

Date: 10th October 2025

To,
The National Stock Exchange of India Limited,
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex, Bandra (East)
Mumbai – 400051

Dear Sir/Madam,

SUB.: Investor Update – H1 FY 2025–26

Ref: - Symbol: C2C | ISIN INE0U7V01015 | Series : ST

Dear Valued Investors,

We wish to provide you with an **operational update for the first half of FY 2025–26** and share our intent to **engage with the investor community through an upcoming investor meeting** to discuss the Company's performance and strategic progress.

Operational Progress & Strategic Advances

Over this period, C2C has continued to execute on its strategic trajectory, advancing our core verticals in **Industry Transformation** and **Security/Defence Systems**. We have successfully delivered multiple technology projects across domestic and international markets, reinforcing our reputation for reliability, adaptability, and domain expertise.

Our Industry Transformation vertical has taken further shape, with projects completed in emerging markets that validate our software-first architecture in real-world industrial settings. Concurrently, our Security/Defence segment has deepened its foundational credibility through deployments aligned with naval and coastal operations, underscoring the **dual-use nature** of our offerings.

These developments strengthen C2C's operating presence across geographies, expand our market visibility, and enhance our ability to compete for higher-margin digital and analytics engagements. Importantly, they set the stage for the next wave of opportunities in **data analytics, machine learning, and enterprise-level integration**.

Strategic Developments & Outlook

Building on this momentum, C2C has made notable progress in the **Army** and **Naval** domains through **successful trials** and **technology demonstrations** conducted in collaboration with leading Indian conglomerates.

These developments validate the company's system-level capabilities in command, control, and analytics and reinforce its relevance in India's evolving defence technology landscape. They also demonstrate the scalability of C2C's platforms for complex, multi-domain operations.

In parallel, C2C is building **exclusive relationships** with **global technology partners** to stay ahead of the **technology curve** and strengthen **strategic knowledge** in support of the nation's **Atmanirbhar Bharat vision**.

These collaborations are designed to complement the company's **in-house R&D** and ensure access to frontier capabilities across **Artificial Intelligence, data fusion, and sensor integration**, enabling C2C to deliver **world-class, indigenously driven systems**.

C2C's proprietary **MAGI-C4I architecture**, which forms the backbone of several of its defence command and control solutions, has been **acknowledged by key stakeholders for its robustness, interoperability, and adaptability** across mission-critical environments.

The company continues to participate in several **strategic bids** and **proposals** across **security, industrial, and digital systems**, which are expected to convert into new orders in the second half of FY 2025–26.

These opportunities, spanning both domestic and international markets, are aligned with C2C's focus on high-barrier, high-value technology programmes with strong recurring potential in analytics and integration.

H1 FY 2025–26 Earnings Conference Call – Investor Engagement

To ensure open dialogue and transparency, C2C will be conducting an **H1 FY 2025–26 earnings conference call** with the management team shortly. The session will provide:

1. A strategic and operational overview for H1 FY 2025–26
2. Outlook for H2 FY 2025–26
3. Technology roadmap and vertical developments
4. Discussion on key opportunity areas across defence and industrial transformation
5. Interactive Q&A with senior management

The earnings call will be available in **virtual format as well as in-person attendance** for registered participants. Further details, including the **schedule, registration link, and access information**, will be shared shortly.

C2C confirms that **no unpublished price-sensitive information will be disclosed**, and the session will be conducted in compliance with SEBI (LODR) Regulations, 2015.

Commitment to Growth and Innovation

C2C remains committed to building sustainable long-term value through **innovation, disciplined execution, and international expansion** across its defence and industrial technology platforms.

We thank our investors for their continued support and look forward to meaningful engagement in the upcoming earnings call.

For Further Information on the Company,

Please visit: <https://c2c-as.com/>

Investor queries: ir@c2c-as.com

Yours faithfully,

For C2C Advanced Systems Limited

Manjeet Singh
Company Secretary
M. No. A61378

Place: New Delhi