluted EPS (Normalised)	₹	11.47	10.27	11.48
One off/ Exceptional item (Post tax)	₹ Mn	0	-100	0
Profit After Tax, MI and Share of profit (Reported)	₹ Mn	1,214	1,041	1,275
Basic EPS (Reported)	₹	11.54	9.42	11.55
Diluted EPS (Reported)	₹	11.47	9.37	11.48

About Cyient

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