

November 11, 2025

To,
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot No. C/1
G Block, Bandra-Kurla Complex, Bandra (E)
Mumbai – 400 051

Symbol: BSE

ISIN: INE118H01025

Sub: Revised Investor Presentation – Q2 FY26 (H1 FY 26)

Dear Madam/Sir,

With reference to above captioned subject, please find attached herewith revised Investor Presentation – Q2 FY26 (H1 FY 26).

This intimation is also being made available on the website of the Company at www.bseindia.com

This is for your information and record.

Thanking you,

Yours faithfully,

For BSE Limited

Vishal Bhat
Company Secretary & Compliance Officer
ACS- 41136

Encl: a/a

150

Years of Dedicated
Service to the Nation



INVESTOR PRESENTATION H1 FY26



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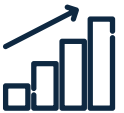
1. About BSE



2. Business





3. Key Growth Drivers & Other Initiatives




4. Financial Highlights & Investor Information

Board of Directors



Name	Bio
 <p>Prof. Subhasis Chaudhuri</p> <p>Chairman (Public Interest Director)</p> <p>On BSE Board since 2022</p>	<ul style="list-style-type: none"> ■ Former Director of IIT Bombay and K.N. Bajaj Chair Professor, Dept. of Electrical Engineering ■ He has 110 journal publications and over 240 conference presentations, has authored 7 monographs and 13 National/International Patents

 <p>Justice Shiavax Jal Vazifdar</p> <p>Public Interest Director</p> <p>On BSE Board since 2022</p>	<ul style="list-style-type: none"> ■ Retired Chief Justice of the Punjab & Haryana High Court ■ Practiced as advocate in the Bombay High Court ■ Appointed Additional Judge of High Court in 2001
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Name	Bio
 <p>Shri Sundararaman Ramamurthy</p> <p>Managing Director & CEO</p> <p>Took charge in Jan 2023</p>	<ul style="list-style-type: none"> ■ Diverse experience of 40+ years in Indian capital market and banking sectors ■ Prior to joining BSE, he was the MD & COO in Indian arm of Bank of America ■ Senior member of NSE since its inception, where he was responsible for significant transformation of the Indian capital markets for over 20 years

 <p>Dr. Padmini Srinivasan</p> <p>Public Interest Director</p> <p>On BSE Board since 2023</p>	<ul style="list-style-type: none"> ■ Faculty in the Finance and Accounting Area at the Indian Institute of Management, Bangalore (IIMB) ■ Chairperson Centre for Corporate Governance and Citizenship. ■ PhD from the National Law School of India, Fellow member of the ICAI, and an Associate Member of the ICSI
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Board of Directors

Name	Bio
 Shri Shamanna Balasubramanya Public Interest Director On BSE Board since 2025	<ul style="list-style-type: none">■ Over 38 years of international experience with expertise in solution implementation and management across■ BE in Mechanical Engineering from University of Mysore and Master of Technology in Industrial Management from IIT Madras■ Previously worked with Tata Consultancy Services Limited and PSI Data Systems
 Shri Jagannath Mukkavilli Shareholder's Director On BSE Board since 2024	<ul style="list-style-type: none">■ Former Managing Director of Life Insurance Corporation of India■ Under his stewardship, the South-Central Zone scripted newer heights in New Business growth■ Previously served as MD & CEO of LIC (Lanka) Ltd., Colombo, Sri Lanka between 2009 and 2013

Name	Bio
 Shri Rajiv Bansal Public Interest Director On BSE Board since 2025	<ul style="list-style-type: none">■ Former Secretary, Ministry of Civil Aviation, with a distinguished career in key government ministries and regulatory bodies, including roles in Petroleum, IT, Energy, and Heavy Industries■ Led major initiatives in M&A, disinvestment, digital transformation, and public sector reforms;■ Served as CMD of Air India and held board positions in top PSEs like ONGC, GAIL, and BHEL.

Key Management Personnel

Name	Designation
Shri Sundararaman Ramamurthy	• Managing Director & CEO
Shri Sunil Ramrakhiani	• Chief Business Officer
Smt. Radha Kirthivasan	• Head of Listing and SME
Shri Ketan Jantre	• Head Trading Operations
Shri Vivek Garg	• Head-Trading Development
Shri Vishal Bhat	• Company Secretary
Shri Shailesh Jain	• Head Legal

Name	Designation
Sushri Kamala K.	• Chief Regulatory Officer
Shri Deepak Goel	• Chief Financial Officer
Shri Viral Davda	• Chief Information Officer
Shri Ramesh Gurram	• Chief Information Security Officer
Shri Khushro Bulsara	• Chief Risk Officer
Shri Vivek Jain	• Chief of Staff and HR Strategy
Shri Prahlad Salian	• Head- Corporate Communications

BSE at a Glance



**Market Capitalization of
BSE Listed Companies**
USD 5.27 trillion



**Registered
Investors**
223 million+



**Equity Cash
ADTV**
Rs. 75,837 million



**EQD - Highest Single
Day T/o**
Rs. 723 trillion



**EQD – Total Contracts
Traded**
11.41 billion



**EQD Average Daily
Turnover**
Rs. 148 trillion



**Mutual Funds
Registered**
48



**Funds
Mobilized**
Rs. 15.21 Trillion



**Cities
covered**
721



**Mutual Fund
Distributors**
81,805



**Mutual Funds
Orders**
383.9 million



**Mutual Fund
Order Value**
Rs. 5.32 Trillion



**Members
Registered**
1,256



**Consolidated EPS –
H1 FY26**
Rs. 26.36



**Cons. Net Worth –
H1 FY26**
Rs. 52,108 million



**Cons. Revenue –
H1 FY26**
Rs. 21,840 million

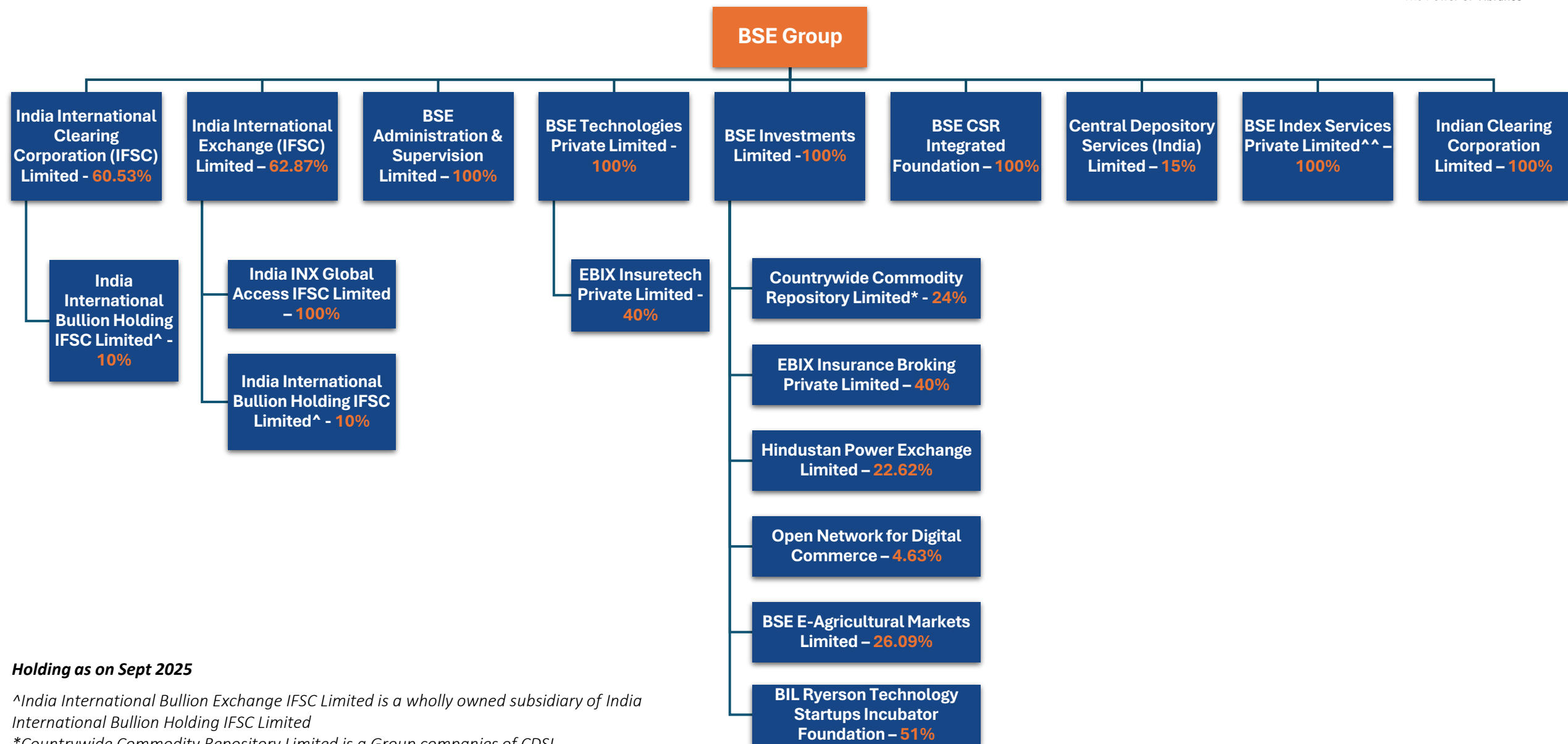


**Cons. EBITDA –
H1 FY26**
Rs. 10,833 million



**Cons. Net Margin –
H1 FY26**
50%

BSE Group



Holding as on Sept 2025

^India International Bullion Exchange IFSC Limited is a wholly owned subsidiary of India International Bullion Holding IFSC Limited

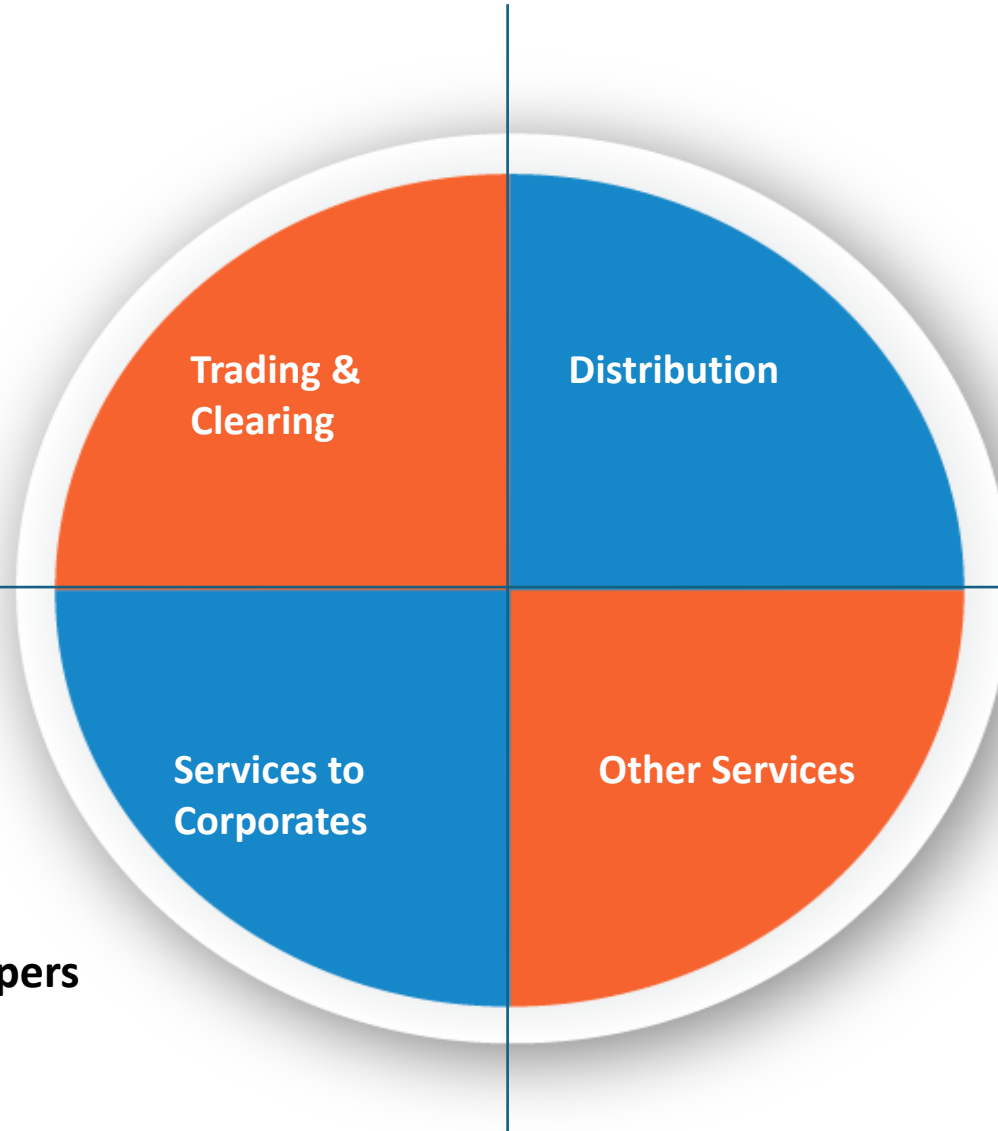
*Countrywide Commodity Repository Limited is a Group companies of CDSL

^^ BSE Index Services Private Limited (Formerly known as Asia Index Private Limited)

Diversified Lines of Business ..

- Equity
- Debt
- Equity Derivatives
- Currency Derivatives
- Commodity Derivatives
- SME & Startups
- Interest Rate Futures
- Spot Markets

- Equity Listing
- Listing of Debt Securities
- ETF Listing
- Listing of Commercial Papers

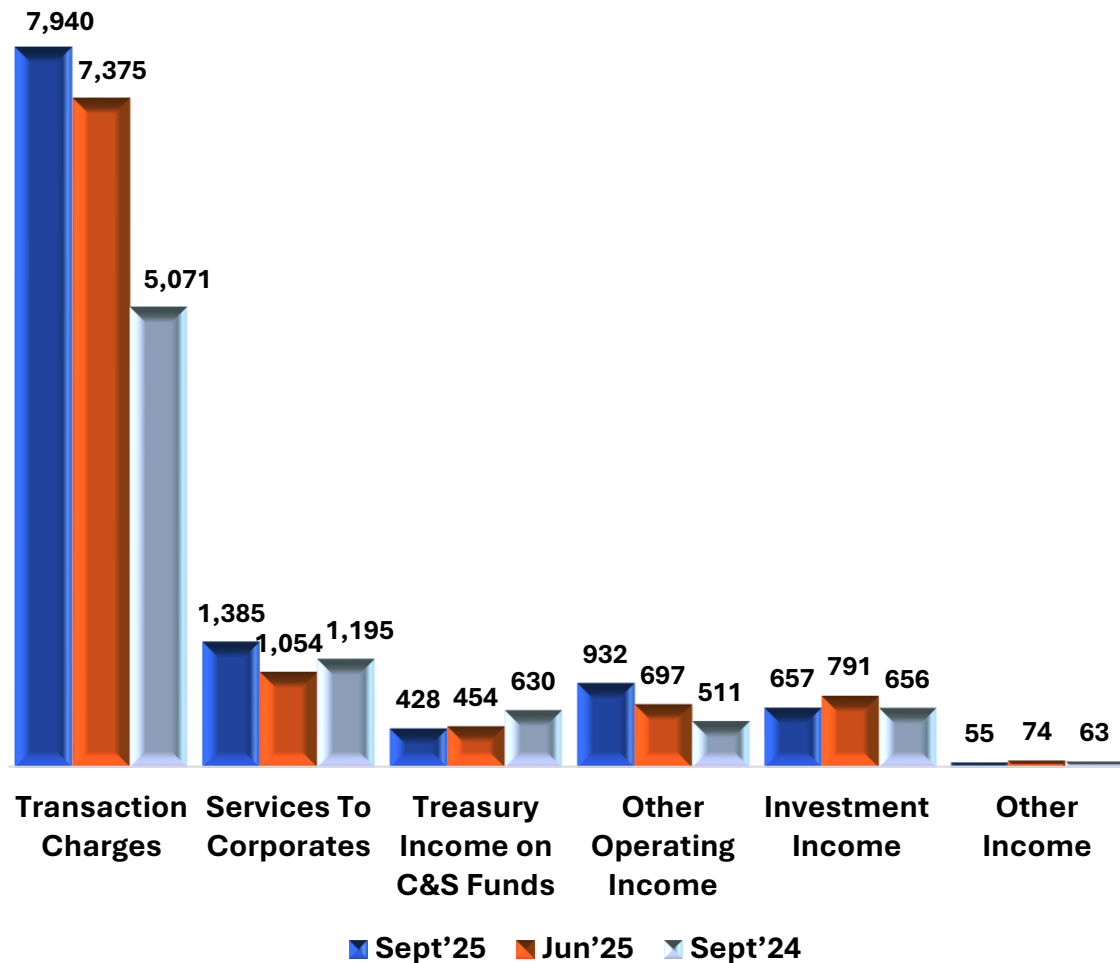


- Mutual Funds
- Book-building services for IPO
- Offer to Buy
- Offer for Sell
- New Bond platform
- Insurance

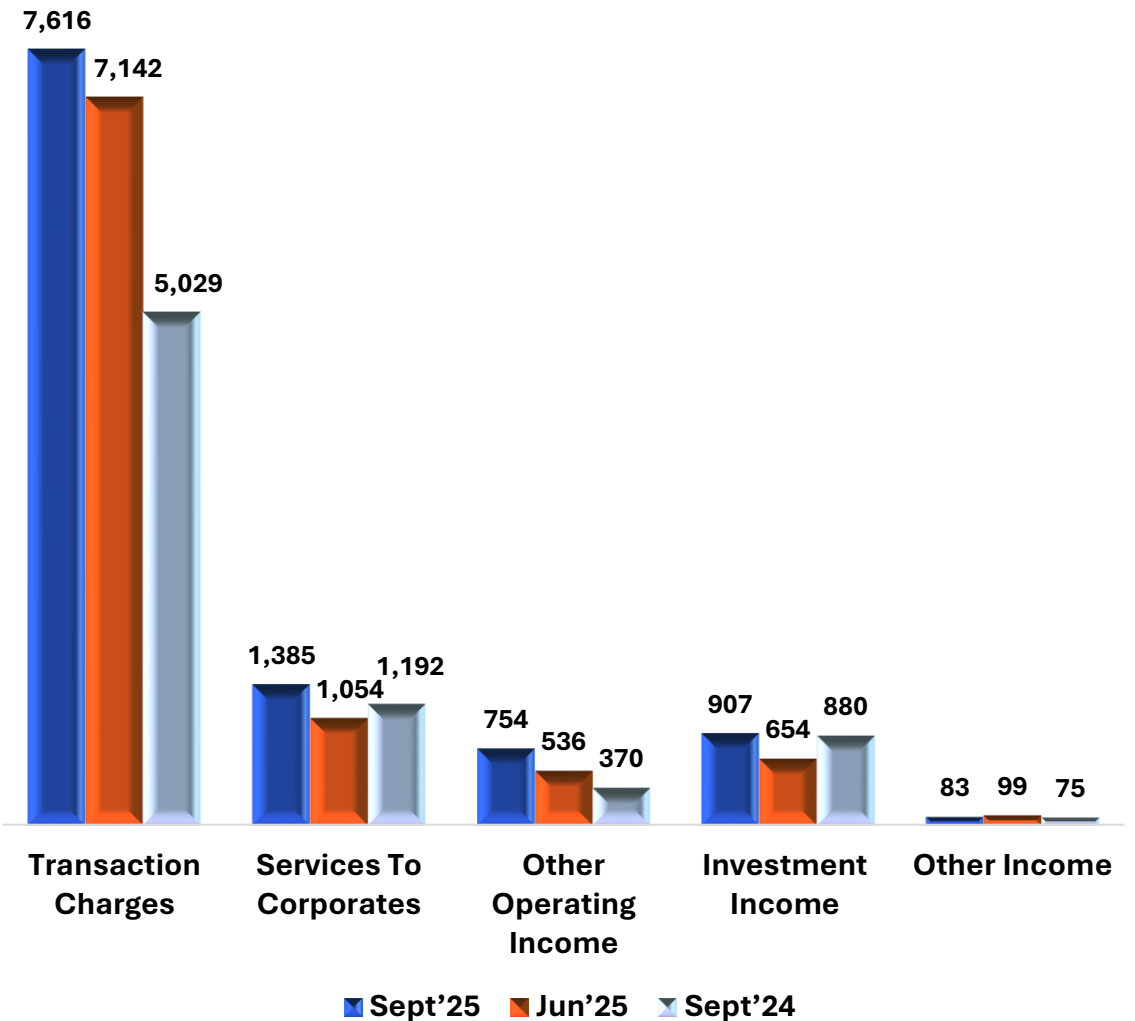
- Data feed
- Index Services
- Software Services

..Reflected in Revenue Stream

Consolidated (₹ Mn)



Standalone (₹ Mn)





1. About BSE



2. Business



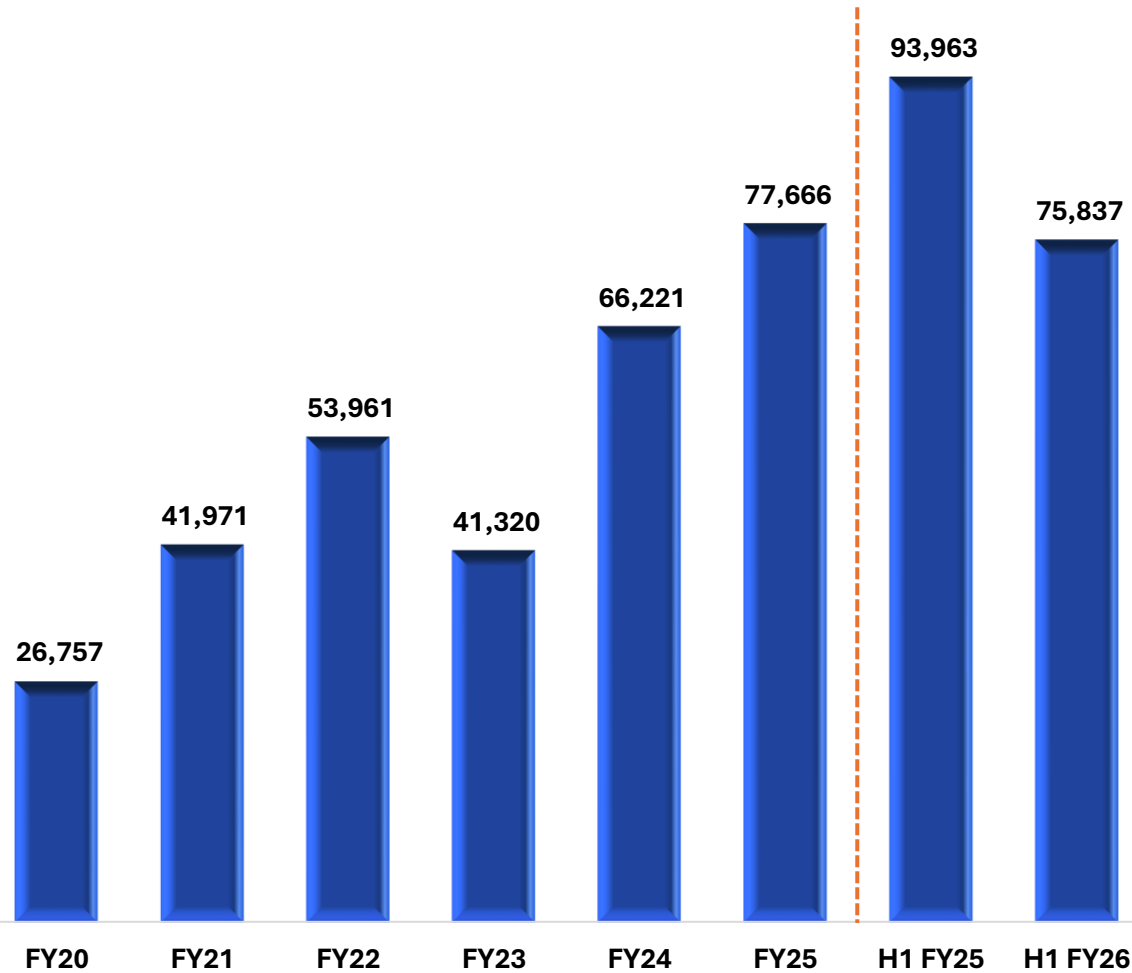
3. Key Growth Drivers & Other Initiatives



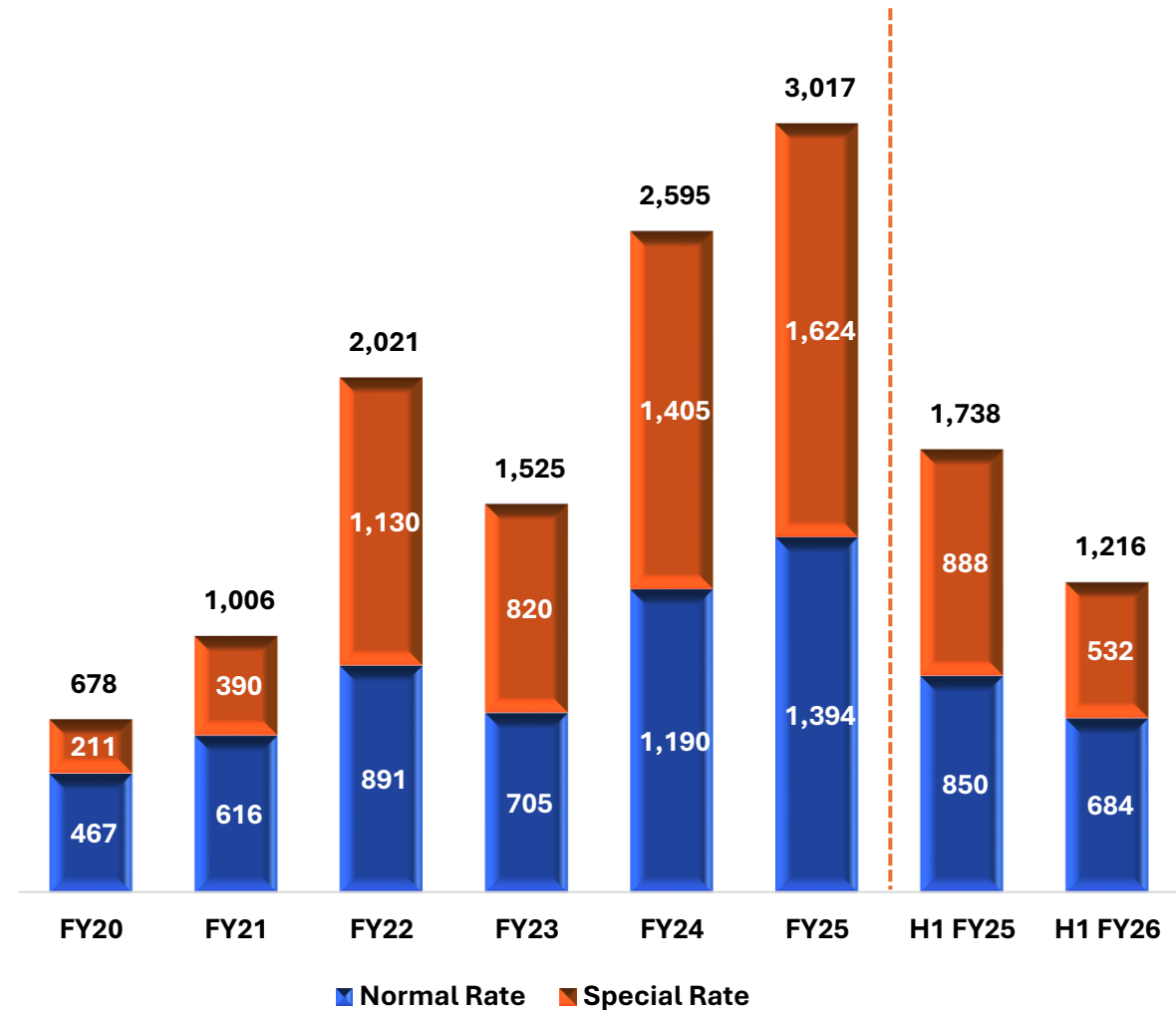
4. Financial Highlights & Investor Information

Equity Cash - Performance

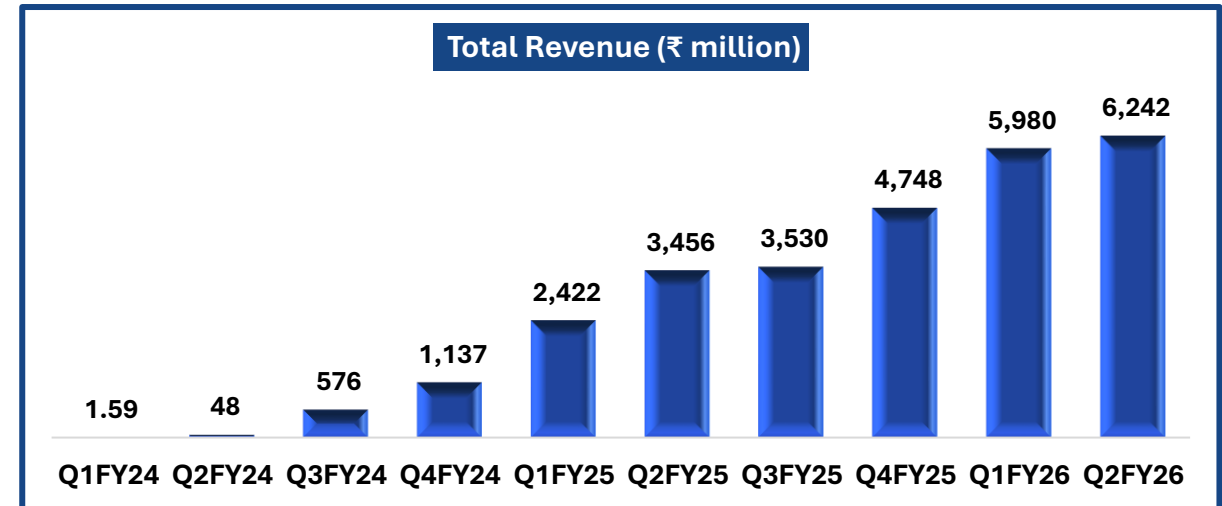
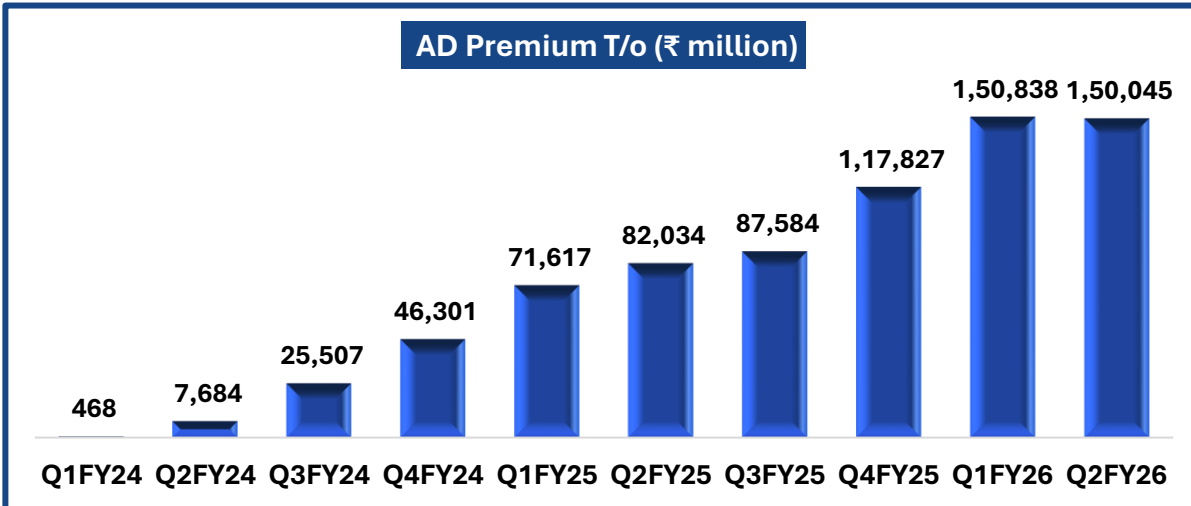
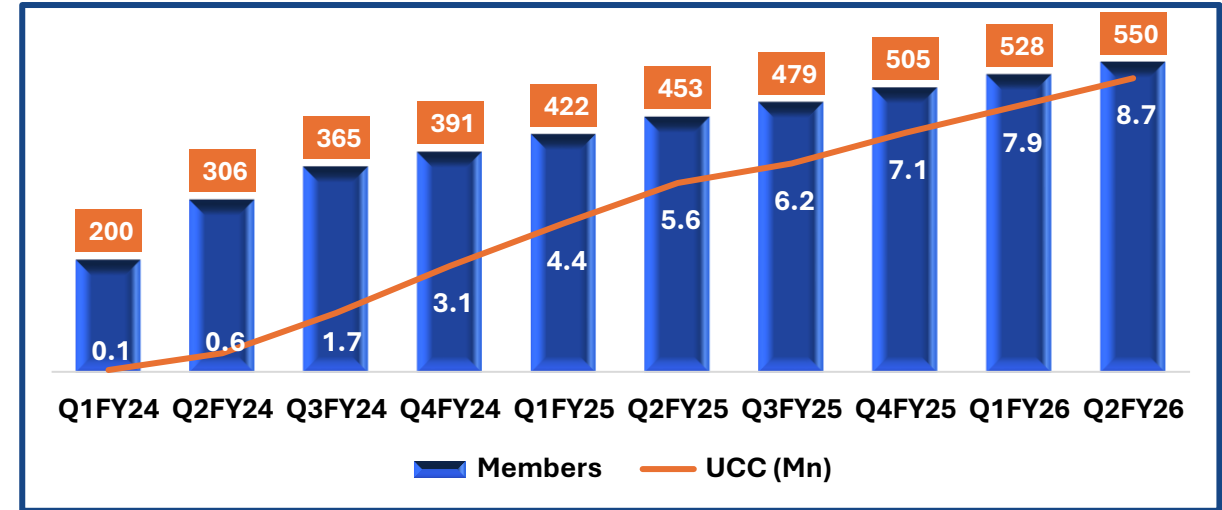
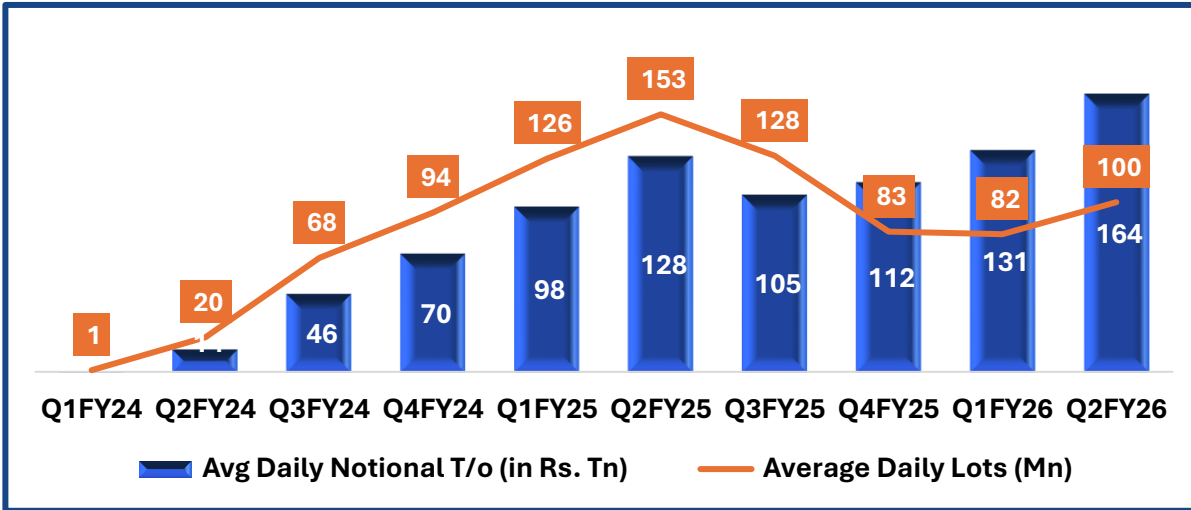
Average Daily Turnover (₹ million)



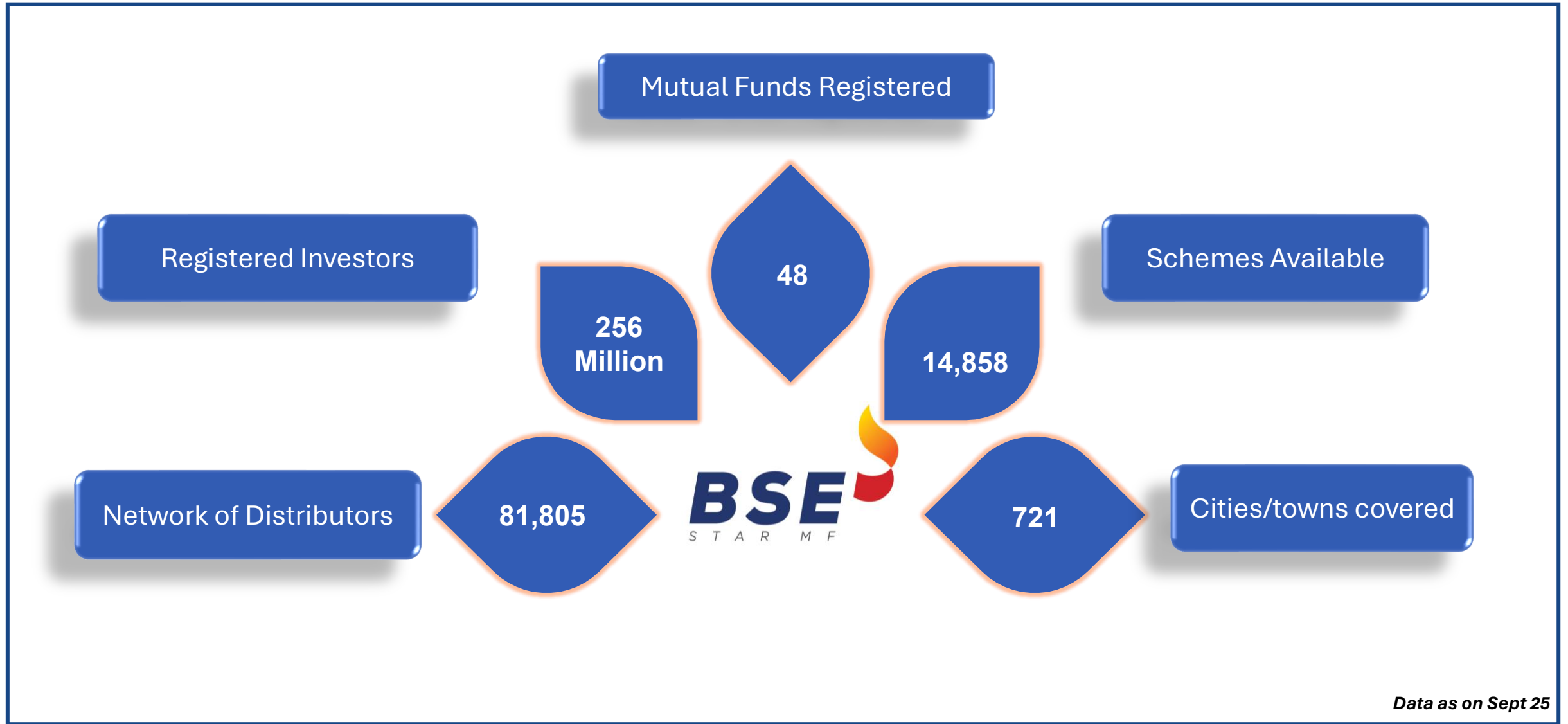
Transaction Charges Income (₹ million)



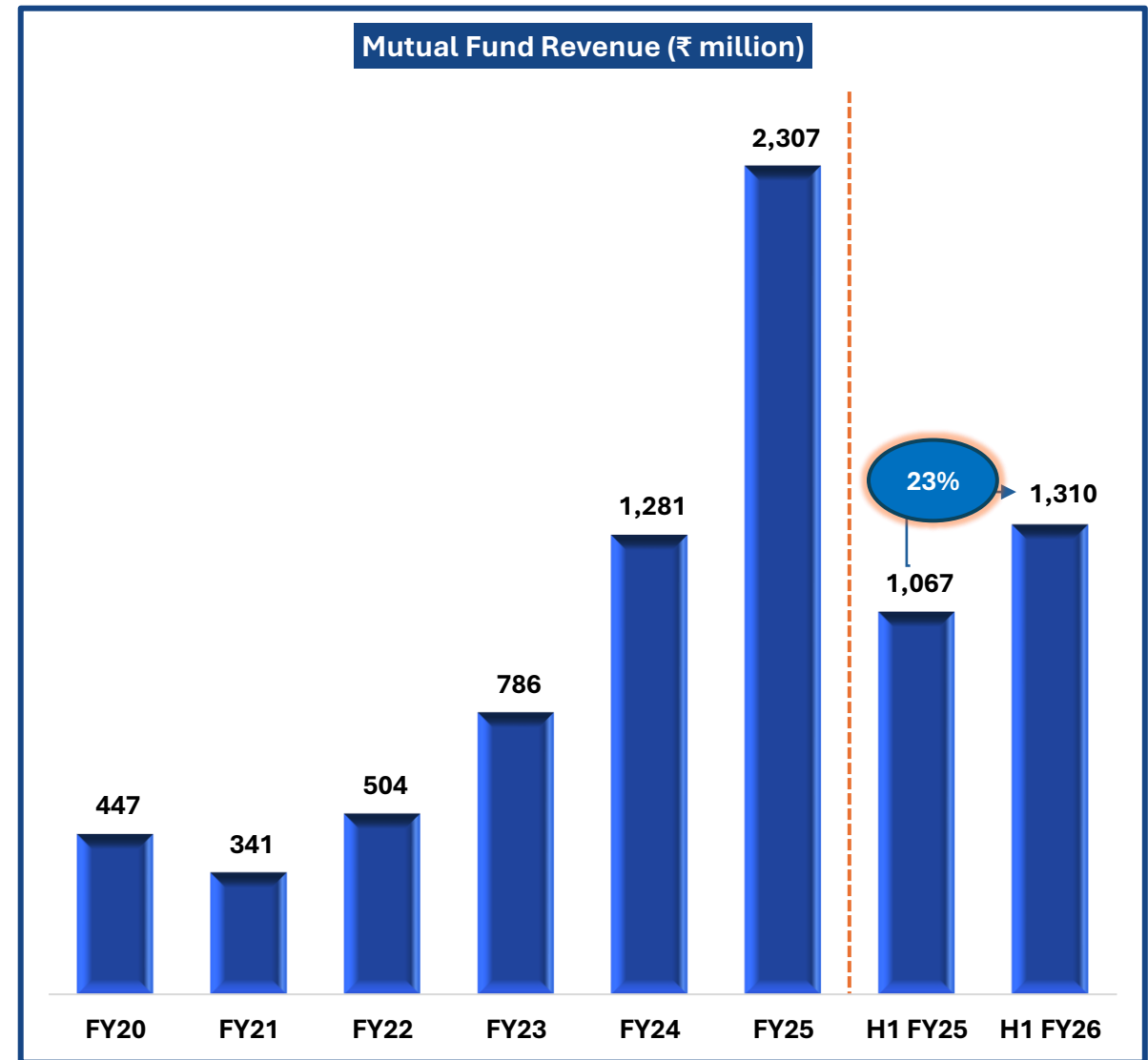
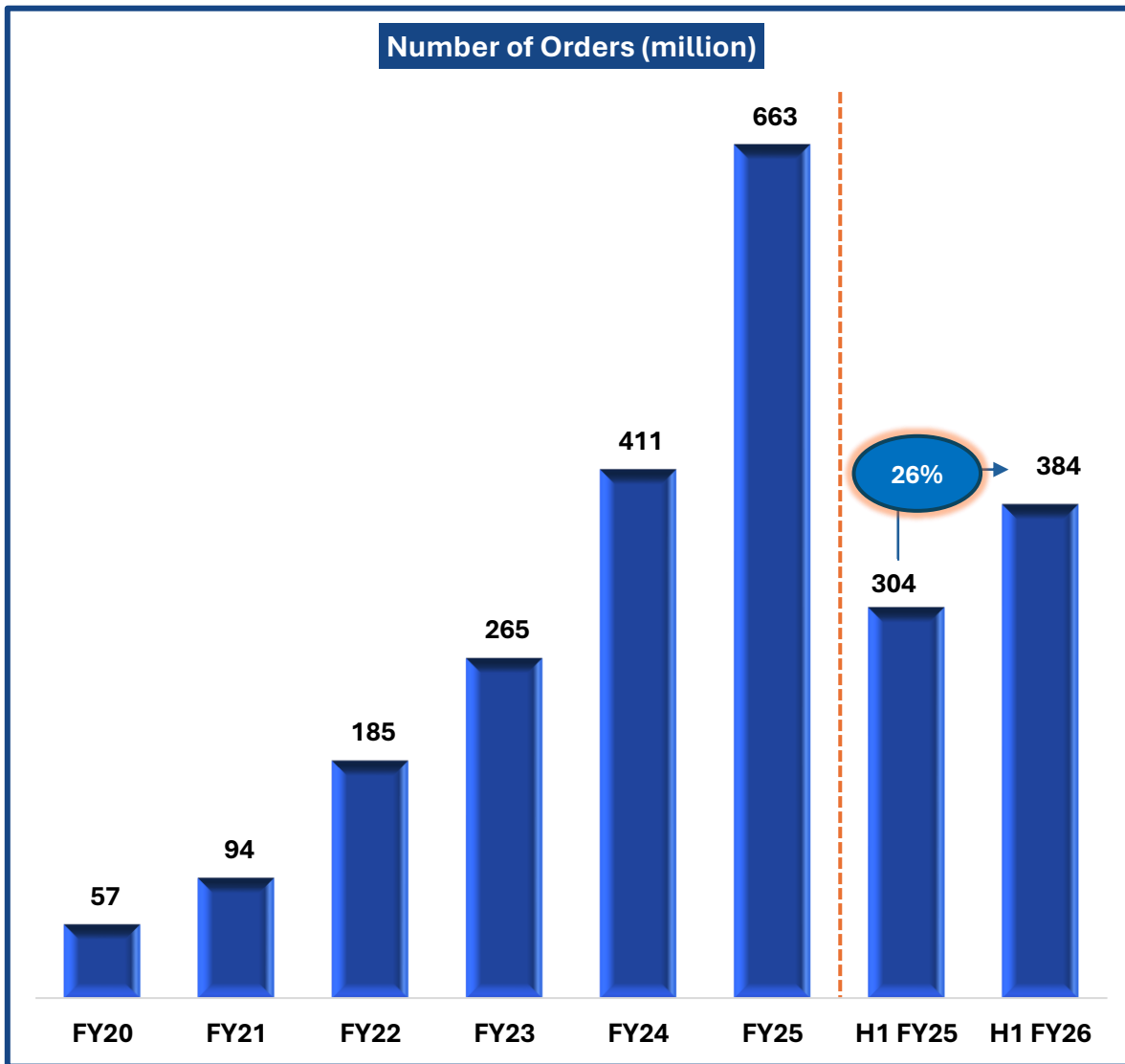
Equity Derivatives - Performance



BSE StAR Mutual Fund Platform – Pan-India Reach & Coverage

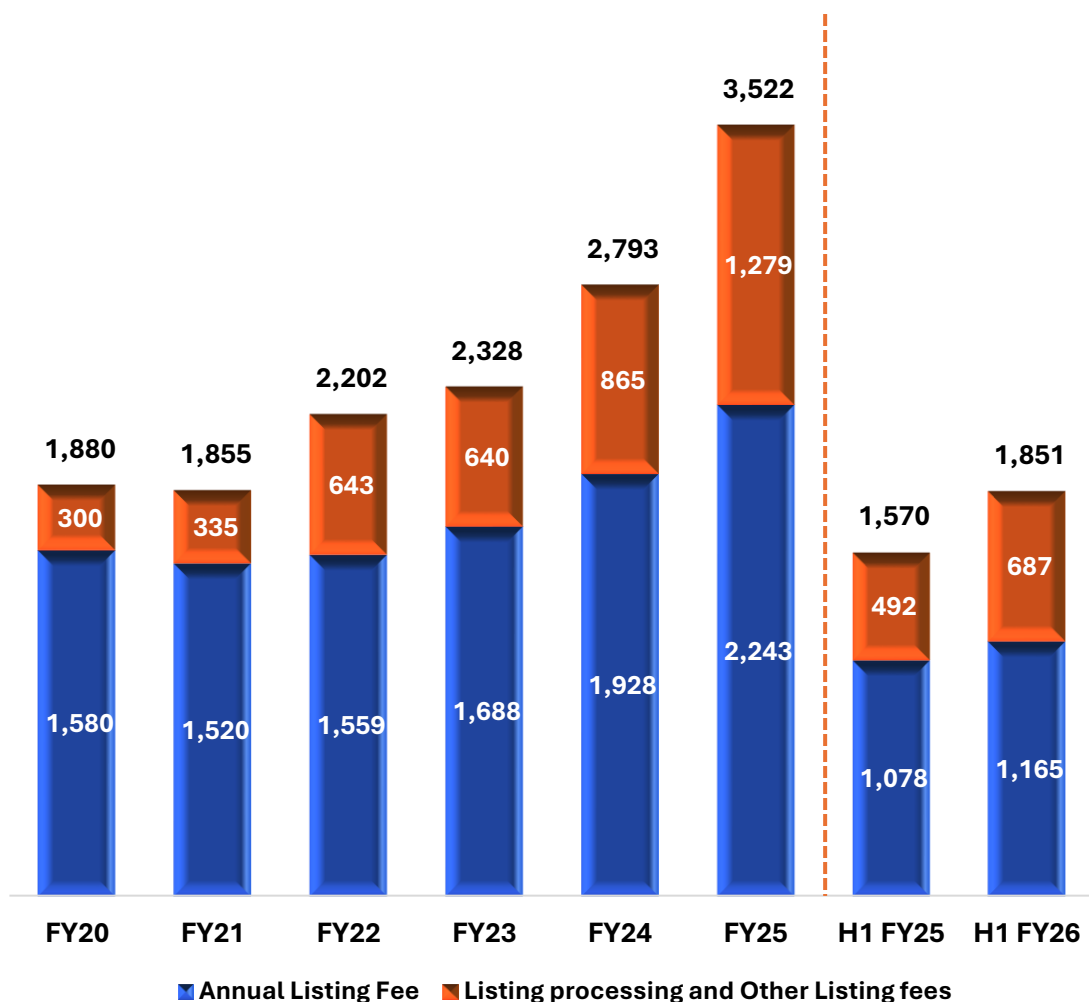


BSE StAR Mutual Fund Platform – Performance

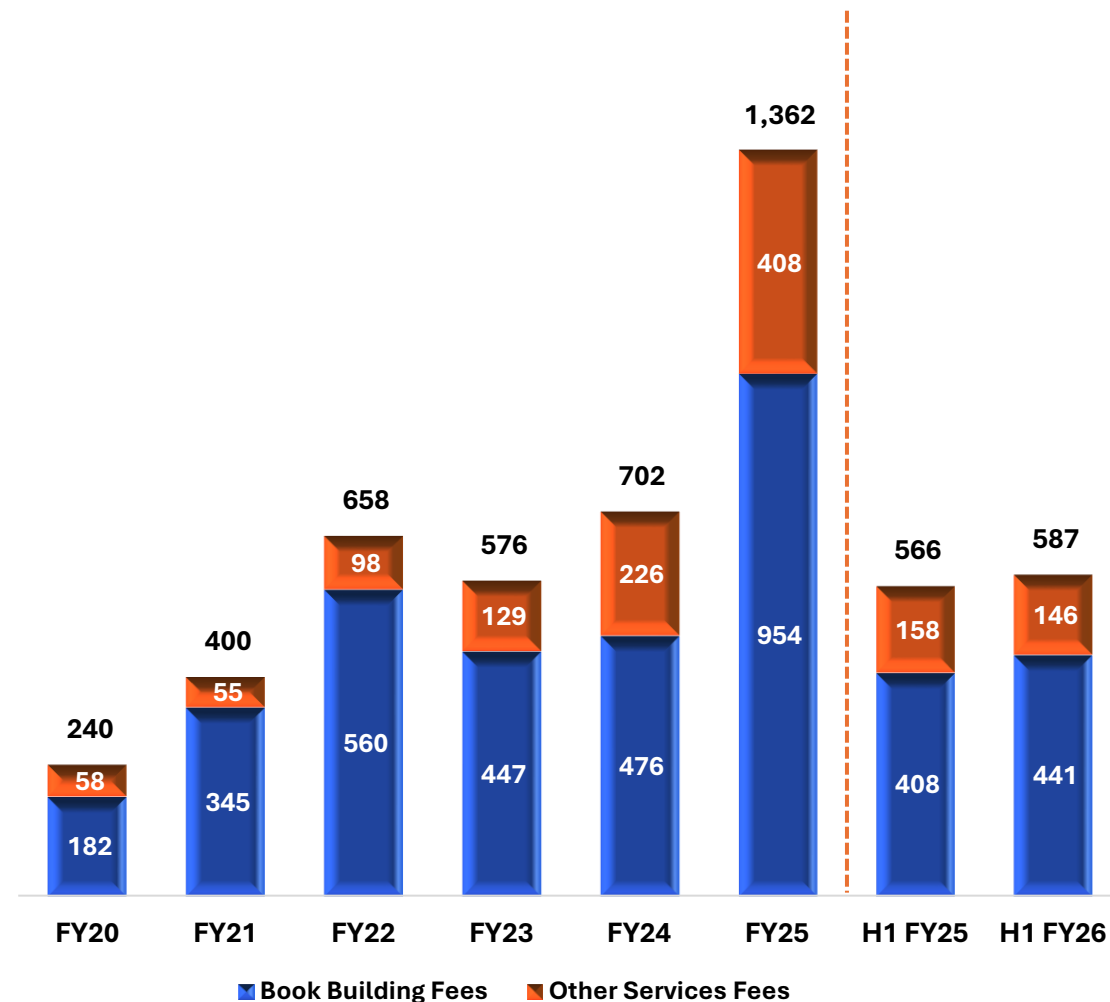


Services to Corporates - Performance

Listing Related Income (₹ million)



Book Building & Other Services (₹ million)



Indian Clearing Corporation Limited (ICCL)

ICCL, a wholly-owned subsidiary of BSE Ltd., was established in 2007. Recognized by Securities and Exchange Board of India (SEBI) under the Securities Contracts Regulations (2018), ICCL serves as the clearing corporation for BSE, managing Collateral, Risk Management, Clearing, and Settlement functions.

Quantitative Reforms

Upgraded Real-Time Risk Management System for Equity & Derivatives

Trades/Second per member per client improved: 9x (3,000 → 27,000), enabling faster trade processing

Daily Trade capacity scaled: Equity: 2 Cr → 10 Cr & Derivatives: 4 Cr → 9 Cr

Focus on Quality

ISO 22301 (Business Continuity) & ISO 27001 (Information Security)

AAA credit ratings (India Ratings & Care Ratings)

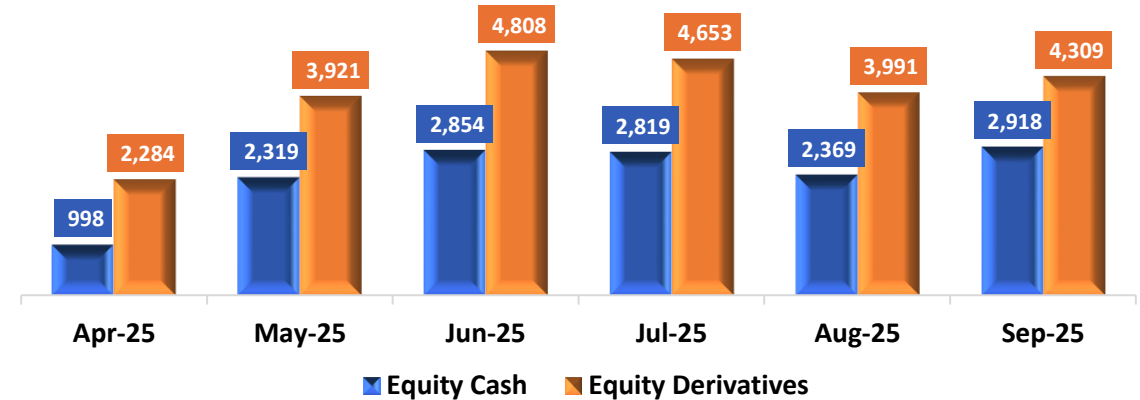
Upgrading Enterprise Risk Management (ERM) for unified risk oversight

Member-Centric Approach

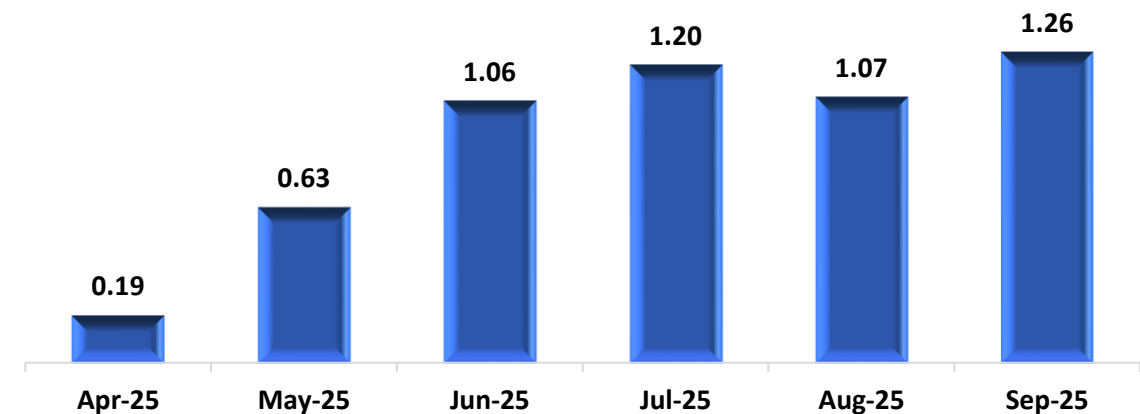
Engaged 160+ members to strengthen ecosystem

Conducted webinars for operational ease & inclusive growth

Segment Wise – Monthly Settled Turnover in Rs. billion

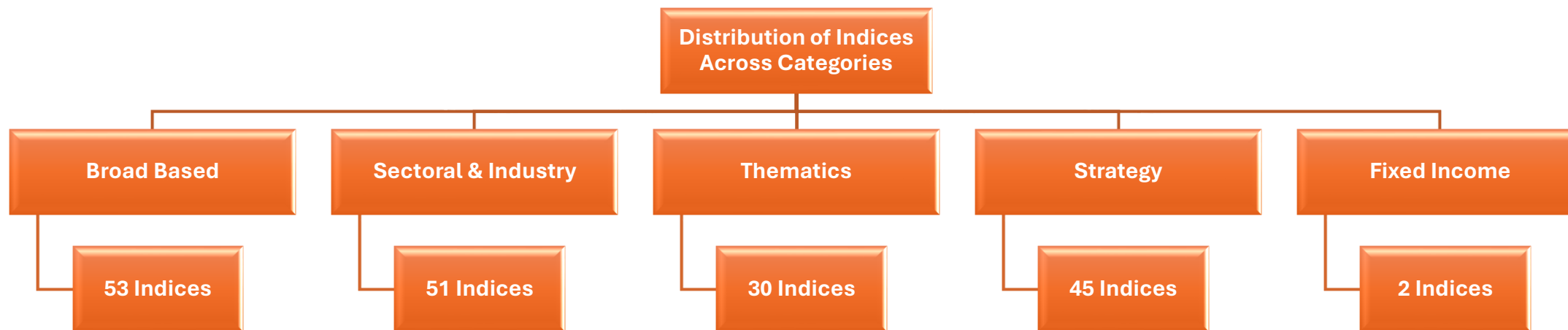


Equity Derivatives – Number of Contracts Settled (in Bn)



BSE Index Services Private Limited

BSE Index Services Pvt. Ltd. (formerly Asia Index Pvt. Ltd) is a wholly owned subsidiary of BSE Ltd. Its flagship index, which is also the oldest in India, the SENSEX, is one of the most popular barometers of the Indian economy, reflecting the performance of 30 of the most well established and financially sound companies listed on the exchange



Solutions & Offerings

- **Product offerings:** Customized index solutions as well as licensing and subscription of our index data
- **Other Services:** Provide iNAV calculation solution for ETFs
- **Host of indices:** We have 180+ indices across broad, sectoral, thematic, strategic equity indices and fixed income indices
- **Total AUM:** INR 11.12 Lakh Crores tracked by passive products and active benchmarking
- **Passive products:** 72 Passive Products tracking 22 indices with an AUM of INR 2.54 Lakh Crores linked to it

Key Highlights

- **Strategic transition:** BISPL became a wholly owned subsidiary w.e.f 1st June 2024
- **Client acquisition:** Addition of 150+ clients post takeover
- **Product innovation:** Launch of 32+ new indices post acquisition
- **Sustained growth:** 80% increase in Revenue from core Index Operations
- **Regulatory Compliance:** Received authorization for Financial Benchmark Administration from RBI
- **Awards and Recognition:** Awarded with “Index Provider of the Year” 2025 by Futures and Options World

BSE @ International Financial Hub

INDIA INX

A well-diversified portfolio of financial services and products to compete internationally

Equity Index Derivatives

Debt

Corporate Bonds

Equity Stock Derivatives

Foreign Currency Bonds

Sovereign Bonds

Commodity Derivatives

Masala Bonds

Colocation Services

Currency Derivatives

Sustainable Bonds

Real Time Data

w.e.f. 3rd February 2025, Monday – Sensex Futures & Options will be available for trading at India INX

Month	Total Trades	Total Contracts	Value (\$ Mn)
Apr-25	2,621	3,462	269
May-25	3,708	4,551	371
Jun-25	3,514	4,968	409
July-25	3,519	5,021	415
Aug-25	2,919	4,341	353
Sept-25	2,149	3,691	302

INDIA INX – Global Access

Access to 135+ global exchanges and products across the US, Asia-Pacific and Europe, via a single integrated terminal

100 % subsidiary of India INX, a subsidiary of BSE Ltd

Invest in more than 30,000 stocks across 33 countries and more than 80 global portfolios of renowned international portfolio managers with a minimum of \$100

Month	Companies	Total Trades	Value (\$ Mn)
Apr-25	535	12,611	432
May-25	515	15,519	447
Jun-25	561	15,774	323
July-25	790	23,445	487
Aug-25	677	21,582	429
Sept-25	840	25,088	399



1. About BSE



2. Business

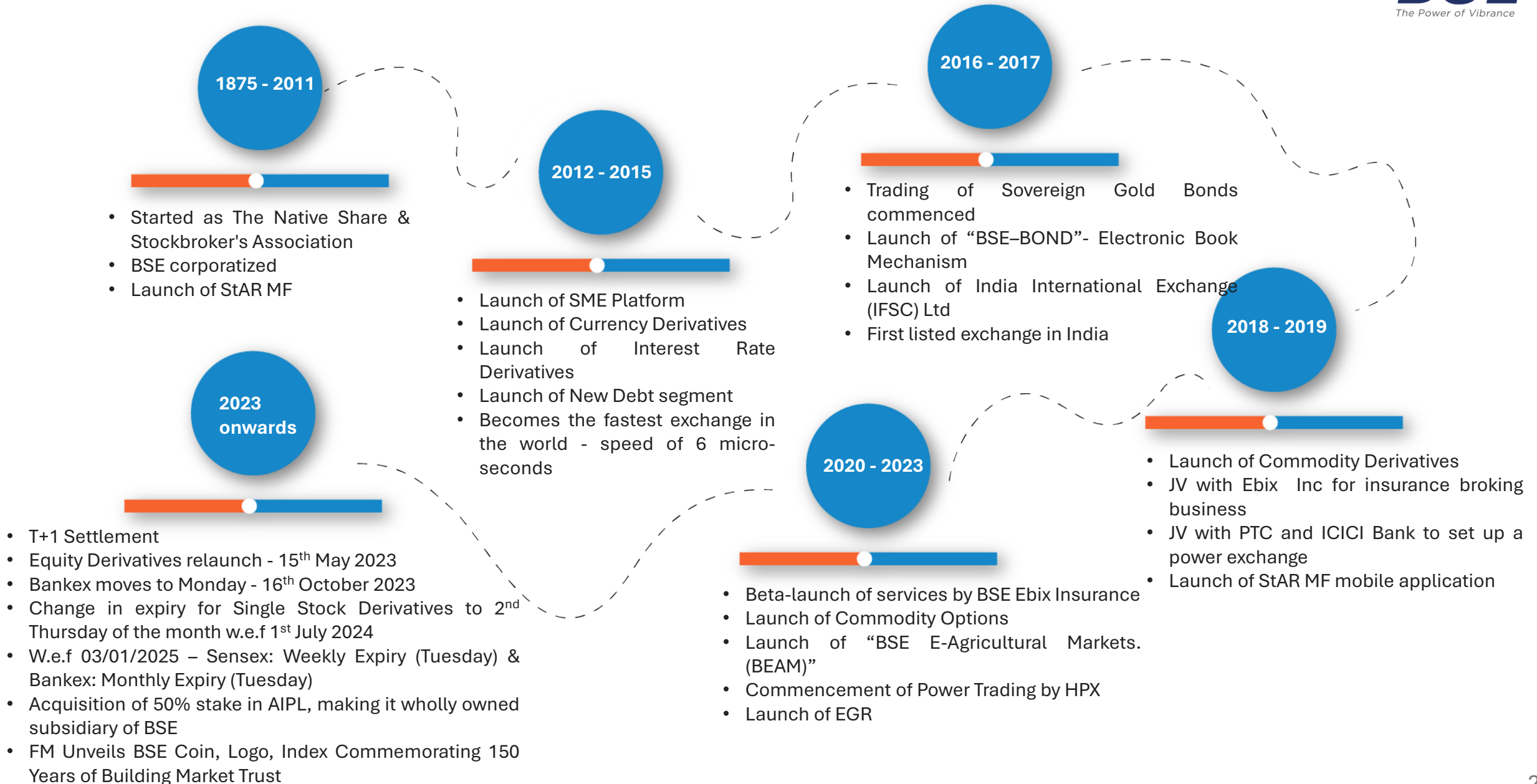


3. Key Growth Drivers & Other Initiatives



4. Financial Highlights & Investor Information

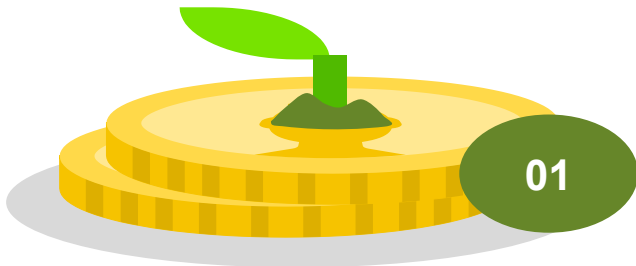
Key Milestones – The transformation over time



Key Growth Drivers – Existing Business

Trading Segments

- Focussed to increase market-share across all segments
- Market is growing vastly in terms of number of registered investors and turnover
- Increasing disposable household incomes and preference for financial savings – an advantage
- Focus on innovation and launch of unique products across segments



Mutual Fund

- Savings in cost and convenience
- Strong network of intermediaries
- Good network connectivity across country
- Increasing household incomes and financial savings
- StAR MF Plus - a premium platform for distributors and advisors
- Supports Demat & Non-Demat transactions
- Purchase/Redeem/SIP/Switch Mutual Funds without filling lengthy forms



Platform Services

- Expansion of services from current e-platforms like book-building for IPO, Offer to Buy, Offer for Sell, New Bond platform, etc.
- Leadership position in Fund-raising for India Inc. across all segments including Equity, Bonds, Commercial papers etc.





1. About BSE



2. Business



3. Key Growth Drivers & Other Initiatives



4. Financial Highlights & Investor Information

Integrated Business Model

Multiple contact points with members and market participants provides the ability to generate revenue from multiple levels of the business



1	Transaction Charges	<ul style="list-style-type: none"> ■ To an extent linked to Market Activity 	<ul style="list-style-type: none"> ■ Linked to market activity levels and household savings and investments
2	Treasury Income on Clearing and Settlement Funds	<ul style="list-style-type: none"> ■ Linked to Market Activity to an Extent 	<ul style="list-style-type: none"> ■ Linked to interest rates and, to an extent, market activity since that would lead to more margin being deposited by members
3	Other Securities Services	<ul style="list-style-type: none"> ■ Recurring 	<ul style="list-style-type: none"> ■ Primarily consists of charges recovered from members for network connectivity
4	Services to Corporates	<ul style="list-style-type: none"> ■ Recurring 	<ul style="list-style-type: none"> ■ Mostly derived from listing income that is not impacted by market activity ■ Dependent on number of listed entities and hence is a recurring revenue stream ■ Potential for increase if amount charged is increased
5	Data Dissemination Fees	<ul style="list-style-type: none"> ■ Recurring 	<ul style="list-style-type: none"> ■ Impacted primarily due to level of subscriptions and revision in pricing policies ■ Contributes only 4-5% in India compared to 10-25% in developed markets
6	Income From Investments and Deposits	<ul style="list-style-type: none"> ■ Recurring 	<ul style="list-style-type: none"> ■ Linked to investment yields
7	Other Income	<ul style="list-style-type: none"> ■ Recurring 	<ul style="list-style-type: none"> ■ Mostly derived from rent and training institute etc., which are stable sources of income

Consolidated Profit & Loss

(₹ in million)

Sr. No.	Particulars	Sept'25 Quarter	Jun'25 Quarter	Sept'24 Quarter	H1 FY 2025-26	H1 FY 2024-25	FY 2024-25	FY 2023-24
1	Transaction Charges	7,940	7,375	5,071	15,315	9,072	20,299	7,089
2	Treasury Income on Clearing and Settlement Funds	428	454	630	882	1,250	2,178	1,840
3	Services To Corporates	1,385	1,054	1,195	2,439	2,147	4,900	3,497
4	Other Operating Income	932	697	511	1,628	957	2,197	1,285
5	Revenue From Operations (1+2+3+4)	10,684	9,580	7,407	20,263	13,426	29,573	13,711
6	Investment Income	657	791	656	1,448	1,274	2,547	1,971
7	Other Income	55	74	63	129	106	243	277
8	Total Income (5+6+7)	11,395	10,445	8,126	21,840	14,806	32,363	15,960
9	Employee benefits expenses	709	700	561	1,409	1,128	2,366	1,991
10	Technology expenses	478	499	410	977	785	1,643	1,373
11	Regulatory Contribution	1,467	1,163	1,127	2,630	2,074	4,105	2,369
12	Clearing and settlement expenses	633	555	1,083	1,188	1,959	3,481	1,331
13	Other Expenses	489	408	343	896	772	2,082	1,891
14	Depreciation Expense	325	269	291	593	530	1,130	949
15	Total Operating Expenses (9+10+11+12+13+14)	4,100	3,593	3,815	7,693	7,248	14,806	9,904

Consolidated Profit & Loss (cont'd)

(₹ in million)

Sr. No.	Particulars	Sept'25 Quarter	Jun'25 Quarter	Sept'24 Quarter	H1 FY 2025-26	H1 FY 2024-25	FY 2024-25	FY 2023-24
16	Profit Before Contribution to core settlement guarantee fund (8-15)	7,296	6,851	4,311	14,147	7,558	17,557	6,056
17	Contribution to core settlement guarantee fund	106	0	2	106	2	900	917
18	Profit Before Tax, Exceptional Items And Share Of Associates (16-17)	7,190	6,851	4,310	14,041	7,556	16,657	5,139
19	Exceptional Item – (net of tax of ₹ 391)	0	0	0	0	0	0	3,675
20	Share of profits From Associates	200	163	244	363	471	826	718
21	Tax Expenses	1,820	1,752	1,108	3,571	1,958	4,312	1,844
22	Net Profit from continuing operations (18+19+20-21)	5,570	5,262	3,445	10,833	6,069	13,171	7,688
23	Profit from discontinued operation	0	120	13	120	32	53	30
24	Net Profit from total operations (22+23)	5,570	5,382	3,458	10,952	6,101	13,223	7,718
25	Net Profit Excluding exceptional item & discontinued operations (24-23-19)	5,570	5,262	3,445	10,833	6,069	13,171	4,013
26	Net Profit Attributable To Shareholders	5,585	5,394	3,468	1,0979	6,118	13,259	7,784
27	Net Profit Attributable To Shareholders (Ex. exceptional item & discontinued operations)	5,585	5,275	3,455	10,859	6,086	13,206	4,079
28	Operating EBITDA Including Core SGF	6,803	6,255	3,881	13,058	6,705	14,997	3,839
29	Operating EBITDA Margin Including Core SGF (28/5 in %)	64%	65%	52%	64%	50%	51%	28%
30	Operating EBITDA Excluding Core SGF	6,909	6,255	3,883	13,164	6,707	15,897	4,757
31	Operating EBITDA Margin Excluding Core SGF (30/5 in %)	65%	65%	52%	65%	50%	54%	35%
32	Net Profit Margin (Continuing Operations) (22/8 in %)	49%	50%	42%	50%	41%	41%	48%
33	Net Profit Margin (excluding exceptional item & discontinued operations) (25/8 in %)	49%	50%	42%	50%	41%	41%	25%

Standalone Profit & Loss

(₹ in million)

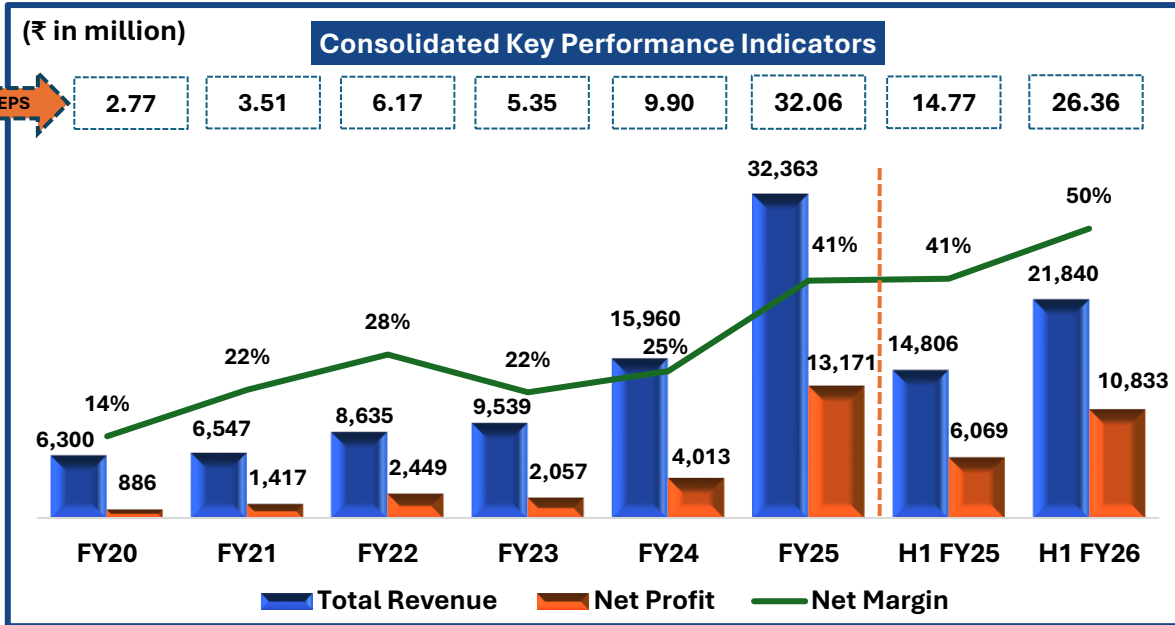
Sr. No.0	Particulars	Sept'25	Jun'25	Sept'24	H1 FY	H1 FY	FY	FY
		Quarter	Quarter	Quarter	2025-26	2024-25	2024-25	2023-24
1	Transaction Charges	7,616	7,142	5,029	14,758	8,692	19,499	5,820
2	Services To Corporates	1,385	1,054	1,192	2,438	2,138	4,885	3,499
3	Other Operating Income	754	536	370	1,290	721	1,681	891
4	Revenue From Operations (1+2+3)	9,754	8,731	6,591	18,485	11,550	26,064	10,210
5	Investment Income	907	654	880	1,560	1,375	2,769	2,368
6	Other Income	83	99	75	182	136	294	341
7	Total Income (4+5+6)	10,744	9,484	7,546	20,227	13,061	29,128	12,918
8	Employee benefits expenses	467	466	372	933	721	1,564	1,099
9	Technology expenses	475	504	413	979	833	1,665	1,635
10	Regulatory Contribution	1,466	1,162	1,125	2,629	2,071	4,103	2,362
11	Clearing and settlement expenses	873	707	1,244	1,580	2,261	3,897	2,066
12	Other Expenses	325	324	411	649	688	1,342	861
13	Depreciation Expense	272	219	233	491	422	905	750
14	Total Operating Expenses (8+9+10+11+12+13)	3,879	3,382	3,798	7,262	6,997	13,476	8,773

Standalone Profit & Loss (cont'd)

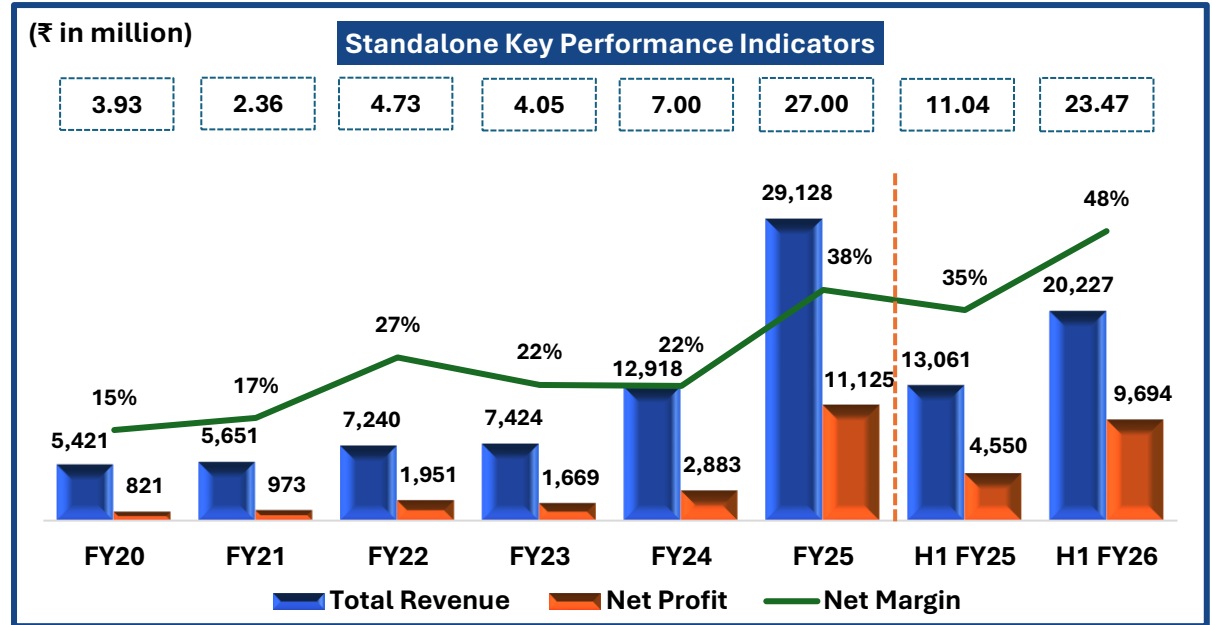
(₹ in million)

Sr. No.	Particulars	Sept'25 Quarter	Jun'25 Quarter	Sept'24 Quarter	H1 FY 2025-26	H1 FY 2024-25	FY 2024-25	FY 2023-24
15	Profit Before Contribution to core settlement guarantee fund (7-14)	6,864	6,101	3,749	12,966	6,065	15,652	4,145
16	Contribution to core settlement guarantee fund	106	0	2	106	2	900	0
17	Profit Before Exceptional Item and Tax (15-16)	6,758	6,101	3,747	12,860	6,063	14,752	4,145
18	Exceptional Item	0	159	0	159	0	0	5,042
19	Tax Expenses	1,614	1,577	930	3,191	1,513	3,627	1,653
21	Net Profit After Tax (17+18-19-20)	5,144	4,684	2,817	9,828	4,550	11,125	7,534
22	Net Profit After Tax excluding exceptional item & tax on it (17-19)	5,144	4,550	2,817	9,694	4,550	11,125	2,883
23	Operating EBITDA Including Core SGF	6,041	5,568	3,024	11,608	4,974	12,593	2,187
24	Operating EBITDA Margin Including Core SGF (23/4 in %)	62%	64%	46%	63%	43%	48%	21%
25	Operating EBITDA Excluding Core SGF	6,147	5,568	3,026	11,715	4,976	13,493	2,187
26	Operating EBITDA Margin Excluding Core SGF (25/4 in %)	63%	64%	46%	63%	43%	52%	21%
27	Net Profit Margin (21/7 in %)	48%	49%	37%	49%	35%	38%	58%
28	Net Profit Margin (excluding exceptional item) (22/7 in %)	48%	48%	37%	48%	35%	38%	22%

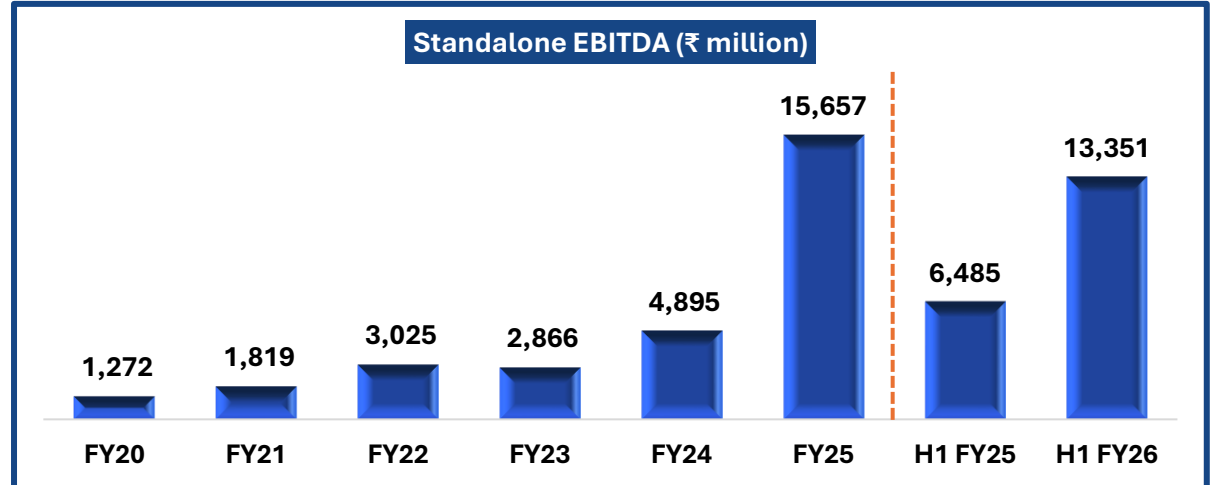
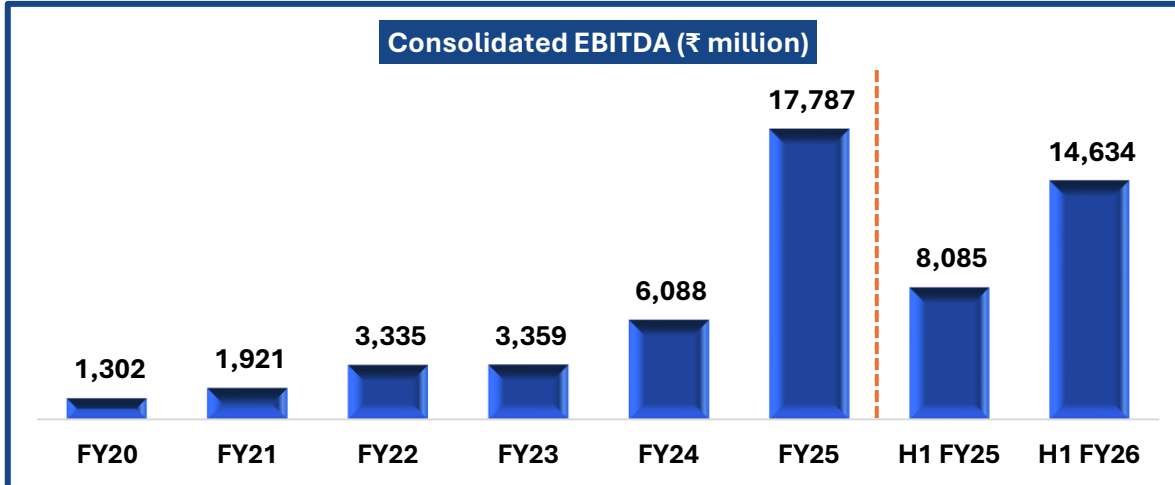
Financial Overview



* Net profit & EPS from Continuing operation and excluding Gain from CDSL Stake Sale & BSE Institute



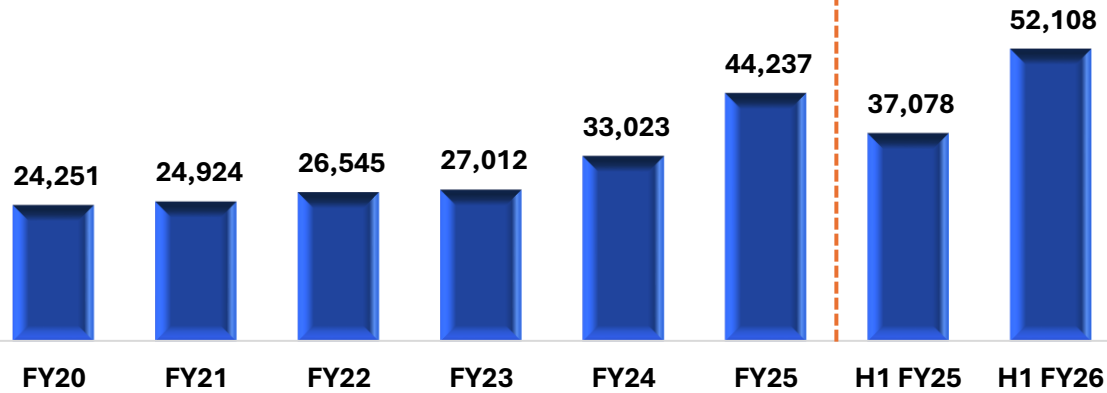
* Net profit & EPS from Continuing operation and excluding Gain from CDSL Stake Sale & BSE Institute



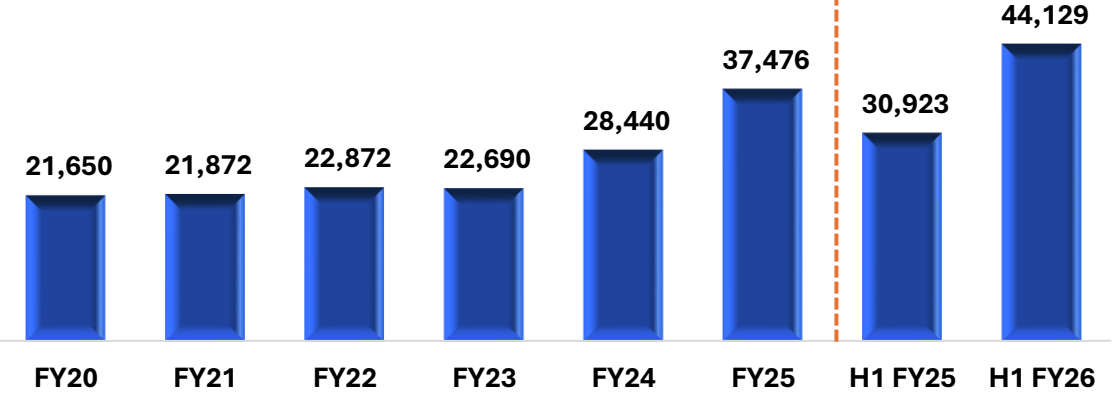
Post Bonus issue, earnings per share (EPS) for all periods presented have been adjusted and restated

Financial Overview (cont'd)

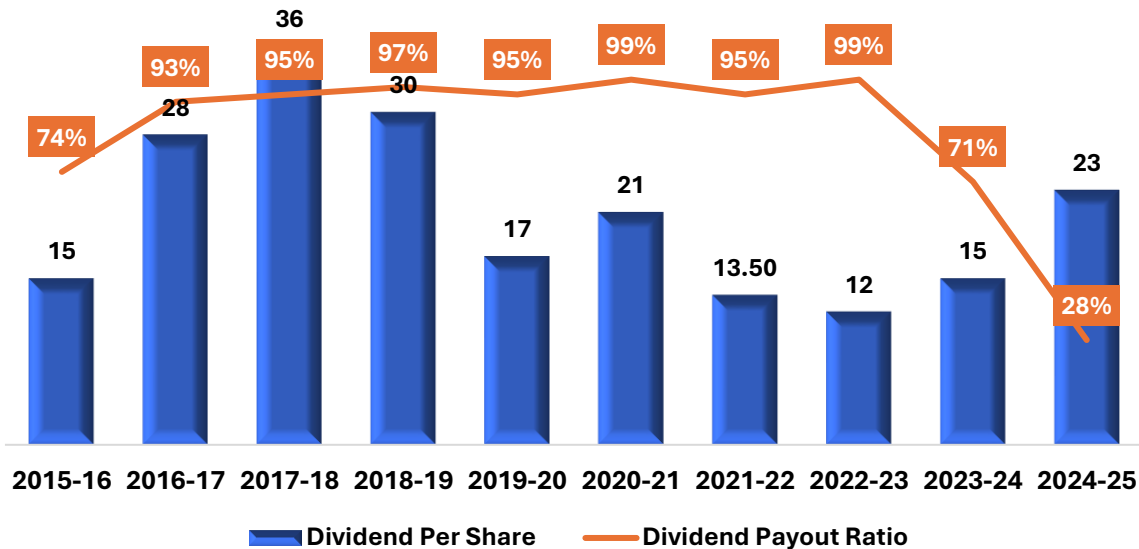
Consolidated Net Worth (₹ million)



Standalone Net Worth (₹ million)

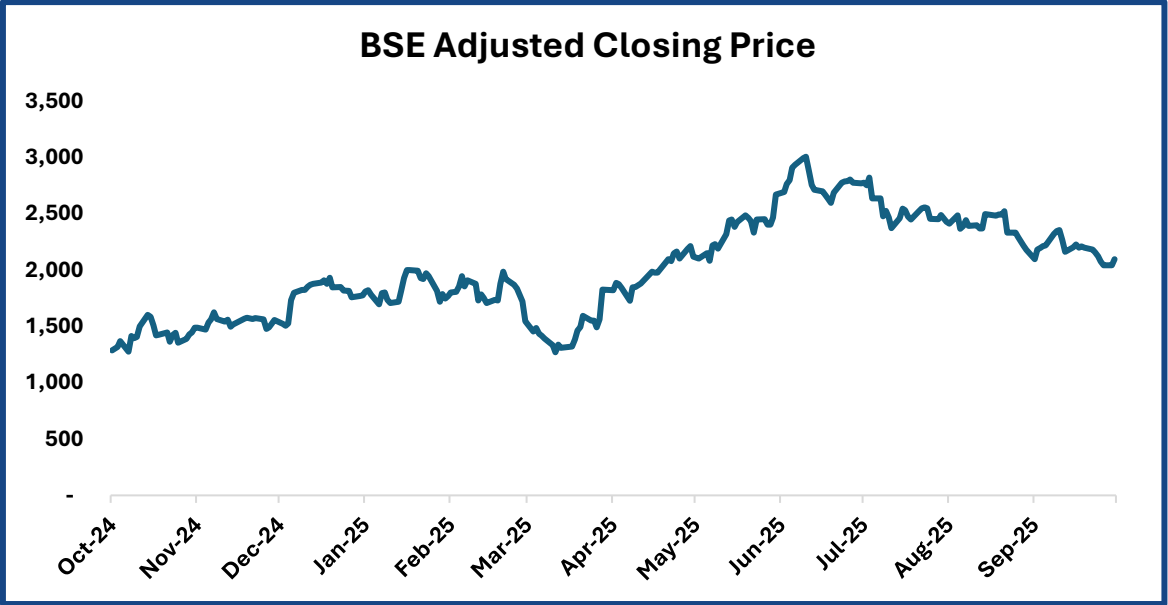
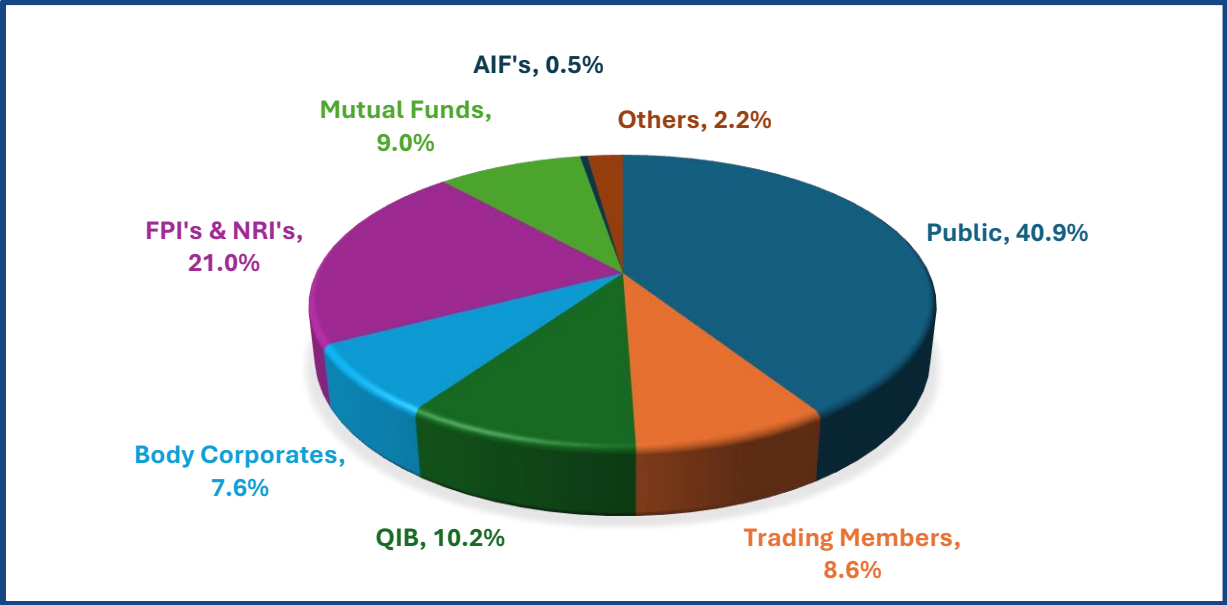


Dividend per share* (₹) & Pay-out Ratio



Financial Year	Dividend (Including DDT) # (₹ million)	Buyback (Incl transactions cost & Tax) (₹ million)	Total (₹ million)
2015-16	937	-	937
2016-17	765	-	765
2017-18	1,733	450	2,183
2018-19	2,255	1,230	3,485
2019-20	1,584	4,762	6,346
2020-21	779	-	779
2021-22	962	-	962
2022-23	1,851	-	1,851
2023-24	1,649	93	1,742
2024-25	2,060	-	2,060
2025-26	3,158	-	3,158
Total	17,733	6,535	24,268

Shareholding Pattern



TOP 10 SHAREHOLDERS (As on Sept 2025)	
LIFE INSURANCE CORPORATION OF INDIA	5.58 %
SIDDHARTH BALACHANDRAN	3.00 %
NIPPON LIFE INDIA TRUSTEE LTD	1.59 %
INVESCO INDIA AMC	1.43 %
KOTAK AMC	1.42 %
TATA AIA LIFE INSURANCE CO LTD	1.42 %
HDFC LIFE INSURANCE COMPANY LIMITED	1.19 %
S GOPALAKRISHNAN	1.17 %
NEW WORLD FUND INC	0.87 %
SBI LIFE INSURANCE CO. LTD	0.82 %

MARKET DATA	
Market Capitalization* (₹ Mn)	8,51,815
Price* (₹)	2,097
No. of Shares Outstanding	40,61,29,077
Face Value (₹)	2.00
Avg. Daily Trading Value# (₹ Mn)	11,501
Avg. Daily Trading Volume# (Mn shares)	4.84
52-week High-Low (₹)	2,529 - 674

*Market data as of Sept 30, 2025
#For the period of July 2025 to Sept 2025



THANK YOU

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