For a better tomorrow

CMR GREEN TECHNOLOGIES LIMITED
REGD. OFFICE: 7TH FLOOR, TOWER 2, L & T BUSINESS PARK,
12/4 DELHI MATHURA ROAD, FARIDABAD, HARYANA-121003
CIN: L00337HR2005PLC085675, PH: +91-129-4223050
E-MAIL: COMPLIANCEOFFICER@CMR.CO.IN
WEBSITE: WWW.CMR.CO.IN

Ref. CMRG/Reg30/Presentation-Investor Meet/Q1-FY- 2026-27

Date: 10th August, 2026

<table>
<tr><td colspan="3">National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G
Bandra Kurla Complex
Bandra (E), Mumbai – 400 051</td><td colspan="3">BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers
Dalal Street, Mumbai – 400 001</td></tr>
<tr><td rowspan="2">Equity</td><td>Scrip Code</td><td>CMRGREEN</td><td rowspan="2">Equity</td><td>Scrip Code</td><td>544777</td></tr>
<tr><td>ISIN</td><td>INE00WV01027</td><td>ISIN</td><td>INE00WV01027</td></tr>
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Dear Sir/Madam,

Subject : Revised Investor Presentation - Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith a copy of the Investor Presentation, on the financial results of the company for the first quarter of 2026-27 ended on 30th June, 2026.

The aforesaid Investor Presentation is also being made available on the website of the Company at www.cmr.co.in.

Please receive the above in order and acknowledge.

Thanking You,
For **CMR Green Technologies Limited**

CMR GREEN TECHNOLOGIES LIMITED HARYANA

Name: Srishti Saxena
Designation: Company Secretary and Compliance Officer

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CMR GREEN TECHNOLOGIES LIMITED

INVESTOR PRESENTATION
Q1 FY27

Management Commentary

*"We commenced FY27 on a strong note with **Revenue, EBITDA, PAT increasing by 64.9%, 27.1% and 21.9% respectively on YoY basis**, supported by healthy volume growth, operational efficiencies and disciplined cost management.*

*Despite significant aluminium price volatility, our diversified scrap sourcing network, effective hedging strategy and prudent risk management framework enabled us to mitigate metal price fluctuations and **improve EBITDA per kg to Rs. 12.4**, which we believe is a meaningful measure of operating performance in our case.*

*During the quarter, we invested Rs. 53 Cr in our greenfield expansion projects at Shoolagiri and Bawal, while also advancing brownfield expansion and technology-led initiatives at Tirupati and other locations. These investments are progressing as planned and are expected to **increase our installed recycling capacity to over 7,00,000 tonnes per annum by the end of the current financial year.***

*Our commitment to our core value of 'People First' continues to be reflected in our workplace culture, with the Company being recognized as a **Great Place to Work for the third consecutive year, securing the 15th rank** in the midsize segment across all sectors covering industrials and services.*

With strong customer relationships, diversified sourcing capabilities and continued investments in capacity, technology and people, we remain well positioned to deliver sustainable, profitable growth and long-term value for our stakeholders."

\- ***Mr. Mohan Agarwal***
Chairman & Managing Director
CMR Green Technologies Ltd

01

About CMR Green Technologies Limited

Transforming global metal scrap into engineered recycled aluminium alloys, liquid aluminium & other non-ferrous metal products for the automotive and industrial value chain

Industry Leadership

- India's **Largest** non-ferrous metal recycler & **Market Leader** in Secondary Aluminium
- **Pioneer** in recycled liquid aluminium supply with **Just in time (JIT)** deliveries

Integrated Scale

- **13** strategically located facilities
- Installed capacity over **6 lakh** tonnes annually
- **20+** years of expertise
- **3** strategic JVs with large Japanese Players

Integrated Value Chain

- Global scrap sourcing from **1,000+** yards across continents
- Advanced alloy development & manufacturing

Trusted Partner

- Serving leading **Automotive OEMs & Tier-I suppliers**
- High-quality customised alloy solutions

Enabling India's transition towards circular aluminium manufacturing through scale, technology and long-term customer partnerships

CMR's Journey

From our inception in 2006 to becoming a market leader today, our journey has been defined by strategic expansion, operational excellence and continuous value creation

Foundation

2006-2011

- **2006 –** Commenced operations at Tatarpur unit of Aluminium and zinc alloy ingot
- **2008 –** Introduced manufacture & supply of liquid Aluminium at Haridwar unit
- **2009 –** Set up dedicated liquid Aluminium manufacturing plant at Gurugram unit
- **2011 –** Commenced operations at Bhiwadi unit

Expansion

2012-2013

- **2012 –** Two new JV's with Japanese investors
- **2013 -** Commenced production at Bawal & Chennai; PE investment from Global Scrap Processors Limited
- **2013 -** Commenced manufacturing and delivery of over the road liquid aluminium to multiple customer from Manesar unit

Integration

2014 - 2017

- **2015 -** Certified by UNFCCC for carbon credits at Bhiwadi unit
- **2016 -** Started processing Zurik (stainless steel scrap) at Tatarpur unit
- **2017 -** Established comprehensive ERP-enabled IT infrastructure.

Leadership

2018-2024

- **2019 -** Commercial production at Vanod I & Vallam Unit
- **2020 -** Commenced production at Halol Unit
- **2021 -** Commercial production in Vanod II; Scheme of Arrangement with group companies. 2 Patents granted
- **2024 -** Commenced Aluminium billets production at Tirupati unit; Pune JV operations with Nikkei CMR Aluminium

Future

2025 – 2027E

- **2025 –** JV with Nippon Light Metal Co., Ltd., Japan for CMR Eco
- **2025 -** Commenced manufacturing of Aluminium alloys liquid/ Ingots at Sambalpur facility
- **2026 –** The Company has successfully listed itself on both BSE and NSE
- **2026 –** 4 patents in pipeline and 8 copyrights registered
- **2027E –** Two new plants will commence production by FY27

Value Proposition

Built for Sustainable Growth
Long-term demand driven by structural growth drivers

Integrated Platform with End-to-End Capabilities
From global scrap sourcing and alloy development to recycling, liquid aluminium supply and value-added products

Integral Manufacturing Partner
Long qualification cycles, customized alloy development, JIT liquid aluminium delivery and strategically co-located facilities leading to long-term partnerships

Barriers to Entry
Scale, technology, sourcing network and manufacturing footprint create durable entry barriers

Disciplined Value Creation
Capital-efficient growth through premium products, operational excellence and sustainability leadership

Positioned at the intersection of India's manufacturing growth and the Global circular economy, CMR is creating long-term value through innovation, operational excellence and sustainable manufacturing

Structural Tailwinds

Sustainability:
95.5% / 96.6%
Energy / Carbon Savings

CBAM Regulation:
New Customers for domestic and export market

India Recycled Aluminium Market:
FY25: 2,164k tonnes
FY30F: 3,715k tonnes
11.2% volume CAGR, FY26–30F

EPR: 10% / 20% / 25%
Aluminium / copper / zinc
Recycled-content minimums rise by FY31

PM E-DRIVE:
Rs. 10,900 Cr. scheme to boost EV adoption and domestic manufacturing

PLI Schemes:
Rs. 1.97 lakh Cr program to scale local manufacturing and exports

India Aluminium Demand Doubling
5 → 10 Mn tonnes India aluminium consumption projected to double over the next decade

~3x EV Lightweighting Intensity
Aluminium usage per vehicle in EVs vs. ICE battery casings, trays, motor covers, body structures

PM Gati Shakti: Integrates
Rs. 100 lakh Cr multimodal infrastructure development

Source: IMARC, ICRA Analytics

02

Q1 FY27 Financial Overview

Q1 FY27 Performance Highlights

Revenue (Rs. Cr)
3,122.7
(64.9% YoY Growth)

EBIDTA^ (Rs. Cr)
139.5
(27.1% YoY Growth)

PBT (Rs. Cr)
89.7
(20.8% YoY Growth)

PAT (Rs. Cr)
68.2
(21.9% YoY Growth)

Sales Volume (in Metric Ton)
1,12,336
(25.2% YoY Growth)

Key Business Updates

- **Sales volumes grew 25.2% YoY**, with the **aluminium business growing 32.5%,** supported by strong automotive demand and growing non-auto traction. **Billet volumes increased 149% and UBC recycling volumes grew 333% YoY**, reflecting successful capacity ramp-up and market diversification
- **Revenue growth was supported by both higher volumes and improved average realisations,** benefiting from a favourable metal price environment. Despite metal price fluctuations impacting reported revenue, the Company **continued to maintain profitability on a per-kg basis, supported by effective pass-through mechanisms**
- **The diversified business portfolio and expanding non-auto presence strengthen the Company's growth resilience**, positioning it to capture opportunities across automotive, billets and UBC recycling while reducing dependence on any single end-market

^ *EBITDA after adjustment of income/loss from forex & commodities hedging*

Quarterly Highlights – Q1 FY27

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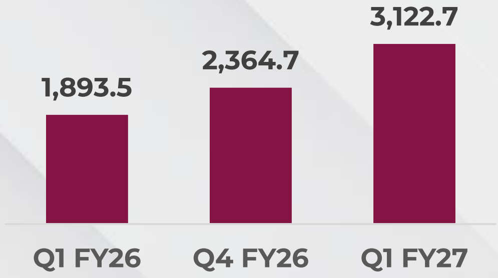
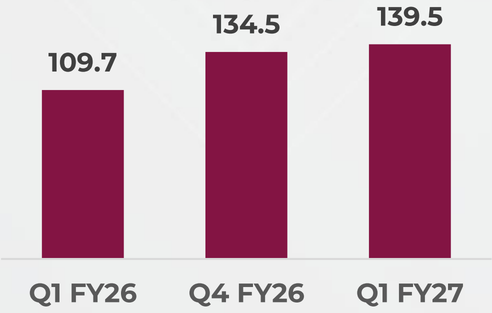
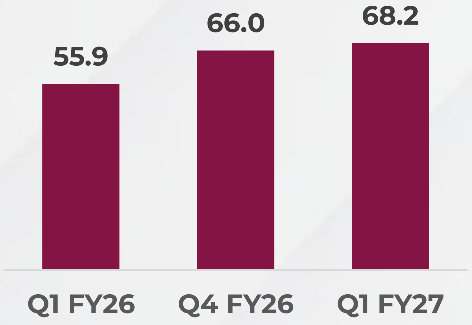
Revenue (Rs. Cr)



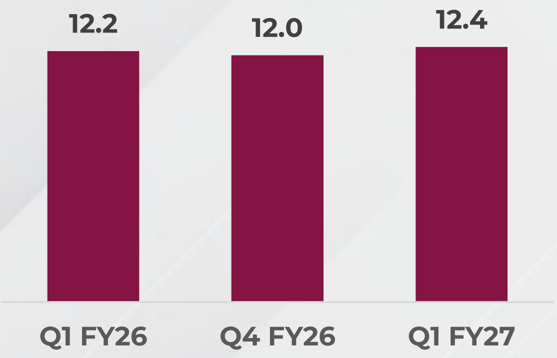
EBITDA^ (Rs. Cr)



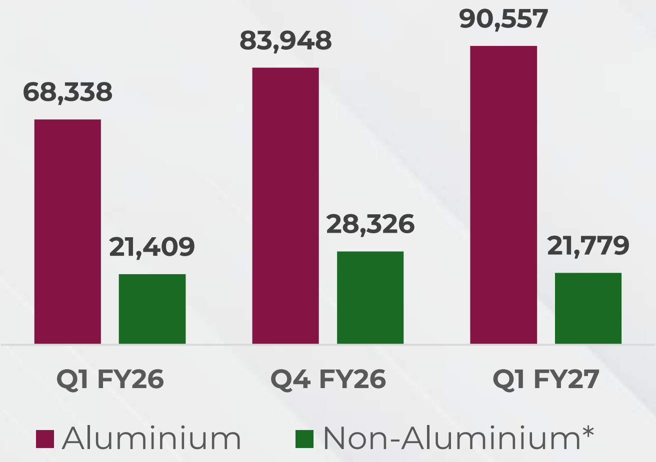
PAT (Rs. Cr)



EBITDA^ (Rs. per Kg)

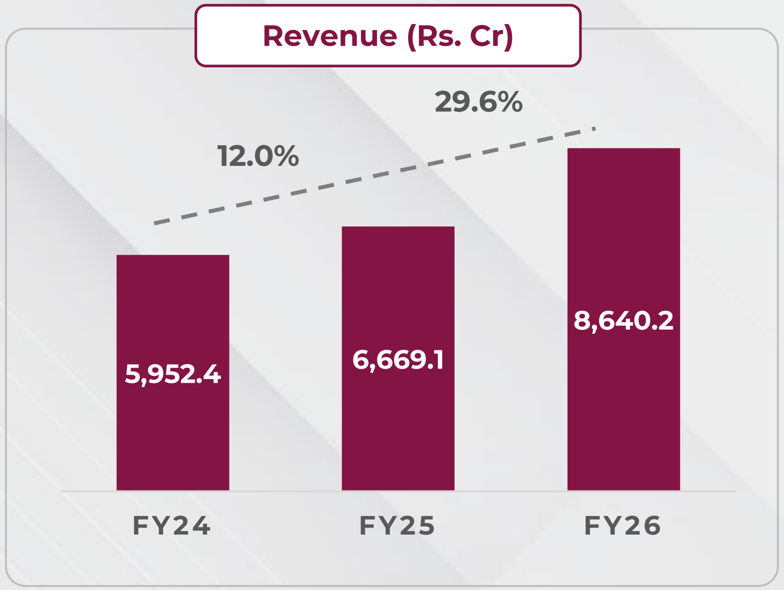


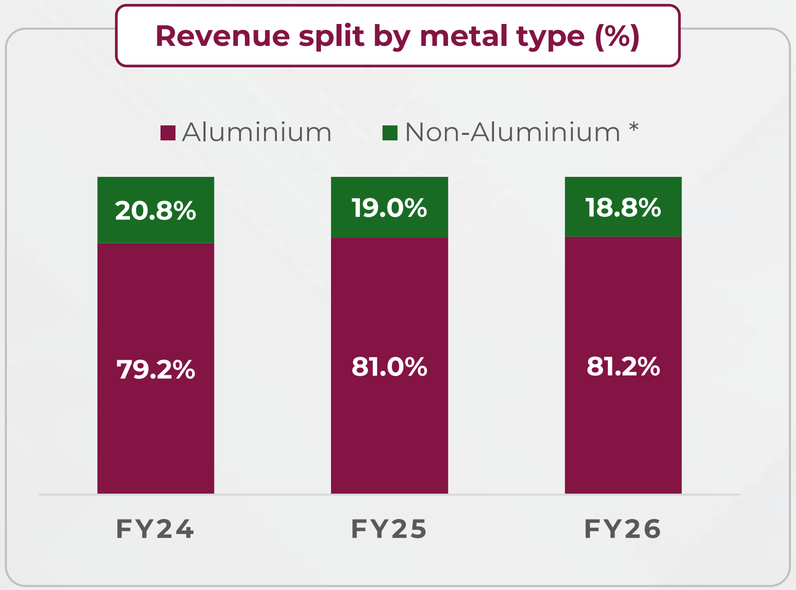
Sales Volume (MT)

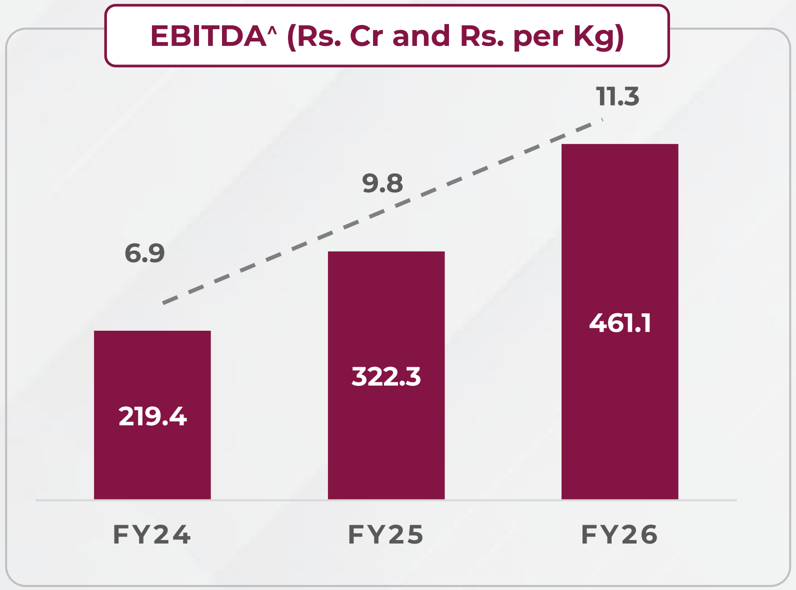


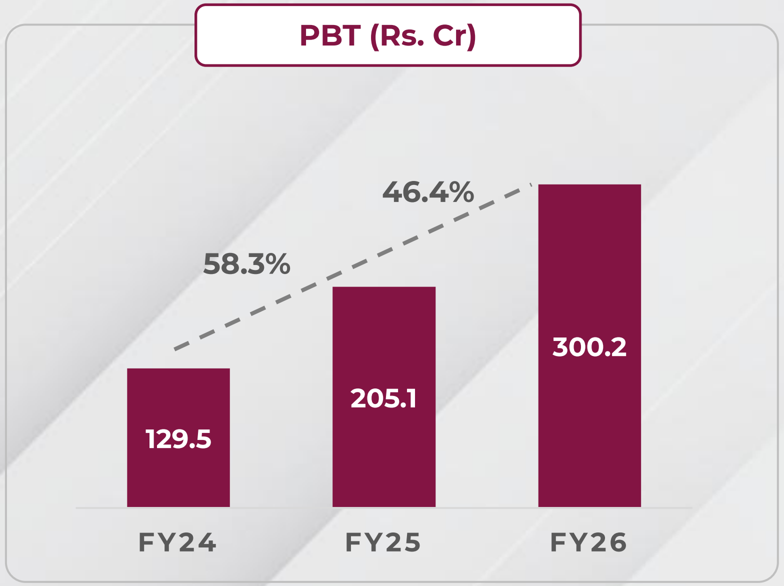
^EBITDA after adjustment of income/loss from forex and commodity hedging
*Include stainless steel, copper, brass, zinc, lead and magnesium

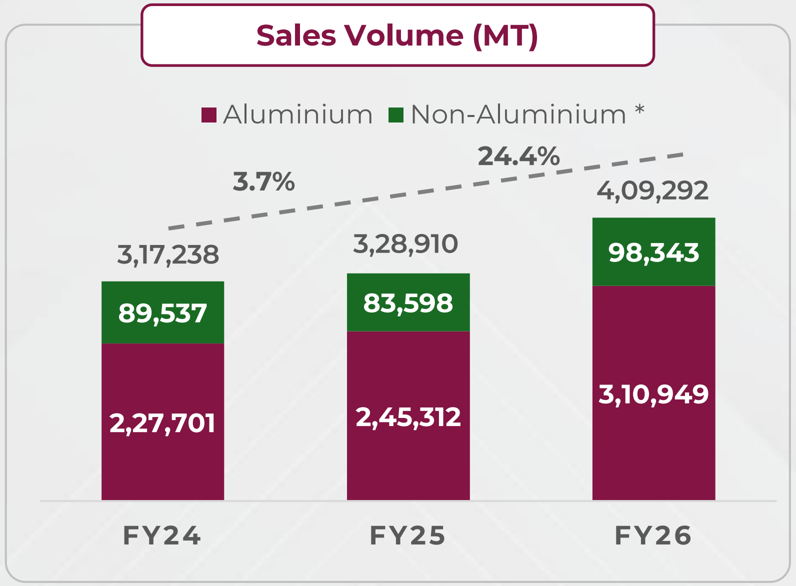
Key Performance Parameters

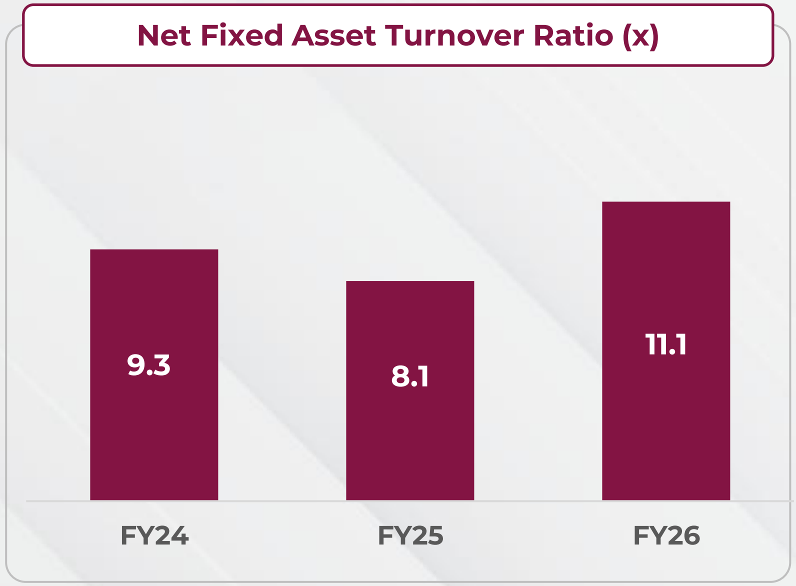












^EBITDA after adjustment of income/loss from forex and commodities hedging
**Include stainless steel, copper, brass, zinc, lead and magnesium*

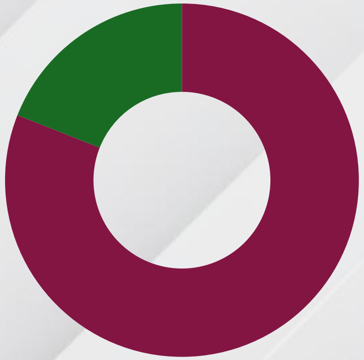
03

Business Overview

How CMR Creates Value – From Scrap to Sustainable Metal

1. **Global Scrap Sourcing** – 1,000+ yards across continents
2. **Segregation & Processing** – 13 plants - XRT, LIBS, Eddy-current, Colour Sort
3. **Melting & Alloying** – Multi-stage Quality Check: chemical + microstructure
4. **Finished Goods** – Liquid · Ingots · Billets / Sheet Ingots · Other Alloys
5. **Customer Delivery** – OEMs/Tier-1s · Primary producers · Construction, Solar panels, Electric Vehicles

FY26 Revenue



81% Aluminium Alloys

19% Zinc, steel, lead, copper, brass, magnesium and Others

Process & IT Integration

Strong process controls with ERP, AI-powered supply chain, production process controls, Automated MIS, machine score cards, paperless shop floor

2 patents granted, **4 patents** in pipeline, and **8 copyrights** registered

Real-time cost monitoring & control tracking across locations

Scalable systems ensuring consistency, efficiency & cost effectiveness

Diversified Product Portfolio

Aluminium Driving Higher Value Creation

Beverage-Can / Primary-Grade Supply
Newest frontier - supplying Hindalco

Billets & Green Sheet Ingots
First-mover in India - construction, solar, EVs

Liquid (Molten) Aluminium
Mid-tier — JIT delivery, locked-in customers

Aluminium Ingots
Base - the industry standard product

Zinc & Other Metals

Zinc Alloy Ingots

Segregated Furnace Ready Scrap

Copper Scrap

Brass Scrap

Magnesium Scrap

Stainless Steel

Zinc

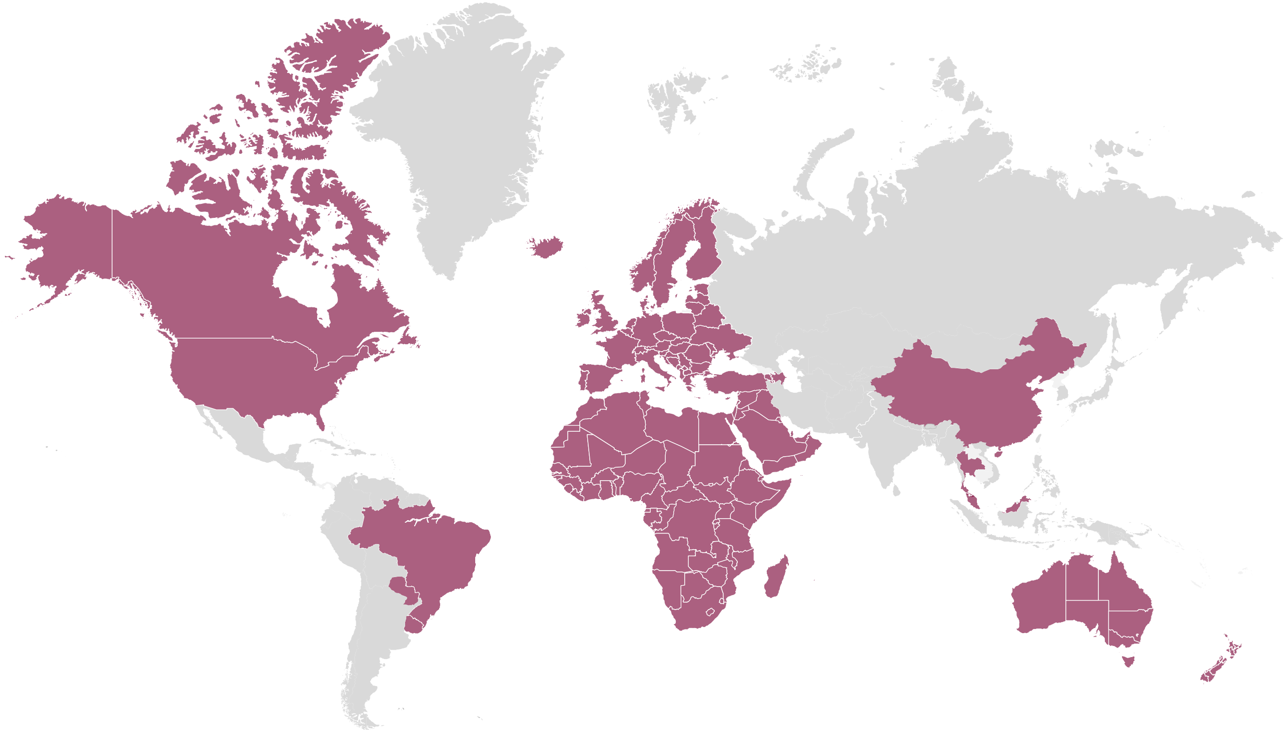
Lead

Levers for Further Margin Expansion

- **Continued scale / volume growth**
- **Technology Upgrades**
- **Developing customer-specific Alloys**
- **Mix-shift toward billets, sheet ingots & Used Beverage Can (UBC) recycling**

Integrated Global Procurement Network

1,000+ Yards across Continents

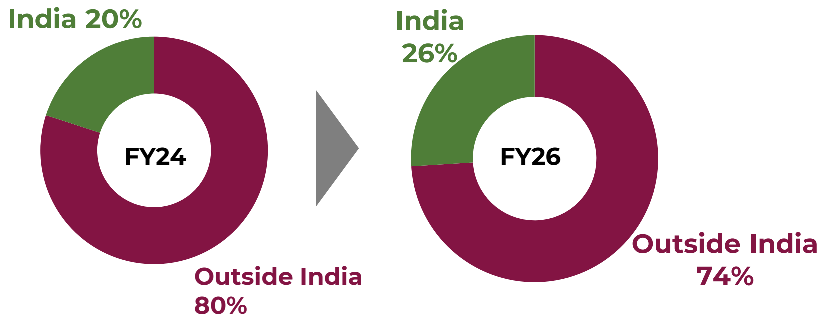


A wholly owned
US sourcing subsidiary
and decade-long supplier partnerships enable preferential pricing and access to high quality scrap

Top 5 Import Countries

USA	UK	Belgium	Italy	China

Increasing Domestic Scrap Procurement



Strategic shift towards higher domestic sourcing reducing lead time and lowers logistic cost

Key Suppliers

SIMS LIMITED, emr, radius recycling, indra AUTOMOBILE RECYCLING, STEMIN S.p.A., GEMINI

Note: Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

Customer Franchise Built Over Decades

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Major OEM Customers

MARUTI SUZUKI, TOYOTA, HYUNDAI, HONDA, Hero, HONDA, BAJAJ, ROYAL ENFIELD, SUZUKI

Major Tier I Customers

ASK – DRIVING SAFETY THROUGH INNOVATION, Ahresty, Craftsman Automation, ENDURANCE Complete Solutions, GABRIEL Gabriel India Limited, HT Honda Trading, RICO – RICO AUTO INDUSTRIES LIMITED, ROCKMAN, SUNBEAM, TOYOTA – TOYOTA INDUSTRIES GROUP

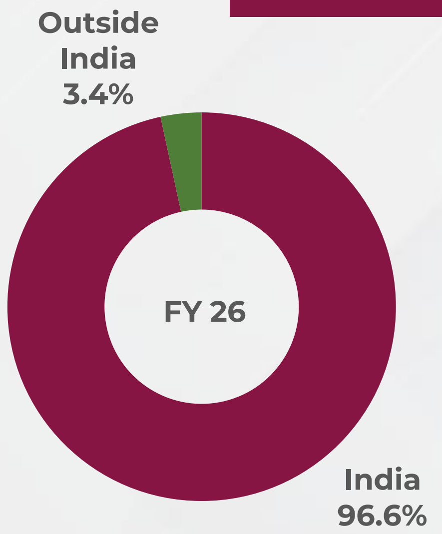
Wrought Aluminium

HINDALCO – ADITYA BIRLA GROUP

Other Customers

JSL – JINDAL STAINLESS, Aurubis

Geographical Revenue Mix



Export Countries

Japan
Belgium
Germany
China
Thailand

350+ Customers

17-20 Years
of Relationships built over decades of consistent performance with key customers

Advanced Manufacturing Infrastructure - Built for Scale

Presence across states providing the benefit of integrated and centralized operations

13 facilities
Strategically located

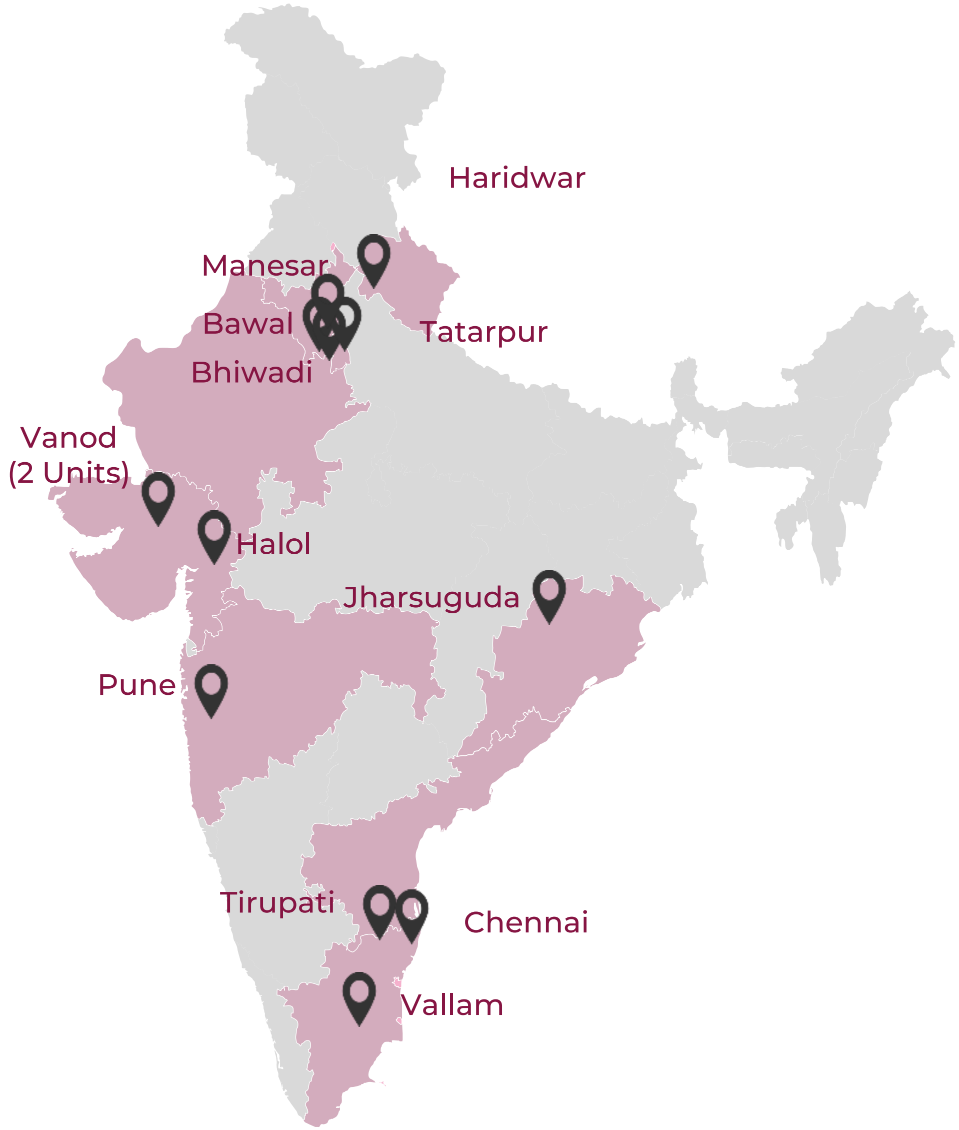
8 States
Presence

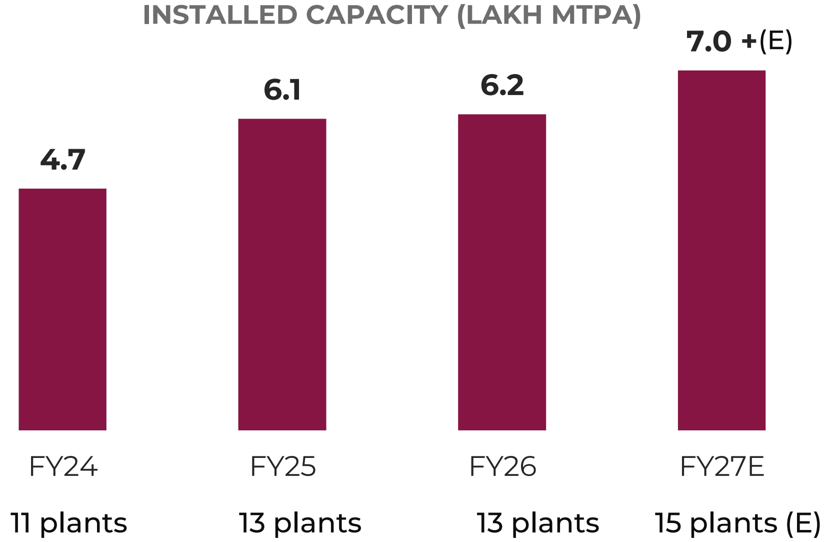
6,15,150 MTPA
Installed capacity *(As of March 31, 2026)*

In-house R&D
Recognized by DSIR

Multi-stage Quality checks with Minimal rejections FY26 - ~0.07%

2 patents granted, **4** patents in pipeline, and **8 copyrights** registered





TWO NEW PLANTS UNDER CONSTRUCTION

Shoolagiri, Tamil Nadu
Future Mobility Park site — positions CMR to directly service EV component manufacturers

Bawal, Haryana (2nd plant)
Developed to cater to additional demand

~₹200 Cr FY27 capex guidance – greenfield and brownfield expansion

Note: Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness

Strategic Collaboration Driving Growth

CMR For a better tomorrow

80% — **CMR NLM Eco Aluminium Private Limited** (Since 2025) — **20%**

- **Engaged in the business of wrought alloy recycling**
- **Technical know-how of billet casting**
- Stable scrap supply transformed into high quality billets
- Building a low carbon billet supply system

70% — TOYOTA TSUSHO — **CMR-Toyotsu Aluminium India Private Limited** (Since 2012) — **30%**

- **Commenced supply of liquid Aluminium**
- **Substantially increased market share**
- **Strengthened customer access** using Toyota Tsusho reach

74% — NMA — **CMR Nikkei India Private Limited** (Since 2012) — **26%**

- Established for the **purpose of undertaking the business** of manufacturing, marketing and selling Aluminium ingots, over the road liquid and molten metal and other products
- **Leverages joint venture technical collaboration** to enhance production capabilities and ensure consistent product quality

CMR enhancing overall business operations

- Leveraged global partners' technology and marketing reach
- Expanded product portfolio and technology base
- Strengthened long-term customer relationships
- Synergized Stable supply of scrap

CMR is the ONLY PLAYER to have multiple Joint Ventures with global Japanese players*

*** Amongst the domestic peer companies set considered in the Aluminium recycling industry**

Certifications

Recognized standards that reflect our commitment to Quality, Safety, Sustainability and Innovation

CERTIFIED ISO 9001:2015 COMPANY

QUALITY MANAGEMENT SYSTEM

ISO 9001:2015

ISO/IEC 27001:2022

INFORMATION SECURITY MANAGEMENT SYSTEM

ISO/IEC 27001:2022

CERTIFIED ISO 14001:2015 COMPANY

ENVIRONMENTAL MANAGEMENT SYSTEM

ISO 14001:2015

CERTIFIED IATF 16949:201 COMPANY

AUTOMOTIVE QUALITY MANAGEMENT SYSTEM

IATF 16949:2016

CERTIFIED ISO 45001:2018 COMPANY

OCCUPATIONAL HEALTH & SAFETY MANAGEMENT SYSTEM

ISO 45001:2018

Board of Directors

Mohan Agarwal
Chairman & Managing Director

- 40+ years of experience in the aluminium alloys recycling industry
- Responsible for providing strategic leadership, shaping the long-term vision of the Company and driving sustainable growth across business verticals
- Director on the board of Material Recycling Association of India
- Commerce graduate, University of Delhi

Akshay Agarwal
Whole Time Director

- 11+ years of experience in the aluminium alloys recycling industry
- Business Head – Used Beverage Can (UBC) at Sambalpur, Odisha
- Responsible for articulating and reviewing customer strategy to maximize market share and enhanced customer experience
- Bachelor's degree – Mechanical Engineering, Birla Institute of Technology and Science, Pilani (Goa Campus)

Raghav Agarwal
Whole Time Director

- 9+ years of experience in aluminium alloys recycling industry
- Business Head – CMR NLM Eco, Tirupati
- Responsible for driving the growth of Green billets, with a focus on capturing the global demand for low CO2e aluminium products and establishing CMR as a leader in sustainable aluminium solutions
- Associate member, Institute of Chartered Accountants of India

Ankur Singh
Executive Director

- B.Tech. in Mechanical Engineering from Harcourt Butler Technical University (formerly HBTI), Kanpur
- Over 34 years of experience in the aluminium industry, covering both primary and secondary aluminium producers

Balvinder Kumar
Independent Director

- Master's degree – Science (Development and Administration), University of Birmingham
- Joined the Indian Administrative Service in 1981

Gyanmohan
Independent Director

- Bachelor's degree – Arts (Economics), B.N. College, Patna University
- Member, Indian Institute of Bankers

Rashmi Verma
Independent Director

- Master's degree – Science (Botany), University of Delhi
- Member, Bar Council of Delhi

Girish Paman Vanvari
Independent Director

- Bachelor's degree – Commerce (Financial accounting and auditing), University of Bombay
- Qualified Chartered Accountant from the Institute of Chartered Accountants of India

Key Management Personnel

Yugal Kishor Garg
Chief Financial Officer

- Fellow member, Institute of Chartered Accountants of India
- 22+ years of experience in the field of accounting and finance

Puneesh Lamba
Chief Information Officer

- Bachelor’s degree - Engineering (Mechanical), Maharshi Dayanand University, Rohtak
- 21+ years of experience in the field of engineering

Srishti Saxena
CS & Compliance Officer

- Bachelor’s degree - Commerce (Honours), University of Delhi, Associate member of the Institute of Company Secretaries of India
- 11+ years of post-qualification experience in handling secretarial compliances

Sanjay Kumar Singh
Chief Human Resource Officer

- Post Graduate Diploma - Industrial relations and personnel management, Bhartiya Vidya Bhavan.
- Master’s degree - Arts, Social Work, Kashi Vidyapith, Varanasi
- 22+ years of experience in the field of human resources

Deepak Kumar
Chief Procurement Officer

- Bachelor’s degree – Commerce, Maharshi Dayanand University, Rohtak
- 20+ years of experience in the field of procurement
- Associated since July 25, 2006

Shreechandra Singh Rana
Chief Operating Officer

- Diploma - Electrical engineering, Board of Technical Education, Uttar Pradesh
- Senior technician, Institution of Engineers (India)
- 41+ years of experience in the field of engineering

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Each tonne of Aluminium manufactured at CMR through recycling results in saving of

5-6 tonnes Bauxite

1-1.5 tonnes Limestone

~14k kWh Energy

20-25 tonnes water

- 6th highest score as per S&P Global Corporate Sustainability Assessment*
- 9.55 MW of solar power installed
- 2,73,724+ carbon credits as on April 2026
- Near-zero discharge for liquid and solid waste
- Saved ~80.39 mn kgs of GHG emissions into the atmosphere for Fiscal 2026

* Amongst the companies in the Aluminium industry scored by S&P Global

CSR Activities

Creating Sustainable Impact Beyond Business

FY26 CSR Highlights

Overall Impact

60,000+ lives impacted across **34** villages in multiple states

Education

- 8,000+ students reached
- 3,674 educational assistance
- 1,068 mid-day meal beneficiaries
- 10 higher education grants

Community Development

- 17,000+ community members benefited
- Old-age homes supported
- 1,800+ senior citizens benefited

Environment

- 5,000+ saplings planted
- Biodiversity conservation
- Environmental sustainability

Healthcare

- Various hospitals supported
- 26,000+ lives benefited
- 4,000+ health camp beneficiaries
- 3,000+ preventive check-ups

Employee Engagement & Development

Developing talent, strengthening capabilities and fostering an engaged, high-performance workforce across CMR

5,100+
Employees across the Group

31 Years
Average Workforce Age

47.1%
Female Workforce

81
Campus Hires in FY26 Talent Pipeline

Talent Pipeline

- **25** institutes covered across India
- **81** campus offers across leadership programs
- **Internship-to-Trainee** structured onboarding model

Employee Engagement

Learning & Development

2,607 Employees trained in Q1 FY27	**189** Training Programs	**4,352** Training Man-hours	**542** Training Man-hours

Comprehensive programs across Technical, Safety, Soft Skills and Leadership Development

Building a diverse, skilled and future-ready workforce through continuous learning, leadership development and employee engagement.

Awards & Accreditations

Recent Recognitions & Accreditations (2026)

Most Preferred Workplace by Team Marksmen

Best Workplaces™ in Basic Metals & Fabricated metal products

India's Best Mid-size Workplaces™ Rank 15

Top 30 Mid-size India's Best Workplaces™

Special Support Category Award from Maruti Suzuki

CMR Green Technologies Limited – Listing on 10th June, 2026

Listing Date: 10th June 2026

Total IPO Size: **Rs. 630.6 Cr**, comprising an entirely Offer for Sale (OFS) of 3.29 Cr equity shares

Objectives of the IPO:

- Successfully completed an OFS and achieved listing on BSE & NSE
- Enhanced the Company's visibility, brand recognition and access to the public equity markets
- Provided liquidity to the existing shareholders through the public offering

Strengthening our commitment to growth, governance and long-term value creation

THANK YOU

For further queries, Please contact:

CMR
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Mr. Yugal Kishor Garg
Chief Financial Officer
yugal.g@cmr.co.in

Ms. Srishti Saxena
CS & Compliance Officer
complianceofficer@cmr.co.in

ADFACTORS PR
Reputation & Critical Issues Advisory

Ms. Aashvi Shah
Aashvi.shah@adfactorspr.com