CONSOLIDATED
CONSTRUCTION
CONSORTIUM LTD

REF:CCCL:SEC:2026-27/50 August 12, 2026

The Manager National Stock Exchange of India Limited Listing Department Exchange Plaza, Bandra-Kurla complex Bandra (E), Mumbai – 400051.	Listing Department BSE Limited, 23rd Floor, PJ Towers, Dalal Street, Mumbai-400 001.

Trading Symbol: CCCL SCRIP Code: 532902

Dear Sir / Madam

Sub : Minutes of 29th Annual General Meeting of the Company held on 28th July, 2026

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and other applicable laws, if any, we are enclosing copy of the minutes of the 29th Annual General Meeting of the Company held on 28th July, 2026.

We request you to take the above on record.

Thanking you

Yours faithfully
For Consolidated Construction Consortium Limited

SUBBRAMA SASTRY ARUNACHALAM
Digitally signed by SUBBRAMA SASTRY ARUNACHALAM
Date: 2026.08.12 14:42:14 +05'30'

S S Arunachalam
Company Secretary & Compliance Officer
Membership No. A17626

MINUTES OF THE ANNUAL GENERAL MEETING OF THE MEMBERS OF THE COMPANY HELD AT 2.45 PM ON 28TH JULY, 2026 AT ALUMINI CLUB, 1C BOAT CLUB ROAD, 3RD AVENUE, RA PURAM, CHENNAI 600028

Start Time 2.45 PM
End Time 4.10 PM

Directors Present

Mr R Sarabeswar	Chairman
Mr S Sivaramakrishnan	Vice Chairman
Mr S Subramanian	Managing Director & CEO
Mr V G Janarthanam	Non-Executive Director
Mr N Sivaraman	Independent Director – Audit Committee Chairman
Mr. Vivek Harinarain	Independent Director – Stakeholders Relationship Committee Chairman
Mrs Hema Gopal	Independent Director
Mr S Kaushik Ram	Executive Director

Statutory Auditors

Mr G N Ramaswami, Representing M/s ASA & Associates, LLP
Mr K S Narayanan, Representing M/s ASA & Associates, LLP

Secretarial Auditor

Mr N Balachandran, Company Secretary in Practice

Scrutinizer

Mr N Balachandran, Company Secretary in Practice

In Attendance

Mr S S Arunachalam, Company Secretary & Compliance Officer
Mr V Suresh, Chief Financial Officer

Members / Proxies

Members present in person 48
Proxies 6

Welcome Address

Mr. S S Arunachalam, Company Secretary & Compliance Officer welcomed the Members, Directors and other invitees to the Annual General Meeting.

Chairman of the Meeting

Shri R. Sarabeswar chaired and conducted the proceedings of the Meeting. Chairman introduced the Directors present at the meeting and welcomed all the Shareholders, Statutory Auditors and others at the 29th Annual General Meeting

Quorum

The requisite quorum for the meeting as per Section 103 of the Companies Act, 2013 being present, the Chairman called the meeting to order and commenced the meeting.

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CHAIRMAN'S INITIALS

Statutory Records & Signing of Proxy Register:

The Chairman informed the Members that the Register of Directors' shareholding and other books and statutory registers were available at the meeting for inspection.

The proxy register was placed before the Chairman. The Chairman informed the shareholders that SIX (6) Proxies were received and thereafter signed the proxy register.

Chairman's Speech:

The Chairman addressed the Shareholders of the Company covering an overview of the Industry scenario, operations of the Company and its subsidiaries and future outlook.

The Chairman informed the members that in terms of provisions of the Companies Act, 2013 the Company had provided e-voting facility to all members in respect of business to be transacted at the 29th Annual General Meeting. The e-voting period commenced at 09.00 A.M on 25th July, 2026 and ended at 05.00 P.M on 27th July, 2026. Mr N Balachandran, Company Secretary in Practice (Membership No. ACS 3200; PCS 5113) was appointed as the scrutinizer by the Board for scrutinizing the e-voting and ballot process of the 29th Annual General Meeting.

Chairman ordered the Poll requesting all the members present at the meeting, who had not cast the vote through remote e-voting, to cast their votes using the ballot papers in this regard

The resolutions set out in the Notice of the Annual General Meeting were approved by the members of the Company. The results of the voting as per the Scrutinizer's Report dated 29th July, 2026, were as follows

Resolution No. 1 - Adoption of Standalone Financial Statements

Description	E-voting details
No. of valid votes received	260854915
No. of votes in favour of the resolution	260854753
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT the audited standalone financial statements of the Company for the financial year ended 31st March, 2026 and the reports of the Board of Directors and Auditors thereon be and are hereby received, considered and adopted .

Resolution No.2 - Adoption of Consolidated Financial Statements

Description	E-voting details
No. of valid votes received	260854885
No. of votes in favour of the resolution	260854723
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT the audited consolidated financial statements of the Company for the financial year ended 31st March, 2026 and the reports of the Board of Directors and Auditors thereon be and are hereby received, considered and adopted

Resolution No. 3 - Re-appointment of Mr S Sivaramakrishnan (DIN 00431791) Whole Time Director retirement by rotation

Description	E-voting details
No. of valid votes received	146994030
No. of votes in favour of the resolution	146993868

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CHAIRMAN'S INITIALS

No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT pursuant to the provisions of Section 152 and other applicable provisions, if any, of the Companies Act, 2013, Mr S Sivaramakrishnan, (DIN 00431791) who retires by rotation and being eligible offer himself for re-appointment, be and is hereby re-appointed as a Director of the Company liable to retire by rotation

Resolution No. 4 - Remuneration to Statutory Auditors

Description	E-voting details
No. of valid votes received	260854885
No. of votes in favour of the resolution	260854723
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT pursuant to Sections 139, 142 of the Companies Act, 2013 ("Act") and other applicable provisions, if any, of the said Act and Companies (Audit and Auditors) Rules, 2014 made thereunder and other applicable rules, if any, under the said Act (including any statutory modification(s) or re-enactment thereof for the time being in force) authority be and is hereby given to Audit Committee and or Board of Directors to fix the remuneration payable to, M/s ASA & Associates LLP, Chartered Accountants, Chennai, having Firm Registration Number 009571N / N500006, in addition to the applicable taxes and re-imbursement of actual out of pocket and travelling expenses incurred in connection with the audit for Financial Year 2026-27.

Resolution No. 5 - Re-appointment of Mr. R. Sarabeswar, (DIN : 00435318) as Whole Time Director

Description	E-voting details
No. of valid votes received	119712561
No. of votes in favour of the resolution	119712399
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT pursuant to the provisions of Sections 152, 196, 203 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act"), read with Schedule V of the Act and along with the relevant rules made thereunder, including any statutory amendment(s), modification(s) or re-enactment(s) thereof for the time being in force, read with Article 161 of the Articles of Association of the Company, the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and such other provisions as may be applicable, and on recommendation of the Nomination and Remuneration Committee ("NRC") and based on the approval of the Board of Directors of the Company, consent of the members of the Company be and is hereby accorded to re-appoint Mr. R. Sarabeswar, Whole-time Director having DIN: 00435318 who has attained the age of 70 years for a period of five (5) years commencing from July 1, 2026 to June 30, 2031.

RESOLVED FURTHER THAT any one of the Directors of the Company or the Company Secretary, be and are hereby severally authorized to sign and execute all such documents and papers (including appointment letter etc.) as may be required for the purpose and file necessary e-form with the Registrar of Companies / MCA portal and to do all such acts, deeds and things as may considered expedient and necessary in this regard."

Resolution No. 6 - Remuneration payable to Mr. R. Sarabeswar, (DIN: 00435318), Whole time Director of the Company

Description	E-voting details
No. of valid votes received	119712561

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CHAIRMAN'S INITIALS

No. of votes in favour of the resolution	119712399
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT pursuant to the provisions of Sections 152, 196, 197, 203 and other applicable provisions, if any, of the Companies Act ("the Act"), read with Schedule V of the Act and along with the relevant rules made thereunder, including any statutory amendment(s), modification(s) or re-enactment(s) thereof for the time being in force, read with Article 161 of the Articles of Association of the Company, the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and such other provisions as may be applicable, and on recommendation of the Nomination and Remuneration Committee ("NRC") and. based on the approval of the Board of Directors of the Company, consent of the members of the Company, be and is hereby accorded for payment of remuneration to Mr. R. Sarabeswar (DIN: 00435318), Whole-Time Director of the Company, for an amount not exceeding Rs.14.40 lakhs (Rupees Fourteen lakhs and Forty Thousand only) per month, excluding conveyance and perquisites and reimbursement of expenses incurred for official purposes, as set out in the explanatory statement annexed hereto, for a period of three (3) years with effect from July 1, 2026, to June 30, 2029, as set out in the draft of the Agreement to be entered into between the Company and Mr. R. Sarabeswar and he shall be liable to retire by rotation during the said tenure.

RESOLVED FURTHER THAT Mr. R. Sarabeswar, being Whole Time Director, shall act as a Key Managerial Personnel (KMP) of the Company pursuant to the provisions of Section 203(1), 203(2) read along with Section 170 and Section 2(51) of the Act.

RESOLVED FURTHER THAT so long as Mr. R. Sarabeswar functions as the Whole Time Director of the Company, he shall not be paid any sitting fees for attending the meetings of the Board or Committees thereof.

RESOLVED FURTHER THAT the draft Agreement incorporating the terms and conditions of appointment and remuneration of Mr. R. Sarabeswar, as the Whole Time Director of the Company for the stipulated period, be and is hereby approved and Mr. S. Sivaramakrishnan, Whole Time Director be and is hereby severally authorised to execute the said Agreement and affix the Common Seal of the Company in the presence of any one of the Director and the Company Secretary.

RESOLVED FURTHER THAT the Nomination and Remuneration Committee or the Board be and is hereby authorized to revise, amend, alter and vary the remuneration and terms of appointment of Mr. R. Sarabeswar in accordance with Schedule V and other applicable provisions (including statutory modification(s) or enactment(s) thereto, for the time being in force) of the Act and the Rules made thereunder and to do all such acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution.

RESOLVED FURTHER THAT where in any financial year, during the currency of the tenure of the Whole Time Director, the Company has no profits or its profits are inadequate, the Company shall pay the remuneration by way of salary, perquisites and allowances as specified above as minimum remuneration, subject to the limits and conditions under Schedule V to the Companies Act, 2013, as amended from time to time.

RESOLVED FURTHER THAT the Board of Directors and the Company Secretary of the Company be and are hereby severally authorised to file necessary forms and other related documents with the Ministry of Corporate Affairs, Registrar of Companies and the Stock Exchange(s) including application to the Central Government and carry out modification(s) suggested, if any, and to do all such acts, deeds and things as may be considered necessary, proper, desirable or expedient to give effect to this resolution."

Resolution No. 7 - Re-appointment of Mr. S. Sivaramakrishnan, (DIN : 00431791) as Whole Time Director

Description	E-voting details
No. of valid votes received	146994060
No. of votes in favour of the resolution	146993898
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT pursuant to the provisions of Sections 152, 196, 203 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act"), read with Schedule V of the Act and along with the relevant rules made thereunder, including any statutory amendment(s), modification(s) or re-enactment(s) thereof for the time being in force, read with Article 161 of the Articles of Association of the Company, the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and such other provisions as may be applicable, and on recommendation of the Nomination and Remuneration Committee ("NRC") and based on the approval of the Board of Directors of the Company, consent of the members of the Company be and is hereby accorded to re-appoint Mr. S Sivaramakrishnan, Whole-time Director having DIN: 00431791 who has attained the age of 70 years, for a period of five (5) years commencing from July 1, 2026 to June 30, 2031.

"**RESOLVED FURTHER THAT** any one of the Directors for the time being or the Company Secretary, be and are hereby severally authorized to sign and execute all such documents and papers (including appointment letter etc.) as may be required for the purpose and file necessary e-form with the Registrar of Companies and to do all such acts, deeds and things as may considered expedient and necessary in this regard."

Resolution No. 8 - Remuneration payable to Mr. S. Sivaramakrishnan, (DIN: 00431791), Whole Time Director of the Company

Description	E-voting details
No. of valid votes received	146994030
No. of votes in favour of the resolution	146993868
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT pursuant to the provisions of Sections 152, 196, 197, 203 and other applicable provisions, if any, of the Companies Act ("the Act"), read with Schedule V of the Act and along with the relevant rules made thereunder, including any statutory amendment(s), modification(s) or re-enactment(s) thereof for the time being in force, read with Article 161 of the Articles of Association of the Company, the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and such other provisions as may be applicable, and on recommendation of the Nomination and Remuneration Committee ("NRC") and based on the approval of the Board of Directors of the Company, consent of the members of the Company, be and is hereby accorded for payment of remuneration to Mr. S Sivaramakrishnan (DIN: 00431791), Whole-Time Director of the Company, for an amount not exceeding Rs.12.00 lakhs (Rupees Twelve lakhs only) per month, excluding conveyance and perquisites and reimbursement of expenses incurred for official purposes, as set out in the explanatory statement annexed hereto, for a period of three (3) years with effect from July 1, 2026, to June 30, 2029, as set out in the draft of the Agreement to be entered into between the Company and Mr. S Sivaramakrishnan and he shall be liable to retire by rotation during the said tenure

RESOLVED FURTHER THAT Mr. S. Sivaramakrishnan, being Whole-Time Director, shall act as a Key Managerial Personnel (KMP) of the Company pursuant to the

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provisions of Section 203(1), 203(2) read along with Section 170 and Section 2(51) of the Act.

RESOLVED FURTHER THAT so long as Mr. S. Sivaramakrishnan functions as the Whole Time Director of the Company, he shall not be paid any sitting fees for attending the meetings of the Board or Committees thereof.

RESOLVED FURTHER THAT the draft Agreement incorporating the terms and conditions of appointment and remuneration of Mr. S. Sivaramakrishnan, as the Whole-Time Director of the Company for the stipulated period, be and is hereby approved and Mr. R. Sarabeswar, Whole-Time Director (DIN: 00435318) be and is hereby severally authorised to execute the said Agreement and affix the Common Seal of the Company in presence of any one of the Directors and the Company Secretary.

RESOLVED FURTHER THAT the Nomination and Remuneration Committee or the Board be and is hereby authorized to revise, amend, alter and vary the remuneration and terms of appointment of Mr. S Sivaramakrishnan in accordance with Schedule V and other applicable provisions (including statutory modification(s) or enactment(s) thereto, for the time being in force) of the Act and the Rules made thereunder and to do all such acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution.

RESOLVED FURTHER THAT where in any financial year, during the tenure of the Whole-Time Director, if the Company has no profits or its profits are inadequate, the Company shall pay the remuneration by way of salary, perquisites and allowances as specified above as minimum remuneration, subject to the limits and conditions under Schedule V to the Companies Act, 2013, as amended from time to time.

RESOLVED FURTHER THAT the Board of Directors and the Company Secretary of the Company be and are hereby severally authorised to file necessary forms and other related documents with the Ministry of Corporate Affairs, Registrar of Companies and the Stock Exchange(s) including application to the Central Government and carry out modification(s) suggested, if any and to do all such acts, deeds and things as may be considered necessary, proper, desirable or expedient to give effect to this resolution

Resolution No. 9 - Appointment of Mr S Subramanian, (DIN 11560702) as Managing Director & Chief Executive Officer of the Company

Description	E-voting details
No. of valid votes received	260854885
No. of votes in favour of the resolution	260854723
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

"**RESOLVED THAT** Mr. S. Subramanian (DIN: 11560702), who was appointed as an Additional Director of the Company with effect from April 28, 2026, by the Board of Directors of the Company in terms of Section 161(1) of the Companies Act, 2013 ('the Act') and the Articles of Association of the Company, and on recommendation of the Nomination and Remuneration Committee, and the Board of Directors of the Company, Mr S Subramanian (DIN 11560702) be and is hereby appointed as Director of the Company. The Company has duly complied with the compliances under Section 160(1) of the Act, 2013.

RESOLVED FURTHER THAT pursuant to the provisions of Sections 152, 161, 188, 196, 203 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act"), the relevant rules made thereunder, including any statutory amendments, modifications or re-enactment(s) thereof, for the time being in force, read with article 125 and 160 of the Articles of Association of the Company, the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and such other provisions as may be applicable and

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based on the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company, and in respect of whom the Company has received a notice in writing from a Member under Section 160(1) of the Act proposing his candidature for the office of Director, Mr. S. Subramanian, having DIN: 11560702 who was appointed as Additional Director by the Board with designation of Managing Director and Chief Executive Officer be and is hereby appointed as Managing Director & Chief Executive Officer of the Company for a period of five (5) years commencing from April 28, 2026 to April 27, 2031.

"**RESOLVED FURTHER THAT** any one of the Directors or the Company Secretary, be and are hereby severally authorized to sign and execute all such documents and papers (including appointment letter etc.) as may be required for the purpose and file necessary e-form with the Ministry of Corporate Affairs, Registrar of Companies and to do all such acts, deeds and things as may considered expedient and necessary in this regard."

Resolution No. 10 - Fixing remuneration to Mr S Subramanian (DIN 11560702), Managing Director and Chief Executive Officer of the Company

Description	E-voting details
No. of valid votes received	260854885
No. of votes in favour of the resolution	260854723
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

"**RESOLVED THAT** pursuant to the provisions of Sections 152, 196, 197, 203 and other applicable provisions, if any, of the Companies Act ("the Act"), read with Schedule V of the Act and along with the relevant rules made thereunder, including any statutory amendment(s), modification(s) or re-enactment(s) thereof for the time being in force, read with Article 160 of the Articles of Association of the Company, the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, and such other provisions as may be applicable, and on recommendation of the Nomination and Remuneration Committee ("NRC") and approval of the Board of Directors of the Company, consent of the members of the Company, be and is hereby accorded for payment of remuneration to Mr. S. Subramanian, (DIN 11560702), Managing Director & Chief Executive Officer of the Company, for an amount not exceeding Rs.72.00 lakhs (Rupees Seventy Two lakhs only) per annum, for a period of three (3) years with effect from April 28, 2026 to April 27,2029, excluding contribution to Provident fund, Superannuation fund or annuity fund, gratuity payable, leave encashment, conveyance, perquisites and reimbursement of expenses incurred for official purposes, as set out in the explanatory statement annexed hereto and asset out in the draft of the Agreement to be entered into between the Company and Mr. S. Subramanian, and he shall be liable to retire by rotation during the said tenure.

RESOLVED FURTHER THAT Mr. S. Subramanian, being a Managing Director and Chief Executive Officer, shall act as a Key Managerial Personnel (KMP) of the Company pursuant to the provisions of Section 203(1), 203(2) read along with Section 170 and Section 2(51) of the Act.

RESOLVED FURTHER THAT so long as Mr. S. Subramanian functions as the Managing Director and Chief Executive Officer of the Company, he shall not be paid any sitting fees for attending the meetings of the Board or Committees thereof.

RESOLVED FURTHER THAT the draft Agreement incorporating the terms and conditions of appointment and remuneration of Mr. S Subramanian as the Managing Director & Chief Executive Officer of the Company for the stipulated period, be and is hereby approved and Mr. R Sarabeswar, Whole Time Director be and is hereby severally authorised to execute the said Agreement and affix the Common Seal of the Company in presence of anyone of the Director and the Company Secretary.

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RESOLVED FURTHER THAT the Nomination & Remuneration Committee or the Board be and is hereby authorized to revise, amend, alter and vary the remuneration and terms of appointment of Mr. S. Subramanian in accordance with Schedule V and other applicable provisions (including statutory modification(s) or enactment(s) thereto, for the time being in force) of the Act and the Rules made thereunder and to do all such acts, deeds, matters and things as may be deemed necessary and/or expedient in connection therewith or incidental thereto, to give effect to this resolution.

RESOLVED FURTHER THAT where in any financial year, during the currency of the tenure of the Managing Director & Chief Executive Officer, if the Company has no profits or its profits are inadequate, the Company shall pay the remuneration by way of salary, perquisites and allowances as specified above as minimum remuneration, subject to the limits and conditions under Schedule V to the Companies Act, 2013, as amended from time to time.

RESOLVED FURTHER THAT the Board of Directors and the Company Secretary of the Company be and are hereby severally authorised to file necessary forms and other related documents with the Ministry of Corporate Affairs, Registrar of Companies and the stock exchange(s) including application to the Central Government and carry out modification(s) suggested, if any and to do all such acts, deeds and things as may be considered necessary, proper, desirable or expedient to give effect to this resolution.

Resolution No. 11 - Ratification of Remuneration of Cost Auditors

Description	E-voting details
No. of valid votes received	260854885
No. of votes in favour of the resolution	260854723
No. of votes against the resolution	162
% of votes in favour of the resolution	99.9999%

RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), the remuneration of Rs 75,000/- (Rupees Seventy Five Thousand Only) plus applicable taxes and out of pocket expenses payable to Mr G Sundaresan, Cost Accountant, Chennai (Membership No.11733 / Firm Registration No.: 101136) for audit of the cost records of the Company for the financial year ending 31st March, 2027 as approved by the Board of Directors of the Company, be and is hereby ratified and confirmed.

The Chairman further informed that the combined result of e-voting and the poll shall be put on the Company's website and also be informed to the stock exchanges.

Vote of Thanks

There being no other business to transact, the meeting concluded with a vote of thanks by Company Secretary

R.

CHAIRMAN

Place : Chennai
Date : 30th July, 2026

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