RP - Sanjiv Goenka Group
Growing Legacies

CESC LIMITED
Energising Lives • Since 1899

DOC:SEC:1959/2026-27/220 September 18, 2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot No. C/1,
G- Block, Bandra – Kurla Complex,
Bandra (East),
Mumbai – 400 051
SCRIP CODE: CESC

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400 001
SCRIP CODE: 500084

Dear Sir/ Madam,

Sub: Investor Presentation

Further to our earlier communication vide letter no: DOC:SEC:1955/2026-27/216 dated September 10, 2026 and pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed a copy of the presentation to be made by the Company to its Investors.

The said Investor Presentation will also be available on the Company's website at www.cesc.co.in.

Kindly take the above information into your record and oblige.

Thanking you.

Yours faithfully,
For **CESC Limited**

JAGDISH PATRA Digitally signed by JAGDISH PATRA
Date: 2026.09.18 17:27:41 +05'30'

Jagdish Patra
Company Secretary & Compliance Officer

An Integrated Utility Transitioning to a **GREENER TOMORROW**

CESC Limited

Corporate Presentation – September 2026

RPSG Group: Key Businesses at a Glance

CESC LIMITED — India's first fully integrated utility company, serving 4.9 Mn Consumers across 7 locations.

PURVAH GREEN — Aiming for medium-term 10 GW RE capacity. 4.8 GWp contractual capacity

firstsource — A global leader in BPS- delivering transformative, AI-powered solutions at speed and scale.

LSG is a premier IPL franchisee focused on nurturing the future of Indian cricket.

PCBL CHEMICAL, AQUAPHARM — A Global Specialty Chemical company and India's Largest Carbon Black player.

Too Yumm, a flavorful & better-for-you snacking

Innovating in the personal care category through new-age brands Naturali and Within Beauty.

saregama — An entertainment Company with IP of 180k+ songs, 70+ films, 10k+ hrs TV serials & 55+ web series.

QUEST — Eastern India's definitive destination for luxury, style, and curated lifestyle experiences.

spencers, Nature's Basket — India's finest gourmet and multi-format organized retailer with varied assortments.

FORTUNE, manifest, OPEN, Hook — Delivering sharp journalism, bold storytelling, and immersive experiences across print, digital, and video.

Vision

To be a responsive conglomerate driven by sustainable growth, efficiency and innovation

~US$5 Bn*	~US$900 Mn*	>US$8 Bn*	1.1 million+
Group Turnover	EBITDA	Asset Base	Shareholders

(*Figures as of FY26)

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CESC at a Glance

Unlocking value through integrated energy dominance

Distribution

4.9 Mn+

customers across **7 geographies**

4.9 GW+ peak demand

21,000 MU annual sales

spanning across **1,454 Sq.KM area**

Generation (Thermal)

2,140 MW

Generation capacity

78% tied to own distribution

5 thermal plants across India

Renewables

4.8 GWp+

Contractual Capacity

1.8 GWp Operational*

10 GW Medium-term vision

*(*includes 1.4 GWp solar assets under acquisition)*

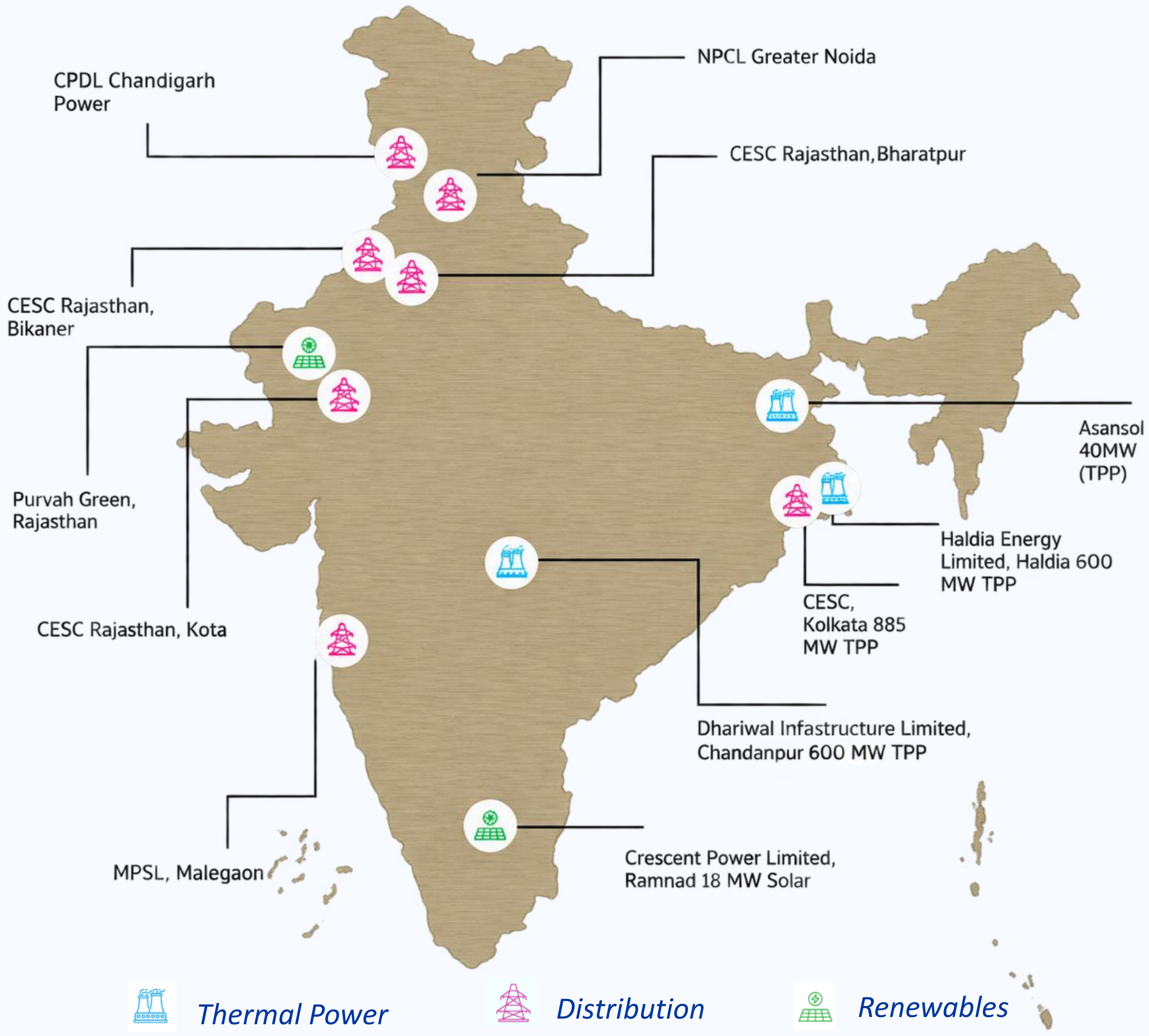
Solar Mfg

3 GW

Solar Cell & Module mfg. by 2027

100 acres

Land secured in UP



FY 26 · ₹ Cr (consolidated)	Revenue	EBITDA	PAT
	18,927	4,707	1,618
	▲ 9% YoY	▲ 9% YoY	▲ 13% YoY

Integrated Moat: Delivering Value Across Power Chain

A 125 years-old integrated utility, entering its strongest growth phase — distribution-led, renewables-fueled, and balance-sheet ready

Distribution

Strong and established position across all circles

Kolkata - CESC
567 Sq. Km
37 L consumer

Noida - NPCL
335 Sq. Km
2.2 L consumer

Chandigarh - CPDL
114 Sq. Km
2.4 L consumer

Distribution Franchisee (Rajasthan & Malegaon)
438 Sq. Km
6.8 L consumer

Generation

Reliable base-load capacity with strong PLF

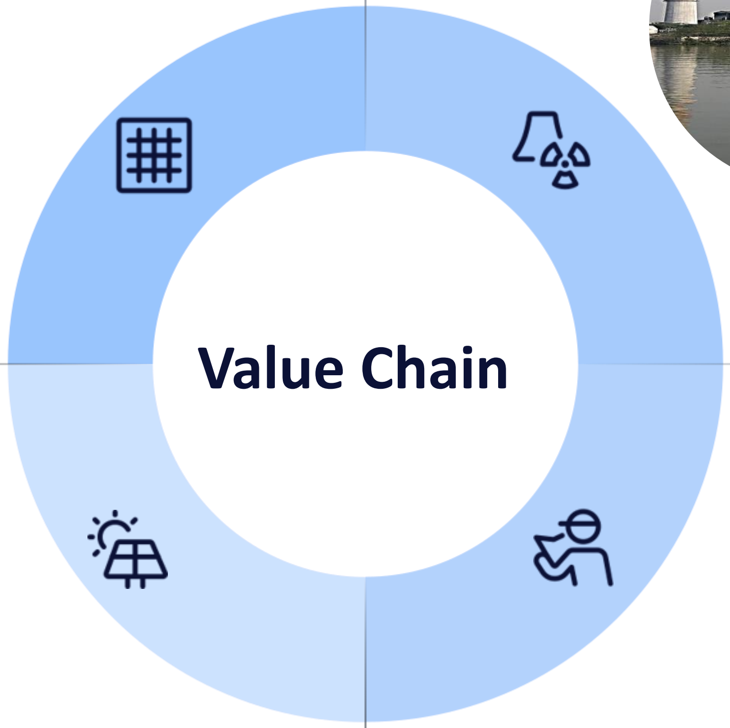
Budge Budge (TPP)
750 MW

Haldia (TPP)
600 MW

Chandrapur (TPP)
600 MW

Southern SGS (TPP)
135 MW

Crescent (TPP)
40 MW



Operational 1.8 GWp

Contractual Capacity:
4.8 GWp + 2.2 GWh BESS
(Solar 3.5 GWp , Wind 1.3 GW & BESS 2.2 GWh)

Renewables

Strong Organic Momentum, Strategic Expansions

3 GW integrated solar cells by 2027

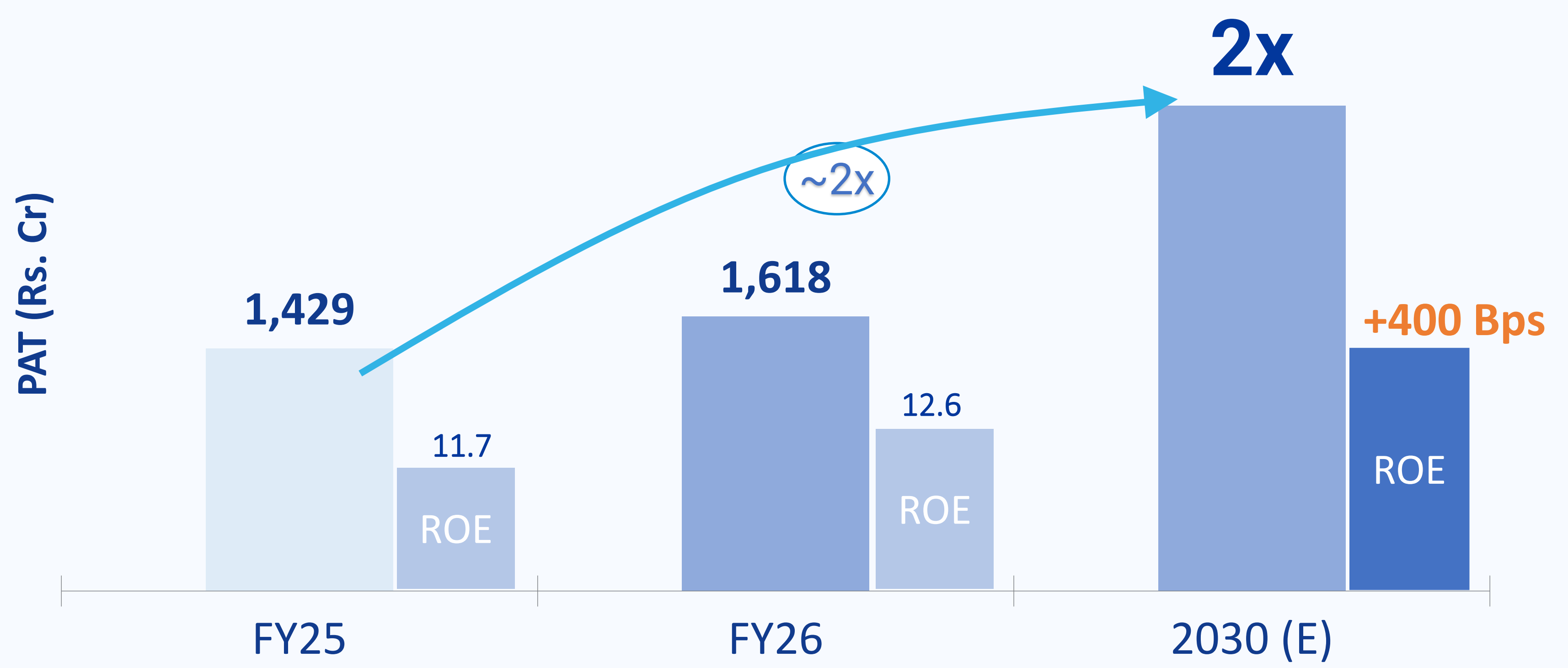
Manufacturing

Backward integration in Solar Cells & Modules

Entering Growth Phase: Vision 2030

Where CESC will be in five years — and how we get there

FY25 → 2030 · PAT doubling trajectory & +400 bps ROE expansion



Growth in Distribution Circles – Higher Capex + Reduced T&D Losses

Renewables Contractual Capacity + Future Bid Wins

Improved performance in Distribution Franchisee

Reduction in Regulatory Assets

Backward Integration into Solar Cell & Modules

Sectoral Tailwinds

2x Doubling of Profit

400 bps RoE Expansion

Rising Cashflows

Building Blocks – Growth Vision 2030

Structural levers — across distribution, generation, renewables and manufacturing — engineered to compound earnings

Higher Distribution Investment

Continuous investment in all the distribution licenses to **enhance regulated equity** and **capacity build-out**

Investment — **₹ 6,000 Cr**

Planned 10 GW Renewables

~4.8 GWp contractual capacity* and further scaling to **10 GW**

Investment — **₹ 26,000 + Cr**

** including acquired asset*

Improved Franchisee Performance

Reducing **T&D losses** across all DFs

Taking steps to achieve **breakeven in Malegaon DF**

Incremental PAT — **₹ 250 Cr**

Cost Optimization

Savings in **fuel and power procurement cost** to enable reduction in **regulatory assets**

Outcome — **Higher Cash Profits**

3 GW Cell & Module Eco-system

Setting up **3 GW Solar Cell** line with attractive payback of 5 years

Investment — **~ ₹ 3,000 Cr**

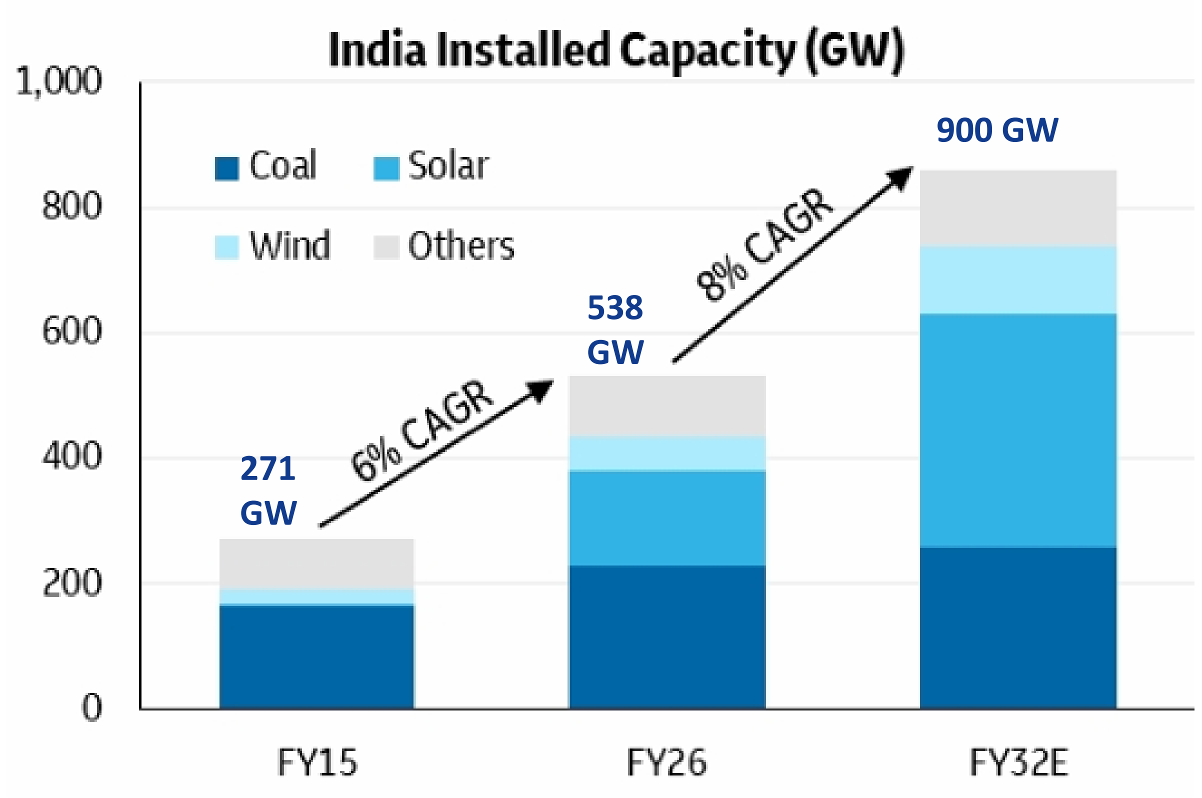
Distribution Privatization

Leveraging proven expertise to scale across **new opportunities**

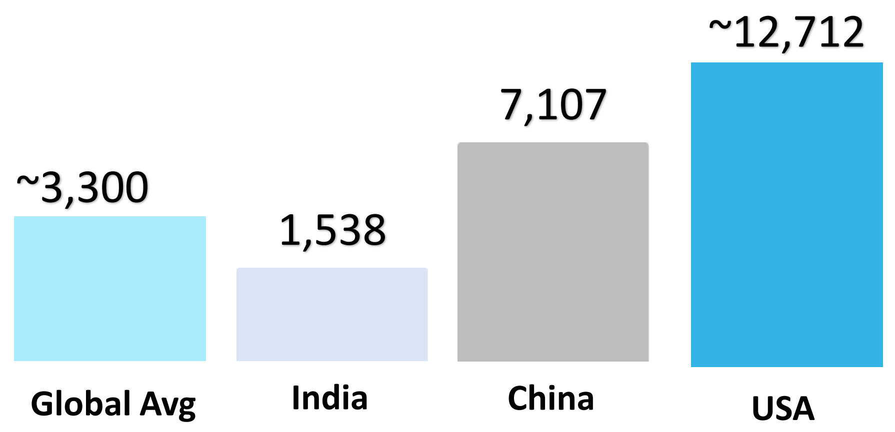
Outcome — **Expansion of Portfolio**

Power Demand & Reform Unlocking Sector Potential

The macro-opportunity for CESC is driven by India's position as the world's fastest-growing major energy market



India per-capita consumption (kWh) vs global average



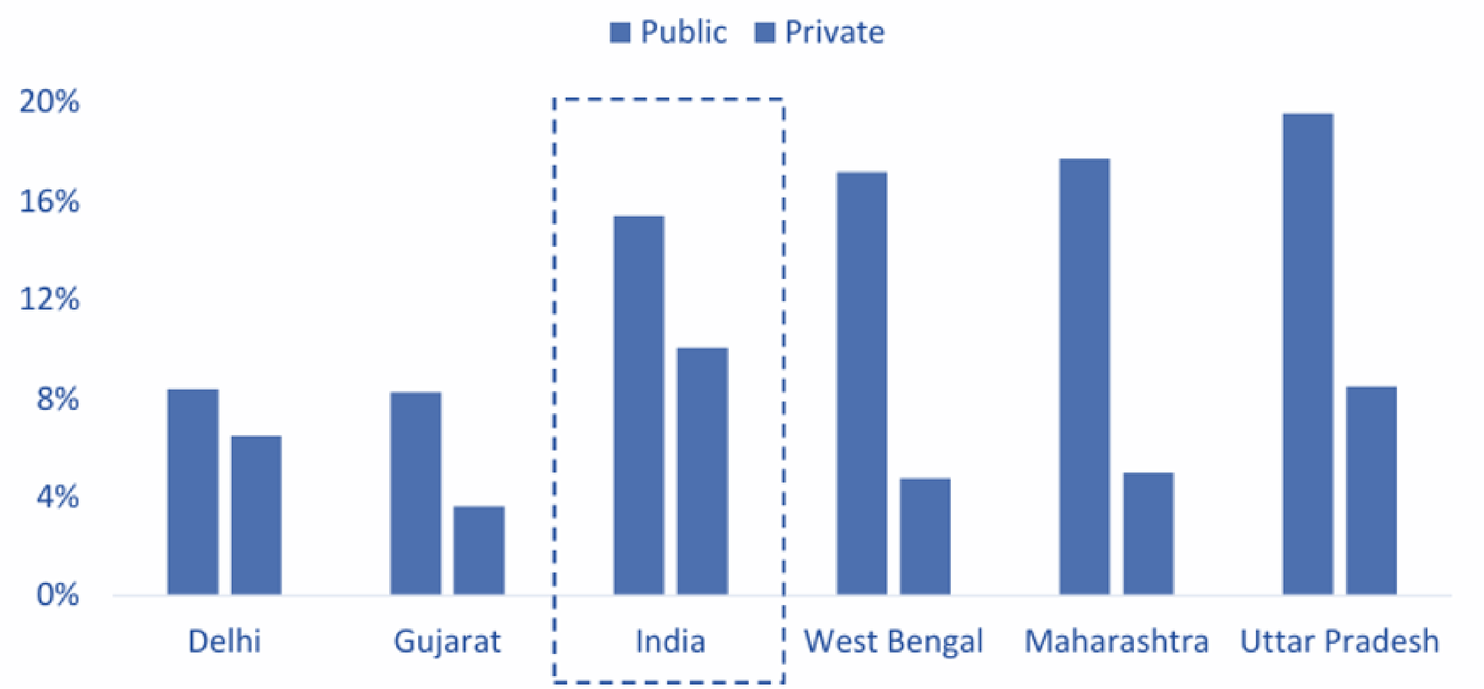
- India's **per-capita electricity consumption** (~1,538 kWh) is well below the global average
- ~Rs. 9.15 tn **transmission capex** by 2032E, provides growth levers to power utilities players
- **Renewable Generation capacity push -** India targets to achieve 60% non-fossil capacity by 2035
- **Storage acceleration-** ISTS waiver and Rs. 540 bn BESS outlay to support 208 GWh storage need by 2030
- ~97 GW coal pipeline: backing grid reliability amid rising demand & renewable intermittency
- **Regulatory tailwinds:** RPO, VGF, TBCB, coal linkage & green corridors boost supply visibility

Source: MNRE, CEA, Macquarie & Statista

Reforms creating a $200B opportunity

Market estimates privatization as the primary lever for fiscal recovery and efficiency in the power sector

AT&C LOSSES BY TYPE OF DISCOM*



Source: SBI Capital research

Fiscal Impact

11 states could cut combined fiscal deficit : 3.5%→3.0% of GSDP by privatizing DISCOMs

Operational Gap

Private utilities maintain AT&C losses 8 percentage points lower than public utilities

Current Momentum

Nine states, like Uttar Pradesh, are now "immediately suitable" for full privatization

Reform Drivers

Tightening ACS-ARR gap to 6 paise/unit signals stability for new private entrants

Why this matters for CESC

Track record — CESC's proven ability to compress losses (e.g. Kolkata 8.4%→6.11% over FY21 to FY26) makes it a preferred bidder for upcoming privatisations

Generation Assets — Best-in-class thermal efficiency + growing renewable portfolio

Multiple entry pathways — Ability to successfully manage Full license like (Kolkata, NPCL, CPDL) and input-based DF (Maharashtra/Rajasthan) creates new distribution business entry paths

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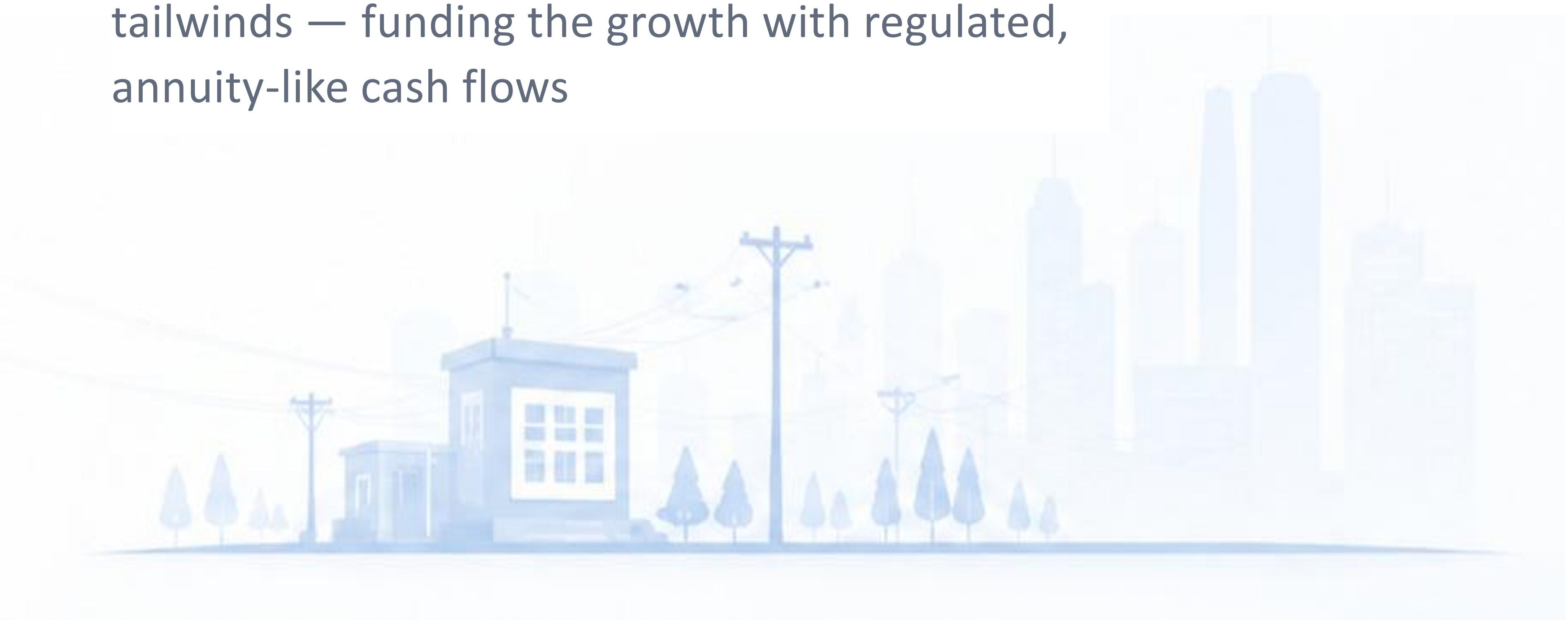
Distribution Dominance

The Cash-Generating Core

High-yield license areas with structural demand tailwinds — funding the growth with regulated, annuity-like cash flows



Kolkata

High-quality license with continued demand upside and industry leading T&D efficiency

Noida

Fast growing license benefiting from rapid urbanisation and industrialisation

Chandigarh

Profitable from year 1 post acquisition with improving distribution efficiency

Consumer Reach

Serving **4.9 million consumers** across multiple high-growth geographies

Distribution Franchisee

All the three Rajasthan DFs are **PAT positive** and YoY decrease in T&D loss in **Malegaon DF**

Value Creation Roadmap

Through **demand visibility, regulatory unlock** and **future-ready infrastructure**

Portfolio across 7 geographies

The macro-opportunity for CESC is driven by India's position as the world's one of the fastest-growing major energy market

Distribution Assets	Operating model	Customer Base (Lakhs)	Peak demand	Units sold	T&D loss	Revenue (FY26)	
CESC Kolkata 567 km²	**Distribution Licensee (integrated)**	**37**	**2,700+ MW**	**11,990 MU**	**6.11%**	**₹ 9,939 Cr**	*Integrated utility since 1899 — efficient operation & superior customer service*
Noida Power (NPCL) 335 km²	**Distribution Licensee**	**2.2**	**848+ MW**	**3,888 MU**	**6.95%**	**₹ 3,001 Cr**	*Industry leading demand growth and best in class performance*
Chandigarh (CPDL) 114 km²	**Distribution Licensee**	**2.4**	**465+ MW**	**1,746 MU**	**8.3%**	**₹ 1,007 Cr**	*Strong capex underway to enhance operational efficiency and strengthen network reliability*
Rajasthan DF· Total 381 km²	**Distribution Franchisee (DF) - Input based**	**5.5**	**698+ MW**	**2,427 MU**	**11.4%**	**₹ 2,052 Cr**	*Further reduction in T&D loss to improve profitability*
Kota DF		2.8	367+ MW	1,241 MU	—	₹ 1,021 Cr	
Bharatpur DF		0.8	97+ MW	322 MU	—	₹ 255 Cr	
Bikaner DF		2.0	234+ MW	864 MU	—	₹ 776 Cr	
Malegaon DF 57 km²	**DF – Input based**	**1.3**	**238+ MW**	**922 MU**	**36.3%**	**₹ 799 Cr**	*Aggressive vigilant drive and reduction in T&D loss*

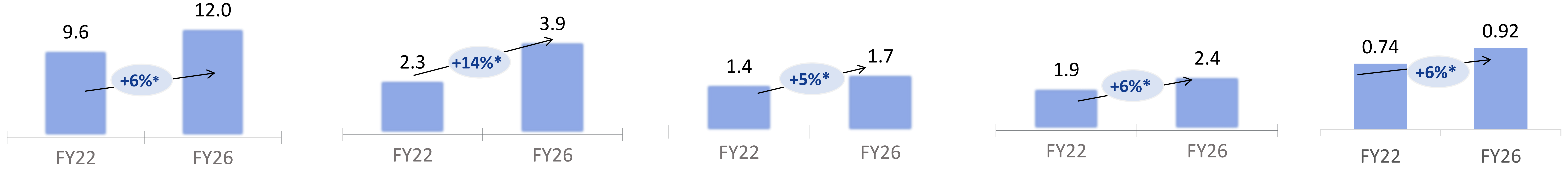
TOTAL ·4.9 Mn customers | **4.9 GW+ peak demand** | **21,000 MU annual sales** | **7 licensed geographies**

Improvement in T&D Losses

T&D Loss trajectory across all distribution businesses

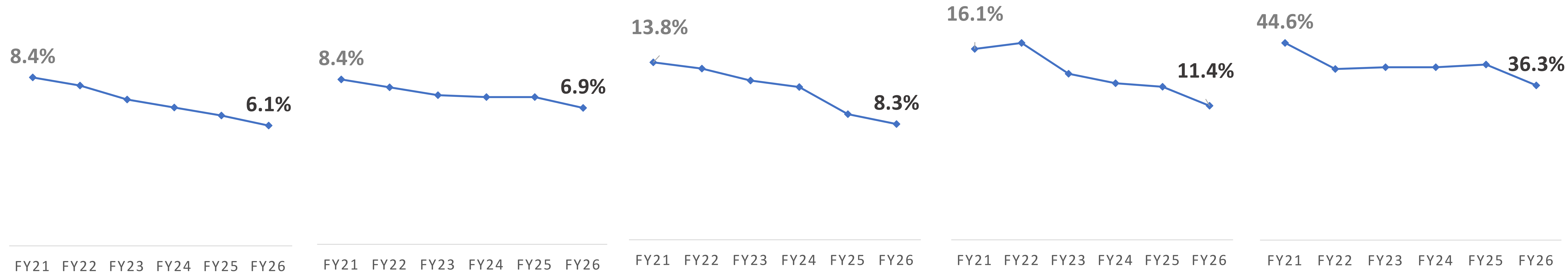
CESC Kolkata | Noida Power | CPDL | Rajasthan DF | Malegaon DF

Power Sales (BU)



**CAGR growth rate*

T&D Losses



acquired CPDL in Feb'25

Distribution Business – Operational Performance

Year	FY26			FY25		
Station	Sales (MU)	T&D Loss %	Revenue (Rs Cr.)	Sales (MU)	T&D Loss %	Revenue (Rs Cr.)
CESC Kolkata	11,990	6.11	9,939	11,857	6.5	9,765
Noida Power (NPCL)	3,888	6.95	3,001	3,598	7.5	2,777
Chandigarh Power (CPDL)#	1,746	8.30	1,007	221	12.5	127
Kota DF	1,241	12.38	1,021	1,290	14.28	1,077
Bharatpur DF	322	9.24	255	314	9.74	254
Bikaner DF	864	10.88	776	860	11.96	788
Malegaon DF	922	36.33	799	836	39.7	718

#Takeover w.e.f. Feb'25

Operational Excellence: Generation Assets Supporting The Grid

Baseload fleet (TPP) supports distribution reliability and margin stability*





	Budge Budge (BBGS) TPP	Haldia TPP	Chandrapur TPP	Southern (SGS) TPP	Crescent TPP
Installed Capacity (MW)	3* 250	2* 300	2* 300	2* 67.5	40
Generation (MUs)#	5,368	4,986	4,359	369	321
PLF	85.3%	96.7%	82.9%	31.2%	91.7%
PPA Tied	CESC Kolkata*	CESC Kolkata	NPCL 187 MW, TANGEDCO 100 MW , Balance – Medium term / Shor term / Merchant	CESC Kolkata*	Short term supply - competitive
Fuel Type	CIL Linkage Coal Mine E-auction	CIL Linkage E-auction	CIL Linkage E-auction	CIL Linkage E-auction	Coal Washery Rejects

*Embedded generation | TPP** = Thermal Power Plant | #Data as of FY26.

Generation Business – Operational Performance

Year		FY26		FY25	
Station	Capacity (MW)	Sent Out Units (MU)	PLF (%)	Sent Out Units (MU)	PLF (%)
Budge Budge (BBGS) TPP	750	4,948	82	5,060	84
Southern (SGS) TPP	135	333	31	399	37
Haldia TPP	600	4,627	95	4,441	91
Dhariwal Infrastructure (Chandrapur TPP)	600	4,142	83	4,301	87
Crescent TPP	40	281	92	290	94
Solar (TN)	18	25	21	25	20

Key Initiatives to Enhance Generation Efficiency

Programs supporting **generation efficiency**, **reliability and long-term asset performance**

Asset life enhancement initiative **built around repair/replace discipline** and **return-focused maintenance**

Process **standardisation initiative** to improve KPI tracking, **consistency and ERP readiness** across operations

Cross functional efficiency program focused on **improving plant KPIs** over the medium term

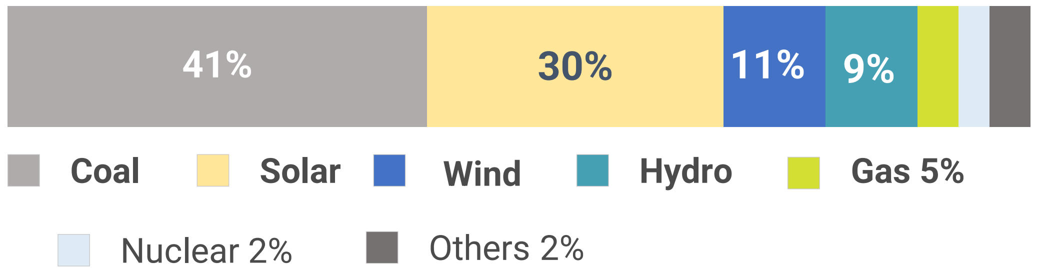
Knowledge-sharing platform enabling **faster troubleshooting**. **Root cause analysis** and **best-practice replication**

Renewable Energy Push — A Structural Sectoral Tailwind

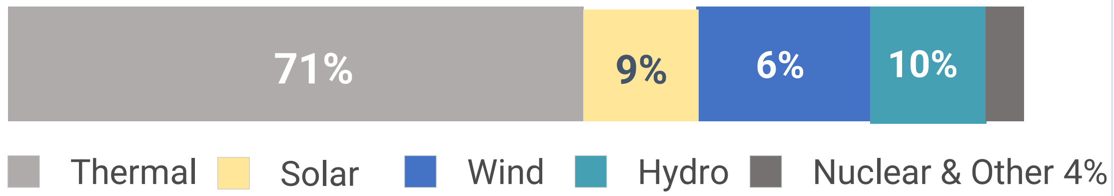
India power sector: green capacity now dominates the build-out — record additions, dispatchable-RE bids and a long generation runway

Capacity vs Generation mix

Installed capacity — Jul'26



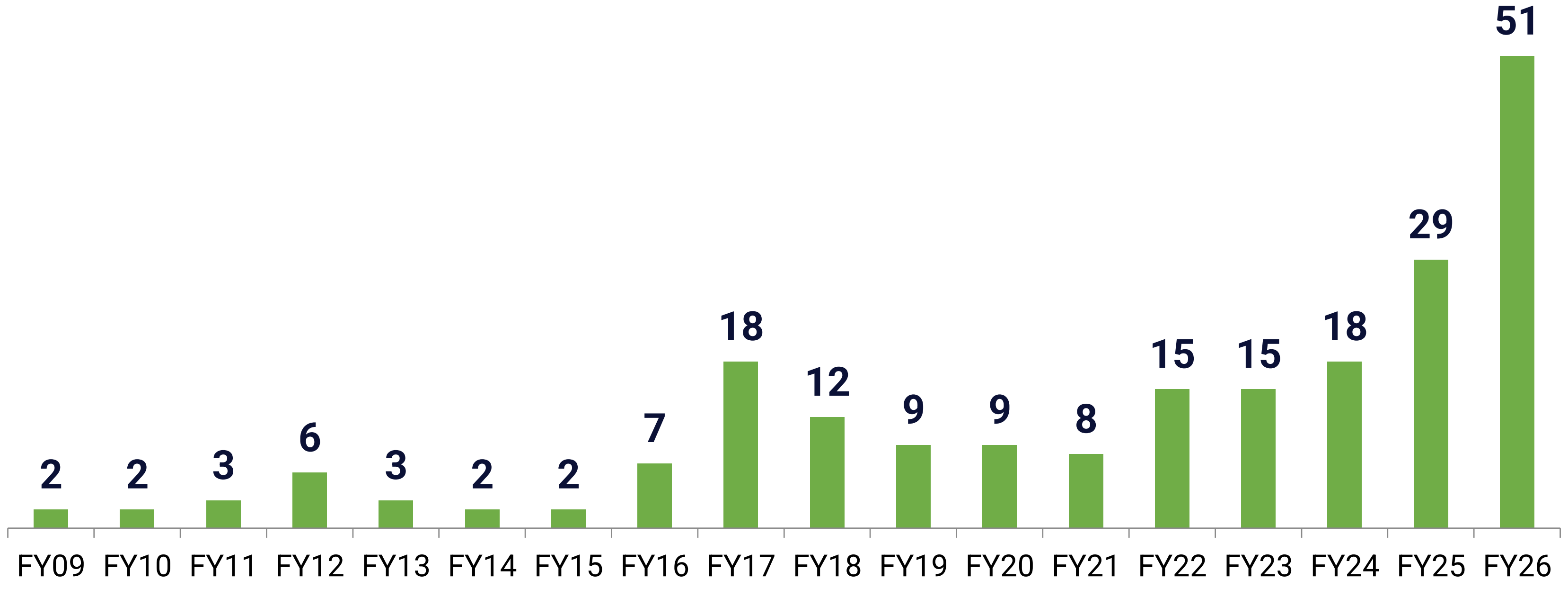
Generation — FY'26



Solar + Wind are 40% of installed capacity but RE is sub 20% of generation

Most of the generation transition is yet to play out, a long growth runway for RE

Renewable annual capacity addition (GW)



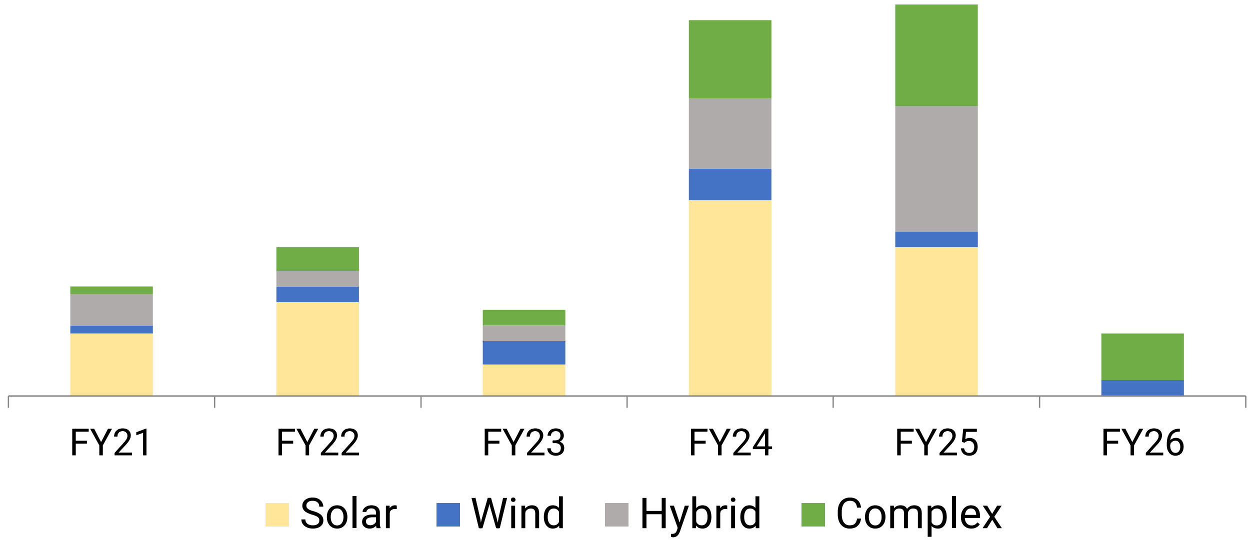
51 GW

record FY26 addition (45 GW solar + 6 GW wind)

3×

51GW vs 15 GW over FY22 to FY26

RE Bids issued (GW) — mix shifting to dispatchable RE



~75% vs ~40% (FY26 vs. FY24)

Hybrid / FDRE share of tendered capacity vs earlier cycles

411 GWh storage by FY32

Grid needs 321 GWh BESS by FY32 + 175 GWh PSPs; rising to 888 GWh by FY36 as RE penetration deepens

Record 51 GW additions, bid pipelines pivoting to firm/dispatchable RE, and storage scale-up — a multi-year structural tailwind for renewable platforms

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PURVAH GREEN | CESC LIMITED

Acquisition of Operating Solar Portfolio by Purvah

Purvah Green signs SPA for acquisition of 100% of six SPVs from ReNew Solar Power

Portfolio Quality

Operational Capacity — **1,411** MWp

> 90% capacity tied up with SECI

Enterprise Value — **~Rs. 4,859 Cr**

Transaction expected to complete before 31st Oct'26

Est. Annual Revenue — **~ Rs. 600 Cr**

Project Details of Acquired Assets

	Pokhran I Rajasthan	**Pokhran II** Rajasthan	**Bhalki** Karnataka	**Chincholi** Karnataka	**Humnabad** Karnataka	**Siruguppa** Karnataka
Capacity (MWp)	810	506	24.6	24.6	24.6	24.6
Off-taker	SECI	SECI	BESCOM	BESCOM	HESCOM	HESCOM
Tariff (₹/kWh)	**2.18**	**2.18**	**4.85**	**4.84**	**4.86**	**4.76**
PPA validity	FY50	FY50	FY42	FY42	FY42	FY42

This acquisition accelerates the journey towards becoming a 10GW RE company in few years

Purvah Green – The Green Pivot

CESC's acceleration towards 10 GW of renewable capacity

Growth Vision

10 GW
Medium term Vision

1.8 GWp Operational* + **3.0 GWp** Under implementation = **4.8 GWp**

● Operational ● Under implementation (U/I)

Diversified Portfolio

4.8 GWp & 2.2 GWh BESS

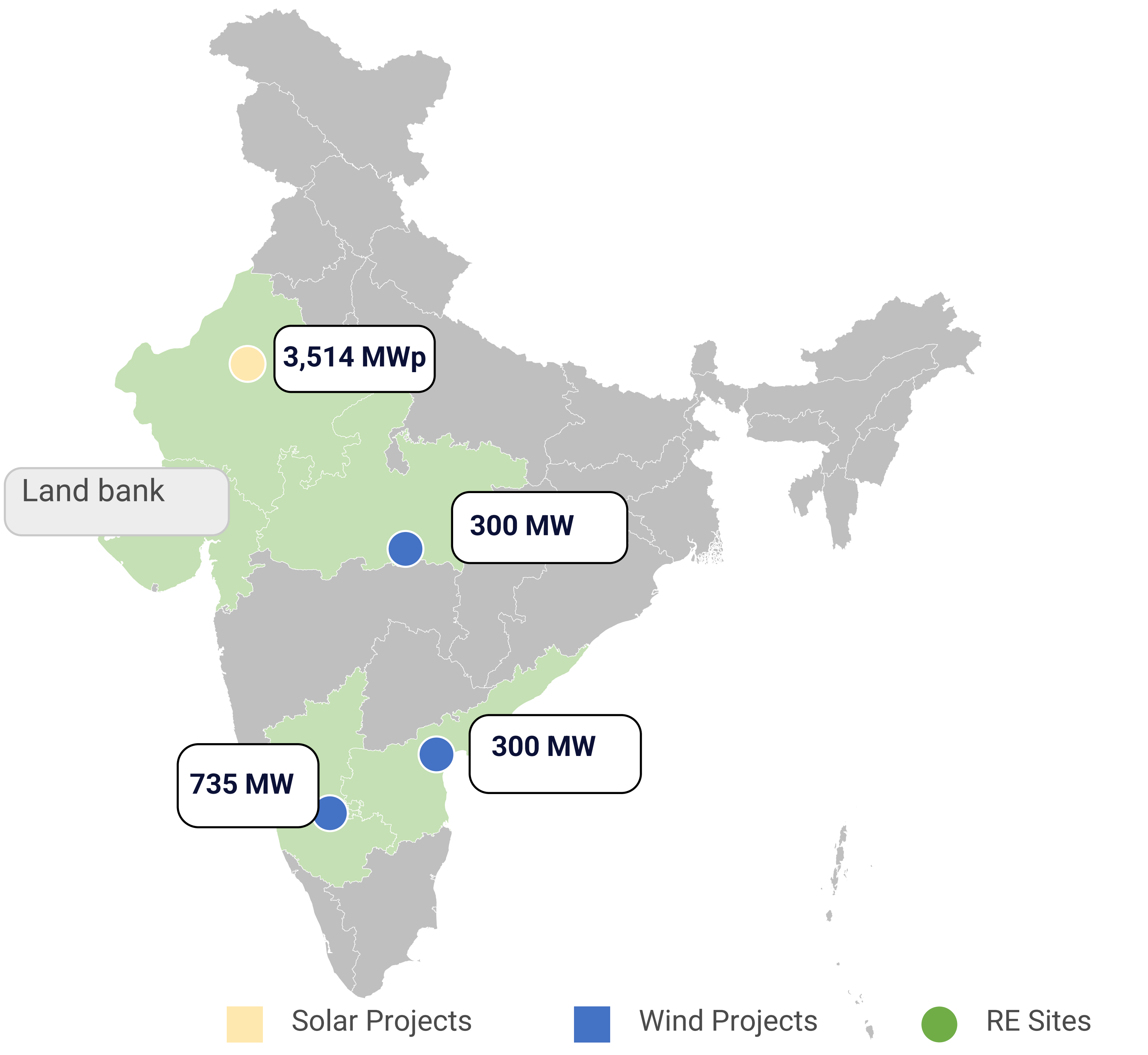
Solar	Wind		BESS
3,514 MWp	1,335 MW	&	2,230 MWh

10.4 GW Connectivity Applied
(3.8 GW Secured) +
1 GW acquired*

15,700 acres
Land under acquisition
(8,900 acres Secured)*

Heading to 10 GW Vision

Access to Best-in-Class Solar & Wind Resource Clusters



Indicative cluster | PPA Signed 3465 MW AC

** Operational assets includes 1,411 MWp solar assets with 4000 acres of land acquired — subject to transaction closure before 31 Oct'26*

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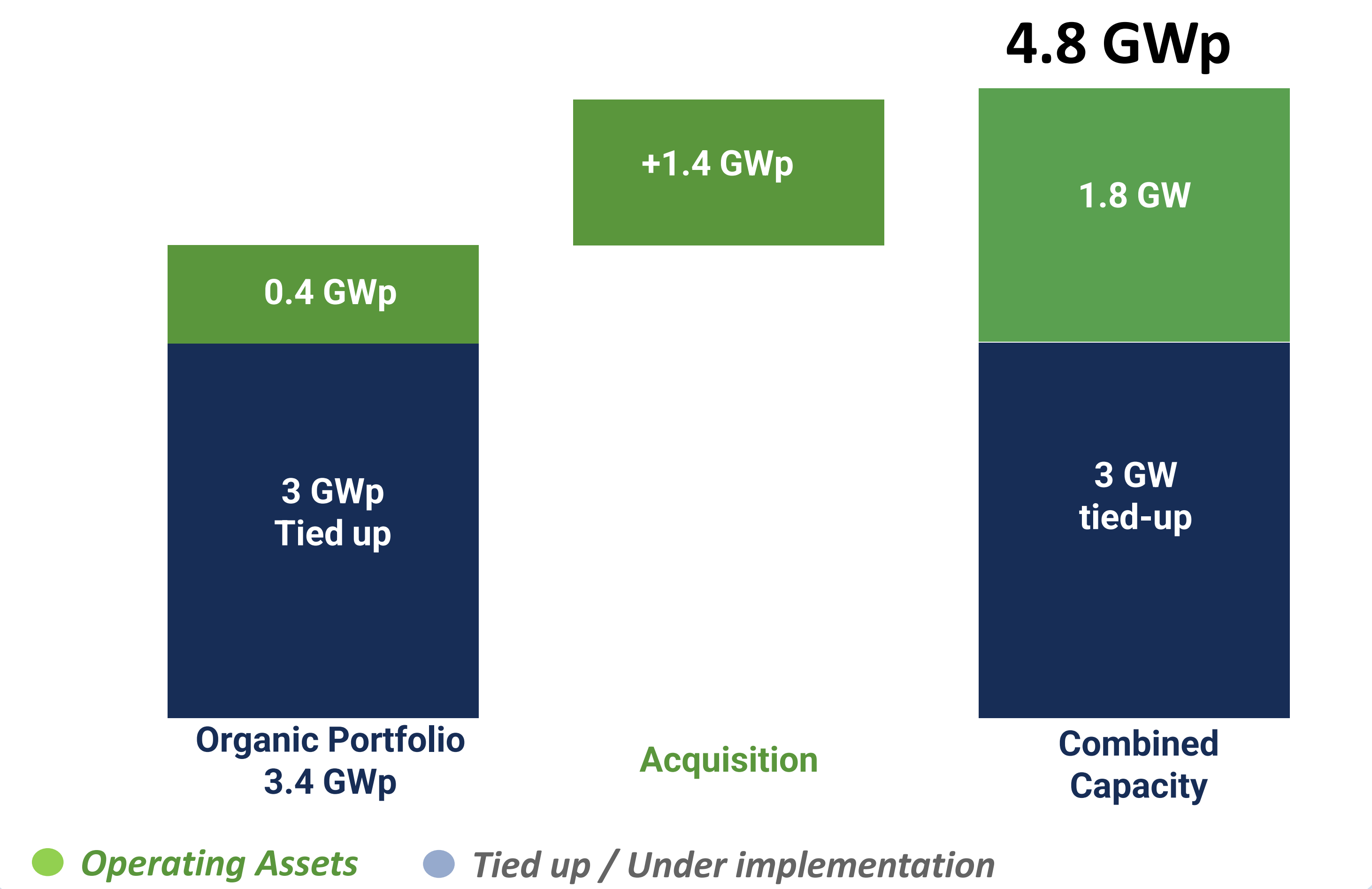
Purvah Green 2.0 — Organic Momentum, Strategic Expansion

The acquisition converts Purvah from a development-led platform into one generating recurring contracted cash flows today

Seamless Fit — Operating Core Meets Development Pipeline

Contracted Renewable Capacity accelerates by 1.4x



Integration & Operational Synergies

- Cash generating capacity from day one to fund growth & enhance return
- Solar addition diversifies the wind-heavy portfolio, improves generation profile
- Acquisition adds proven assets with strong off-taker and execution pedigree & benefit of secured payments from SECI
- Shared geography enables operating synergies
- Combined scale enhances O&M efficiencies

Value Enhancement Levers

- Operating Efficiencies / Plant Stabilization Benefits
- Refinancing of Projects
- Select Repowering

Capacity Overview & Strategic Roadmap

► Contracted Capacity & Annualized Financial Impact (₹ Cr)

4.8 GWp

Contracted renewable capacity

Anchors the annualized revenue, EBITDA and committed capex shown below — built from an organic pipeline plus acquisitions.

Translates to an annualized run-rate of

Committed Capex

~₹26,000+

Funds the 4.8 GWp contracted capacity built out across the execution pipeline

Annualized Revenue

~₹3,400+

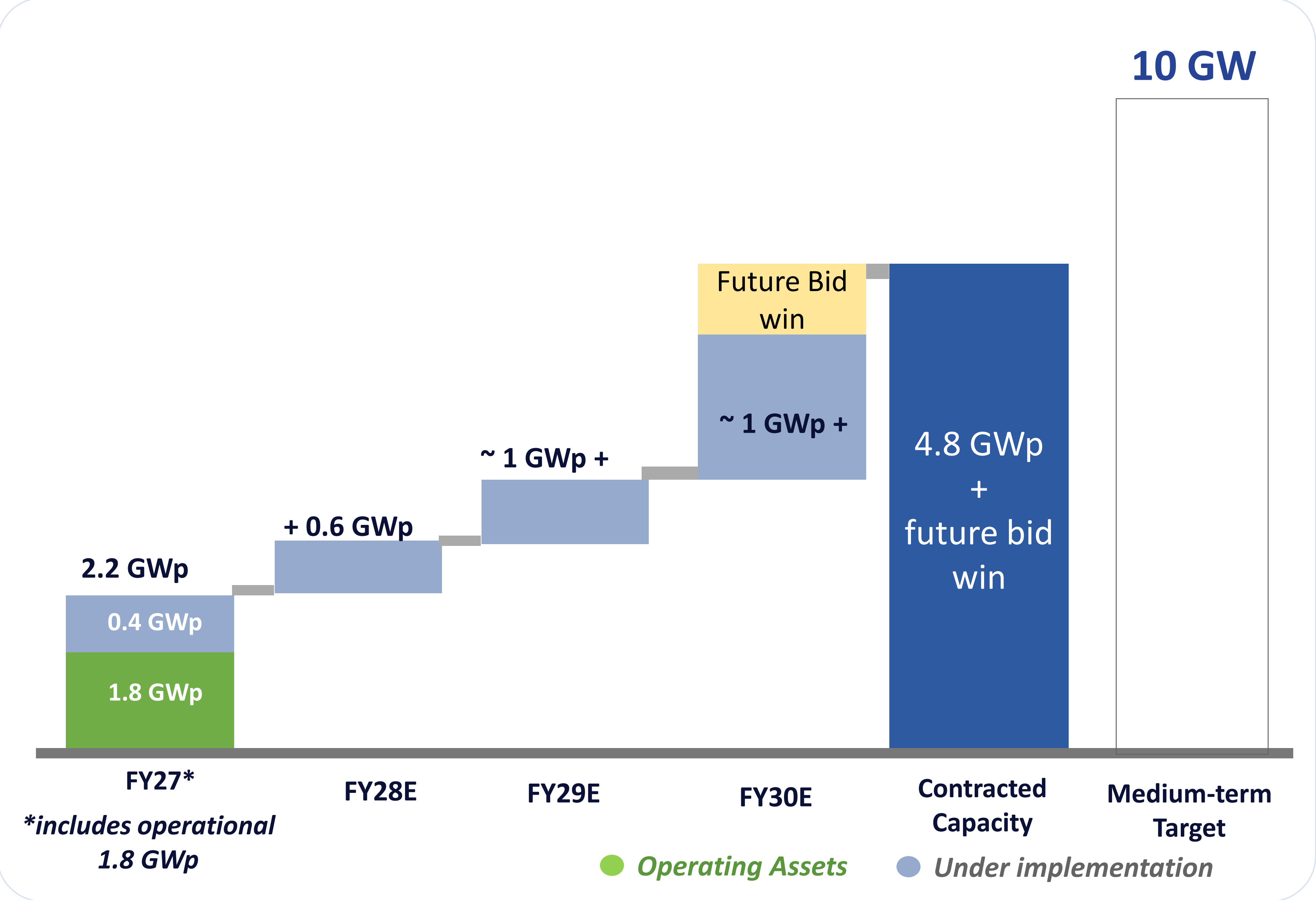
Contracted tariffs across the operating renewable base drive stable, recurring revenue

Annualized EBITDA

~₹3,000+

Reflects a high EBITDA base from the operating renewable portfolio

► Execution Pipeline



** Operational assets include 1,411 MWp acquired in Aug'26*

Strong Pipeline of Hybrid / RTC / BESS Projects

Signed PPAs, LOAs, secured connectivity and land tie-ups create a clear path to the long-term ambition

	CESC Kolkata 300 MW Solar*	NPCL 300 MW Hybrid*	CESC Kolkata 300 MW Hybrid*	REMCL 180 MW RTC*	SECI 250 MW Wind*	SECI 300 MW Solar+BESS*	SECI 175 MW Wind*	SECI 70 MW RTC*
Tariff (₹/kWh)	2.69	3.84	3.75	4.35	3.69	2.86	3.85	5.25
Contracted capacity	300 MW	300 MW	300 MW	180 MW	250 MW	300 MW	175 MW	70 MW
Installed Capacity	435 MWp	518 MWp	518 MWp	685 MWp	250 MWp	580 MWp	175 MWp	278 MWp
– Solar (MWp)	435 MWp	218 MWp	218 MWp	435 MWp	–	580 MWp	–	218 MWp
– Wind (MW)	–	300 MW	300 MW	250 MW	250 MW	–	175 MW	60 MW
– BESS (MWh)	–	–	–	900 MWh	–	600 MWh	30 MWh	700 MWh
Expected COD	Operational	FY 2027	FY 2028	FY 2029	FY 2029	FY 2030	FY 2030	FY 2030
LoA / PPA status	PPA Signed	PPA Signed	PPA Signed	PPA Signed	PPA Signed	PPA Signed	LoA received	LoA received

** Contracted capacity | Installed capacity reflects component oversizing vs contracted | Abbreviations: RTC – Round The Clock, BESS – Battery Energy Storage System, LoA – Letter of Award*

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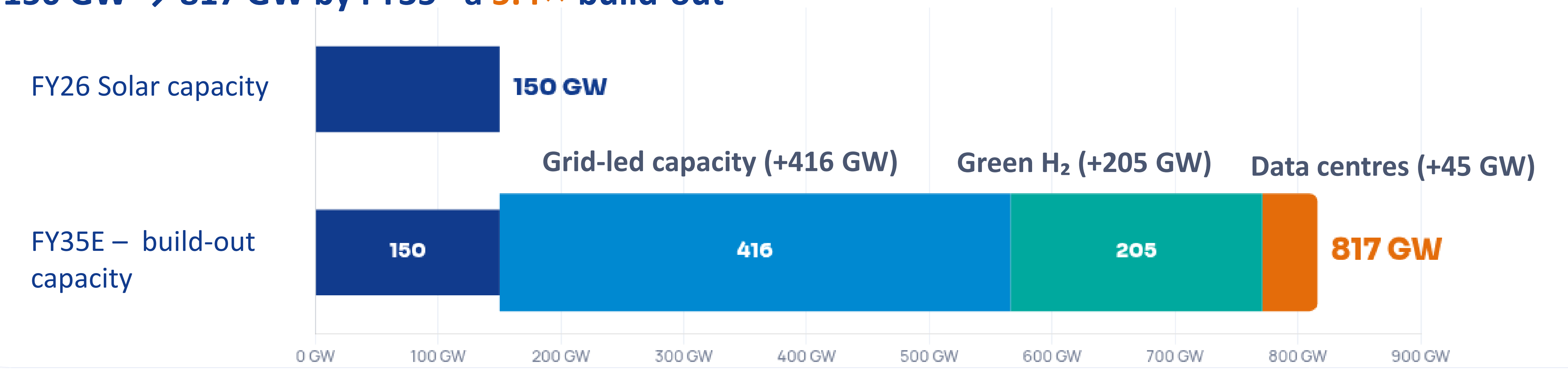
DCR Cell & Module Ecosystem — Structural Momentum

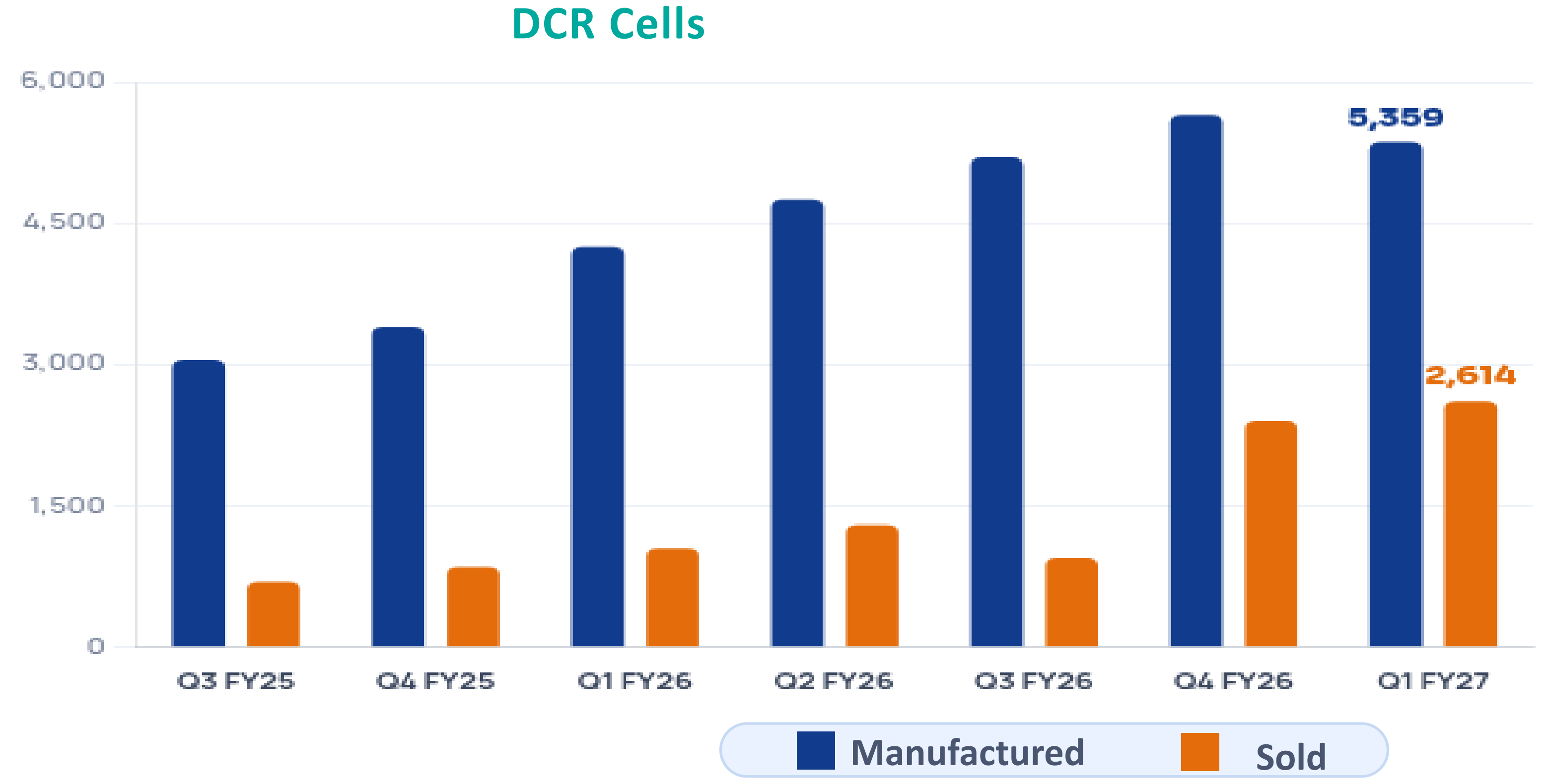
__Multi-gigawatt production volumes__ across cells and modules, with policy and integration acting as compounding structural moats for domestic manufacturers

150 GW → 817 GW by FY35 · a 5.4× build-out



Industry — DCR quarterly production & sales · MW

Several quarters of accelerating build-out



Policy & structural moat

The Integration Edge

ALMM List-II · effective 1 Jun 2026

Solar cells brought under Approved-List — de-facto 100% DCR for cells.

40% BCD on modules · 25% BCD on cells — imports structurally uncompetitive

PLI capital support + **DCR-mandated** tenders (SECI, PM-KUSUM, Surya Ghar)

__Source:__ YES Securities — India Solar DCR Update (Jul'26); Nuvama Institutional Equities — Solar Modules Sector Update (Jun'26); Solar DCR Portal / MNRE.

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Strategic Foray into Cell & Module Manufacturing

LOCATION	LAND SECURED	TECHNOLOGY
Greater Noida	**100 acres**	**TOPCon+**
LOA received from UP Govt. — attractive incentives	In Sector 8D, Yamuna Expressway Industrial Development Authority (YEIDA)	Integrated solar cell mfg. · Center of Excellence + R&D labs

Why This Matters?

Captive Demand

✓ Purvah Green's RE pipeline **provides captive offtake** as well as **external sales** to scale up

Policy Tailwind

✓ **ALMM – II** to create policy tailwind favoring **domestic manufacturer**

Investment

✓ UP Govt. offering attractive incentive for setting up **Center of Excellence + R&D labs** for integrated solar cells

EXECUTION STATUS

✓ LOA received → ✓ Land secured → ✓ Equipment vendor finalized → ✓ LLI orders placed → ✓ Site activity initiated

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Growing Legacies

CESC LIMITED

Digital First Customer Engagement

One technology reset — every service metric transformed

~88%
Payment channels are digital

~95%
Revenue collection digitally

~83%+
Dockets raised digitally

Gold Award

in the **Change Management for Improved Consumer Service** at the All India Discoms Association (AIDA) Annual Awards

Customer Loyalty Rewards

Gain strong momentum with registered customers growing from **47,000 in 2024-25** to over **1.1 lakh in 2025-26**

Gen-AI Resolution

~99.7% of customer queries were answered **within 5 minutes** using the Gen AI

1st in INDIA

GPS outage-vehicle tracker, built in-house

1st INDIA DISCOM

Implementing SCADA
– complete network visibility & remote restoration

1st INDIA DISCOM

having **METAVERSE digital office**

Investment Thesis

Why CESC – Why Now

Operational Efficiency

Best-in-class distribution & generation, with **low T&D losses** and **high PLFs**

Combined Reach

4.9 mn consumers across established, high-growth markets

Sectoral Tailwinds

Power demand growth driven by **urbanisation, electrification & rising consumption**

Renewables Leading the Growth Story

Pivoting towards **10 GW** RE capacity

Vision 2030

Targeting **double-digit PAT growth** with sustained **RoE expansion**

Significant Investment

~**₹ 350 bn** capex over the next 5 years

Strong Cashflow Growth

₹ 40 bn OCF in FY26, up 57% YoY, supporting self-funded

Solar Manufacturing Edge

Backward integration into **3 GW cell/module capacity**

Dividend Track Record

Consistent dividend payouts

Proven Expertise

Strategically placed to benefit from discom privatization

Key Subsidiaries – Financial Performance

Particulars	FY26			FY25		
	Rev	EBITDA	PAT	Rev	EBITDA	PAT
CESC Ltd (Consolidated)	**18,927**	**4,707**	**1,618**	**17,375**	**4,312**	**1,429**
CESC Standalone	9,939	2,673	852	9,765	2,622	800
Noida Power	3,001	442	227	2,777	345	171
Chandigarh Power#	1,007	61	25	127	5	1
Haldia Energy Ltd	2,166	825	286	2,114	794	284
Dhariwal Infrastructure Ltd	2,250	797	359	2,018	597	313
Crescent Power	242	116	46	214	87	49
Kota DF	1,021	51	7	1,077	32	(11)
Bharatpur DF	255	19	8	254	19	8
Bikaner DF	776	48	22	788	50	22
Malegaon DF	799	(112)	(125)	718	(135)	(149)

All figures in Rs Cr. | # Takeover w.e.f. Feb'25

High on ESG Commitment

E Environment

- **9.65 GJ/MWh** of energy intensity
- **100%** zero liquid discharge in 3 out of 5 thermal power plants
- **Maintained** stack at emissions well below normative levels
- **34%** increase in rainwater harvesting equall to annual consumption of ~250 persons
- **0.93 tCO_2/MWh** of GHG emission intensity
- **100%** ash utilisation maintained for 4 consecutive years in a row
- **29** certified green buildings with addition of a building this year
- **6 acres** urban forestry through Miyawaki technique and biodiversity park
- **2 kL/MWh** of specific water consumption, well below industry benchmark of 2.5 kL/MWh
- **1,51,702** native plantations via Miyawaki technique and biodiversity park

S Social

- **5th** consecutive year of being awarded 'Great Place to Work'
- **100%** retention rate after availing and returning from maternity leave
- **5%** hiring rate, 2% increase from previous year
- **Zero** fatality and high consequence injuries in permanent workforce for 3 consecutive years in a row
- **9%** female diversity in workforce with y-o-y increase since 2021
- **1.46** LTIFR (Lost Time Injury Frequency Rate)
- **100%** employees undergo mandatory annual POSH training
- **28%** increase in CSR beneficiaries with 4.38 lakhs people positively impacted
- **12.90** average hours of training per employee in FY2025
- **~90%** adherence to Turn Around Time (TAT) for consumer complaints for 2 consecutive years in a row

G Governance

- **50%** independent directors
- **Zero** complaints on marketing information related to products/services
- **1** woman director
- **Zero** whistle blowing complaints reported
- **80%** non-executive director
- **~91%** new connection (LOAD Connection) requests fulfilled within 24 hours subject to compliance
- Acquired **100%** Stake in Chandigarh Power Distribution Limited (CPDL) w.e.f. 01 Feb 2025
- **1.1 crores** people reached through B2B campaigns
- **Zero** instances of data breach reported in FY2025
- **2.7 lakhs** immediate download of redesigned mobile application of CESC

Operational resilience

Stakeholder trust & brand strength

Governance-led long-term compounding

RP- Sanjiv Goenka Group
Growing Legacies

CESC LIMITED

Disclaimer

Statement in this "Investor Presentation" describing the Company's objectives, projections, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities law and regulations. Actual results could differ materially from those expressed or implied.

Important factors that could make a difference to the Company's operations include demand supply conditions, finished goods prices, availability and prices of raw materials, changes in the government regulations, tax regimes, economic development within India and the countries within which the Company conducts business and other factors such as litigations and labour negotiations.

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Thank You

Powering Progress. Enriching Lives.

4.9 Mn+ Consumers | Integrated Utility | Sustainable Growth | Creating Long-term Shareholder Value