C2C Advanced Systems Limited
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PAN. AAHCC4189Q | GST No. 29AAHCC4189Q1ZQ

Date: 27th November 2026

To,
The National Stock Exchange of India Limited,
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex, Bandra (East)
Mumbai – 400051

Symbol: C2C | ISIN INE0U7V01015 | Series: SM

SUB.: Execution of International Master Framework Services Agreement for Lifecycle Support and Capability Enhancement of Combat Management System Deployed in Malaysia.

Ref.: Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that C2C Advanced Systems Limited ("C2C" or "the Company") has entered into an **International Master Framework Services Agreement with Marine Crest Technology Sdn. Bhd., Malaysia**, for the lifecycle support, maintenance and capability enhancement of the Company's indigenously developed Combat Management System (CMS) deployed on an operational naval frigate platform in Malaysia.

The Agreement establishes a framework for continued technical support and capability enhancement of the deployed system, including upgrades and the development of new interfaces. It extends the Company's engagement beyond the initial deployment of its CMS technology and provides a contractual framework for continued technical engagement during the term of the Agreement.

Programme Context

The Agreement represents a continuation of C2C's engagement in the international naval systems domain, building on the deployment of its indigenously developed Combat Management System on an operational naval platform in Malaysia.

The CMS forms a critical component of modern naval combat architecture, supporting the integration and coordination of multiple onboard systems and enabling effective operational decision-making. The continued lifecycle support of such mission-critical systems is important to maintaining operational effectiveness, incorporating technological enhancements and addressing evolving system requirements.
Through this Agreement, C2C will continue its engagement in the lifecycle of the deployed system, supporting its maintenance, upgrades and further capability development.

Scope of the Agreement

The Agreement covers lifecycle support and maintenance of the deployed Combat Management System, including system upgrades, capability enhancements and the development of new interfaces as required.

The scope is intended to support the continued operational relevance and technological evolution of the deployed CMS. Specific assignments and deliverables will be defined through individual Statements of Work (SOWs) issued under the framework established by the Agreement.

The Agreement establishes an exclusive framework between the parties for the services covered thereunder, for a period of **three years from its effective date**.

Specific end-user and naval platform details are not being disclosed in this announcement due to contractual confidentiality obligations.

Commercial Framework and Execution

The commercial value associated with the Agreement is up to **USD 3.00 million (approximately ₹27.89 crore).**

The Agreement provides for specific assignments to be undertaken on a drawdown basis through individual Statements of Work (SOWs), in accordance with the framework established between the parties. The applicable scope, deliverables and execution requirements for individual assignments will be set out in the respective SOWs.

The Agreement is for a period of **three years from its effective date** and establishes the contractual framework governing the parties' engagement for the covered services during this period.

Strategic Significance

The Agreement is strategically significant as it extends C2C's engagement beyond the initial deployment of its indigenous Combat Management System into its continuing lifecycle support and capability enhancement.

The arrangement provides an opportunity for the Company to remain engaged with the deployed naval combat system during the term of the Agreement, supporting maintenance, upgrades and the integration of additional capabilities through new interfaces. This reflects the importance of sustained engineering support and technology evolution in mission-critical defence systems.

The engagement also strengthens C2C's presence in the Southeast Asian defence market and demonstrates the potential for the Company's indigenous naval systems capabilities to support international customers beyond the initial system deployment.

Management Commentary

Mr. Krishna Chandra, Chief Executive Officer of C2C Advanced Systems Limited, said:

"The deployment of an indigenous combat management system is an important milestone, but the real measure of a mission-critical defence technology lies in its ability to evolve and remain operationally relevant over time. This Agreement extends our engagement into the lifecycle of the deployed system, covering continued support, upgrades and the development of new interfaces. We see this as an important step in building long-term international relationships around C2C's indigenous defence technology and engineering capabilities."

Outlook

The Company continues to pursue opportunities across domestic and international defence markets, leveraging its capabilities in combat management systems, mission computing, systems integration and indigenous defence technologies.

The Agreement reinforces the Company's focus on building sustained international engagements through the deployment, support and continued enhancement of its mission-critical systems. It also reflects the Company's commitment to developing long-term customer relationships through indigenous technology, engineering capabilities and continuing technical support.

The requisite details under Regulation 30 read with Schedule III of the Listing Regulations and **SEBI Circular No. SEBI HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated 30th January 2026** are provided in Annexure A.

You are requested to take the above intimation on record.

Yours faithfully,
For C2C Advanced Systems Limited

MANJEET SINGH Digitally signed by MANJEET SINGH
Date: 2026.11.27 20:05:01 +05'30'

Manjeet Singh
Company Secretary
M. No. A61378

Place: New Delhi

Annexure A

Sr. no	Particulars	Details
1.	Name(s) of the parties with whom the Agreement is entered into	C2C Advanced Systems Limited and Marine Crest Technology Sdn. Bhd., Malaysia.
2.	Purpose of entering into the Agreement	To establish an international contractual framework for lifecycle support, maintenance and capability enhancement of C2C's indigenously developed Combat Management System deployed on an operational naval frigate platform in Malaysia.
3.	Size of the Agreement	Up to USD 3.00 million (approximately ₹27.89 crore).
4.	Shareholding, if any, in the entity with whom the Agreement is executed	NIL
5.	Whether Domestic or International	International
6.	Significant terms of the Agreement, including any special rights	The Agreement provides an exclusive framework for lifecycle support, maintenance, upgrades, capability enhancement and development of new interfaces for the deployed Combat Management System. The Agreement is for a period of three years from its effective date. Specific assignments will be undertaken on a drawdown basis through individual Statements of Work (SOWs), which will define the applicable scope, deliverables and execution requirements.
7.	Whether the parties to the Agreement are related to promoter / promoter group / group companies in any manner. If yes, nature of relationship	No
8.	Whether the transaction would fall within related party transactions? If yes, whether the same is done at arm's length	No
9.	In case of issuance of shares to the parties, details of issue price, class of shares issued	Not applicable. No shares or securities are being issued pursuant to the Agreement.
10.	Any other disclosures related to the Agreement, including nominee on the Board of Directors or potential conflict of interest	None

For C2C Advanced Systems Limited

MANJEET SINGH

Digitally signed by MANJEET SINGH
Date: 2026.11.27 20:04:41 +05'30'

Manjeet Singh
Company Secretary
M. No. A61378
Place: New Delhi