CIL/SE/2026-27/53
November 04, 2026

BSE Limited
P.J. Towers
Dalal Street
Mumbai- 400 001

Scrip code: 540710

National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E)
Mumbai - 400 051

Symbol: CAPACITE

Sub: Investor Presentation – Q2 FY26-27

Ref: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Dear Sir/ Madam,

Please find enclosed Investor Presentation for the second quarter (Q2) and half year ended September 30, 2026.

Kindly take this information on record.

This disclosure will also be available on the Company's website, viz. www.capacite.in.

For any correspondence or queries or clarifications, please write to cs@capacite.in.

Thanking you

Yours faithfully,
For Capacit'e Infraprojects Limited

RAHUL KAPUR

Rahul Kapur
Company Secretary & Compliance Officer

Encl: a/a

CAPACIT'E INFRAPROJECTS LIMITED

INVESTOR PRESENTATION Q2 & H1 FY27



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This presentation contains certain forward looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.



Key Highlights

KEY COMPANY UPDATES

Operational Highlights:

- **Achieved the highest-ever quarterly revenue**, driven by a sharp acceleration in project execution across key sites. Following temporary labour shortages in Q1 FY27, improved workforce availability and enhanced site mobilization enabled a strong ramp-up in execution, resulting in record operational performance during the quarter. Notably, this milestone was achieved despite Q2 being a monsoon quarter, which is traditionally characterized by slower execution activity across the infrastructure and EPC sector, underscoring the Company's execution capabilities and project management strength.

- While elevated commodity prices remained a headwind to margin expansion during the quarter, the impact was largely mitigated by contractual price escalation clauses embedded in our projects, which cover a significant portion of key input costs. With execution reaching record levels and commodity-related pressures expected to normalize over time, we remain confident of improving margins and delivering long-term value to stakeholders

- Reduction in working capital by **11 days compared to Q1FY27**

Order Book & Pipeline

- Order book as on September 30, 2026 - **₹ 13,013 crores**

- FY27 order inflow target: **₹4,500 – ₹5,000 crores**

- Added **Mahindra Lifespace Developers Limited** as a new client, further strengthening our customer portfolio

- Orders booked so far in FY27: **₹2,487 crores**

- Supported by a strong pipeline of quality bids, the Company remains confident of achieving its FY27 order inflow target.

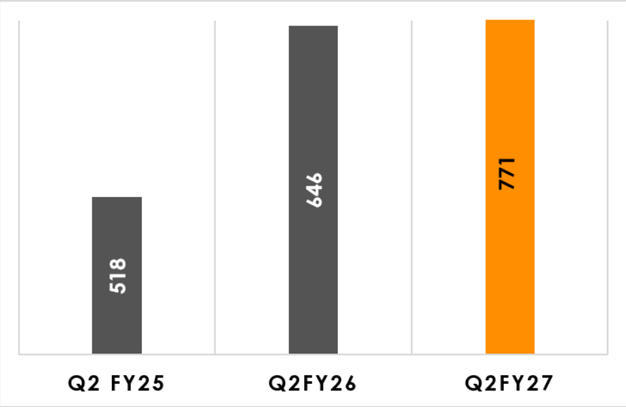
With labour availability normalised and execution momentum at record levels, the Company is well positioned to capitalize on its strong order book and healthy bid pipeline. Management remains confident of sustaining growth, improving profitability, and delivering on its FY27 operational objectives.

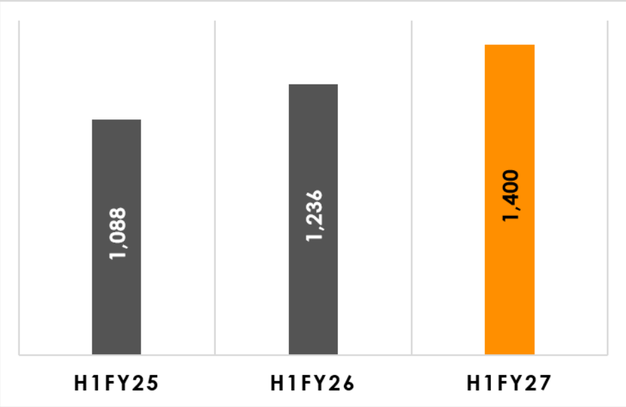
Q2 & H1FY27 - PERFORMANCE UPDATES

Quarter

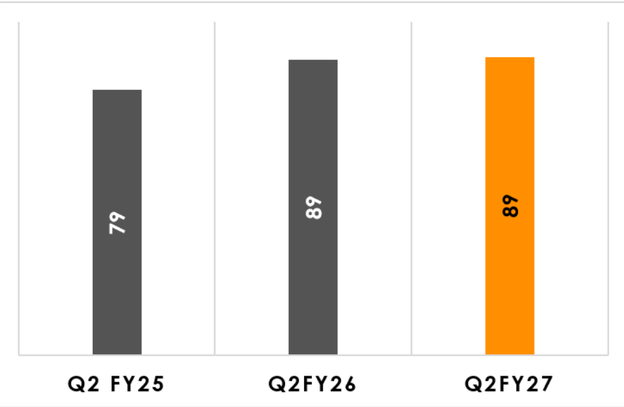
Half Year

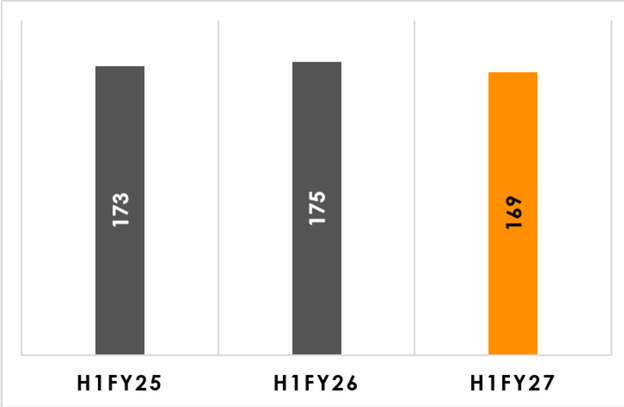
Revenue from Operation (₹ cr)





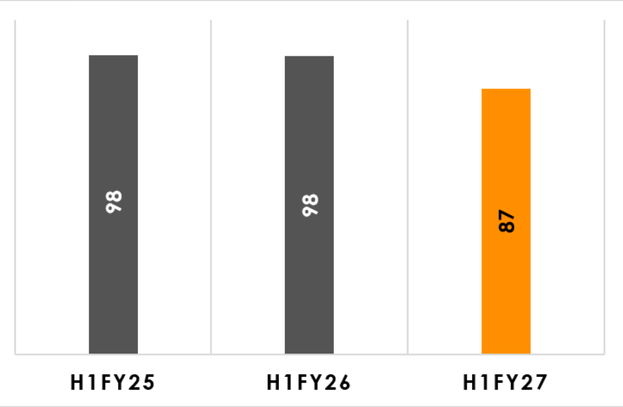
EBIT (₹ cr)





PAT (₹ cr)





CONSOLIDATED PROFIT & LOSS

Particulars (₹ In Crs)	Q2FY27	Q2FY26	Y-o-Y	H1FY27	H1FY26	Y-o-Y	FY26
Revenue from Operations	**770.9**	**646.2**	**19%**	**1,399.9**	**1,235.5**	**13%**	**2,622.7**
Other Income	4.9	4.2		15.2	14.3		20.9
Total Income	**775.8**	**650.4**	**19%**	**1,415.1**	**1,249.8**	**13%**	**2,643.6**
Cost of Material Consumed (Incl.Construction Expenses)	555.1	451.5		999.0	867.7		1,852.0
Employee Expenses	54.7	46.5		102.3	87.4		182.3
Other Expenses	42.0	39.8		80.7	70.5		161.2
EBITDA *(excluding other income)*	**119.1**	**108.3**	**10%**	**217.8**	**209.9**	**4%**	**427.2**
EBITDA Margin (%)	**15.5%**	**16.8%**		**15.6%**	**17.0%**		**16.3%**
Depreciation	34.6	24.0		63.8	49.0		99.1
EBIT	**89.4**	**88.5**	**1%**	**169.2**	**175.2**	**-3%**	**349.0**
EBIT Margin (%)	**11.5%**	**13.6%**		**12.0%**	**14.0%**		**13.2%**
Finance Cost	27.1	23.2		54.7	47.0		96.4
Share of Profit/(loss) of JV & Associates (net)	1.6	1.3		3.0	3.0		6.1
Profit before Tax	**63.9**	**66.7**	**-4%**	**117.5**	**131.2**	**-10%**	**258.7**
Profit before Tax Margin (%)	**8.2%**	**10.2%**		**8.3%**	**10.5%**		**9.8%**
Tax	16.3	15.6		30.1	33.1		65.6
Profit After Tax	**47.6**	**51.1**	**-7%**	**87.4**	**98.1**	**-11%**	**193.1**
PAT Margin (%)	**6.1%**	**7.9%**		**6.2%**	**7.8%**		**7.3%**
Other comprehensive income	1.7	-0.2		1.9	-0.6		-1.2
Total other comprehensive income	**49.3**	**50.8**	**-3%**	**89.3**	**97.5**	**-8%**	**191.9**
Cash PAT	**84.5**	**72.7**	**16%**	**155.7**	**145.1**	**7%**	**318.0**
Cash PAT Margin	**10.9%**	**11.2%**		**11.0%**	**11.6%**		**12.0%**
Basic and Diluted EPS	5.6	6.0		10.3	11.6		22.8

CONSOLIDATED BALANCE SHEET

ASSETS (₹ In Crs)	Sep'26	Mar'26
NON-CURRENT ASSETS	**1,264**	**1,144**
Property, plant & equipment	699	640
Capital work-in-progress	13	32
Intangible assets	4	3
Right-of-use assets	11	11
Investments accounted for using the Equity Method	29	26
Investment	12	6
Trade receivables	117	92
Contract assets	279	245
Other Financial Assets	48	39
Non Current tax assets (Net)	0	0
Other Non - current assets	50	49
CURRENT ASSETS	**2,968**	**2,778**
Inventories	179	129
Contract Assets	1,179	1,068
Trade receivables	1,183	1,085
Cash & Cash Equivalents	14	91
Bank balances	8	72
Other Financial Assets	170	125
Other Current assets	186	167
Non-current assets held for sale	50	40
TOTAL ASSETS	**4,232**	**3,922**

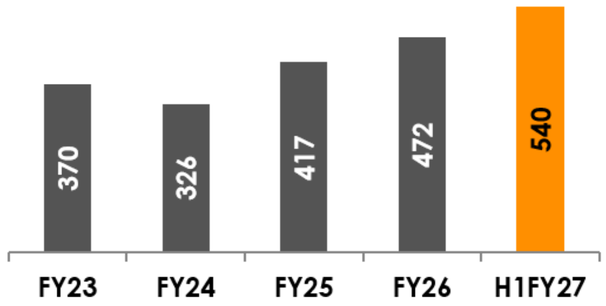
EQUITY & LIABILITIES (₹ In Crs)	Sep'26	Mar'26
EQUITY	**2,001**	**1,912**
Equity Share capital	85	85
Other equity	1,913	1,824
Non-Controlling Interest	3	3
NON-CURRENT LIABILITIES	**493**	**354**
Contract Liability	115	88
Borrowings	212	129
Lease Liability	6	7
Other financial liabilities	84	58
Provisions	0	1
Deferred tax liabilities (Net)	77	72
CURRENT LIABILITIES	**1,737**	**1,657**
Contract Liability	357	283
Borrowings	328	343
Lease Liability	5	4
Trade Payables	953	910
Other Financial Liabilities	36	47
Provisions	11	12
Current Tax Liabilities (net)	23	21
Other current liabilities	24	36
TOTAL EQUITY & LIABILITIES	**4,232**	**3,922**

CONSOLIDATED CASH FLOW

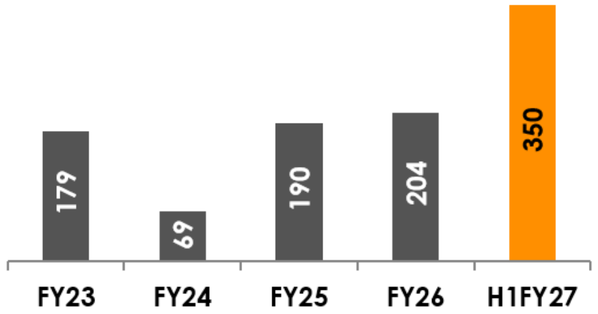
Particulars (₹ In Cr)	H1FY27	H1FY26	FY26
PBT	**117**	**131**	**259**
Adjustments	136	113	235
Operating profit before working capital changes	**254**	**244**	**494**
Changes in working capital	(157)	(127)	(199)
Cash generated from operations	**97**	**117**	**295**
Direct taxes paid (net of refund)	(24)	(19)	(71)
Net Cash from Operating Activities	**73**	**98**	**223**
Net Cash from Investing Activities	**(108)**	**(59)**	**(153)**
Net Cash from Financing Activities	**12**	**(61)**	**(43)**
Net Change in cash and cash equivalents	**(23)**	**(22)**	**27**
Opening Cash Balance	91	64	64
Adjustment on account of initial application of Ind AS 109 amendment on April 01, 2026	(54)	-	
Closing Cash Balance	**14**	**42**	**91**

CONSOLIDATED DEBT POSITION

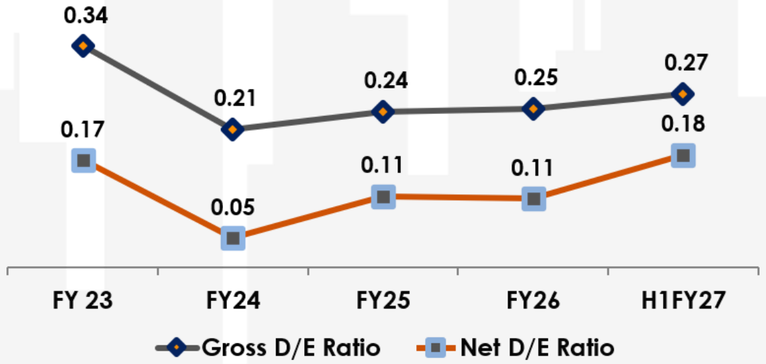
Gross Debt (₹ cr)



Net Debt (₹ cr)



Debt Equity Ratio



- Healthy Net debt equity ratio at **0.18x** as on September 30, 2026 as compared to 0.11x as on March 31, 2026.
- Gross debt equity ratio at **0.27x** as on September 30, 2026 as compared to 0.25x as on March 31, 2026.



Corporate Overview

ABOUT CAPACIT'E

Leading Construction Company

Incorporated in 2012, Capacit'e Infraprojects is a focused EPC company that provides an end-to-end construction service for buildings and factories across sectors



Presence across building segments

Presence across Residential building, Commercial building, Institutional building such as Data Centres, Factory building and buildings for educational, hospitality and healthcare purposes etc

Delivery Track Record

Capacit'e single segment focus, customer commitment and delivery track record has helped us to become preferred partner as well as qualify for large public sector projects



Strong and diversified order book

Successfully delivered more than 75+ mn sq. Ft area across segments in the limited operational history of 12 years. Holds Limca Book of Record for fastest hospital construction

CHARTING OUR PATH OF PROGRESS

2013

Incorporated as **Capacit'e Infraprojects Private Limited** in Mumbai.

Received first **significant order worth ~₹240 crores** by Lodha group in 1st year

2014

Converted into a public limited company.

Secured **first Superhigh Rise Building (80+ Floors)** project from Lodha Group

2016

Secured strategic investment of ₹ 60 cr from HW Investments, strengthening growth capital

2017

Raised ₹60 crores from Paragon Partners to further strengthen execution.

Revenue crosses ₹ 1,100 crores

2018

₹400 Crore through IPO and listed on NSE & BSE ***(Highest subscribed IPO during that period)***

Secured prestigious **WTC, Chennai project** from Brigade *(GIC backed Project*

2019

Secured 1st Public sector project from **MHADA in** JV with Tata Projects **worth ₹ 11,744 crores**

Completed largest Cancer care hospital in Varanasi within 10 months *(Limca Book of Records)*

2020

Secured **Landmark CIDCO Order worth ₹ 4,502 crores, the Largest Standalone Project Award to Capacit'e**

Strong Project Wins Drive Order Book Beyond **₹10,000 Crore**

2023

Promoter-Led Capital Infusion of ~₹50 Crore Enhances Financial Resilience Post Pandemic

2024

Raised ~₹300 Crore via QIP & Preferential allotment, Backed by Strong **Institutional and marquee investor participation**

2025

Revenue crosses **₹ 2,300 crores.** Records highest ever PAT of **₹ 204 crores,** backed by strong execution

2026

Revenue crosses **₹ 2,600 crores**

Year End Order book at **Records ~₹ 13,500 crores**

SERVICES WE OFFER



RESIDENTIAL

- High Rise
- Super High Rise
- Township
- Gated Community
- EPC
- Shell & Core Work
- MEP Works
- Complete Lock & Key Solutions



COMMERCIAL

- Malls
- Hotels
- Office Complex
- MLCP
- EPC
- Complete Lock & Key Solutions



INSTITUTIONAL

- Healthcare
- Data Centre
- Factory Construction
- Metro Stations
- EPC
- Complete Lock & Key Solutions

VISION 2028

VISION



Revenue from Operations

Continue the growth momentum of **20%+ CAGR** to surpass ₹ **4,000 crores** benchmark of revenue in FY 2028

Margin

Maintain a healthy and industry leading EBIDTA margin profile in range of **16% - 17%**

Working Capital

Reducing working capital requirement on absolute basis as well as in terms of number of days

Debt Levels

Reducing Net Debt level on account of reduction in working capital as well as monetizing of non core assets

KEY STRENGTHS



01 Track Record
Established presence and track record with focus on building construction

02 Order Book
Large order book with a marquee client base

03 Execution Prowess
Diversified mix of projects across the building construction horizon

04 Strong Financial
Industry leading margin with focus on maintaining strong balance sheet

05 Experienced Team
Promoters extensive experience coupled with dedicated senior management team

CAPACITE

TRACK RECORD

Short History, Strong Footprint:

Our limited operating history has not constrained reach. We have delivered diverse projects across MMR, PMR, NCR, Varanasi, Bengaluru, Chennai, and Hyderabad.

Process Discipline:

Concentrating on Building & Factories construction has allowed us to develop standardized workflows and a professional execution framework, resulting in streamlined operations and improved delivery predictability

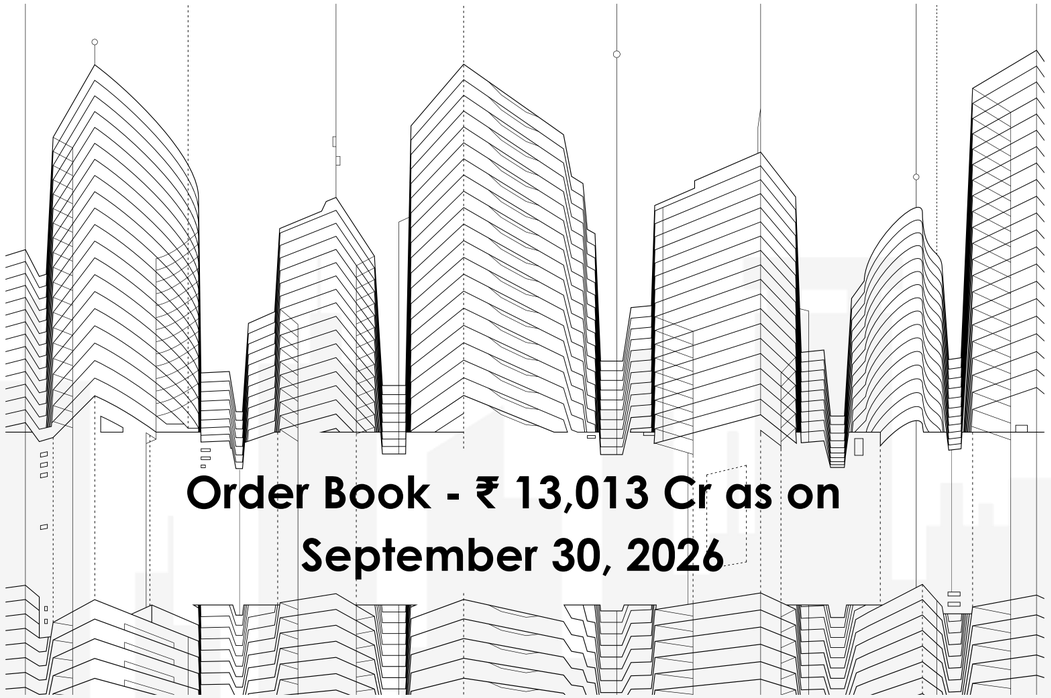
Proven Scale:

Delivered more than **75 mn sq ft** of constructed area across residential, commercial, and institutional buildings, reflecting our deep expertise in Building & Factories construction.

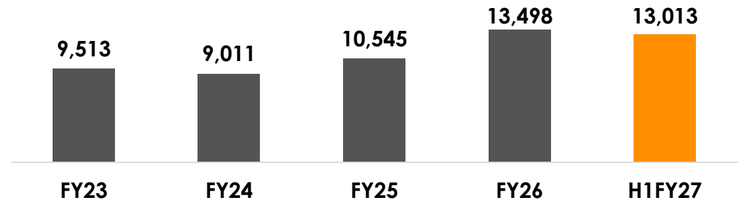
Prequalification Edge:

Demonstrated expertise in large-scale project execution strengthens our ability to meet bidding requirements and win large potential projects

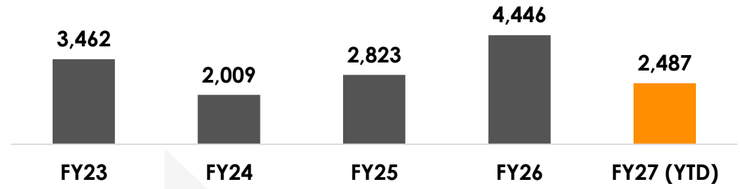
ORDER BOOK



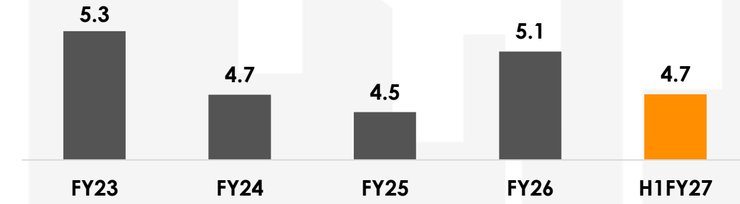
Order Backlog (₹ cr)



Order Inflow (₹ cr)



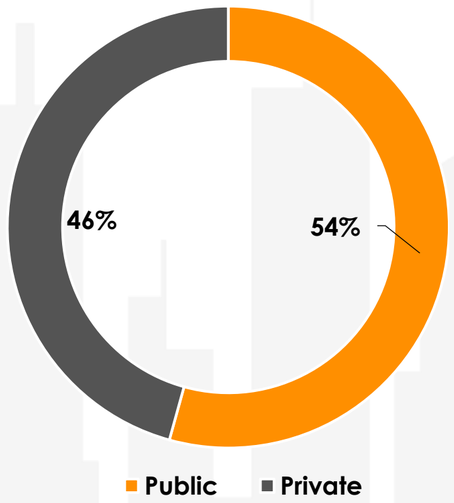
Order Book to Sales Ratio



ORDER BOOK ANALYSIS

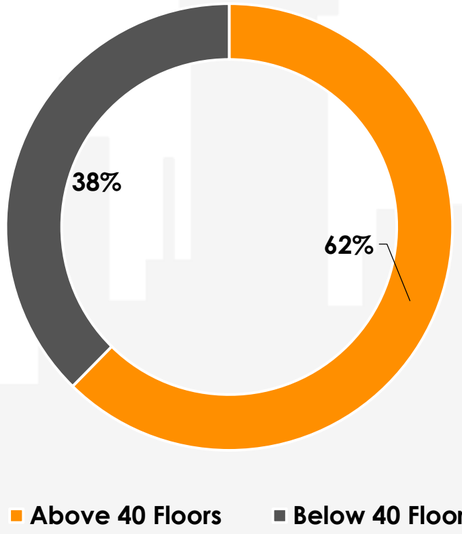
01

Private v/s Public



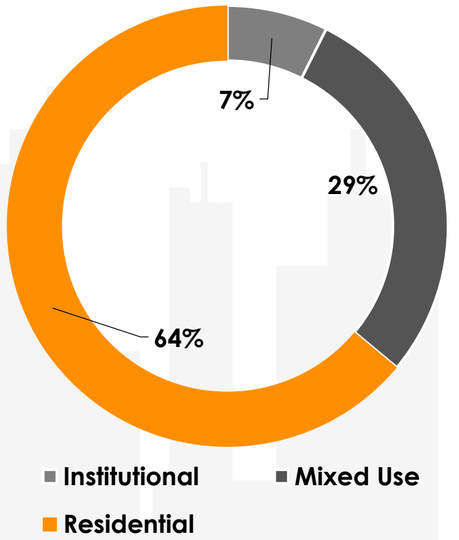
02

Project Split



03

Category Split



Revenue Uptick

Revenue growth momentum to further accelerate in H2 FY27 and beyond, supported by a robust order book and improved workmen availability

MARQUEE CLIENTS

PUBLIC SECTOR

म्हाडा MHADA

CIDCO WE MAKE CITIES

Government of Maharashtra, India
Public Works Department

बृहन्मुंबई महानगरपालिका
Brihanmumbai Municipal Corporation

BSNL

इंडियनऑयल IndianOil

GIFT GUJARAT INTERNATIONAL FINANCE TEC-CITY

NHSRCL
National High Speed Rail Corporation Ltd.

एन बी सी सी NBCC
A Navratna CPSE

INDIAN INSTITUTE OF TECHNOLOGY BOMBAY
प्रौद्योगिकी संस्थान मुंबई
ज्ञानम् परमम् ध्येयम्

PRIVATE SECTOR

DLF

LODHA
BUILDING A BETTER LIFE

Godrej | PROPERTIES

OBEROI REALTY

Prestige GROUP
Add Prestige to your life

THE PHOENIX MILLS LIMITED

TATA TRUSTS

K RAHEJA CORP

Raymond | REALTY
Go Beyond

BRIGADE GROUP

M3M
Our Expertise. Your Joy.

mahindra LIFESPACES

SIGNATURE GLOBAL
MAKING INDIA AFFORDABLE

Brookfield

Piramal Realty

GIC

SAIFEE BURHANI
Upliftment Trust

HUBTOWN

CAPACITE

STRONG FINANCIAL

Revenue Growth

18% CAGR between
FY22 - FY26

EBIT Growth

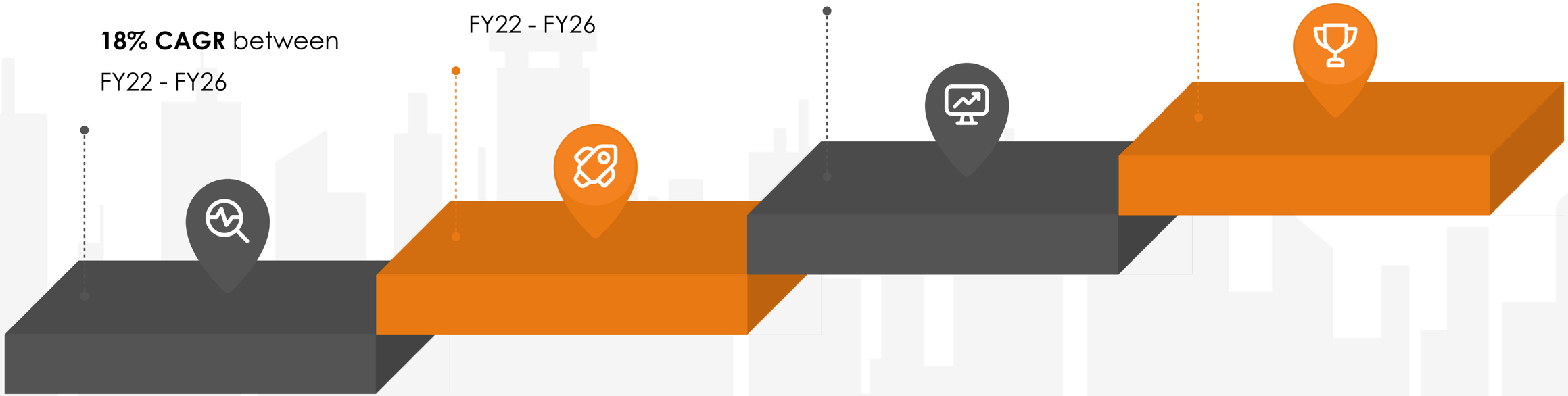
27% CAGR between
FY22 - FY26

PAT GROWTH

42% CAGR between
FY22 - FY26

DEBT EQUITY

Net Debt Equity of **0.10x** &
Gross Debt Equity of 0.25x
as on March 31, 2026



With strong financial base, we are confident of setting up new performance benchmarks in the years to come

EXPERIENCED PROMOTERS



Rohit Katyal
Executive Chairman

Holds a bachelors' degree in commerce with specialization in financial accounting and auditing. He brings close to 3 decades of invaluable experience in the field of Civil Construction and Finance.

He currently leads the financial planning, budgeting and compliance function, ensuring adherence to the highest standards of governance and transparency.



Rahul Katyal
MD & CEO

With a deep understanding of the construction industry and experience spanning over 25 years, he brings expertise in project management, budgeting, resource allocation & client relations, enabling the Company to deliver projects with excellence and efficiency.

He leads the Company's strategic planning, emphasizing growth, efficiency and sustainability.



Subir Malhotra
Whole Time Director

He holds a bachelor's degree in civil engineering (honours) from the BITS, Pilani. He has over 30 years of Industry experience.

He leads Business Development and Operations for the Company's Northern India operations, driving growth and efficiency in the region.

Supported by KMP's and SMP's with years with extensive domain experience



Our Creations

OUR CREATIONS



THE PARK - TOWERS 3 & 4
~279 Meters;; 35 lac SQ. FT
Lodha Group, Worli MMR
Tower 3 &4 :- 4 B + GF + 82 Floor



One Altamount
~206 Meters; ~4 lac sq. ft
Lodha Group, MMR
India's Tallest Composite Residential Tower
3B + GF + 43 Floors + Crown



Auris Serenity
~220 Meters; ~22 lac sq. ft
Transcon Developers, Malad
Tower 1&2 (7 P + Eco Deck + 58 F + 3 FCF)

OUR CREATIONS



25 SOUTH PRABHADEVI

~220 Meters;; 25 lac SQ. FT
Hubtown Group, Worli MMR
B+G+9P+40F+4 Sky Villas+ 5RF+ 3SF+ 3FCF



PIRAMAL MAHALAXMI

~266 Meters; ~30 lac sq. ft
Lodha Group, MMR
3 Towers (2B+9P+59/63+1SF)



GARDEN CITY PHASE 3

~28 lac sq. ft
Oberoi Realty
3 Towers (2B+G+4P+66F)

OUR CREATIONS



TEN X HABITAT

~142 Meters;; 42 lac SQ. FT
Raymond Group, Thane MMR
8 Tower (G+42) & 2 Tower (G+53); MLCP
(2B+G+8) ; 2 Premium Tower (2B+G+6P+51



CANDOR TECHSPACE

~10.5 lac sq. ft
Brookfield, Noida SEZ
3 Towers of 2B+G+ 15



ENIGMA

~30 lac sq. ft
Oberoi Realty
3B+GF+(4P+2A)+62F

OUR CREATIONS



CLUSTER 3 MIXED USED DEVELOPMENT

~143 Meters;; ~9 lac SQ. FT
SBUT, Bhendi Bazar
2 Towers - 25 & 30 Floors



CIDCO

~162 lac sq. ft
Navi Mumbai, MMR
122 towers and 21,346 units



COMMERZ III

~25 lac sq. ft
Oberoi Realty
Commercial- 3B+LG+G+43 Floors
Annex- 2B+G+9 Floors

OUR CREATIONS



World Trade Centre

~29 lac SQ. FT;
Brigade Group/ GIC Singapore
Chennai



IFSCA, GIFT City

~3 lac sq. ft
Gandhinagar, Gujarat



ALTIMUS COMMERCIAL TOWER

~17 lac sq. ft
K Raheja COrp
1B+GF+8P+1A+33 Office Levels+2 SF

CAPACITE

OUR CREATIONS



Bhagwati Hospital

~8 lac Sq. Ft;
MCGM, Borivali Mumbai
Multispecialty Municipal Hospital
~ 490 Bed



Pt. Madan Mohan Malviya Cancer Hospital

~5.8 lac sq. ft; 352 bed
TATA Trust Cancer Hospital
BHU Campus



Marketcity Mall

~27 lac sq. ft
Phoenix Markecity, Pune
2 B + 6 Floors + MLCP of 10 Levels

CAPACITE



Historical Financials

CONSOLIDATED PROFIT & LOSS

Particulars (₹ In Crs)	FY22	FY23	FY24	FY25	FY26	CAGR
Revenue from Operations	**1,340**	**1,799**	**1,932**	**2,350**	**2,623**	**18%**
Other Income	13	10	32	**58**	**21**	
Total Income	**1,353**	**1,808**	**1,964**	**2,407**	**2,644**	
Cost of Material Consumed (Incl. Construction Expenses)	931	1213	1294	1621	1852	
Employee Expenses	109	128	124	149	182	
Other Expenses	82	106	182	200	161	
EBITDA *(excluding other income)*	**219**	**351**	**331**	**379**	**427**	**18%**
EBITDA Margin (%)	**16.3%**	**19.5%**	**17.2%**	**16.1%**	**16.3%**	
Depreciation	99	136	101	95	99	
EBIT	**133**	**225**	**262**	**342**	**349**	**27%**
EBIT Margin (%)	**9.8%**	**12.4%**	**13.3%**	**14.2%**	**13.2%**	
Finance Cost	67	89	96	93	96	
Share of Profit/(loss) of JV & Associates (net)	-1	0	1	17	6	
Profit before Tax	**65**	**136**	**167**	**265**	**259**	
Tax	17	41	47	61	66	
Profit After Tax	**48**	**95**	**120**	**204**	**193**	**42%**
PAT Margin (%)	**3.5%**	**5.3%**	**6.1%**	**8.5%**	**7.3%**	
Cash PAT	**148**	**240**	**229**	**285**	**318**	
Cash PAT Margin (%)	**10.9%**	**13.3%**	**11.7%**	**11.9%**	**12.0%**	

CONSOLIDATED BALANCE SHEET

ASSETS (₹ In Crs)	Mar'26	Mar'25	Mar'24	Mar'23
NON-CURRENT ASSETS	**1,144**	**798**	**760**	**886**
Property, plant & equipment	640	573	585	648
Capital work-in-progress	32	2	9	20
Intangible assets	3	2	1	1
Right-of-use assets	11	9	3	3
Investments accounted for using the Equity Method	26	20	3	1
Investment	6	2	4	7
Trade receivables	92	60	86	97
Contract assets	245	0		
Other Financial Assets	39	70	24	21
Non Current tax assets (Net)	0	1	1	25
Other Non - current assets	49	59	43	63
CURRENT ASSETS	**2,778**	**2,702**	**2,389**	**1,726**
Inventories	129	110	111	99
Contract Assets	1,068	1,150	1,229	924
Trade receivables	1,085	1,080	548	348
Cash & Cash Equivalents	91	64	19	29
Bank balances	72	30	190	146
Other Financial Assets	125	81	99	34
Other Current assets	167	122	148	147
Non-current assets held for sale	40	65	45	0
TOTAL ASSETS	**3,922**	**3,500**	**3,149**	**2,612**

EQUITY & LIABILITIES (₹ In Crs)	Mar'26	Mar'25	Mar'24	Mar'23
EQUITY	**1,912**	**1,720**	**1,517**	**1,073**
Equity Share capital	85	85	85	68
Other equity	1,824	1,634	1,432	1,006
Non-Controlling Interest	3	1	0	0
NON-CURRENT LIABILITIES	**354**	**326**	**289**	**344**
Contract Liability	88	75	56	132
Borrowings	129	149	124	112
Lease Liability	7	5	1	2
Other financial liabilities	58	49	44	44
Provisions	1	1	5	2
Deferred tax liabilities (Net)	72	46	60	53
CURRENT LIABILITIES	**1,657**	**1,454**	**1,343**	**1,194**
Contract Liability	283	170	246	179
Borrowings	343	268	202	258
Lease Liability	4	4	2	2
Trade Payables	910	896	818	634
Other Financial Liabilities	47	33	35	55
Provisions	12	9	6	5
Current Tax Liabilities (net)	21	51	18	9
Other current liabilities	36	24	16	53
TOTAL EQUITY & LIABILITIES	**3,922**	**3,500**	**3,149**	**2,612**

CONSOLIDATED CASHFLOW

Particulars (₹ In Cr)	FY26	FY 25	FY 24	FY 23	FY 22
PBT	**259**	**265**	**167**	**136**	**65**
Adjustments	235	237	267	271	186
Operating profit before working capital changes	**494**	**503**	**435**	**407**	**251**
Changes in working capital	(199)	(409)	(467)	(301)	(191)
Cash generated from operations	**295**	**94**	**(33)**	**105**	**60**
Direct taxes paid (net of refund)	(71)	(42)	(6)	(17)	(25)
Net Cash from Operating Activities	**223**	**52**	**(39)**	**88**	**34**
Net Cash from Investing Activities	**(153)**	**(9)**	**(152)**	**(48)**	**(23)**
Net Cash from Financing Activities	**(43)**	**2**	**182**	**(34)**	**1**
Net Change in cash and cash equivalents	**27**	**45**	**(10)**	**7**	**12**
Opening Cash Balance	64	19	29	22	10
Closing Cash Balance	**91**	**64**	**19**	**29**	**22**



THANK YOU

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