

Date: 10th June 2026

To,
The National Stock Exchange of India Limited,
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex, Bandra (East)
Mumbai – 400051

Symbol: C2C | ISIN INE0U7V01015 | Series: SM

SUB.: Strategic Partnership and Exclusivity Agreement with Kilo Solutions Limited

Ref.: Regulations 30 of the SEBI (Listing Obligations & Disclosures Requirements) Regulations, 2015.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we wish to inform you that **C2C Advanced Systems Limited** has entered into an exclusive alliance through a Memorandum of Understanding dated **9th June 2026** with **Kilo Solutions Limited**, United Kingdom, for portable maritime virtual reality simulation solutions for the Indian Defence and Government sector.

[Kilo Solutions Limited](#) is a United Kingdom-based developer of portable maritime virtual reality simulation technology, headquartered in Plymouth, Devon. The company was built on the principle that a ship's bridge team should be able to train at sea, in port, or at any remote location, without dependence on shore-based facilities, fixed simulator installations, or local technical infrastructure. Kilo's product suite delivers this capability across the full range of maritime training requirements.

VASCO (Virtual Advancement System for Competent Operations) is the **world's first untethered virtual reality bridge simulator**: a cloud-connected platform accessed via Meta Quest headsets over a minimum 3G connection, supporting up to five simultaneous users within a fully immersive multi-user virtual bridge environment. Organisations deploying VASCO have reported reductions in training spend of **up to 72 per cent** against conventional methods.

VIAB (VASCO in a Box) is the field-deployable variant, designed for environments without internet connectivity or local technical infrastructure. Each unit is housed in a rugged Peli case containing **four Meta Quest headsets**, a dedicated router providing a secure standalone local area network, and a preconfigured laptop pre-loaded with the full VASCO scenario library. VIAB is **operational in under ten minutes**, requires no external support, and enables **Mission Rehearsal, Skill Fade mitigation, and Bridge Watchkeeping Standard maintenance** aboard deployed vessels at sea.

VECR (Virtual Engine Control Room) extends Kilo's simulation capability to engineering training, replicating a ship's engine control room in an immersive virtual environment orchestrated in real time by instructors.

Kilo's technology has been independently adopted by two of the world's most operationally demanding naval forces. The **United States Navy's Office of Naval Research** and the **Naval Information Warfare Center Pacific** selected Kilo to adapt VASCO into **VIBRaNT** (Virtual Bridge and Navigational Trainer), a variant configured to US Navy requirements and subsequently demonstrated aboard a **US Navy aircraft carrier** in January 2026. In March 2025, the **Royal Navy of the United Kingdom** independently procured **24 VIAB units** for shipboard deployment, marking Kilo's second major naval defence contract. The independent procurement decisions by both services reflect the operational credibility of Kilo's platforms in rigorous, mission-critical environments.

Strategic Rationale for the Alliance

C2C Advanced Systems brings an established and active presence within the Indian and international naval domain to this alliance. The Company has delivered **Combat Management Systems** to the **Royal Malaysian Navy** and is an approved vendor for the Indian Navy for navigational systems, clearing the Company for nomination on both **new construction vessels** and **retro-fitment across the existing fleet**. C2C's systems sit today at the operational core of commissioned platforms that require trained crews to operate them.

The alliance with Kilo is a direct continuation of this naval technology strategy. C2C's systems integrate sensors, manage tactical data, and support command decision-making aboard operational warships. Kilo's technology trains and sustains the human operators who run those systems. Together, the two companies address the **complete technology-to-operator lifecycle** for the Indian maritime force: platform capability through C2C's systems architecture, and crew competence through Kilo's simulation portfolio. For Kilo, C2C brings established customer relationships across the Indian Navy, the Indian Coast Guard, and Government maritime organisations; proven software development and systems integration capability; and the in-country depth to deliver localisation, programme management, and lifecycle sustainment at standards required by the Indian Armed Forces.

Scope of the Alliance

Under the Memorandum of Understanding, C2C is appointed as the **exclusive partner** of Kilo Solutions Limited for the Indian Defence and Government sector, covering the **Indian Navy**, the **Indian Coast Guard**, and all Government maritime organisations within India. C2C's responsibilities include promotion, deployment, and hardware integration of Kilo's platforms; user and instructor training, documentation, warranty services, and licence management; **Annual Maintenance Contracts** and lifecycle sustainment; and the development of **India-specific maritime training content**, including harbour and port databases, vessel libraries, operational scenarios, and customised training solutions aligned with the requirements of Indian maritime forces and agencies.

Both companies have established a **pilot Offshore Development Centre** in India to support localisation, maritime scenario development, software customisation, training content creation, and lifecycle engineering, building long-term in-country capability for the Indian defence and government customer base.

India's Maritime Training Opportunity

The strategic timing of this alliance corresponds directly with a structural shift underway in India's maritime domain. The Indian Navy is commissioning **19 warships in 2026**, the largest single-year fleet expansion since the force's founding, with **54 vessels under active construction** across six domestic shipyards and a further **74 platforms** accorded Acceptance of Necessity by the Defence Acquisition Council, representing a combined outlay of approximately **Rs 2.35 lakh crore**. The Chief of Naval Staff has set a target of inducting **96 ships and submarines over the next ten years**, sustaining a commissioning tempo of approximately one vessel per month. By 2030, the fleet is projected at 155 to 160 warships. By 2035, between 175 and 200.

Every platform commissioned into this fleet requires trained bridge teams from day one. Every bridge team requires sustained training throughout the operational life of the vessel. Conventional shore-based simulator infrastructure, fixed in location and unavailable to crews deployed at sea, cannot scale to match this pace of fleet induction. The structural gap between fleet growth and available training capacity is the precise operational problem that **VIAB** resolves: a ship-deployable, infrastructure-independent platform that delivers high-quality bridge team training wherever the vessel operates, already proven in active Royal Navy deployments.

The **Offshore Development Centre** creates a pathway to deepen this opportunity over time. India-specific simulation content, including Indian port and harbour environments, Indian vessel configurations, and India-localised training scenarios, extends the utility of Kilo's platforms for Indian customers across the Indian Navy, the Indian Coast Guard, maritime academies, and port operators.

Outlook

C2C Advanced Systems will make further disclosures as and when specific commercial or programme developments arise under this alliance.

The requisite details under Regulation 30 read with Schedule III of the Listing Regulations and **SEBI Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024** are provided in Annexure A. A press release is enclosed herewith as Annexure B.

You are requested to take the above intimation on your record.



C2C Advanced Systems Limited

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Yours faithfully,

For C2C Advanced Systems Limited,

Manjeet Singh
Company Secretary
M. No. A61378

Place: New Delhi

Annexure A

| Sr. No. | Particulars | Details |
|---------|---|--|
| 1 | If the listed entity is a party to the agreement: details of the counterparties including name and relationship with the listed entity | C2C Advanced Systems Limited and Kilo Solutions Limited, United Kingdom. No prior financial or shareholding relationship exists between the parties. |
| 2 | If the listed entity is not a party to the agreement: name of the party entering into such agreement and relationship with the listed entity; details of counterparties | Not Applicable |
| 3 | Purpose of entering into the agreement | To establish an exclusive alliance framework for the promotion, deployment, hardware integration, training, support, software upgrades, localisation, and lifecycle sustainment of portable maritime virtual reality simulation solutions within the Indian Defence and Government sector |
| 4 | Shareholding, if any, in the entity with whom the agreement is executed | NIL |
| 5 | Significant terms of the agreement (in brief) | Exclusive partnership framework appointing C2C as the sole partner of Kilo Solutions Limited for the Indian Defence and Government sector, covering the Indian Navy, Indian Coast Guard, and all Government maritime organisations within India. Scope includes promotion, deployment, hardware integration, user and instructor training, documentation, warranty services, licence management, Annual Maintenance Contracts, India-specific content development, and lifecycle sustainment. A pilot Offshore Development Centre has been established in India to support localisation and software customisation. No rights relating to appointment of Directors, share subscription, or restrictions on capital structure are conferred by the Agreement. |
| 6 | Extent and nature of impact on management or control of the listed entity | The Agreement does not result in any change in the management, control, or ownership structure of the Company |

| | | |
|----|---|---|
| 7 | Details and quantification of restriction or liability imposed upon the listed entity | The Agreement does not impose any financial restriction, contingent liability, penalty, or obligation of a binding monetary nature upon the Company |
| 8 | Whether the said parties are related to promoter / promoter group / group companies in any manner, if yes, nature of relationship | No |
| 9 | Whether the transaction would fall within related party transactions? If yes, whether the same is done at "arm's length" | No |
| 10 | In case of issuance of shares to parties, details of issue price, class of shares issued | Not Applicable |
| 11 | Any other disclosures related to such agreements viz, details of nominee on the board of directors of the listed entity, potential conflict of interest arising out of such agreement etc. | No |
| 12 | In case of rescission, amendment or alteration, listed entity shall disclose additional details to the stock exchange(s): i. name of parties ii. nature of agreement iii. date of execution iv. details and reasons for amendment or alteration and impact thereof v. reasons for rescission and impact thereof | Not Applicable |

For C2C Advanced Systems Limited,

Manjeet Singh
Company Secretary
M. No. A61378

Place: New Delhi

Annexure B

C2C Advanced Systems and Kilo Solutions Limited Announce Exclusive Alliance for Portable Maritime Virtual Reality Simulation Solutions in the Indian Defence and Government Sector

New Delhi, India, 10th June 2026: C2C Advanced Systems Ltd., a leading Indian defence technology company specialising in Software Development and System Integration including the domain of Virtual and Augmented Reality simulation and training solutions, and Kilo Solutions Limited, a leading developer of portable maritime simulation technologies, are pleased to announce an exclusive Alliance for the Indian Defence and Government market.

Scope of The Agreement

Under the agreement, C2C Advanced Systems will be the exclusive partner for the promotion, deployment, hardware integration, user training, support, software upgrades and lifecycle sustainment of Kilo Solutions Limited's maritime simulation software for the Indian Navy, Indian Coast Guard and other Government maritime organisations in India.

Under the framework of the Alliance MoU, C2C Advanced Systems will undertake system integration, installation, commissioning, user and instructor training, documentation, warranty services, licence management, Annual Maintenance Contracts (AMC) and lifecycle support activities within India, ensuring responsive in-country support for Indian defence customers. The collaboration will also provide a framework for development of Indian Maritime Domain Specific training content, operational scenarios, harbour and port databases, vessel libraries and customised training solutions aligned with the requirements of Indian maritime forces and agencies.

As part of their long-term vision, the companies have established a pilot Offshore Development Centre (ODC) in India to support localisation, customer-specific enhancements, maritime scenario development, training content creation, software customisation and lifecycle support activities. The initiative is expected to strengthen capabilities and focus on progressive value addition in the field of region-specific future maritime simulation solutions.

Management Commentary

Commander LSS Narendra, Chief Operations Officer, C2C Advanced Systems, said:

“Through this Alliance, we aim to deliver world-class portable maritime simulation capabilities backed by Indian integration, training, support and sustainment infrastructure. Our focus is on enabling advanced training outcomes while building long-term capability within India.”

Mr. Andy Parkin, Managing Director, Kilo Solutions Limited, said:

“We are delighted to formalise our relationship with C2C Advanced Systems as our exclusive partner for the Indian Defence and Government sector. Their defence domain expertise, customer focus and technical capabilities make them an ideal partner to support maritime training modernisation initiatives in India.”

For Further Information on the Company,

Please visit: <https://c2c-as.com/>

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