



Ref: CE/NSEBSE/IP/01092026

1st September, 2026

To,

Listing Department, National Stock Exchange of India Limited, Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051	Department of Corporate Services – Listing, BSE Limited, P. J. Towers, Dalal Street, Mumbai – 400 001
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Re: Scrip Symbol: CENTUM/ Scrip Code: 517544

Dear Sir/ Madam,

Sub: Investor Presentation

This is to inform you that pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), read with Part A of Schedule III of the Listing Regulations, we hereby enclose the Investor Presentation.

Kindly take the same on your records.

Yours faithfully,
For **Centum Electronics Limited**

Indu H S
Company Secretary & Compliance Officer
Encl: as above

Centum Electronics Limited

44, KHB Industrial Area, Yelahanka New Town, Bangalore - 560 064, Karnataka, India

Tel +91-(0)80-4143-6000 Fax +91-(0)80-4143-6005 Website www.centumelectronics.com

E-mail info@centumelectronics.com CIN - L85110KA1993PLC013869



— INVESTOR PRESENTATION —

September 2026



Company At A Glance



Centum is a Trusted Partner for Defence & Strategic Electronics and High Reliability Electronics Manufacturing, Serving Domestic and Global OEMs Across Defence, Aerospace, Industrial, Transportation, and Medical Sectors



33

Years in Electronics Solutions Since 1993



2

Business Segments
BTS & EMS



350,000 Sq Ft

Manufacturing Footprint



~1,650

Employees



17

Patents Granted



125+

Publications



INR 18 Bn

Order book**



54%

Exports Revenue



600+

Suppliers Worldwide



25%

3 Year Revenue CAGR#



21%

FY26 ROCE*

Key Certifications

SAMAR L5

DRDO Highest level certification

ECOVADIS

Business Sustainability Ratings

MEDICAL

ISO13485

AUTOMOTIVE

IATF 16949

INFORMATION SECURITY

ISO 27001

**As on 30th Jun '26

* Adjusted ROCE

Standalone basis



COMPANY OVERVIEW



Company Overview



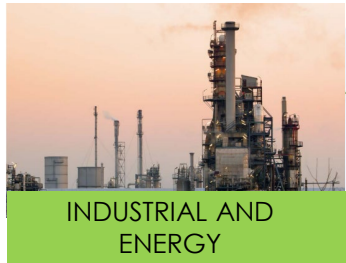
One of India's Leading Electronics Manufacturing Services And Build To Specification Companies Serving Mission-critical Industries.



DEFENCE, SPACE AND AEROSPACE



Deep Design & Engineering DNA
Strong design engineering and end-to-end product realization capabilities spanning concept, design, validation, testing, and lifecycle support, enabling Centum to serve as a strategic development partner to global OEMs and national programs.



INDUSTRIAL AND ENERGY



High-Reliability Electronics Manufacturing
MIL/Space-grade manufacturing capabilities from PCBA to full system integration for complex electronics.



TRANSPORTATION AND AUTOMOTIVE



Leadership in Strategic Electronics
Strong presence in Defence, Aerospace & Space, supporting mission-critical national programs indigenizing critical technologies, as well as global programs.

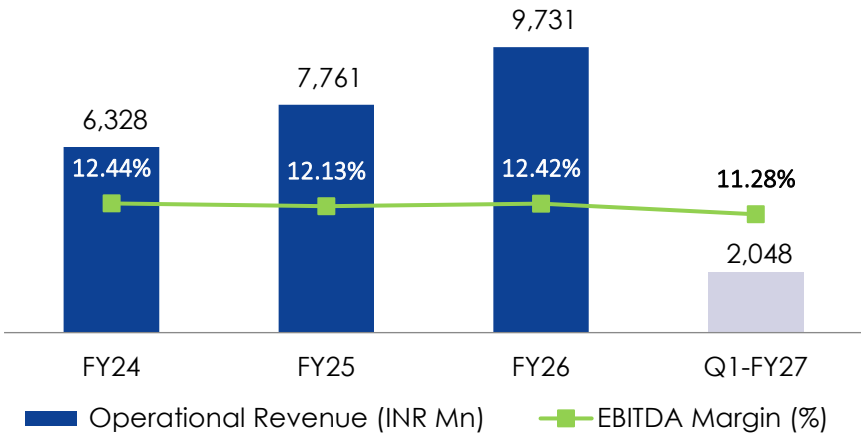


HEALTHCARE

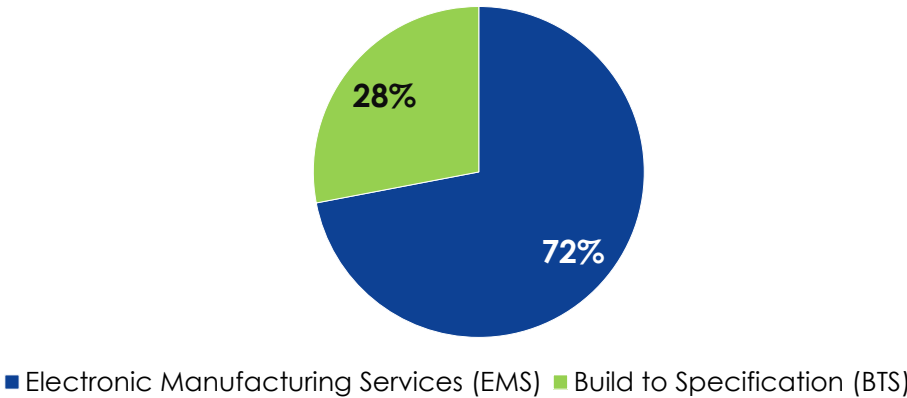


Global OEM Partner Across Complex Electronics Value Chains
Long-standing trusted partner to marquee global OEMs and Tier-1 customers built on quality, reliability, and engineering excellence.

Standalone Revenue (INR Mn), EBITDA Margin (%)



Revenue across Business Verticals (Q1-FY27)



Well-Established Presence Across High-Growth Sectors: Defence, Aerospace & Space and EMS



Apparao V Mallavarapu
Chairman and Managing Director

Mr. Apparao (Rao) V Mallavarapu founded Centum Electronics in 1993 and has led its growth into a leading Indian electronics company. He has successfully established JVs with several MNCs. Rao holds a Bachelor's in Mechanical Engineering from Bangalore University and a Master's from Dalhousie University, Canada. He has received France's Chevalier de l'Ordre national du Mérite and Brazil's Order of Rio Branco. He currently serves as Chairman of the CII National Committee on Space and Convenor of the CII Karnataka Panel on Technology. He is the Honorary Consul of the Federative Republic of Brazil in Bengaluru.



Mr. Nikhil Mallavarapu
Joint Managing Director

Mr. Nikhil joined Centum in 2012 and currently serves as Joint Managing Director. He has held several leadership roles across new projects, corporate development and the EMS business. Prior to Centum, he worked with Analog Devices in its MEMS sensors division. He holds Bachelor's and Master's degrees in Electrical & Computer Engineering from Carnegie Mellon University and an MBA from INSEAD. He serves as Co-Chair of International and Export Committee in SIDM, and he is also the Convenor of the CII Karnataka Emerging Technologies Panel for the year 2026-27.

Board of Directors

Tanya Mallavarapu – Non-Executive Director

Ms. Tanya is the Founder of TMR Design Co. LLP, an interdisciplinary design firm focused on innovation and functionality. She holds a Master's in Economics from Duke University and a Bachelor's in Business Administration from the University of Southern California.

Apurva Chandra– Independent Director

Mr. Apurva Chandra is a former IAS officer with 36+ years of experience in public administration and policy. He has served as Secretary across key ministries, including Health, Information & Broadcasting, and Labour & Employment. He is an alumnus of IIT Delhi and the London School of Economics and serves on the boards of several companies.

Dr. Udayant Malhoutra – Independent Director

Dr. Udayant is the CEO & Managing Director of Dynamatic Technologies Ltd., specialising in engineering and manufacturing solutions across hydraulics, automotive, aerospace and security. He is a member of the CII National Council and chairs the CII National Committee on Design. He has also served on the Board of Governors of IIT Kanpur.

V Kavitha Dutt – Independent Director

Ms. V Kavitha Dutt is Joint Managing Director of KCP Ltd., with businesses spanning Cement, Heavy Industrial Machinery, and high-tech Defence, Space & Nuclear equipment. She has served as Chairperson of FICCI Tamil Nadu State Council and holds a Business Management degree from Cedar Crest College, USA.

Tarun Sawhney – Independent Director

Mr. Tarun is Vice Chairman & Managing Director of Triveni Engineering & Industries Ltd., a leading player in sugar, bioenergy, ethanol, industrial gearboxes and defence solutions. He holds an MBA from The Wharton School and a Master's degree from the University of Cambridge.

Ramesh Ramadurai – Independent Director

Mr. Ramesh Ramadurai has served as Managing Director of 3M India, with over 30 years of global leadership experience at 3M across the US, Philippines and China. He holds a Bachelor's in Chemical Engineering from IIT Kanpur and an MBA from IIM Calcutta. He has also held leadership roles in CII and the US-India Business Council.

Experienced leadership team with deep domain expertise



Dr. Vinod Chippalkatti, PhD – Chief Technology Officer

Dr. Vinod Chippalkatti leads Centum's Build-to-Spec India business, serving strategic platforms across satellites, radars, missiles and launch vehicles. With 25+ years at Centum and prior experience at ISRO, he brings deep expertise in design and engineering. He holds degrees from NITK Suratkal, IISc Bangalore and NLSIU Bangalore and is a member of ISPA's Executive Committee.



Jagadish Singh – President, EMS Business Unit

Mr. Jagadish brings 30+ years of experience in electronics manufacturing, with expertise across operations, supply chain, sourcing, customer management and business development. Prior to Centum, he held leadership roles at Orion Electronics, Hungary and Rangsons, driving operational excellence and growth.



Vishwanath Mudegowdara – President, Engineering and DLM Solutions

Mr. Vishwanath brings 30+ years of experience in end-to-end hardware and firmware product development, with expertise in technology alliances, IP strategy and global delivery models. Prior to Centum, he held leadership roles at L&T Technology Services and Tata Consultancy Services. He holds a Master's in Biomedical Instrumentation and a Bachelor's in Instrumentation Technology.



Sundararajan Parthasarathy – Chief Financial Officer

Mr. Sundar is a finance and operations leader with 25+ years of experience in financial transformation and turnaround strategies across manufacturing and infrastructure. Prior to Centum, he held leadership roles at Adecco, GE, Xylem, TATA and TVS Group. He is a Chartered Accountant.



Indu H S – Company Secretary, Chief Compliance Officer

Ms. Indu H S is a Fellow Member of the Institute of Company Secretaries of India (ICSI) with over 12 years of experience in corporate governance, secretarial affairs, regulatory compliance, board processes and legal matters.

Three decades of innovation-led growth, building capabilities that matter





National Award for excellence in Energy Management from CII



Received Platinum Award in Sustainability for Corporate Business Houses Industries from SEEM



BTS - Received Platinum Award for Energy Management from SEEM



EMS - Received Platinum Award for Energy Management from SEEM

State of The Art Manufacturing Facilities



Electronics Manufacturing Services (EMS) Facility, KIADB Aerospace Park, Devanahalli, Bengaluru.



Build-to-Specification (BTS) Facility, Yelahanka, Bengaluru.

A Diversified Portfolio, Enabled by Execution

Centum is positioned in segments where partner selection is driven by reliability, qualification pedigree and platform trust, not only by cost.



Mission-Critical Electronics

Reliability and performance where failure is not an option

- Defence, space and aerospace use-cases across radar, EW, avionics and satellite subsystems
- High-reliability electronics spanning RF, digital, power, software and microelectronics
- Integrated design, manufacturing and testing capabilities for complex requirements



High Entry Barriers

Capabilities created through certification, qualification and process depth

- Well-established presence and certifications in aerospace, defence and space domains
- MIL/space-grade compliance, IPC Class 3, traceability and rigorous quality systems
- Specialized infrastructure and know-how across PCBA, box-build, LRUs and systems integration



Long-Term Customer Relationships

Embedded partner status built over platform life cycles

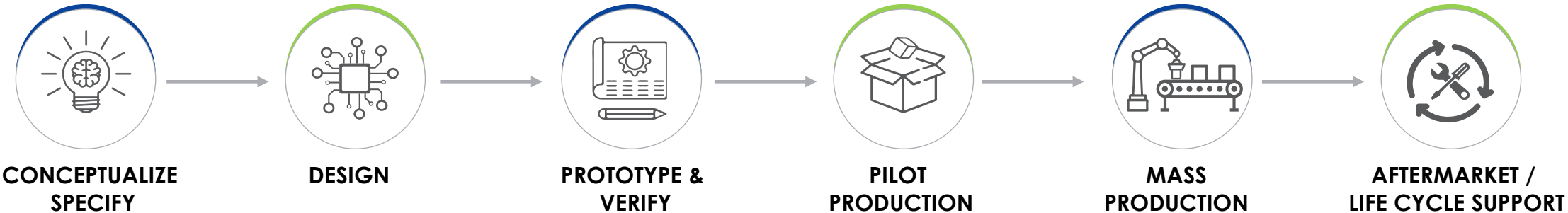
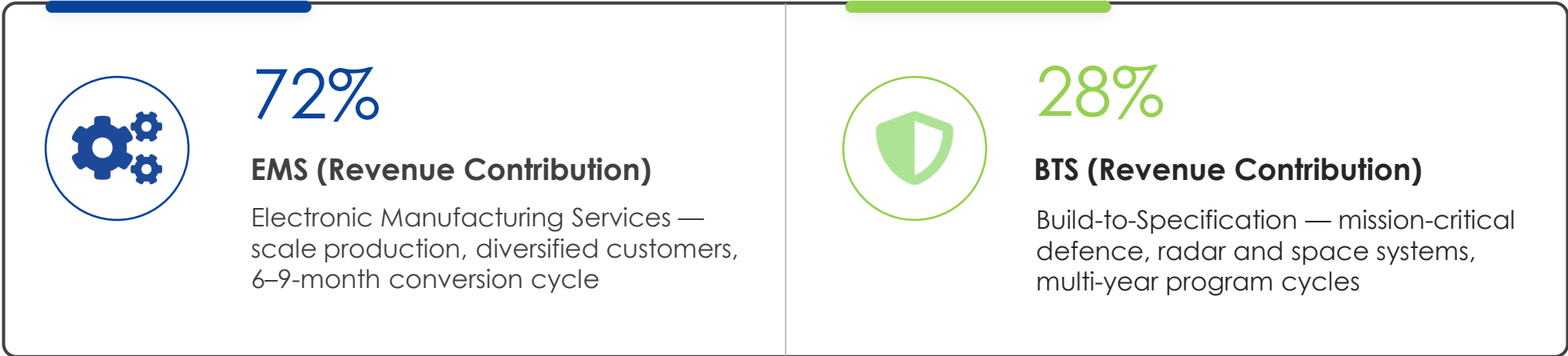
- Average 10-15 year relationships with top customer groups
- Single-source supplier for approximately 80% of manufactured products
- Trusted partner to global OEMs and Tier-1 customers across strategic sectors



BUSINESS OVERVIEW



In-house design and engineering capabilities are deeply embedded within Centum's EMS and BTS businesses, providing product development, certification, and qualification support across both segments.



How Centum Delivers EMS Solutions?

Centum provides end-to-end Electronics Manufacturing Services (EMS), converting customer’s product designs and specifications into production-ready electronic products and sub-systems.

Our EMS Capabilities



Advanced Manufacturing

State-of-the-art facilities and processes ensuring high quality, precision and efficiency



High Reliability

Designed and manufactured to meet stringent quality, safety and reliability standards



End-to-End Solutions

From component sourcing to mass manufacturing with test, validation and lifecycle support



Semiconductor Expertise

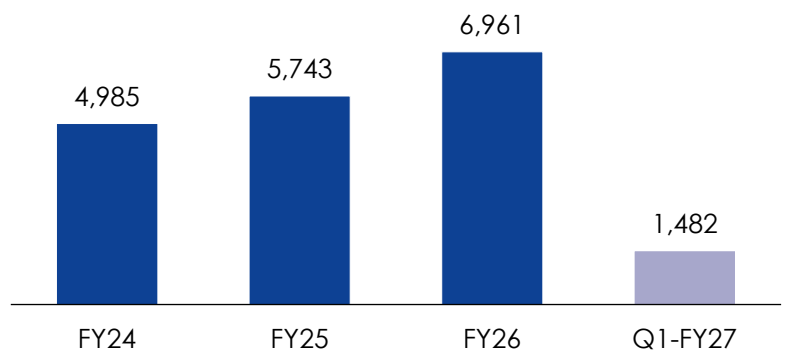
Specialized capabilities for complex semiconductor equipment, supporting customer qualification, ramp-up and scalable production.



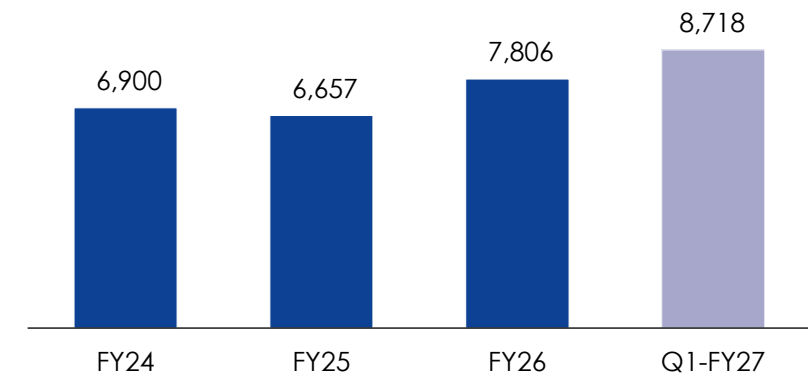
Customer Partnership

Agile, collaborative approach ensuring customized solutions and long-term relationships

EMS Revenue (INR Mn)



EMS Order Book (INR Mn)



Electronics Manufacturing Services (EMS)

Manufacturing

Release Management

Product Analysis

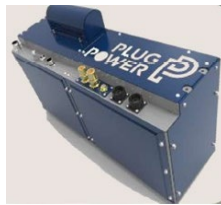
Test Tools Handling

Aftermarket / Lifecycle Support

Industrial & Medical



Industrial Measurement & Control



Control Boards



Digital X-ray (Healthcare)



Communication Equipment (Power Grid)



Fertility Kit (Consumer Health)

Electric Mobility



Battery Management System (Electric 3-wheeler)



MK2 Encoder (Electric Commercial Vehicles)

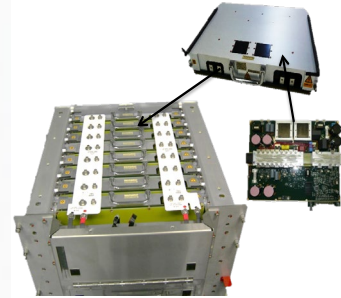


HV Inverters PCBA (Electric Buses)

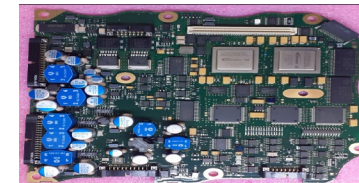
Defence & Aerospace



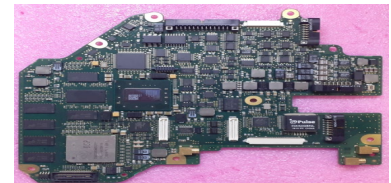
Air traffic Management Systems



Sonar Sub systems



Infrared Cameras for Defence vehicles



Electronics for Optronic Equipment

Electronics Manufacturing Services (EMS)



Manufacturing

Release Management

Product Analysis

Test Tools Handling

Aftermarket / Lifecycle Support

30%

Revenue from 20+ Year Customer Relationships

40%

Revenue from 10 to 20 Years Customer Relationships

70%

Centum Products are single sourced

53%

Exports Contribution to Revenue (FY26)

What This Means

- Deep, long-term partnerships
- High Customer Stickiness
- Mission Critical Solutions
- Trusted by global leaders
- Repeat business

PCBA = Printed Circuit Board Assembly

Industrial & Medical



Industrial Measurement & Control



Control Boards



Digital X-ray (Healthcare)



Communication Equipment (Power Grid)



Fertility Kit (Consumer Health)

Electric Mobility



Battery Management System (Electric 3-wheeler)



MK2 Encoder (Electric Commercial Vehicles)

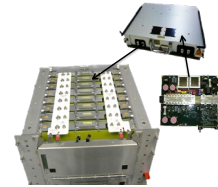


HV Inverters PCBA (Electric Buses)

Defence & Aerospace



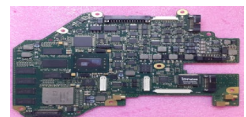
Air traffic Management Systems



Sonar Sub systems



Infrared Cameras for Defence vehicles



Electronics for Optronic Equipment

Trusted by Leading global OEMs across Defence, Aerospace, Industrial, Energy, Automotive, Transportation & Space sectors delivering mission critical solutions for a safer and smarter world.

Build-To-Specification (BTS)



How Centum Delivers BTS Solutions?

Centum partners with customers to transform product concepts and specifications into fully engineered, qualified and production-ready electronic systems from system architecture and design to prototyping, qualification, manufacturing and lifecycle support.

Our BTS Capabilities



Engineering-Led Development

Deep engineering expertise to translate complex customer requirements into innovative electronic solutions.



System-Level Design

Integrated hardware, software, FPGA and system architecture capabilities for complex applications.



Mission-Critical Solutions

Development of high-performance electronic systems for demanding aerospace, defence, space and industrial applications.



Qualification & Certification

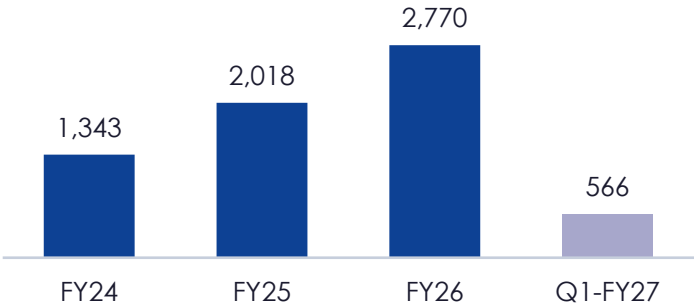
Supports rigorous product qualification and compliance requirements for specialised industry applications.



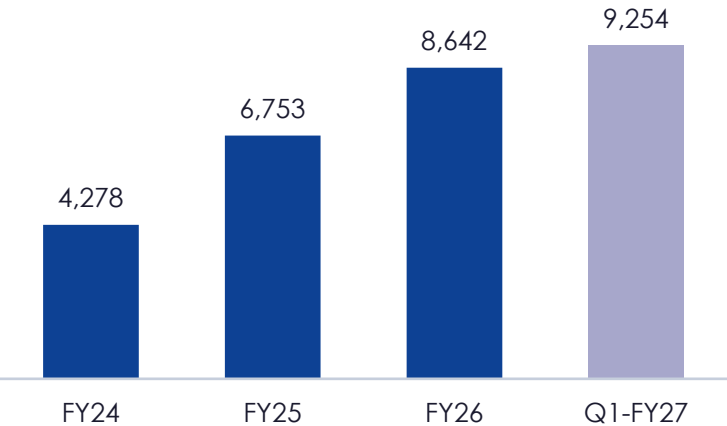
Accelerated Innovation

Enables faster product development, enhanced performance and sustainable growth through innovative electronic solutions.

BTS Revenue (INR Mn)



BTS Order Book (INR Mn)

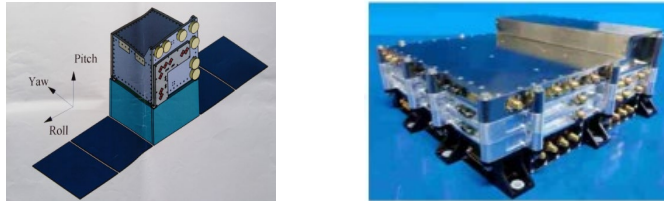


Space

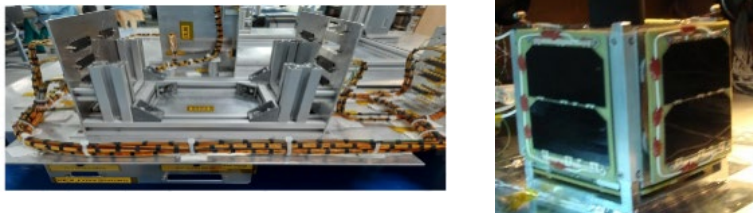
Earth Observation Satellite Subsystems



Electronic Warfare Payloads

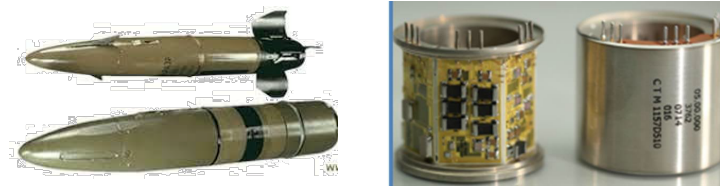


Small Sat & Payload Integration



Defence

Missile Control & Guidance



Radar Subsystems



Tank Electronics



Railway

Public Address & Intercom



Passenger Information Systems



Key Growth Drivers



China+1 diversification – Global OEMs shifting supply chains to India amid rising costs and geopolitical risk in China.



Government incentives (PLI, EMC 2.0, ISM 2.0) – Strong policy push driving semiconductor equipment and electronics localization.



Semiconductor Expansion – Growing investments in fabs, OSAT facilities and semiconductor equipment in India are driving demand for complex electronic assemblies.

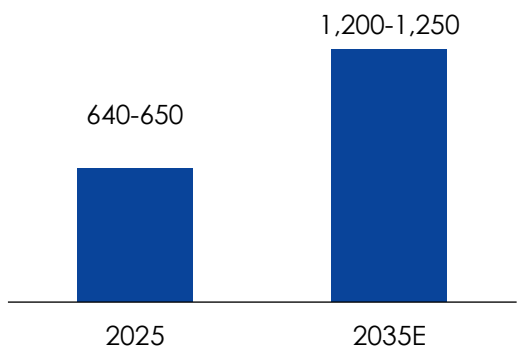


High-value vertical expansion – Industrial, medical, aerospace, and EV electronics growing at 32%+ CAGR, outpacing consumer segments.

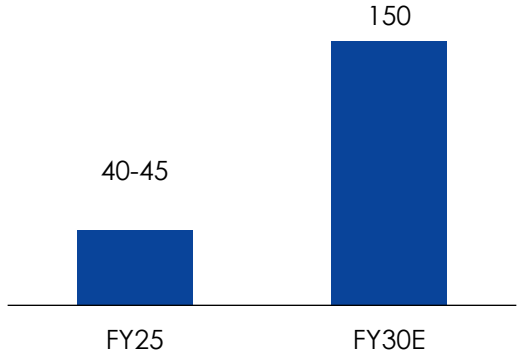


Value-chain upgrade – Shift from low-margin assembly to design-led (ODM) manufacturing, boosting margins and stickiness.

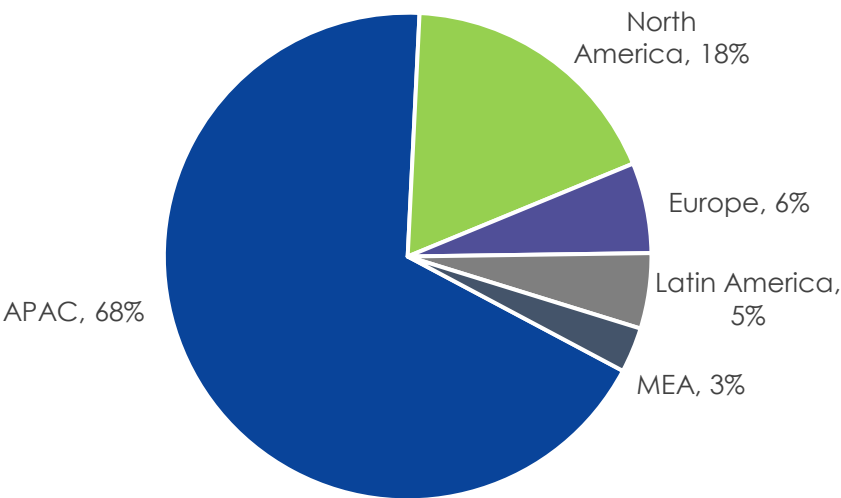
Global EMS Market (USD Bn)



Indian EMS Market (USD Bn)



Global EMS Market – Geographical Share (2025)



Key Growth Drivers



Rising defence budgets & indigenisation mandates

– Higher military spend and "Make in India" push are shifting sourcing to qualified domestic BTS players.



Global OEMs seeking Indian defence partners

– China+1 dynamics extend into strategic electronics, with global primes seeking reliable, long-term Indian manufacturing partners.



Modernisation across radar, EW & missile platforms

– Legacy systems upgrade cycles are creating multi-year, high-value program pipelines.

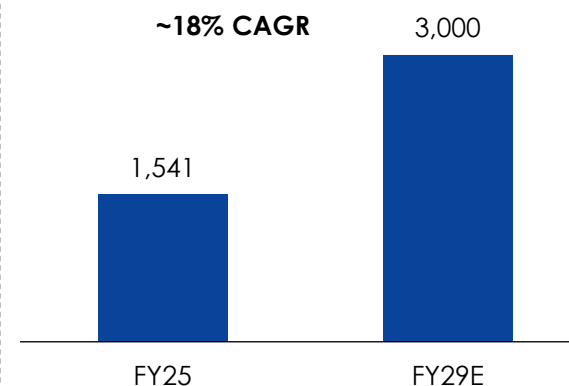


Space sector expansion – Growing ISRO and private space activity is driving demand for satellite payloads and mission electronics.

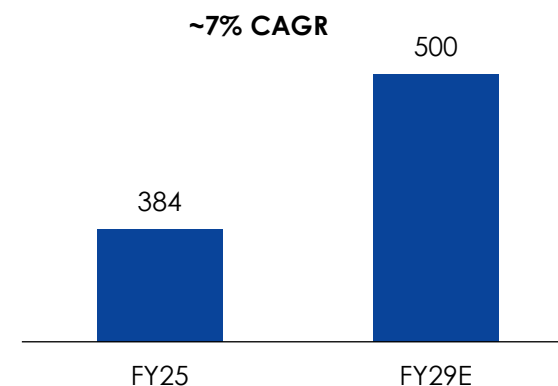


High entry barriers favour incumbents – Stringent qualification, reliability, and long life-cycle requirements limit competition to a handful of capable suppliers.

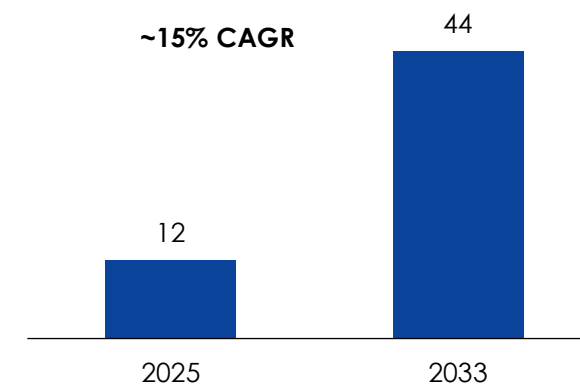
India's Defence Production (INR Bn)



India's Defence Exports (INR Bn)



India's Space Market Size (USD Bn)



Complete Mission-Critical Solutions

From Sub-systems

Supplying Modules & Electronics



Radar
Sub-systems



Electronic
Modules



Communication
Units



EW
Payloads



To Systems

End-to-End Solutions for Complex Missions



System
Design



Integration &
Development



Testing &
Validation



Lifecycle
Support



**Full System
Solution Provider**

Design | Develop | Integrate
| Deliver
Mission-Critical Systems

Strategic Orders & MoUs – Proof of Our System Capabilities

Order from Hindustan Aeronautics Limited (HAL)



Designing and developing a
INR 660 Mn Phase 1 order for
the indigenous AESA Radar
System for HAL's Utility
Helicopter-Maritime
platform, with a potential
INR 5,000 Mn Phase 2
production opportunity.

MoU with Bharat Electronics Limited (BEL)



Partnering with BEL to jointly
develop and manufacture
Electronic Warfare, Radar
and Secure Military
Communication systems for
the Indian Armed Forces
under a strategic
collaboration.

Order from Garden Reach Shipbuilders & Engineers Limited (GRSE)



Supplying INR 294 Mn worth
of Advanced Naval
Navigation Systems for
frontline warships,
expanding our presence in
the maritime defence
electronics segment.

Customer Indications for Constellation of 3 Satellites



Delivering a ~INR 3,500 Mn
three-satellite constellation
order as part of the Space
Based Surveillance Program,
with potential follow-on
constellation opportunities.



Strong Order Wins & Strategic Partnerships Validate Our Evolution from Sub-systems Supplier to Full System Solution Provider

Dual Growth Engines Across the Value Chain

A complementary portfolio balancing profitability, working capital and long-term value creation

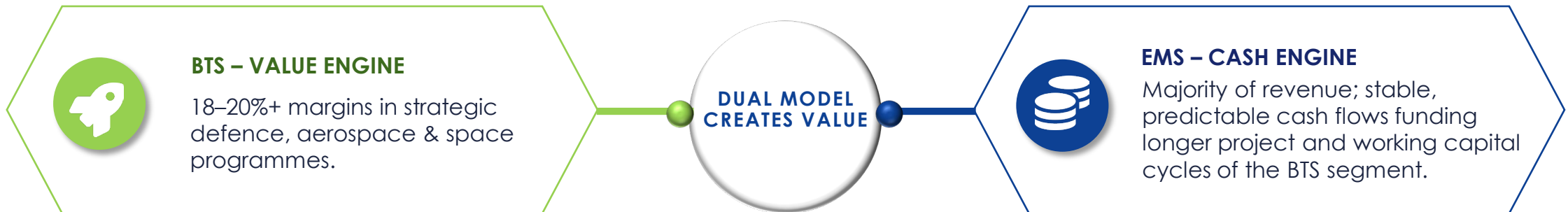
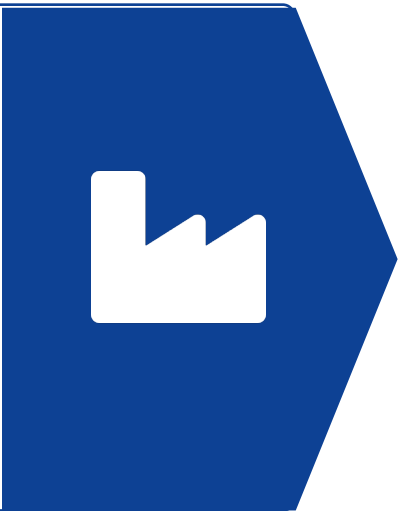


BTS (Build-to-Specification)

	Benchmark Margin	18–20%+
	Project Lifecycle	2–2.5 Years
	Working Capital Days	225–350 Days

EMS (Electronic Manufacturing Services)

	Benchmark Margin	9–10%
	Project Lifecycle	6–9 Months
	Working Capital Days	85–110 Days



Future Growth Outlook

Well positioned for profitable growth, supported by a richer business mix, exit from loss-making subsidiaries and industry tailwinds.

	BTS (India)	EMS
Strategic Edge	 At the forefront of developing and localizing critical technologies addressing domestic capability gaps. Moving up the value chain by delivering complete systems for Defence and Strategic sectors	 Proven expertise in delivering high-reliability and high-complexity products through agile, scalable, and integrated manufacturing solutions
Focus Areas	 • Multi-function Radar and Radar subsystems • Satellite Constellations for ISR applications • Avionics, Radar, and EW system for fighter aircraft and helicopters • T-90 Tank • Payloads and electronics for communication and ISR for Drones	 Make in India, China +1 New Technology areas – Semiconductor Equipment, Security Systems Energy & Industrial – Smart Energy, Automation Automotive – EV / Battery Management Systems Medical Devices – Point of Care diagnostics
Key Actions	 • Strategic collaborations • System-level expertise • Partnerships with global OEMs in Aerospace & Defence • Partnerships with premier academic institutions (IITs, NITs, IISc) • Collaborating with a dynamic network of startups	 Focus on Make in India – increase presence in the domestic market AI -led solutions for Manufacturing, Industry 4.0 Supply Chain excellence and Fulfilment



HISTORICAL FINANCIAL OVERVIEW



Historical Standalone Income Statement

Particulars (INR Mn)	FY24	FY25	FY26	Q1-FY27
Operational Revenue	6,328	7,761	9,731	2,048
Total Expenses	5,541	6,820	8,522	1,817
EBITDA	787	941	1,209	231
EBITDA Margins (%)	12.44%	12.12%	12.42%	11.28%
Other Income	67	66	158	23
Depreciation	184	195	195	55
Finance Cost	180	195	168	44
Profit/ (loss) before exceptional items and tax expense	490	617	1,004	155
Exceptional items	-	-	(2,033)	28
PBT	490	617	(1,029)	183
Tax	127	161	142	48
PAT	363	456	(1,171)	135
PAT Margins (%)	5.74%	5.88%	(12.04)%	6.59%
Other Comprehensive Income	3	2	6	2
Total Comprehensive Income	366	458	(1,165)	137
Diluted EPS (INR)	27.82	34.84	(79.32)	9.17

Standalone Balance Sheet

Particulars (INR Mn)	FY24	FY25	FY26
ASSETS			
Non-Current Assets	2,480	3,215	1,801
(a) Property, Plant & Equipment	1,053	1,046	1,337
(b) Capital Work in progress	3	76	-
(c) Goodwill	36	36	36
(d) Other Intangible Assets	18	8	4
(e) Right of use asset	23	25	21
(f) Intangible assets under development	-	-	-
(g) Financial Assets			
(i) Investments	1,081	1,538	-
(ii) Other financial assets	158	232	148
(h) Deferred tax assets (net)	89	189	194
(i) Non-current tax assets (net)	9	37	12
(j) Other non-current assets	10	28	49
Current Assets	5,748	7,990	9,258
(a) Inventories	2,874	3,274	4,568
(b) Financial Assets			
(i) Investments	-	-	-
(ii) Trade Receivables	2,203	3,171	3,073
(iii) Cash and Cash Equivalents	130	510	378
(iv) Bank balances other than above	235	619	822
(iv) Others current financial assets	29	3	37
(c) Other Current Assets	277	413	380
TOTAL ASSETS	8,228	11,205	11,059

Particulars (INR Mn)	FY24	FY25	FY26
EQUITY AND LIABILITIES			
Equity	3,124	5,585	4,315
(a) Share Capital	129	147	147
(b) Other Equity	2,995	5,438	4,168
Non Current Liabilities	735	131	69
(a) Financial Liabilities			
(i) Borrowings	103	78	22
(ii) Other Financial Liabilities	-	-	-
(iii) Lease Liabilities	3	2	9
(b) Government Grants	16	11	13
(c) Net non-current employee defined benefit liabilities	50	40	25
(d) Other Non-Current Liabilities	563	-	-
Current Liabilities	4,369	5,489	6,675
(a) Financial Liabilities			
(i) Borrowings	1,068	883	1,198
(ii) Trade Payables	1,494	1,701	2,549
(iii) Other Financial Liabilities	159	302	298
(iv) Lease Liabilities	2	11	6
(b) Government Grants	8	6	7
(c) Other current Liabilities	1,501	2,285	2,411
(d) Net current employee defined benefit liabilities	8	8	11
(e) Provisions	81	158	131
(f) Liabilities for current tax (net)	48	135	64
TOTAL EQUITY AND LIABILITIES	8,228	11,205	11,059

Historical Consolidated Income Statement

Particulars (INR Mn)	FY24	FY25	FY26	Q1-FY27
Operational Revenue	10,908	7,403	9,527	2,041
Total Expenses	10,049	6,413	8,173	1,805
EBITDA	859	990	1,354	236
EBITDA Margins (%)	7.87%	13.37%	14.22%	11.56%
Other Income	68	65	158	23
Depreciation	453	195	195	55
Finance Cost	346	195	169	44
Profit/ (loss) before exceptional items and tax expense from continuing operations	128	665	1,148	160
Exceptional Item	(49)	-	-	-
Profit/ (loss) before tax from continuing operations	79	665	1,148	160
Tax	107	161	141	48
Profit/ (loss) after tax from continuing operations	(28)	504	1,007	112
Profit/ (loss) after tax from discontinued operations	-	(523)	(1,525)	943
PAT	(28)	(19)	(518)	1,055
PAT Margins (%)	(0.26)%	(0.26)%	(5.43)%	51.69%
Other Comprehensive Income	23	9	(69)	8
Total Comprehensive Income	(5)	(10)	(587)	1,063
Diluted EPS from continuing operations (INR)	1.36	38.49	68.19	7.61

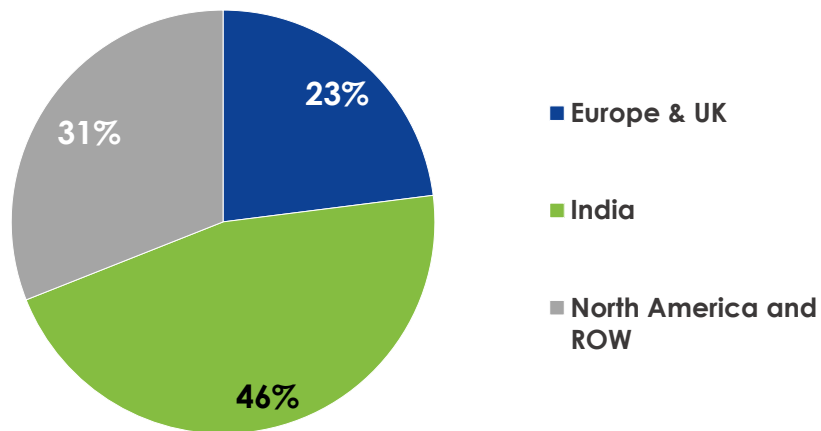
Consolidated Balance Sheet

Particulars (INR Mn)	FY24	FY25	FY26
ASSETS			
(1) Non-current assets	3,038	3,025	1,801
(a) Property, Plant and Equipment	1,126	1,096	1,337
(b) Capital work-in-progress	3	76	-
(c) Goodwill	413	413	36
(d) Other Intangible assets	314	238	4
(e) Right of use asset	530	428	-
(f) Intangible assets under development	101	74	21
(g) Financial assets			
(i) Investment in joint ventures and associates	84	-	-
(ii) Other Investments	1	1	-
(iii) Other non current financial assets	276	343	148
(h) Deferred tax assets (net)	102	189	194
(i) Non-current tax assets (net)	13	37	12
(j) Other non-current assets	75	130	49
(2) Current assets	7,600	9,369	9,142
(a) Inventories	3,174	3,474	4,562
(b) Financial assets			
(i) Trade receivables	2,280	3,065	2,997
(ii) Cash and cash equivalents	481	678	379
(iii) Bank balances other than cash and cash equivalents	235	619	822
(iv) Other current financial assets	441	463	37
(c) Other current assets	989	1,070	345
(3) Asset held for Sale	-	-	2,084
Total assets (1+2+3)	10,638	12,394	13,027

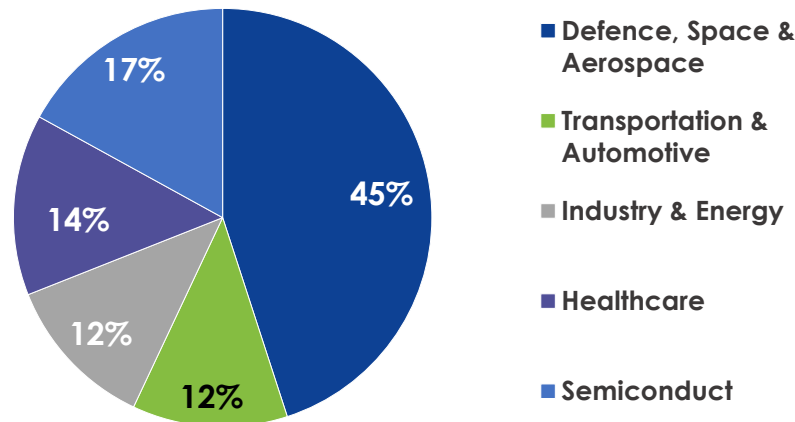
Particulars (INR Mn)	FY24	FY25	FY26
EQUITY AND LIABILITIES			
(1) Equity	1,967	3,942	3,251
(a) Equity share capital	129	147	147
(b) Other equity	1,904	3,905	3,285
Equity attributable to equity holders of the parent (a+b)	2,033	4,052	3,432
(c) Non-controlling interests	(66)	(110)	(181)
(2) Non-current liabilities	1,616	600	69
(a) Financial liabilities			
(i) Borrowings	447	213	22
(iii) Lease Liabilities	408	318	9
(b) Deferred tax liabilities (net)	5	-	-
(c) Net non-current employee defined benefit liabilities	53	40	25
(d) Other non-current liabilities	672	8	-
(e) Provisions	15	10	-
(f) Government Grants	16	11	13
(3) Current liabilities	7,055	7,852	6,655
(a) Financial liabilities			
(i) Borrowings	1,446	1,235	1,198
(ii) Trade payables	2,222	2,200	2,530
(iii) Other current financial liabilities	372	436	298
(iv) Lease Liabilities	118	107	6
(b) Other current liabilities	2,517	3,353	2,410
(c) Government Grants	8	6	7
(d) Net employee defined benefit liabilities	8	8	11
(e) Provisions	313	372	131
(f) Liabilities for current tax (net)	51	135	64
(4) Liability directly associated with assets held for sale	-	-	3,052
Total equity and liabilities (1+2+3)	10,638	12,394	13,027

Standalone Revenue Breakup & Order Book Split

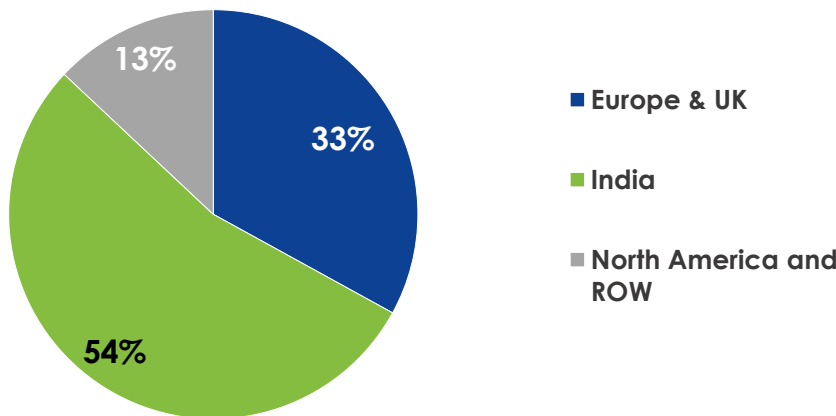
Revenue across Geographies



Revenue across Industry Verticals



Order book across Geographies

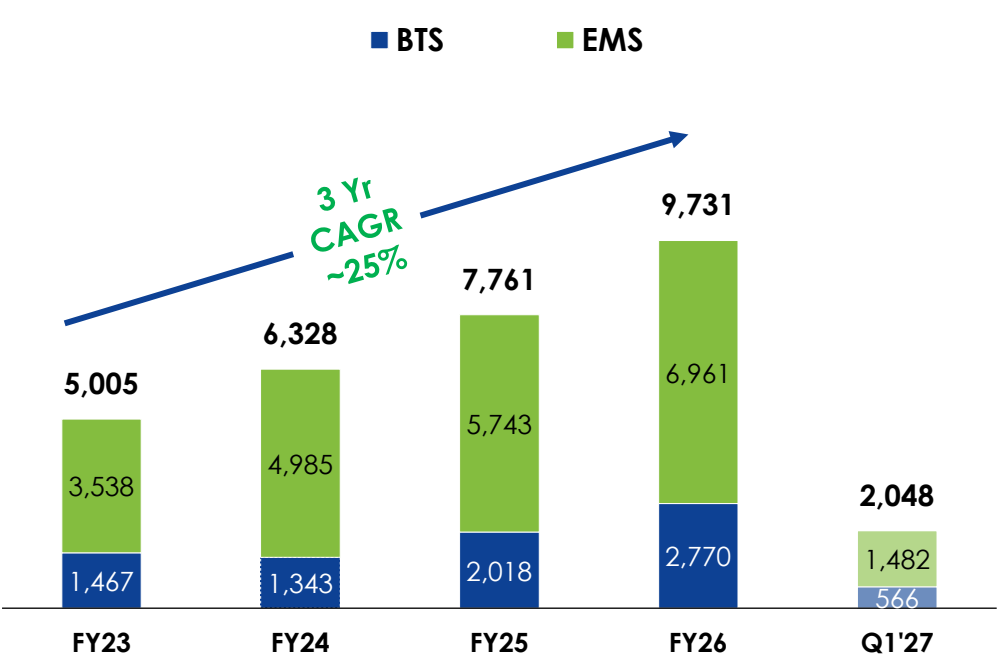


Note: All Figures as on Q1-FY27

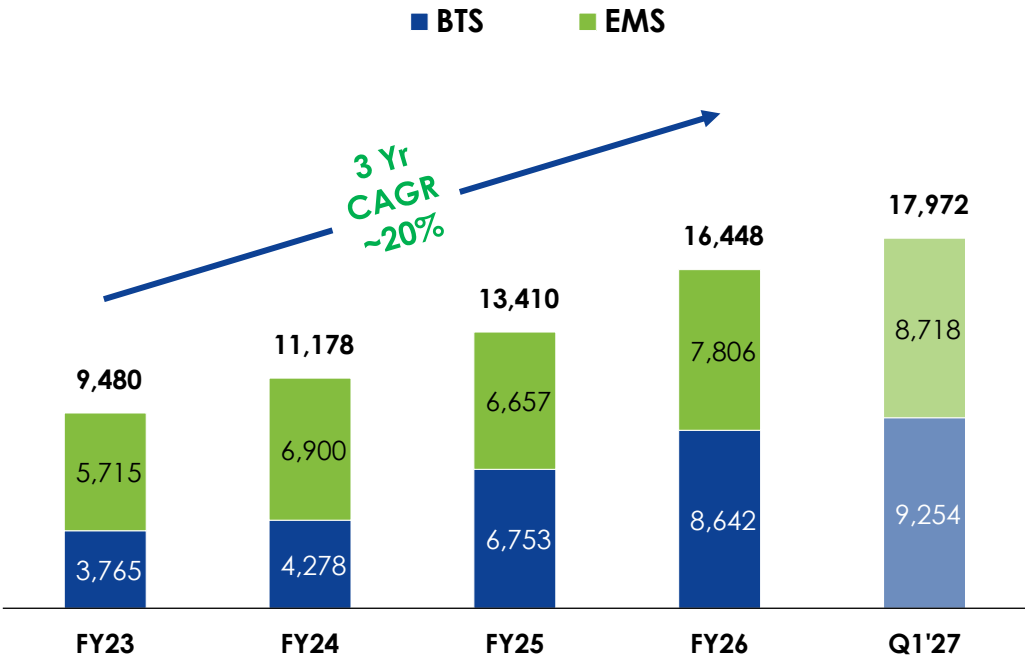
Standalone Revenue & Order Book Trend



Standalone Revenue (INR Mn)



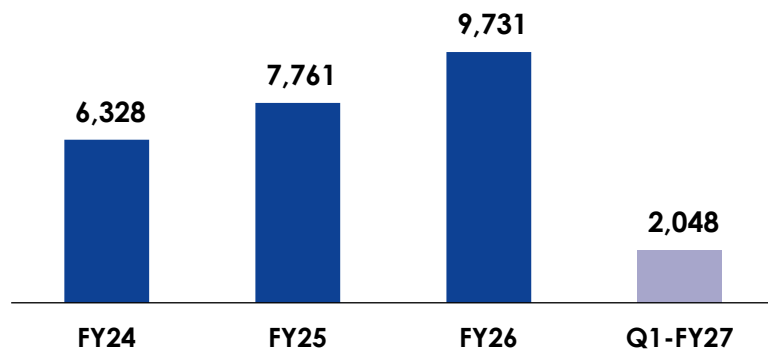
Standalone Order Book (INR Mn)



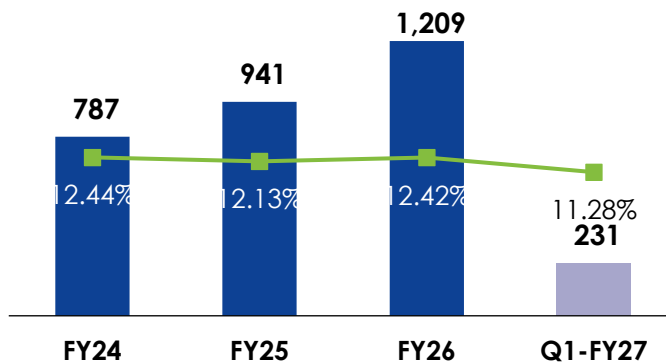
- BTS – typical order book is executed over 2-2.5 Years
- EMS – does not include customer forecast. Execution period is over 6-9 months

Standalone Financial Highlights

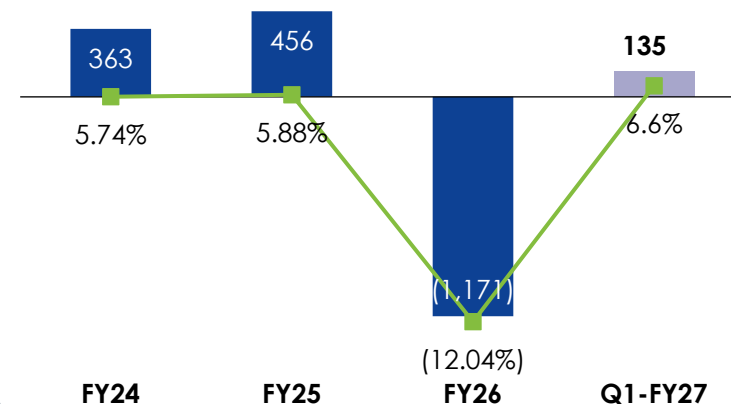
Operational Revenue (INR Mn)



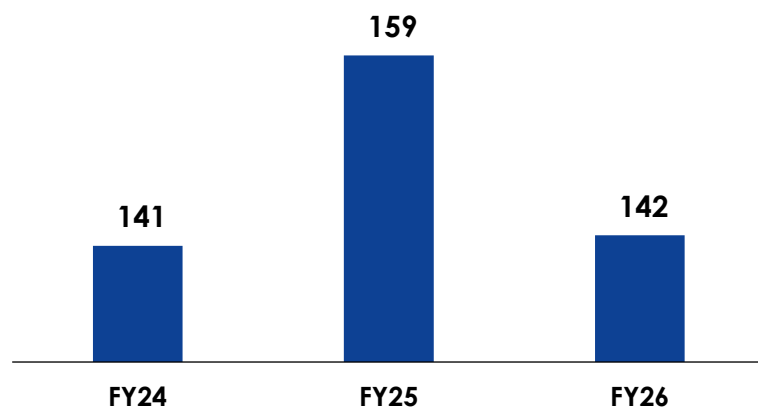
Adjusted EBITDA¹ (INR Mn) & EBITDA Margins (%)



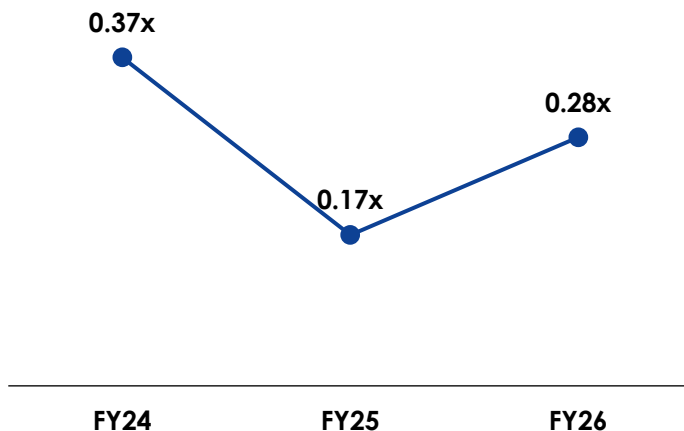
PAT (INR Mn) & PAT Margins (%)



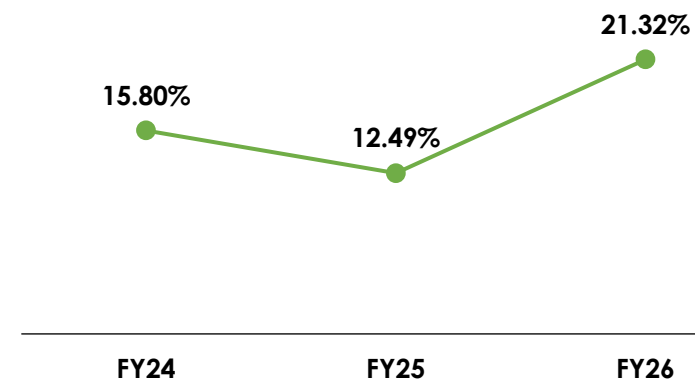
Adjusted Net Working Capital Days²



Debt to Equity



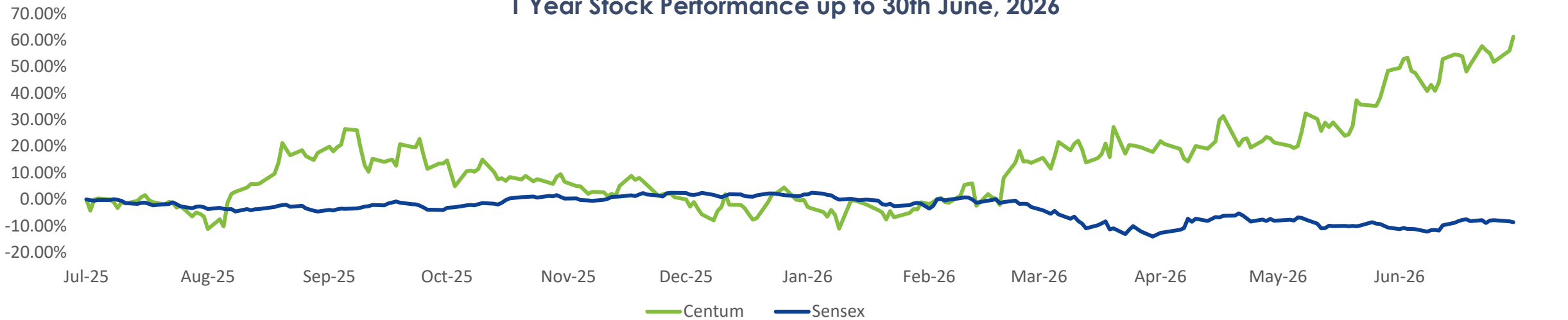
Adjusted ROCE



¹ Adjusted EBITDA is the sum of Profit / (loss) after tax plus Total tax expenses plus Depreciation and amortisation expenses plus Finance costs minus Other income minus Finance income minus Share of profit / (loss) of associates (net) plus or minus Exceptional items (net)

² Adjusted Working Capital Days is calculated as (Total current assets minus Total current liabilities excluding short term Borrowings) multiplied by number of days divided by Revenue from operations

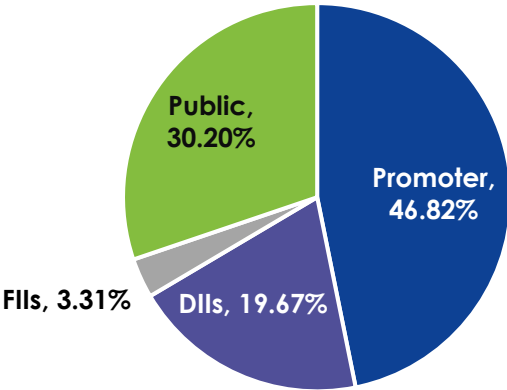
1 Year Stock Performance up to 30th June, 2026



Price Data (As on 30th June, 2026)

CMP	3,785.25
52 Week H/L	3,910.00/2,051.55
Avg. Vol. ('000)	65.89
Avg. turnover (Mn)	180.45
Market Capital (INR Mn)	55,798.31
Total outstanding shares (Mn)	14.74

Shareholding Pattern (As on 30th June, 2026)



Centum Electronics Limited

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