

Date: 27-05-2026

To,
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra- Kurla Complex,
Bandra (E), Mumbai 400051
NSE Symbol: CURRENT

Subject- Submission of Investor Presentation pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to the provisions of Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investor Presentation of the Company for the investors/analysts.

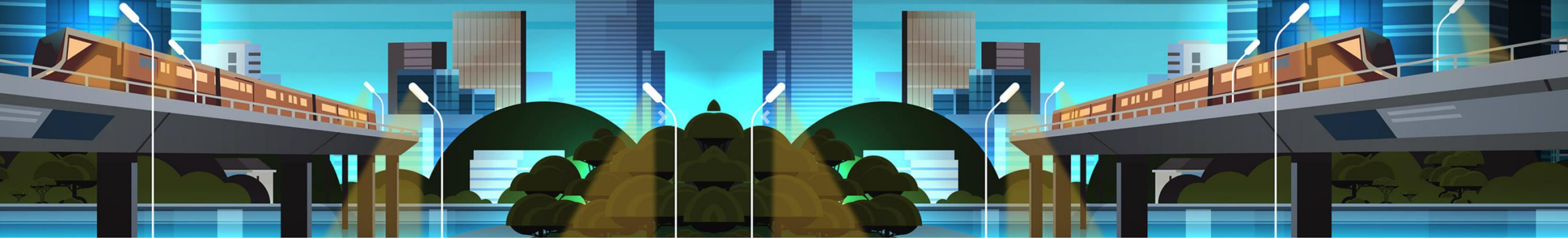
The aforesaid Investor Presentation is also being made available on the website of the Company.

We request you to take the aforesaid on your records.

Thanking You,
Yours Faithfully,

For, **Current Infracore Limited**

Sonali Nawndher
Company Secretary & Compliance Officer



Earnings Presentation

H2 and full year FY26



SOLAR EPC EXECUTION



EPC CONTRACTING



INTERIOR & CIVIL WORK



MEC TEST HOUSE



ROAD FURNITURE



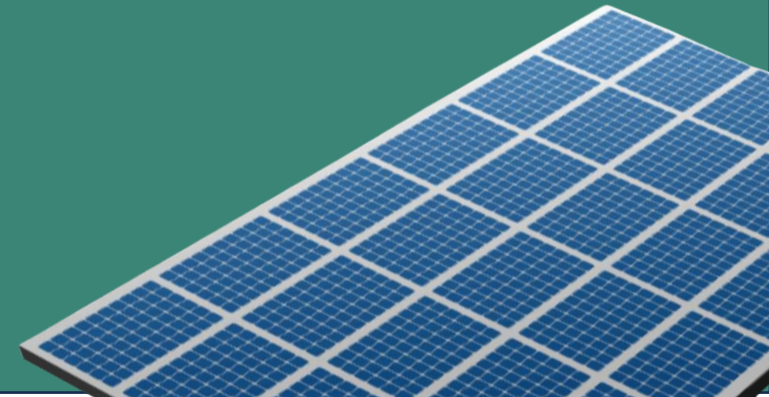
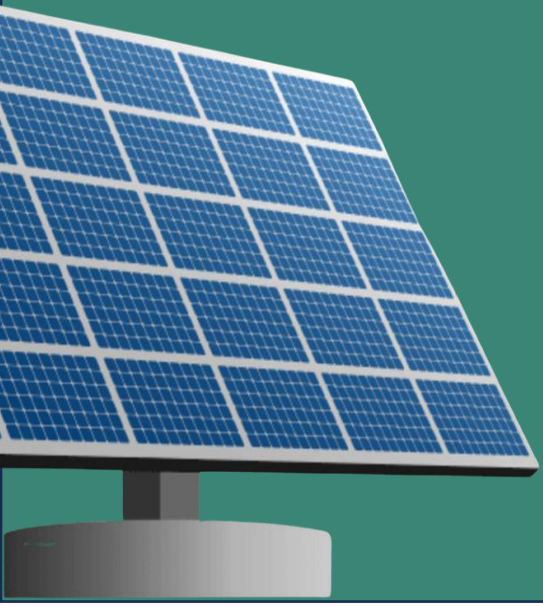
WATER UTILITY SHIFTING WORK

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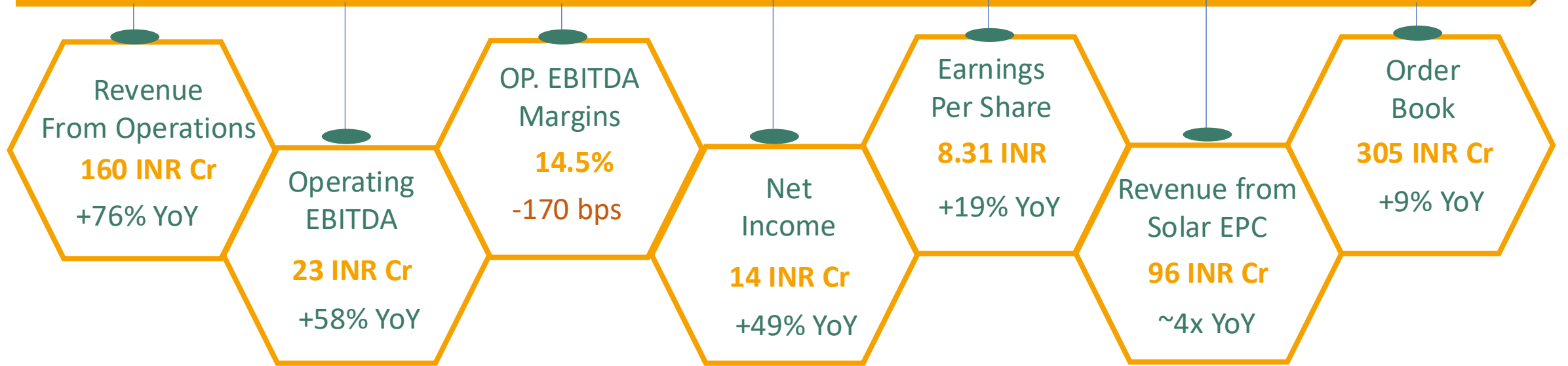
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Performance Overview for the H2 and Full Year



Powering Growth, Delivering Value with 3 Year Revenue CAGR of 38 %



7.52 MWp Capacity Solar On Grid project commissioned under PM KUSUM C yojana.



Ongoing Rooftop Solar installations for Indian Railways, South Western Railway - Mysore Division



Use of robotic cleaners on the 944 KWp DC solar plant to maximize power generation efficiency.

Robust double-digit growth in Revenue and Project Execution led by strong performance across Highway and Urban Infrastructure verticals, despite inflationary pressures.

- 76% YoY growth in total Revenue for FY26 on the back of accelerated project completion and new tender wins
- Solar EPC revenue scaled up ~4x from INR 25 Cr in FY25 to INR 96 Cr in FY26, establishing it as the primary growth driver
- Water EPC revenue grew steadily, delivering a strong ~44% CAGR over FY23–FY26 with revenue of INR 14.9 Cr in FY26, indicating consistent demand and execution
- Electrical EPC revenue moderated from INR 51.4 Cr in FY25 to INR 32.7 Cr in FY26, reflecting project timing differences while maintaining a stable execution base
 - With 54% contribution to the order book from this segment exhibits regained momentum.
- RESCO vertical contributed INR 2.9 Cr in FY26, marking early-stage scale-up of annuity-based revenue stream

58% Operating EBITDA growth in FY26 driven by improved resource planning and supply chain optimization.

- Operating EBITDA Margins remained healthy at 14.5% in FY26
- PAT exhibited the growth of 49% reaching 14.1 Crore in FY26 from 9.5 crore in FY25
- Maintained a Return on Equity (ROE) of 27.2% and ROCE of 27%.
- Fixed Asset to revenue ratio at 5.8

Ended the year with an Order Book exceeding 305 Crores, representing significant revenue growth visibility for FY27.

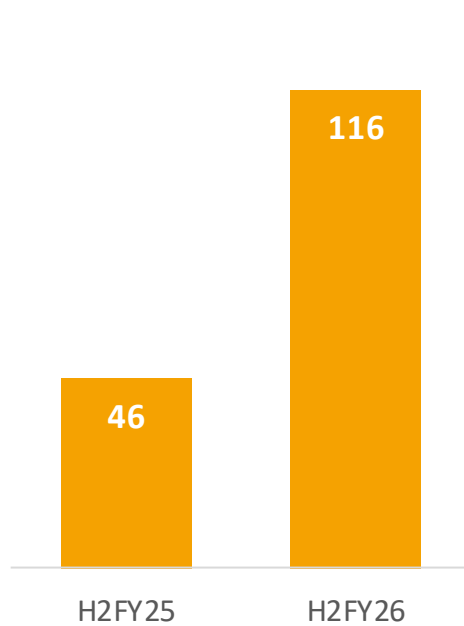
In FY26 we got ~100Cr Govt projects from Jaipur Discom and Jodhpur Discom and Major revenue comes from this Order in FY27

Successfully commissioned 4 RESCO power plants with attractive PPA agreements with Jodhpur Discom and IIT Dhanbad, securing 25-year levelized revenue (extendable by 5 years) with annual revenue exceeding INR 6 Cr and low maintenance costs.

YoY Comparison for H2FY26

Revenue from Operations

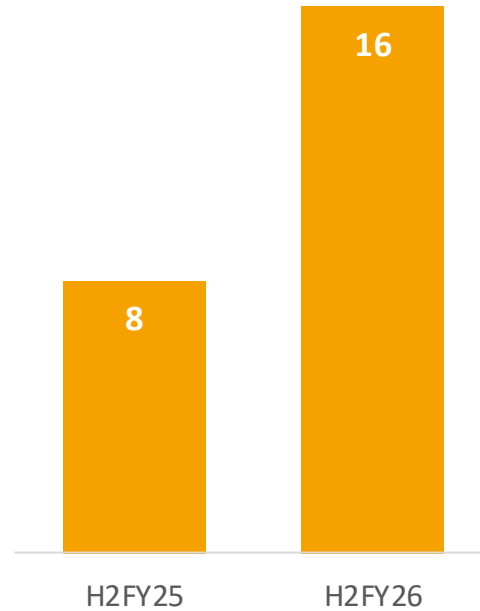
In INR Cr



154% YoY revenue growth

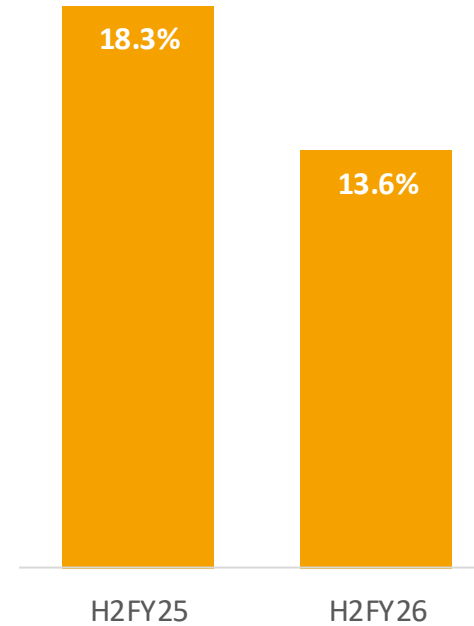
EBITDA

In INR Cr



88% YoY Growth in EBITDA
Translated top line towards the bottom-line

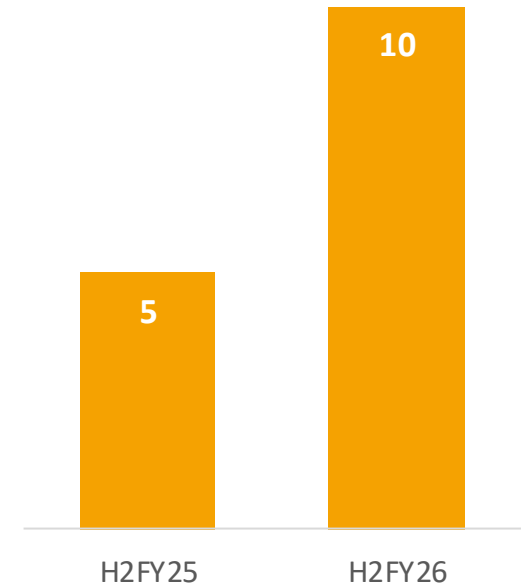
EBITDA Margin



Increase in Raw Material Prices due to Geopolitical Tensions
Recovery of margins due to Price Variation* clause in the contracts

PAT

In INR Cr



PAT grew by 85% YoY
Top line translating to the Bottom Line

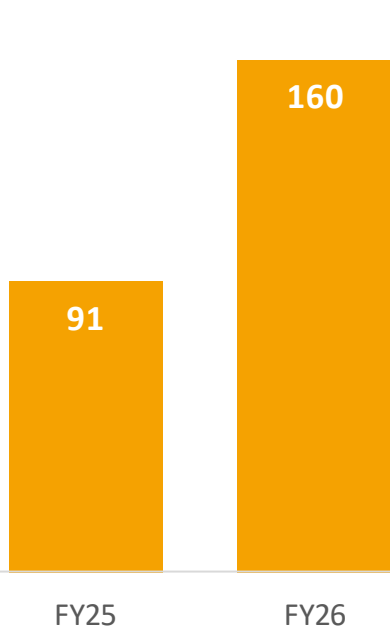
*As per the Price variation Clause, the client pays the gap amount due to the increase in prices of the raw material led by unforeseen circumstances

YoY Comparison for full year FY26



Revenue from Operations

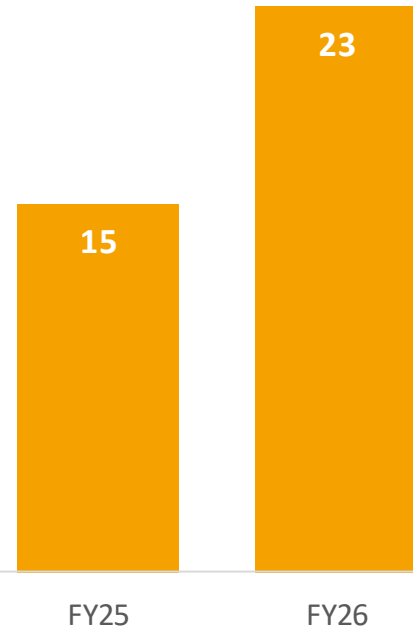
In INR Cr



76% YoY revenue growth driven by Solar projects traction

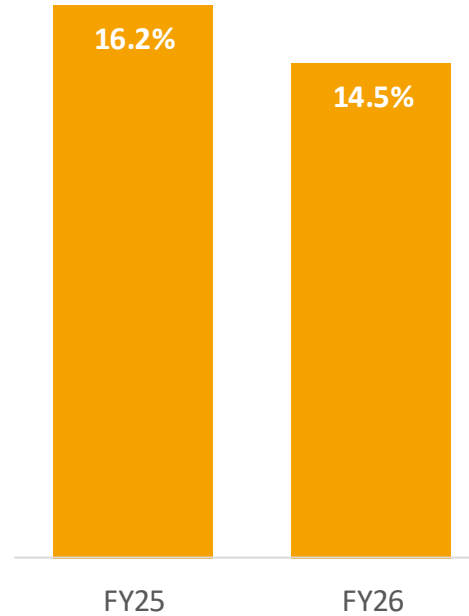
EBITDA

In INR Cr



58% YoY growth in EBITDA
Translated top line towards the bottom-line

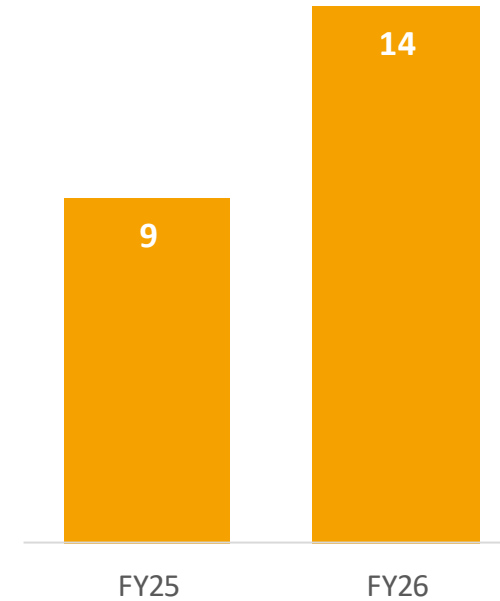
EBITDA Margin



Increase in Raw Material Prices due to Geopolitical Tensions
Recovery of margins due to Price Variation* clause in the contracts

PAT

In INR Cr



PAT grew by 49%

*As per the Price variation Clause, the client pays the gap amount due to the increase in prices of the raw material led by unforeseen circumstances

Profit and Loss Statement

Particular (in cr.)	H2FY26	H2FY25	YoY	FY2026	FY2025	YOY
Revenue from Operations	115.9	45.7	154%	160.4	90.9	76%
Raw Materials(Cost of Goods Sold)	94.6	33.3		126.1	68.5	
Employee Cost	3.4	2.2		6.1	4.2	
Other Cost	2.2	1.8		5.0	3.4	
Total Expenditure	100.2	37.3		137.1	76.1	
EBITDA	15.7	8.4	88%	23.2	14.7	58%
EBITDA Margin%	13.6%	18.3%	-472bps	14.5%	16.2%	-174bps
Depreciation	1	0		2	1	
EBIT	15	8	89%	22	14	55%
Other Income	1	0		1	0	
Interest	2	1		3	2	
Exceptional Items	0	0		0	0	
Profit Before Tax	13.8	7.3	88%	19.7	12.8	54%
Tax & Prior Period Adjust	4	2		6	3	
Profit After Tax	10.2	5.5	85%	14.1	9.5	49%
Profit After Tax Margin%	8.8%	12.0%	-324bps	8.8%	10.4%	-164bps
EPS In Rs.	5.63	4.07		8.31	7.00	

Yearly YoY Comparison FY26

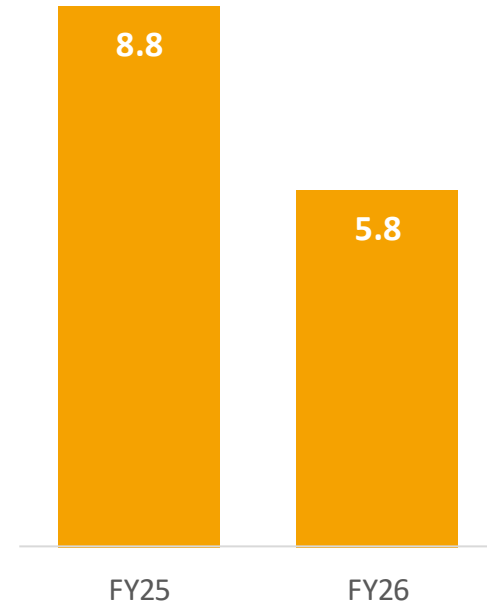
Net working Capital Days

In no. of days



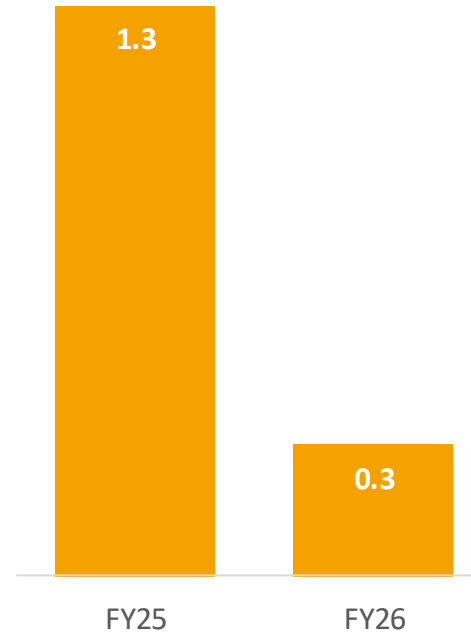
Fixed Asset to Revenue

Multiple x



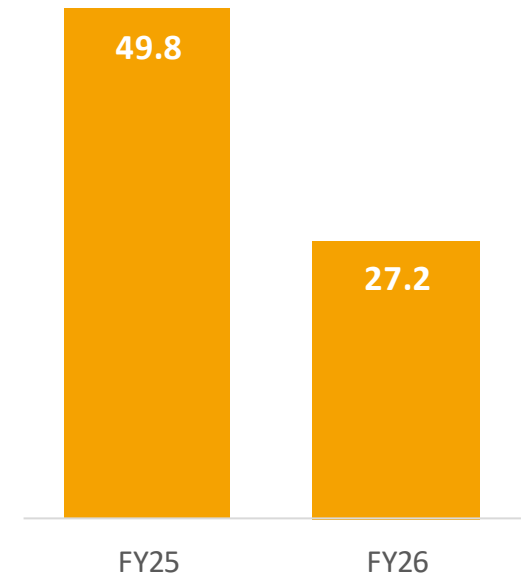
Net debt to equity

Multiple x



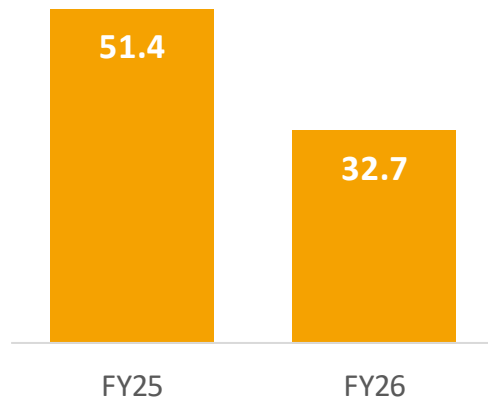
RoE

In %



Electrical EPC

Revenue in INR crs



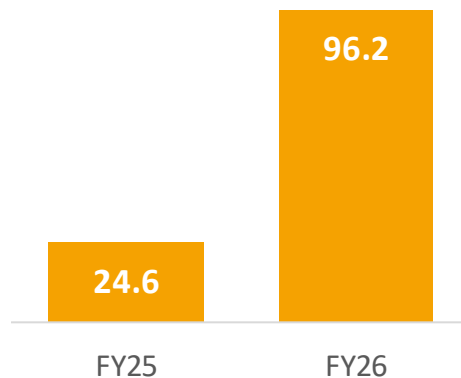
Segment Highlights

Our momentum towards the end of H2FY26 was specifically accelerated by a structural shift in India's regulatory landscape leading to the **dominant share of 54% in the current order book**. The enforcement of the Resource Adequacy Framework (Rule 16) changed everything.

Grid strengthening is no longer a 'choice' for state utilities; it is now a federal mandate to ensure national energy security.

Solar EPC

Revenue in INR crs

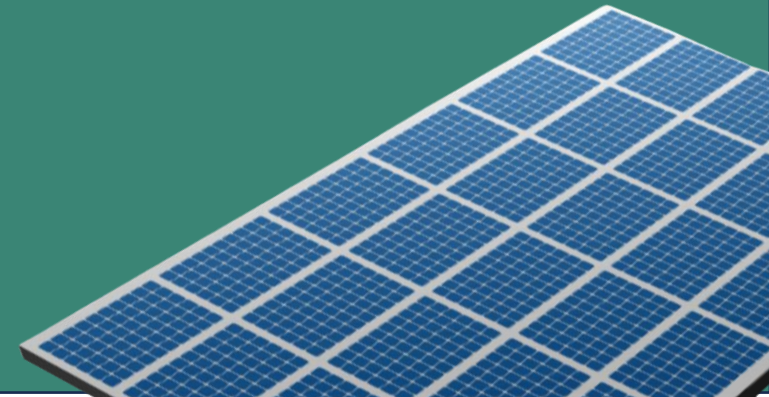


Segment Highlights

Advanced Tech Adoption: Margin improvements realized via implementing robotic plant cleaning automation to boost site yield.

Key Growth Driver: Scaling operations under the PM KUSUM Component C solarization model across regional grid networks.

Company Overview and Leadership



Key Value Drivers

Strategic Pivot to High-Margin Solar EPC

Renewable Energy

Transitioned from traditional **EPC work to high-value Solar EPC**, now contributing maximum to the current revenue mix.

Directly aligned with India's 500GW renewable energy target by 2030.



Predictable Annuity Income

The RESCO Model

Unlike one-off construction, the 4 wholly-owned SPVs ensure consistent, **long-term (25-year) cash flows** through Power Purchase Agreement.

This provides a "valuation floor" with sustainable and predictable long-term revenue.



Vertical Integration & Margin Protection

In House MEC Test Lab

This helps in ensuring quality execution and keeps testing margins within the company, creating a significant "moat" in the industry.



Exceptional Capital Efficiency

ROE Performance

Demonstrating one of the most efficient capital allocation models **with high returns** in the SME infrastructure segment.

EBITDA margins have expanded to 16.2%, driven by "Cluster Execution" model in the company.



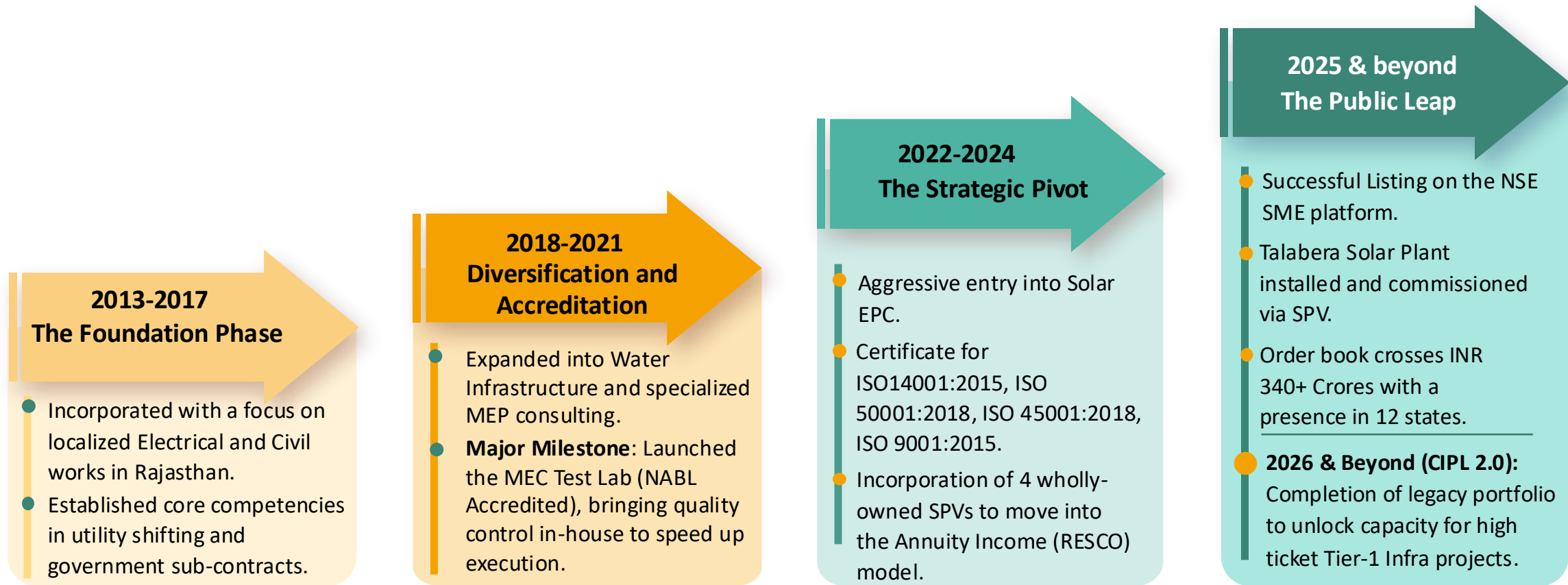
Operational De-risking & Capacity Unlock

Order Book Execution

Continuous delivery of projects by successful commissioning in FY 2026 ending. This unlocks **future expansion opportunities** for the company.

The freed-up Technical Qualification & Bank Guarantee limits position **the firm to large ticket projects in FY27.**





...guided by 150+ years of institutional expertise...



38+

Mr. Sunil Singh Gangwar

Chairman & Managing Director

Ex-PWD Rajasthan veteran; spearheaded landmark state infra projects (e.g., Rajasthan Vidhan Sabha). B.E., Electrical Engineering.



13+

Mr. Devvrath Singh

Whole-Time Director

Drives project planning and business development. B.E. (Hons), Univ. of Queensland with core engineering experience (Ex-Gravita India).



10+

Mr. Satyavrat Singh

Whole-Time Director

Leads corporate administrative operations and complex team coordination with over a decade of hands-on execution expertise.



25+

Ms. Sujata Gangwar

Non-Executive Director

Founder of Current Services Consultants. Brings strategic advisory and operational consulting experience. M.Sc., Univ. of Jodhpur.

Independent Directors



35+

Dr. R. Venkateswaran

Retired IAS Officer & Ph.D. Former Additional Chief Secretary (Rajasthan) bringing elite regulatory oversight and government compliance expertise.



13+

CA Deepak Gupta

Fellow ICAI & Senior CA Partner. Drives strict financial discipline, statutory audit compliance, and corporate finance strategy.



40+

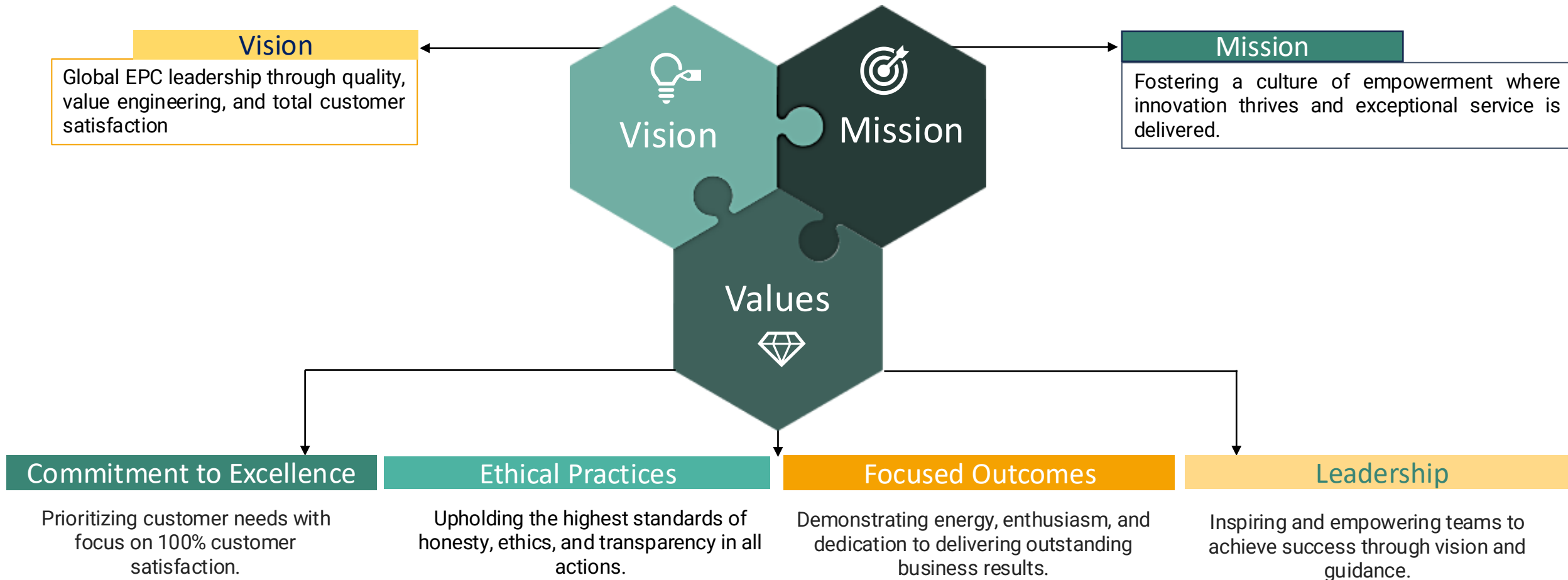
Mr. Mukesh Kumar Jain

Ex-Chief General Manager, NHAI (IIT Delhi Alumnus). Four decades of master-level infrastructure execution and highway development (Ex-IRCON).

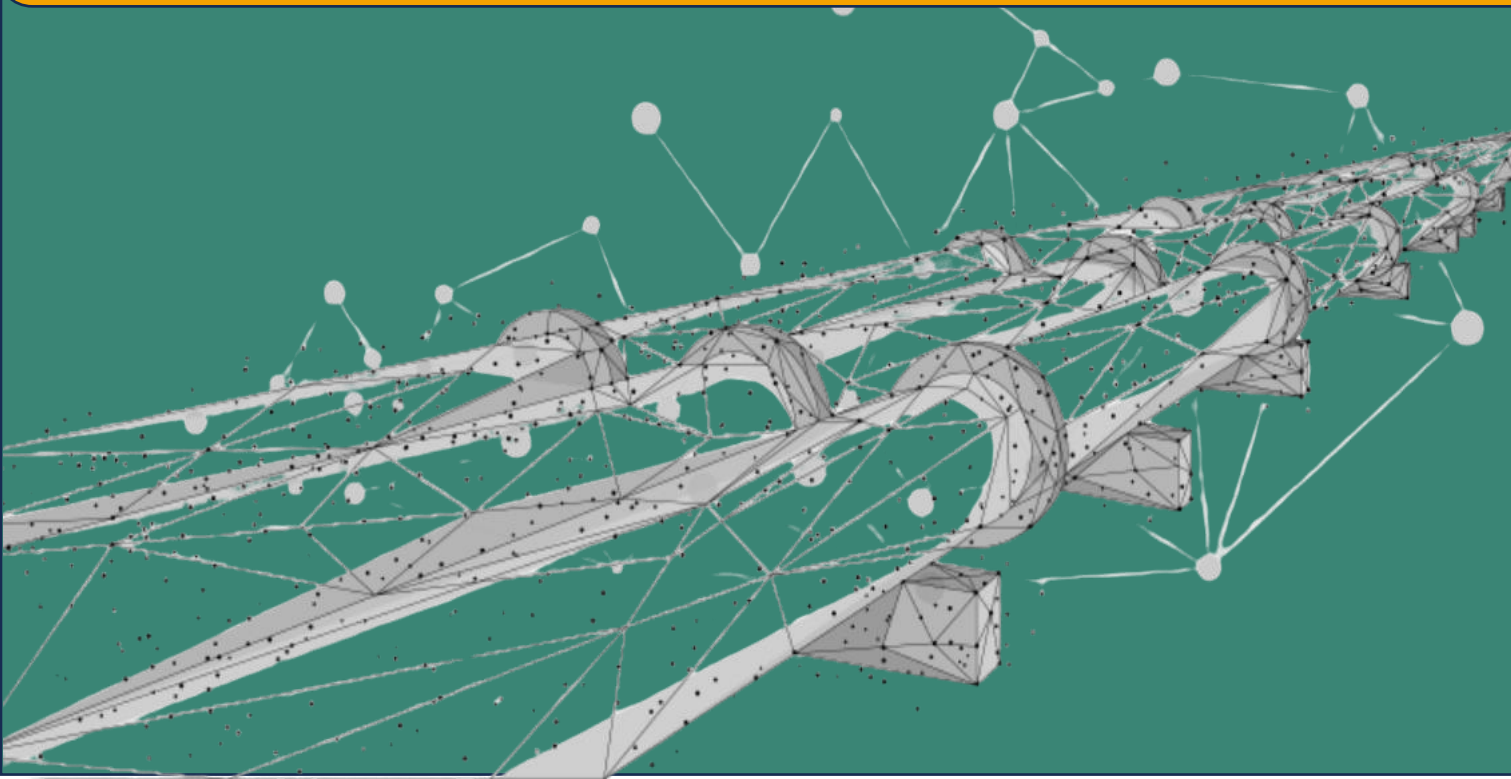
150+ years of experience guiding the organization to overcome the challenges and scale-up

Path Lighters to the Nation

Delivering mission-critical infrastructure and sustainable energy solutions that empower communities and drive national growth.



The Macro Opportunity and Business Model



We are capitalizing on India's US\$ 1.7 Trillion infrastructure push...

The Solar Surge

1

India's goal 500 GW Target by 2030

Backed by INR 8,500 Cr solar grid allocation. The PM Surya Ghar Yojana drives massive decentralized power demand, perfectly aligning with our RESCO model.

Infra and Utility Shifting

2

Bharatmala Pariyojana (34,800 km)

Massive highway rollout makes "Electrical Utility Shifting" a mandatory precursor to execution. Rapid urbanization is driving surging MEP demand across "Smart Cities".

Investment under NIP

3

US\$ 1.3 Trillion PM Gati Shakti

Acting as the primary catalyst, the National Infrastructure Pipeline (NIP) boasts 9,666 mega-projects, with a strong 46% already under implementation.

Industrial Tailwinds

4

Supply Chain Relocation

Industrial hubs in our home markets of Gujarat & Rajasthan are expanding rapidly. Our dominance in "Power Corridors" positions us for next decade of industrial construction.

Railway & Urban Transit

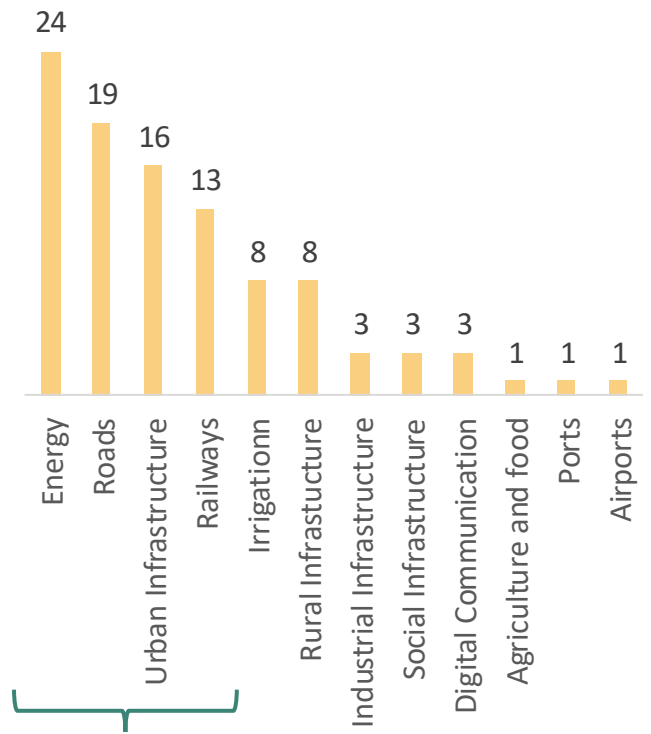
5

Record FY25 CAPEX (INR 2.62 Lakh Cr)

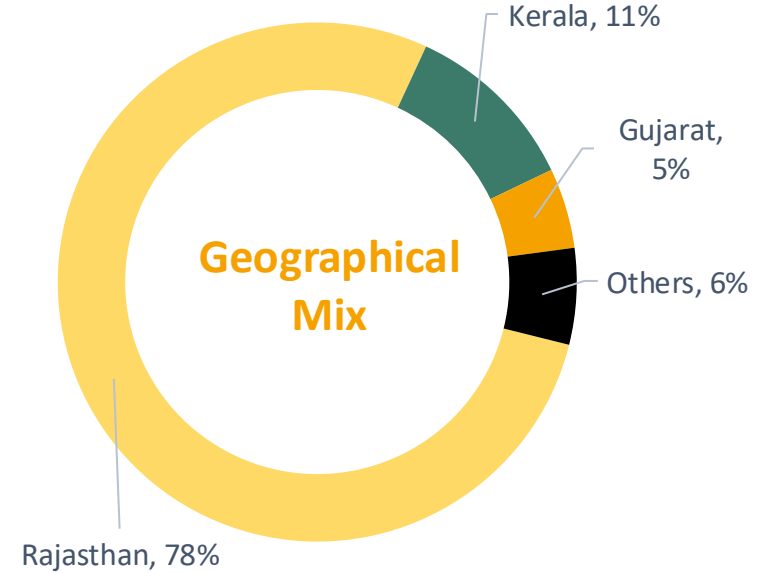
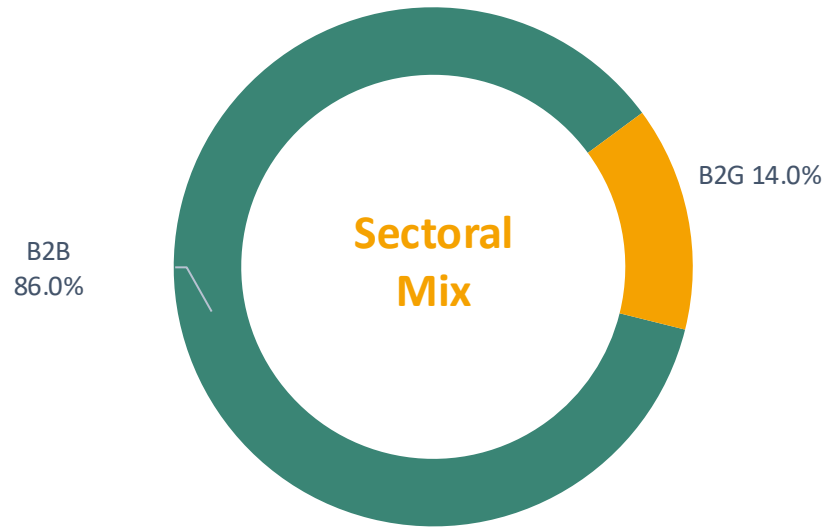
Unprecedented railway outlay, coupled with 919 km of Metro rail currently under construction across 26 cities, is unlocking immense multi-year EPC demand.

Investment under National Infrastructure Pipeline (NIP) by 2025

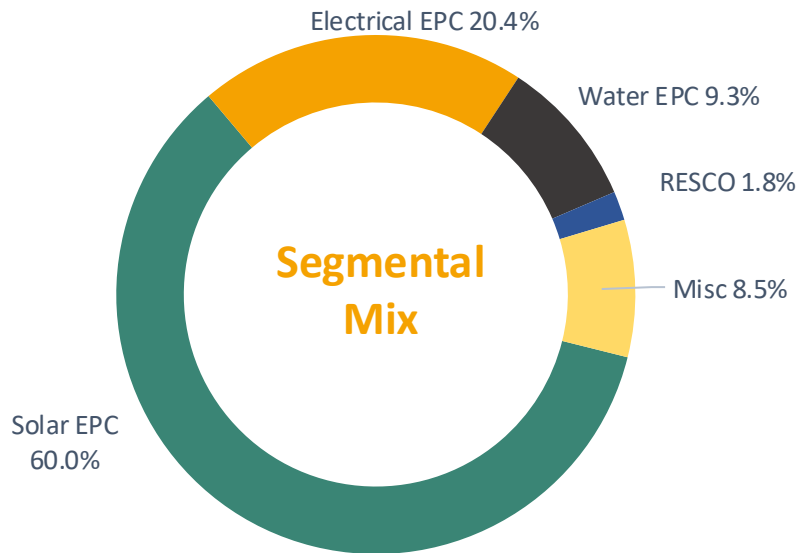
% of total investment



72% of the total NIP outlay forms CIPL's immediate Total Addressable Market (TAM)



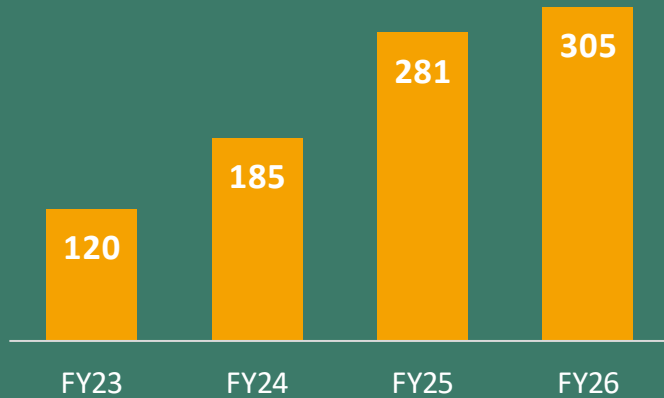
INR 160 Crores
FY26 Revenue



Our Shifting Revenue Mix

- While our FY26 execution reflects a strong foundation of Private (B2B) partnerships, our future pipeline is actively evolving with Government Contracts increasing contribution from B2G
- Empowered by recent IPO liquidity, high-value Government and PSU contracts now constitute over 30% of our unexecuted order book, securing highly predictable cash flows for FY26 and beyond.
- Shift of revenue contribution from Electrical EPC to Solar EPC but regained momentum with 100 Crs of Govt Order Win

Order Book (In Crs)
as on March 31

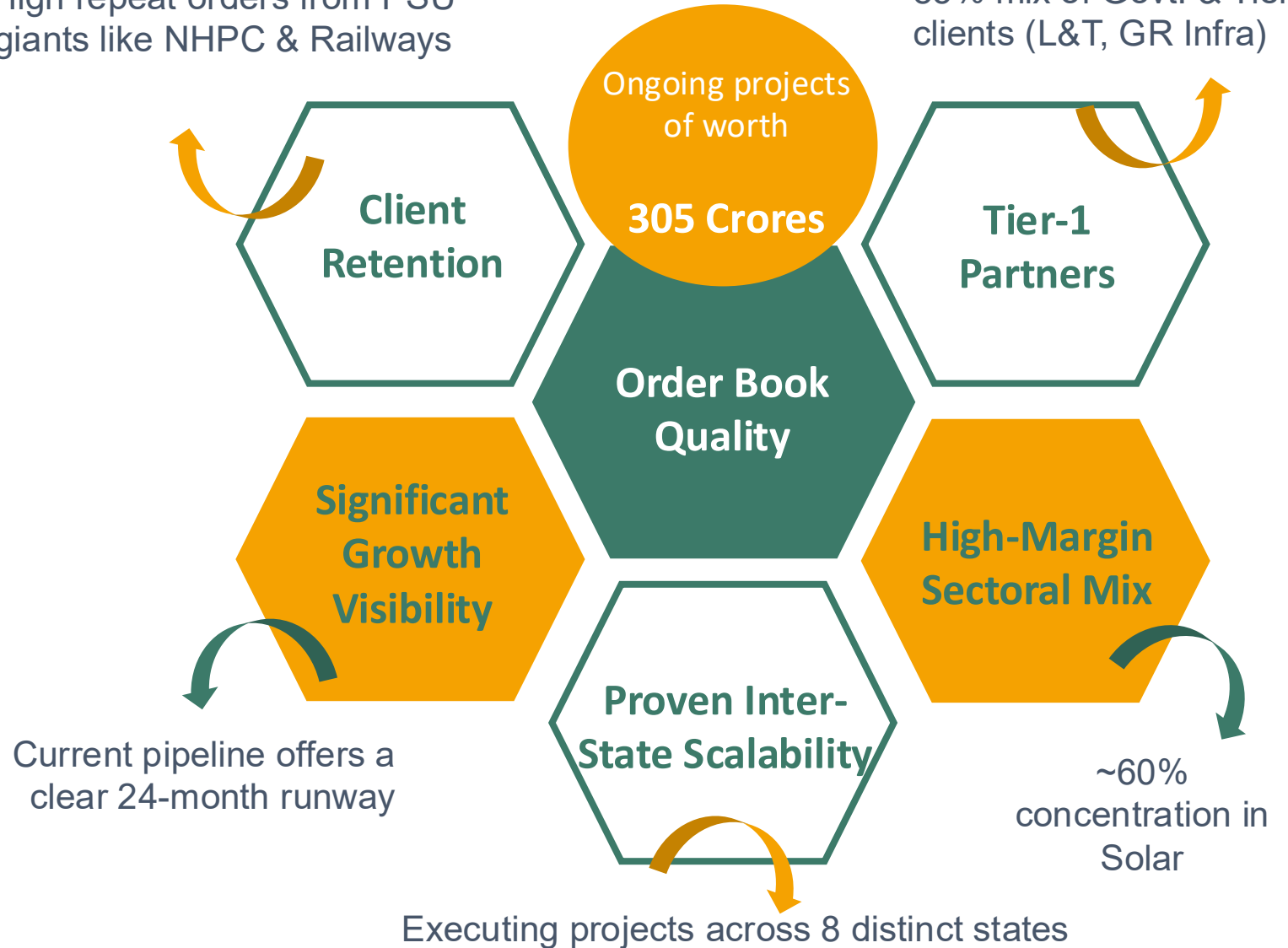


3 Year CAGR of ~37%

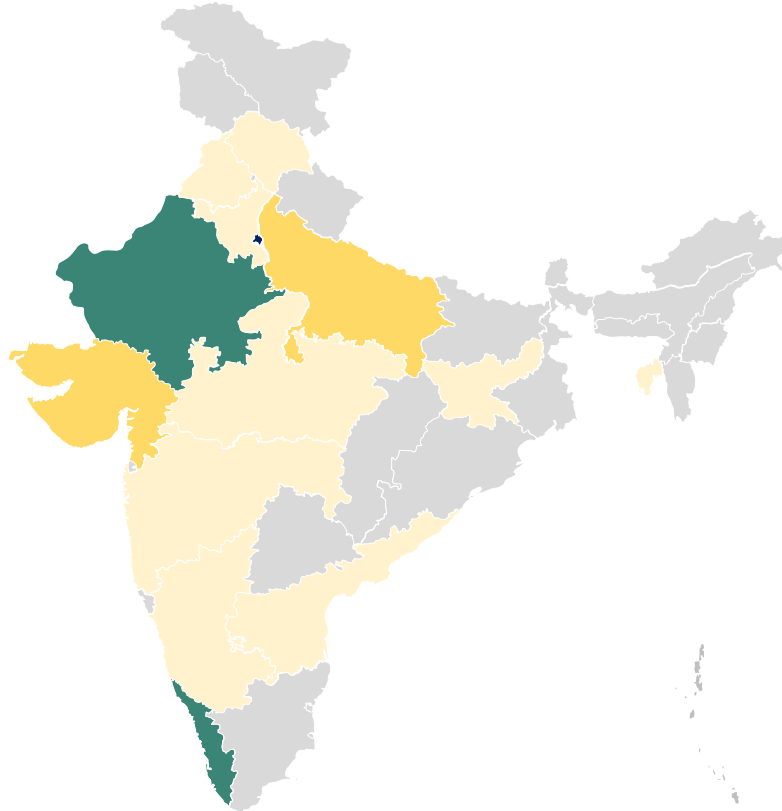
The enforcement of Rule 16 has shifted grid strengthening from a discretionary expense to a statutory mandate, transforming CIPL's pipeline into non-discretionary, sovereign-backed revenue that is insulated from market cyclicality

High repeat orders from PSU giants like NHPC & Railways

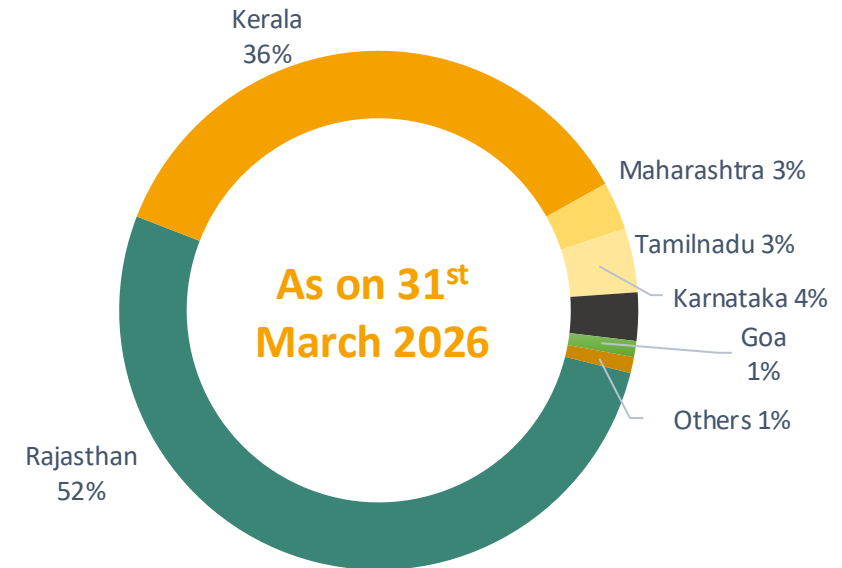
85% mix of Govt. & Tier-1 clients (L&T, GR Infra)



Rajasthan contributing the highest to our revenue



Geographical Distribution of Order Book



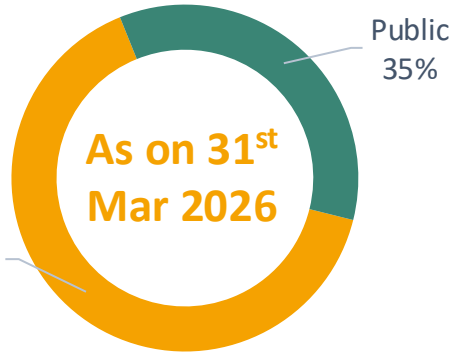
The "Core & Expand" Growth Strategy

- **High-Margin Hubs (86%):** Concentrating heavy execution in Rajasthan and Kerala to maximize margins and asset utilization.
- **Strategic Spokes (14%):** Executing targeted projects across 10 additional states to seed future growth hubs.

The Efficiency Multiplier of Regional Density

- **Resource Pooling:** Executing projects within tight 100km corridors allows seamless sharing of heavy machinery and engineering teams.
- **High Returns:** This localized density drives >90% equipment uptime, slashes site overheads, and directly fuels our exceptional 49.75% ROE.

Sectoral Distribution of Order Book



Key Government Projects

Key Government & PSU Partnerships: NHAI, Indian Railways, JVVNL, JDVVNL, and THDC.

Railway Projects

North Western Railway
Jodhpur and Jaipur

South Western Railway (Mysore)

State Utility and Discoms

JVVNL and JDVVNL– Kotputli Feeder Segregation

Rajasthan Urja Vikas and IT Services Ltd (RESCO)

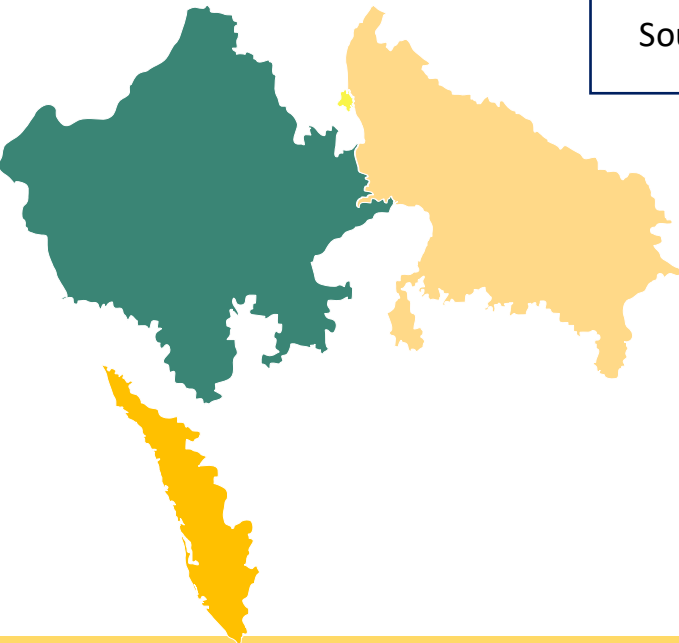
Institutional

IIT (ISM) Dhanbad – 1.8 MW RESCO Plant

THDC Limited – Solar Power Plants (Uttarakhand/UP)

BSF (Border Security Force) Infrastructure

- We have successfully transitioned from a purely private-focused contractor to securing ~40% of our current order book from robust government tenders
- Equipped with our recent IPO working capital infusion, our strategic focus is now firmly on bidding for and executing higher-value, large-scale government contracts to drive predictable, long-term revenue.



Our primary engine is aggressively scaling high-margin Solar EPC...

Designs and delivers solar power solutions for toll plazas, streetlighting, and buildings.

Provides tailored systems based on site feasibility, budget, and energy requirements, enabling sustainable energy adoption.



50+ MW
Commissioned
till March 31, 2026

~60%
Contribution to the
revenue

~4x
Revenue in a Year
from this segment

RESCO
Power Purchase
Agreement
model

Rapid Revenue Transformation:

Successfully pivoted core operations to high-margin Solar EPC, driving a remarkable ~4x year-over-year revenue growth in this segment and making it the primary growth engine for the company.

Proven Execution at Scale:

Successfully commissioned over 50+ MW of solar projects, demonstrating the technical capability and operational bandwidth to deliver complex renewable infrastructure on time.

Aligned with National Targets:

Perfectly positioned to capture the exponential demand generated by India's aggressive 500 GW renewable energy target and the PM Surya Ghar Yojana.

...leveraging RESCO advantage to secure 25-year predictable annuity income...



Understanding RESCO Model Mechanics

Turnkey Development & Investment:

We act as the sole developer, funding 100% of the initial CAPEX and managing all procurement and installation.

25-Year PPA Mechanism

We lock in long-term, highly predictable revenue through Power Purchase Agreements with elite institutional clients.

In-House O&M

We retain full operational control and handle all ongoing maintenance to guarantee peak asset performance

Dedicated SPVs

We house every project in a wholly-owned Special Purpose Vehicle (SPV) to ensure clean accounting and optimized valuation.

Market Acceptance

Win-Win Proposition for the Client

Zero Upfront Capital Expenditure (CAPEX):

Clients preserve their core capital while CIPL completely funds installation.

Immediate OPEX Savings:

Clients lock in lower solar tariffs, securing instant and guaranteed reductions in energy bills

Hassle-Free O&M (Zero Risk):

CIPL bears all performance and maintenance responsibilities, providing a seamless "plug-and-play" energy solution.

Accelerated ESG Goals:

Offers clients a fast, cost-effective path to reduce their carbon footprint and meet sustainability mandates.

Name of the SPV	Capacity (in KW)	PPA Tariff Rate (INR)	Est. Annual Generation 1KW = ~15000 Annual Units	25-Year Generation (Units x 25)	Estimated 25-Year Revenue Scope
Current Infra Talabera Solar Private Limited	2,520	3.363	54,75,000	13,68,75,000	INR 46.03 Cr
Current Infra Bolnada Solar Private Limited	2,520	3.357	54,75,000	13,68,75,000	INR 46.03 Cr
Current Infra Ompura Solar Private Limited	2,520	3.357	54,75,000	13,68,75,000	INR 46.03 Cr
Current Infra Dhanbad Solar Private Limited	1,854	4.000	31,02,500	7,75,62,500	INR 31.02 Cr
TOTAL	9,414		1,95,27,500	48,81,87,500	~INR 170 Cr

First Year of RESCO execution on its way to scale up: Estimated Revenue scope of 170 INR Crs in next 25 years with 4 SPVs

The Next Horizon:

Initiated to proactively de-risk our revenue streams and establish a high-margin, annuity-based growth engine for the future.

Value Drivers

Creating a Valuation Floor

Shifting the business mix toward asset ownership naturally commands higher market multiples compared to the traditional, cyclical EPC contracting business.



Predictable Annuity Income

Securing highly visible, consistent revenue streams through 25-year Power Purchase Agreements (PPAs) that ensure a reliable baseline cash flow.



De-risking from Tender Cycles

Significantly reduces the company's dependency on the unpredictable, lumpy timeline of government and commercial tender cycles.



Superior Margin profile

By acting as the developer, we capture the complete lifecycle value of the solar assets, locking in structurally higher EBITDA margins than standalone construction.



Captive O&M Synergies

The 4 wholly-owned SPVs guarantee a steady pipeline of long-term, high-margin Operations & Maintenance (O&M) contracts for the company.



...alongside our core mission-critical electrical utility shifting...



Mission-Critical Utility Shifting:

Specializes in relocating high-voltage lines (11KV, 33KV, 132KV 220KV, 400KV). Acts as a mandatory, high-barrier precursor for major NHAI and state highway projects.



Comprehensive Highway Lighting Execution:

Provides end-to-end turnkey lighting solutions for major infrastructure. Executes complete installation and commissioning across highways, flyovers, and toll plazas.

Trusted by Industry Leaders & Utilities:

Proven track record of repeat orders from elite developers (GR Infra, Ashoka, HG Infra). Maintains strong, collaborative partnerships with state utilities like JVVNL & JDVNL.

Unlocking Scale via IPO Proceeds

A strategic INR 30 Crore working capital infusion has eliminated historical liquidity constraints in this capital-intensive segment, empowering us to aggressively execute our expanding pipeline of high-value state utility contracts.

INR 38.25 Crore:

LT and HT Electrical Utility Feeders Segregation at Kotputli for Jaipur Vidyut Vitran Nigam Limited (JVVNL).



INR 31.27 Crore:

Turnkey Electrification of Households and Public Institutions in Phalodi for Jodhpur VVNL under the RDSS scheme.



INR 19.25 Crore:

EPC project for Segregation of 11 KV mixed feeders at Kotputli-Behror for JVVNL.



INR
~100 Cr*

Water EPC

Specializes in complex pipeline laying and water utility shifting for road infrastructure.

Constructs essential end-to-end water systems, including pump-houses installations.

2,00,000+
Meters Laid

Successfully executed massive pipeline installations and utility shifting for national highway projects

500+
Installations

Completed over 500 hand pump installations, ensuring reliable and efficient rural water access.

Civil EPC

Executes full-scale structural building development, foundational works, and complex sewerage networks.

Installs critical public road furniture (crash barriers, bus shelters) and delivers specialized interior fit-outs for retail giants.

Elite
Client Trust

Entrusted with building high-security Solar infrastructure for the **Border Security Force (BSF)** and specialized solar installations on platforms for Indian Railways.

The "Cross-Sell"
Synergy

Acts as a vital integration arm (e.g., building civil foundations for solar plants), allowing the company to offer a true **"single-window" EPC solution.**



Mechanical, Electrical, Plumbing (MEP)

Mechanical Services

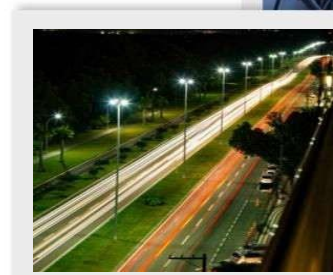
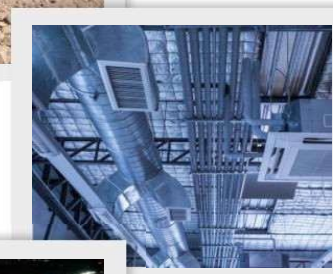
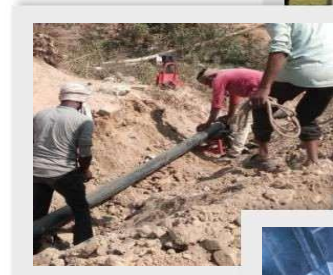
- Provides consulting for energy-efficient HVAC and air conditioning systems across commercial buildings.
- Designs prioritize performance, sustainability, and compliance with global and local standards.

Electrical Services

- Offers consulting and design for electrical infrastructure including transformers, UPS, and DG sets.
- Ensures safe, scalable, and efficient power distribution systems tailored for future expansion.

Plumbing Services

- Delivers design solutions for drainage, water storage, and treatment systems with a focus on sustainability.
- Integrates eco-friendly technologies to ensure water conservation and regulatory compliance.



Project Management Consulting Services (PMC)

- Provides end-to-end PMC services for MEP projects in sectors like commercial, hospitality, retail, and industrial.
- Oversees planning, scheduling, budgeting, and quality control while ensuring coordination among clients, contractors, and vendors.

PMC Services Include:

- Project Planning and Scheduling
- Cost Management and Budgeting
- Quality Control and Assurance
- Risk Management
- Contract Management and Procurement

Expanding Horizons: The Yahvi Pilot

Beyond commercial and industrial sectors, CAPL is experimenting with bespoke infrastructure management through the Yahvi Farmhouse project. By applying our core "single-window" approach to the luxury farmhouse segment, we are evaluating the scalability of MEP-driven hospitality solutions as a high-growth revenue accelerator.



Client Name

GR Infraprojects Ltd.



Project Highlight

- Executed complex up to 33 KV electrical line shifting for highway 4-laning.
- One of our highest-value completed projects at ~INR 23.69 Crores.
- Showcases our ability to manage mission-critical utility relocations



Up to 33KV Electrical Utility Shifting, Aligarh-Kanpur Highway



Complete Highway Lighting System, NH-16

Client Name



Ashoka Buildcon Ltd.

Project Highlight



- End-to-end design and installation of highway street lighting.
- Executed for the NH-16 six-laning project, valued at ~INR 9.73 Crores.
- Demonstrates our scale in delivering complete illumination systems.



Client Name

GR Infraprojects Ltd.



Project Highlight

- Turnkey installation of a 1.9 MW ground-mounted solar plant near Delhi.
- Successfully commissioned at a project value of ~INR 14.31 Crores.
- Highlights our robust execution capabilities in the Solar EPC space.



1.9 MW Solar Power Plant, Dasna Mehra



Electrical Utility Shifting Work upto 33KV in Maharashtra

Client Name



Shivalaya Construction Company Ltd.

Project Highlight



- Valued at ~INR 16.65 Crores to improve tourist connectivity.
- Proves our multidisciplinary execution bandwidth in Electrical EPC

The Asset Base

15+ Total Units

A comprehensive, multi-disciplinary electrical equipment fleet

172 Testing Instruments

Advanced diagnostics for immediate quality control

27 Heavy Tools & Machinery

Core infrastructure equipment ready for instant deployment

The Operational Excellence

80%+ Internal Ownership

We strategically own the vast majority of our required equipment.

Zero Rental Bottlenecks

Eliminates the typical EPC reliance on third-party vendors and the associated supply-chain delays.

Parallel Execution

Our localized cluster strategy allows this machinery to be seamlessly shared across multiple sites simultaneously.

The Financial Alpha

15% to 20% Faster Completion

Immediate site mobilization drastically accelerates execution velocity compared to asset-light peers

Margin Protection

Capturing the profit that would normally bleed out to heavy-machinery rental contractors



Digitizing the Construction Site: Precision through Technology

We stand out in the EPC sector by actively digitizing our execution framework. By using advanced software, AI tools, and real-time remote monitoring, we prevent cost overruns and ensure "On-Time, Every-Time" delivery across complex, multi-disciplinary projects

Real-time **IoT-based tracking** of Solar plant generation performance versus simulations.

Integrated **SAP/ERP systems** for precise material procurement and inventory management.

Utilizing **Building Information Modeling (BIM)** and 3D Modeling for proactive 'Clash Detection'

Implementation of **drone surveillance** for remote, real-time tracking of site progress

Integration of **AI-driven tender management software** to enhance bidding accuracy

In-house **NABL-accredited testing lab** ensuring real-time quality audits and zero on-site rework

Deepening Digital Integration: Upgrading our technological backbone for operational scalability

The MEC Test Lab in Jaipur

CIPL is among the elite few SME infrastructure firms to operate a fully-owned, NABL Accredited (ISO/IEC 17025) Laboratory



Risk Mitigation: Real-time quality audits ensure zero rework on-site

1

Zero External Dependency:

- In traditional EPC, testing of soil, concrete, cables, and transformers by third-party labs takes **15–30 days**, whereas CIPL completes the same rigorous testing in **48–72 hours**.

2

Financial & Operational Impact:

- **Margin Retention:** Reduces Cost of External Testing and Improves Savings to Company.

3

Institutional Credibility:

- Our lab reports are accepted by NHA, State Discoms, and Central Agencies, providing a significant edge during the technical bidding process.

...all protected by a shield of uncompromising safety, ethics, and quality

Quality

Tech-Driven Quality Management

Quality policy and objectives aligned to execution standards and delivery outcomes

In-House NABL-Accredited Lab

Accredited under ISO/IEC 17025:2017 for testing competence

AI & ERP Integration

Utilizing AI-based tender software and advanced ERP systems for real-time tracking and zero-error planning.

ISO 9001:2015 Certified

Globally recognized Quality Management System applied across all Solar, Water, and Electrical EPC sites



Safety

Zero-Harm Safety Culture

Institutionalized, top-down safety framework protecting employees and contractors across all sites.

ISO 45001:2018 Certified

Institutionalized, top-down safety framework protecting employees and contractors across all sites.

Proactive Risk Control

Mandatory Hazard Identification (HIRA), Job Safety Analysis (JSA), and strict LTIFR tracking before execution.

Continuous Site Training

Mandatory safety inductions, regular emergency drills, and specialized high-risk operation training.



Trust

Proven Execution & Governance

Building institutional trust through timely delivery, environmental accountability, and strict ethics

Strict Corporate Ethics

Zero-tolerance governance, backed by robust Anti-Bribery, POSH, and Data Privacy policies.

100+ Projects Delivered

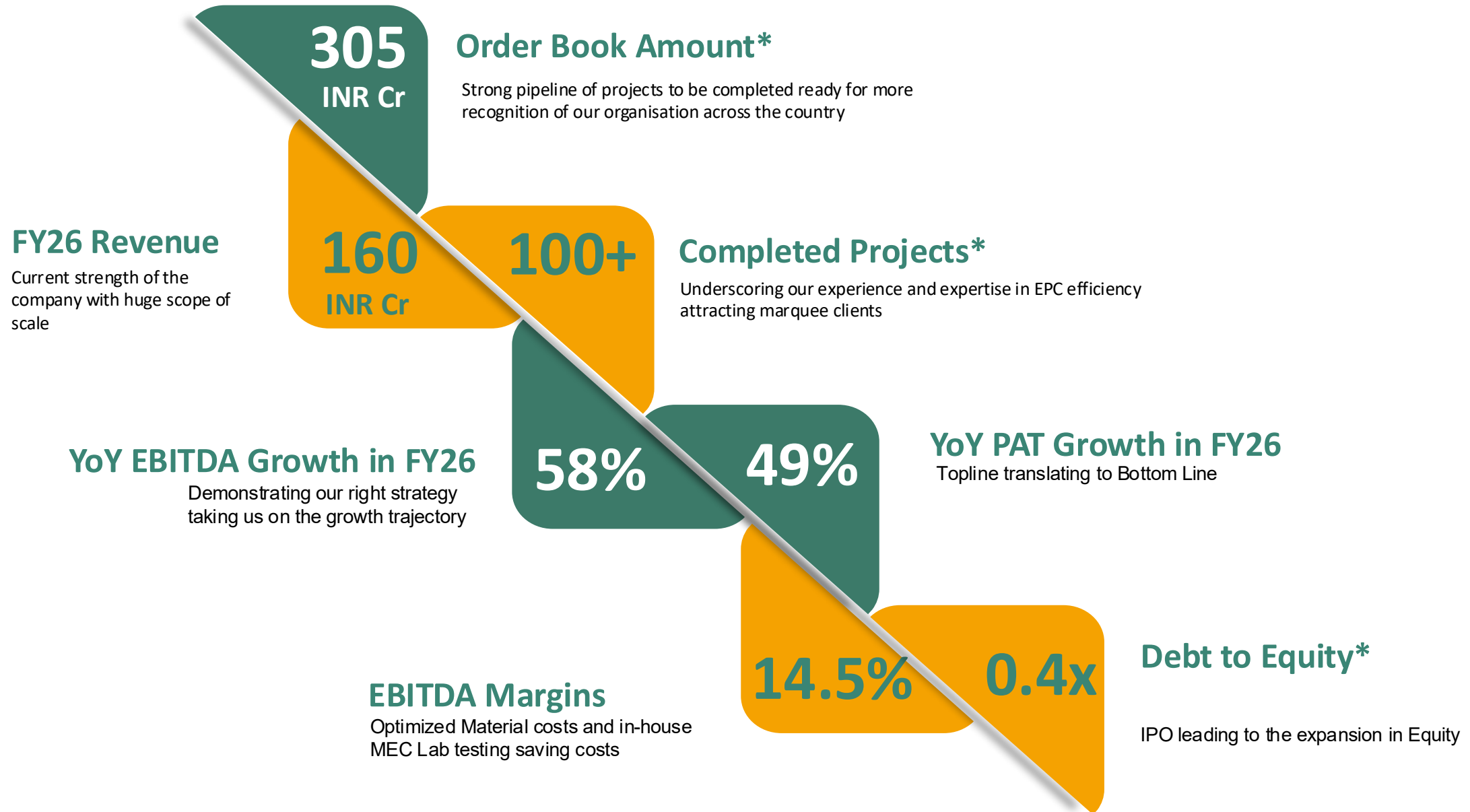
Consistent on-time completion driven by digital tracking tools like Microsoft Project (MSP) and Primavera

Environmental Accountability

Holding ISO 14001 (Environment) and ISO 50001 (Energy) certifications for sustainable execution.

Financial Performance and Financial Standing



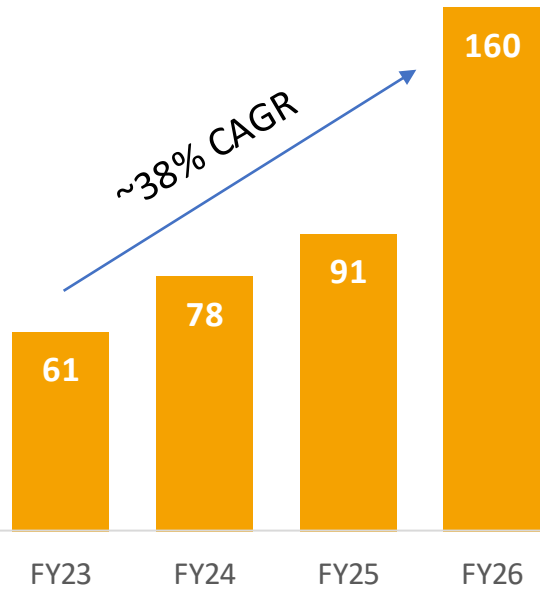


*As on March 31, 2026

...a 6x earnings multiplier driven by operational leverage...

Revenue from Operations

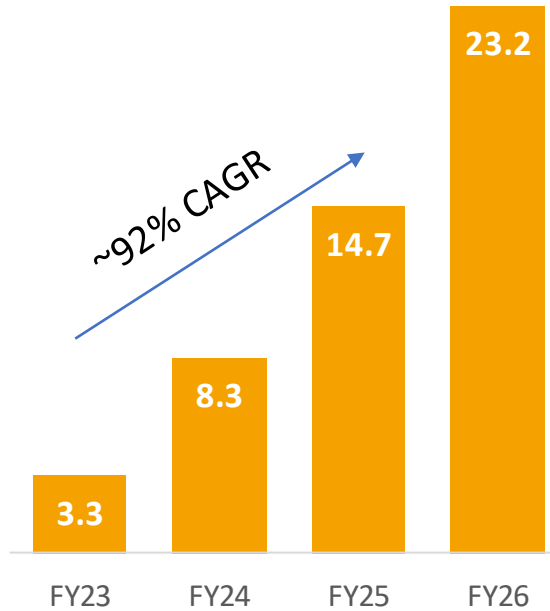
In INR Cr



Scaling Operations:
Revenue expanded by ~162% from FY23 to FY26 as the company expanded its footprint across multiple states

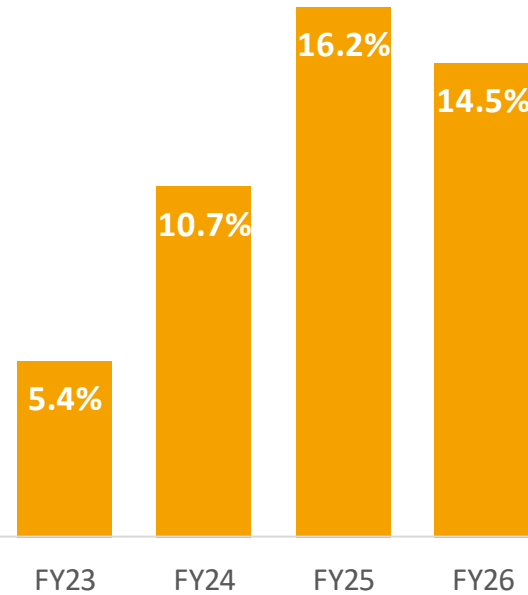
EBITDA

In INR Cr



8x EBITDA growth alongside our ~162% revenue expansion, demonstrating fixed-cost absorption and economies of scale as our order book grows.

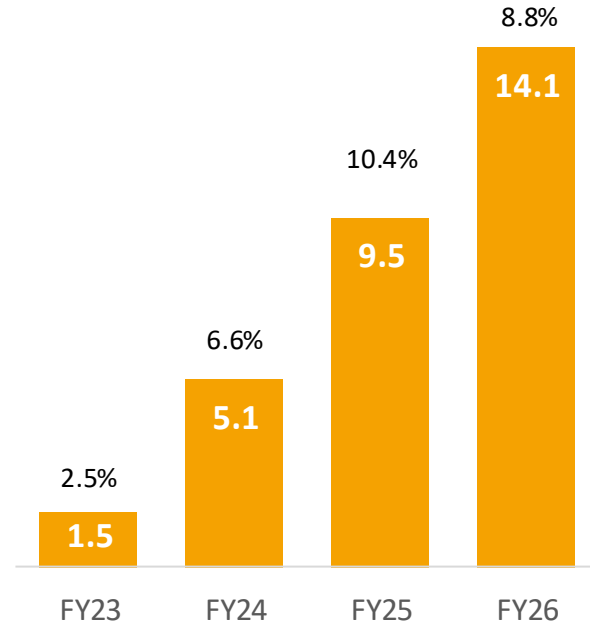
EBITDA Margin



Enhanced EBITDA Margins by **3x** on account of optimization of the material cost*

PAT and PAT Margin

In INR Cr



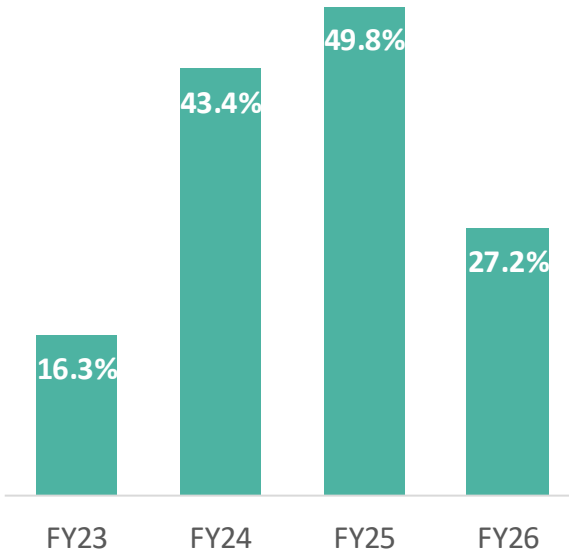
Exceptional Value Creation:
Net Profit multiplied over **9.4x** in just three years

Achieving a multi-fold increase in scale while maintaining discipline.

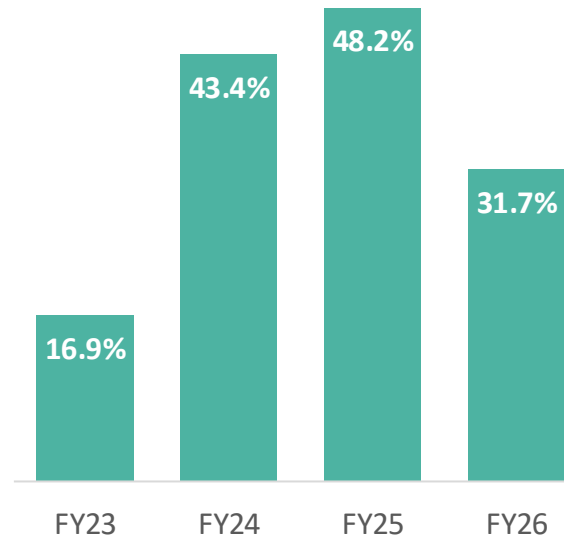
*The decline in FY26 margins due to the increase in material cost led by Geopolitical tensions

...and an exceptional ~30% Return on Equity...

Return on Equity



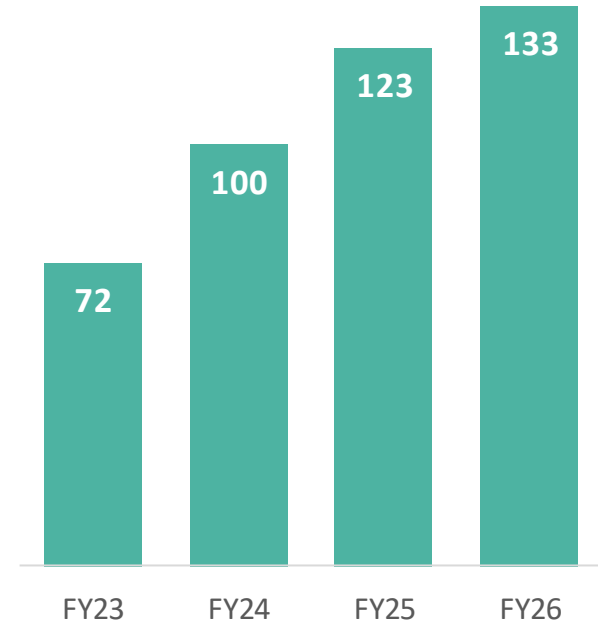
RoCE



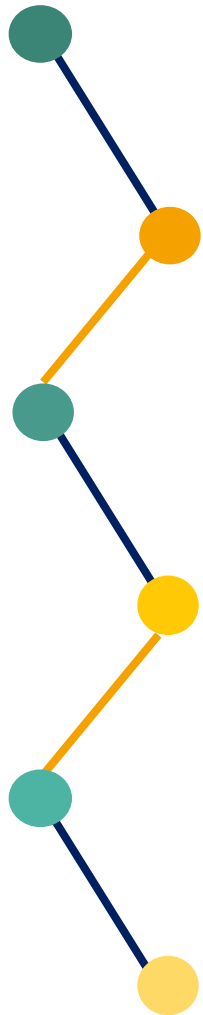
Debt to Equity Ratio



Net Working Capital Days



Scaling rapidly while maximizing shareholder wealth creation.



Expanding Solar RESCO & Advanced Storage (BESS)

Aggressively scaling our high-margin RESCO asset portfolio while evaluating the integration of Battery Energy Storage Systems (BESS) and hybrid solar-wind configurations to stay ahead of evolving renewable energy demands.

Aiming to increase our govt. project share

Currently we stand at 60:40 ratio of Private and Govt. Projects and we are on the track to leverage the infrastructure investment under NIP to balance the ratio

Geographical Diversification into International Markets

Leveraging our proven pan-India execution expertise to enter stable global markets, actively targeting ticket-sized solar and electrical EPC opportunities in Africa, the Middle East, and Central Asia in the next 9-12 months.

Focus on our hubs

We are a recognized player in Rajasthan and Kerala due to marquee clients' projects handling which is a strategic lever for us to enhance our referral business

Deepening AI and Digital Integration

Upgrading our technological backbone by integrating AI-driven tender management software, advanced ERP systems, and digital project tracking to enhance bidding accuracy, execution speed, and operational scalability.

Executing Higher-Value Contracts via IPO Liquidity

Deploying the INR 30 crore working capital infusion from our recent IPO to eliminate liquidity bottlenecks, empowering us to seamlessly procure materials and execute larger-scale, capital-heavy electrical and water EPC contracts

Over ~62%

of our revenue is directly derived from Solar EPC and RESCO projects, aggressively supporting India's 500 GW non-fossil fuel target.

Environmental (E) – Advancing India's Green Transition

Certified Environmental Management

Operations are strictly governed by ISO 14001:2015 (Environment) and ISO 50001:2018 (Energy) certifications

Decarbonization

Our strategic expansion into the Solar RESCO model directly enables long-term renewable energy asset ownership, significantly supporting national decarbonization objectives.

Sustainable Procurement

We maintain a strictly domestic supply chain with zero import dependency, heavily reducing logistical carbon footprints while supporting local vendors.

Social (S) – Safety, Equity & Community Impact

Certified Safety Culture

Our 'Zero-Harm' approach is backed by ISO 45001:2018 certification, featuring mandatory Hazard Identification (HIRA), strict LTI tracking, and comprehensive contractor insurance.

Inclusive & Fair Workplace

We enforce a zero-tolerance policy against child and forced labor, alongside structured initiatives for gender diversity, pay equity, and LGBTQ+ inclusion.

Active CSR Footprint

Delivering measurable social impact by funding education, healthcare, and child welfare through trusted partners like the Abhyutthanam Welfare Foundation, Sapna Trust, and Round Table Trust.

Governance (G) – Institutional-Grade Transparency

Rigorous Board Oversight:

Governance is driven by dedicated Board-level committees (Audit, Nomination & Remuneration, Stakeholders Relationship, CSR, and POSH).

Uncompromising Ethics:

Operations are secured by strict Anti-Bribery Anti-Corruption (ABAC), Whistle Blower, and Insider Trading policies.

Data & Quality Integrity:

Secured by role-based ERP data privacy protocols and guaranteed execution quality via our ISO 9001:2015 certification and NABL-accredited laboratory.



Impactful Social Partnerships

**Abhyutthanam
Welfare Foundation**

Driving community empowerment through initiatives in education, healthcare, and sustainability.

Sapna Trust

Assisting underserved communities through diverse welfare programs.

Round Table Trust

Supporting education for underprivileged children through classroom development.

**Dakshiva Welfare
Foundation**

Promoting community well-being through education and healthcare initiatives.

**Best India Business
Promotion Centre**

A Section 8 not-for-profit organization under the Companies Act, 2013, focused on charitable activities and societal development.





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Thank You

For further details, please feel free to contact the Investor Relations Team:



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