

Date: 15th November 2025

To,
The National Stock Exchange of India Limited,
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex, Bandra (East)
Mumbai – 400051

SUB.: Submission of Press Release – “A Defining First Half: Expanding Defence, Scaling New Verticals”

Ref: - Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Symbol: C2C | ISIN: INE0U7V01015 | Series: ST

Dear Investors,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby enclose a press release titled “A Defining First Half: Expanding Defence, Scaling New Verticals.”

The press release provides an update on the Company’s strategic and operational progress during the first half of FY 2025–26, covering developments across defence systems, industrial transformation, international programmes and technology partnerships.

You are requested to kindly take the above submission on record.

For Further Information on the Company,

Please visit: <https://c2c-as.com/>

Investor queries: ir@c2c-as.com

Yours faithfully,

For C2C Advanced Systems Limited,

Manjeet Singh
Company Secretary
M. No. A61378

Place: New Delhi

Defining First Half: Expanding Defence, Scaling New Verticals

The first half of FY 2025–26 has been a defining period for C2C Advanced Systems, marked by strong defence progress, international execution and the emergence of new commercial verticals built on the same technology foundation that powers the company’s mission-critical platforms.

Defence Systems: A Stronger Foundation and a Wider Reach

The defence segment saw meaningful progress through operational deployments, strategic collaborations and deeper integration with both Indian and international naval ecosystems.

A key development of the period was C2C’s formal inclusion in the Indian Navy’s Approved Vendor List for **WECDIS**. This followed a rigorous installation and trial process across operational naval platforms, strengthening the company’s position in high-reliability navigation and command systems.

Internationally, C2C secured a contract valued at **₹41.7 crore** for its **Decision Support System** from a **Canadian defence company** that is to be deployed on a naval frigate. The deployment reinforces the interoperability and robustness of the company’s **MAGI C4ISR** architecture with **Western sensor and communication environments**.

C2C’s collaboration with a **major Indian defence player** further advances the company’s work across C4I, advanced analytics, multi-sensor fusion, and AI-driven systems for the Army, Navy, Air Force, and strategic organisations.

In parallel, an exclusive Heads of Agreement was executed with **Barnacle Systems**, a Canada-based maritime technology company known for its onboard security and IoT surveillance platforms. Barnacle brings strong capabilities across predictive vessel monitoring and maritime security, perfectly complementing C2C’s software-first command and control expertise.

Collectively, these developments strengthen C2C’s relevance across Indian defence programmes while widening its footprint across Southeast Asia, the Middle East and North America.

Industrial Transformation: A New Vertical Gains Momentum

The first half also marked significant progress in C2C's Industry Transformation practice. The successful Proof of Concept at Mohan Meakin Breweries demonstrated how the company's proprietary devices and defence-proven architectures can drive industrial modernisation in real production environments.

The engagement validated the technology stack for Industry 4.0, where manufacturing environments are being reshaped by automation, sensors, analytics and AI-based decision support. Discussions are underway for potential replication across 160 production lines supported by an enterprise-level command and control layer.

Across Southeast Asia, industrial IoT projects in Malaysia added further depth. These included solutions for oil mill efficiency improvement, school security monitoring and smart city deployments. Together, they illustrate how the same core architecture can serve industrial, civic and security requirements with reliability and scale.

A Growing Global Footprint

The first half saw successful project executions across Malaysia, the UAE and Canada. These included coastal surveillance systems, naval solutions, smart housing cybersecurity layers and industrial IoT deployments. This execution momentum enhances C2C's credibility across varied regulatory, operational and technical environments.

Malaysia in particular has become a strategic reference market for the company, reinforcing opportunities in analytics, enterprise integration and security digitalisation.

Strengthening Capabilities for Scale

C2C continued to invest in future-ready systems during the period. Key developments included:

- Progress on advanced threat evaluation and resource allocation modules
- Development of next-generation mission computers for anti-drone and swarm systems
- Enhancements in enterprise analytics for industrial and defence automation
- Strengthening of cybersecurity layers across command and surveillance platforms

These advancements deepen the company's intellectual property base and support long-term platform scalability.

Preferential Issue Update

The company also completed a preferential issue earlier in the year following shareholder approval and in-principle approval from the National Stock Exchange of India Limited. The capital raised supports delivery capabilities, international expansion and the continued advancement of core technologies.

Management Commentary

Speaking on the first half, **Mrs. Lakshmi Chandra, Managing Director**, said:

C2C has transitioned from delivering standalone systems to building integrated platforms that work across defence and industrial environments. The first half reflects strong progress across India and global markets, where our technology continues to demonstrate reliability, adaptability and scale. Our focus remains on disciplined execution, strategic partnerships and building solutions that support long-term growth.
