

February 9, 2026

To,
 Listing Department
National Stock Exchange of India Limited
 Exchange Plaza, 5th Floor, Plot No. C/1
 G Block, Bandra-Kurla Complex, Bandra (E)
 Mumbai – 400 051

Symbol: BSE

ISIN: INE118H01025

Sub: Investor Presentation – Q3 FY26 (9M FY26)

Dear Madam/Sir,

With reference to above captioned subject, please find attached herewith Investor Presentation – Q3 FY26 (9M FY26).

This intimation is also being made available on the website of the Company at www.bseindia.com

This is for your information and record.

Thanking you,

Yours faithfully,

For BSE Limited

Vishal Bhat
Company Secretary & Compliance Officer
ACS- 41136

Encl: a/a

150

Years of Dedicated
Service to the Nation



**INVESTOR
PRESENTATION
9M FY26**



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1. About BSE



2. Business



3. Key Growth Drivers & Other Initiatives



4. Financial Highlights & Investor Information

Board of Directors

Name	Bio	Name	Bio
 Prof. Subhasis Chaudhuri Chairman (Public Interest Director) On BSE Board since 2022	<ul style="list-style-type: none"> Former Director of IIT Bombay and K.N. Bajaj Chair Professor, Dept. of Electrical Engineering He has 110 journal publications and over 240 conference presentations, has authored 7 monographs and 13 National/International Patents 	 Shri Sundararaman Ramamurthy Managing Director & CEO Took charge in Jan 2023	<ul style="list-style-type: none"> Diverse experience of 40+ years in Indian capital market and banking sectors Prior to joining BSE, he was the MD & COO in Indian arm of Bank of America Senior member of NSE since its inception, where he was responsible for significant transformation of the Indian capital markets for over 20 years
 Justice Shiavax Jal Vazifdar Public Interest Director On BSE Board since 2022	<ul style="list-style-type: none"> Retired Chief Justice of the Punjab & Haryana High Court Practiced as advocate in the Bombay High Court Appointed Additional Judge of High Court in 2001 	 Dr. Padmini Srinivasan Public Interest Director On BSE Board since 2023	<ul style="list-style-type: none"> Faculty in the Finance and Accounting Area at the Indian Institute of Management, Bangalore (IIMB) Chairperson Centre for Corporate Governance and Citizenship. PhD from the National Law School of India, Fellow member of the ICAI, and an Associate Member of the ICSI

Board of Directors

Name	Bio	Name	Bio
 Shri Shamanna Balasubramanya Public Interest Director On BSE Board since 2025	<ul style="list-style-type: none"> ■ Over 38 years of international experience with expertise in solution implementation and management across ■ BE in Mechanical Engineering from University of Mysore and Master of Technology in Industrial Management from IIT Madras ■ Previously worked with Tata Consultancy Services Limited and PSI Data Systems 	 Shri Rajiv Bansal Public Interest Director On BSE Board since 2025	<ul style="list-style-type: none"> ■ Former Secretary, Ministry of Civil Aviation, with a distinguished career in key government ministries and regulatory bodies, including roles in Petroleum, IT, Energy, and Heavy Industries ■ Led major initiatives in M&A, disinvestment, digital transformation, and public sector reforms; ■ Served as CMD of Air India and held board positions in top PSEs like ONGC, GAIL, and BHEL.
 Shri Jagannath Mukkavilli Shareholder's Director On BSE Board since 2024	<ul style="list-style-type: none"> ■ Former Managing Director of Life Insurance Corporation of India ■ Under his stewardship, the South-Central Zone Zone scripted newer heights in New Business growth ■ Previously served as MD & CEO of LIC (Lanka) Ltd., Colombo, Sri Lanka between 2009 and 2013 	 Dr. Santanu Paul Public Interest Director On BSE Board since Jan 2026	<ul style="list-style-type: none"> ■ Founding CEO of the digital upskilling platform TalentSprint between 2009 and 2024. ■ Currently serves on the Board of various companies in diverse sectors such as financial services and design systems ■ Dr. Paul earned his B.Tech. from IIT Madras and Ph.D. in Computer Science from the University of Michigan

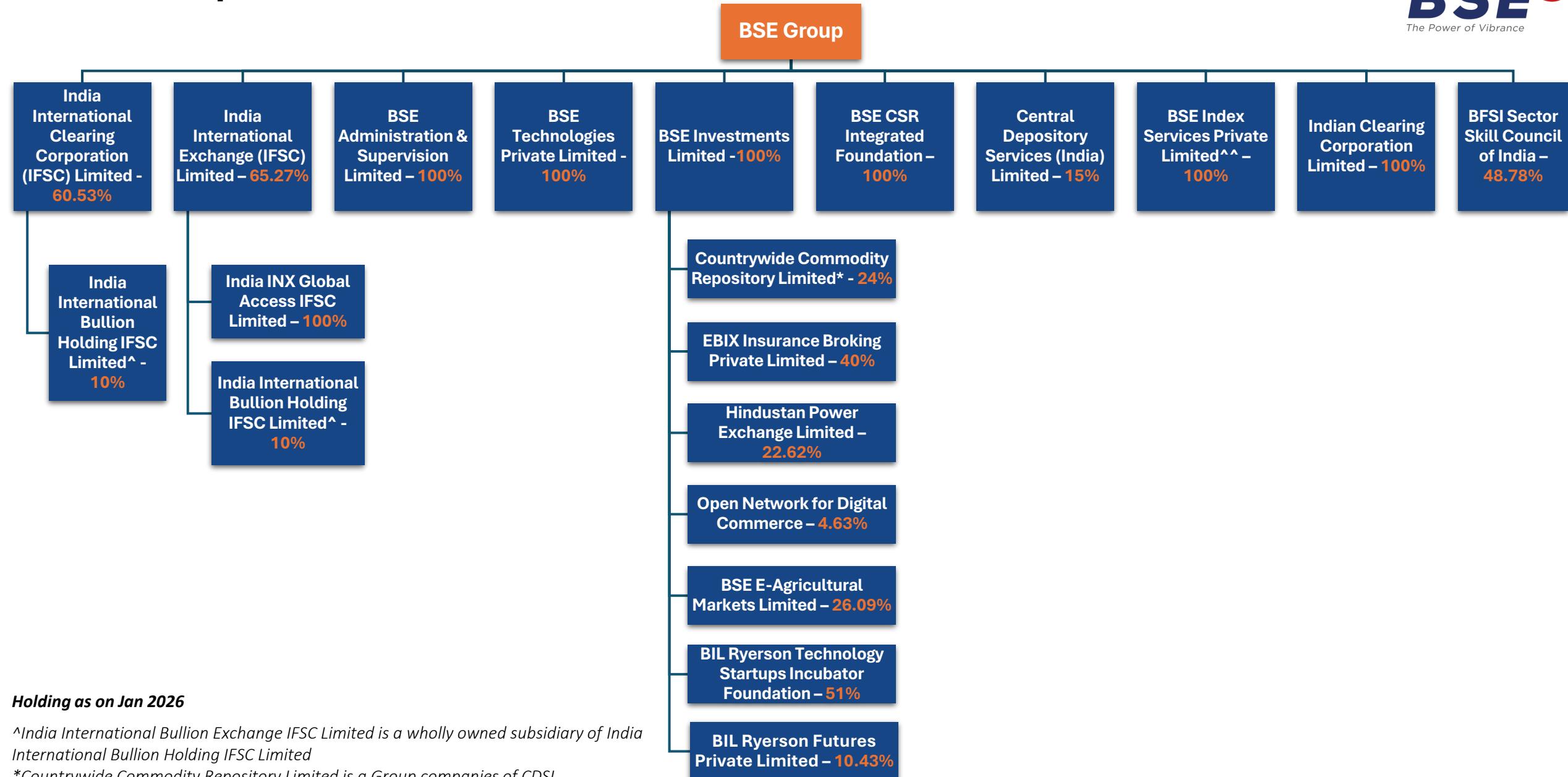
Key Management Personnel

Name	Designation	Name	Designation
Shri Sundararaman Ramamurthy	<ul style="list-style-type: none"> • Managing Director & CEO 	Sushri Kamala K.	<ul style="list-style-type: none"> • Chief Regulatory Officer
Shri Sunil Ramrakhiani	<ul style="list-style-type: none"> • Chief Business Officer 	Shri Deepak Goel	<ul style="list-style-type: none"> • Chief Financial Officer
Smt. Radha Kirthivasan	<ul style="list-style-type: none"> • Head of Listing and SME 	Shri Viral Davda	<ul style="list-style-type: none"> • Chief Information Officer
Shri Ketan Jantre	<ul style="list-style-type: none"> • Head Trading Operations 	Shri. Rudresh Kunde	<ul style="list-style-type: none"> • Chief-Product, Policy & Strategy
Shri Vivek Garg	<ul style="list-style-type: none"> • Head-Trading Development 	Shri Ramesh Gurram	<ul style="list-style-type: none"> • Chief Information Security Officer
Shri Vishal Bhat	<ul style="list-style-type: none"> • Company Secretary 	Shri Khushro Bulsara	<ul style="list-style-type: none"> • Chief Risk Officer
Shri Shailesh Jain	<ul style="list-style-type: none"> • Head Legal 	Shri Vivek Jain	<ul style="list-style-type: none"> • Chief of Staff and HR Strategy
		Shri Prahlad Salian	<ul style="list-style-type: none"> • Head- Corporate Communications

BSE at a Glance

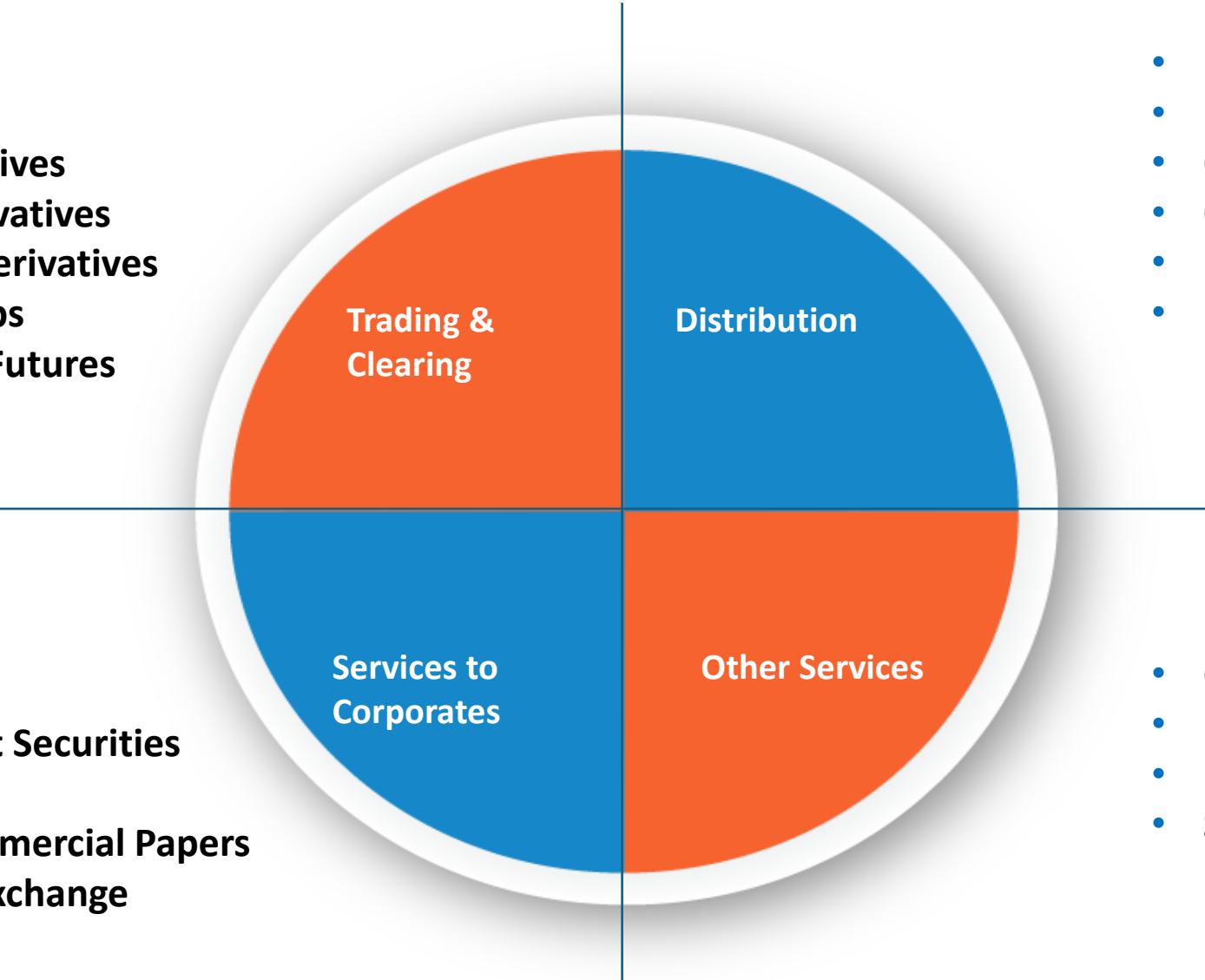
 <p>Market Capitalization of BSE Listed Companies USD 5.30 trillion</p>	 <p>Registered Investors 238 million+</p>	 <p>Equity Cash ADTV Rs. 76,039 million</p>	 <p>EQD - Highest Single Day T/o Rs. 821 trillion</p>	 <p>EQD – Total Contracts Traded 19.13 billion</p>	 <p>EQD Average Daily Turnover Rs. 169 trillion</p>
 <p>Mutual Funds Registered 49</p>	 <p>Funds Mobilized Rs. 21.36 Trillion</p>	 <p>Cities covered 721</p>	 <p>Mutual Fund Distributors 82,969</p>	 <p>Mutual Funds Orders 600.9 million</p>	 <p>Mutual Fund Order Value Rs. 8.19 Trillion</p>
 <p>Members Registered 1,270</p>	 <p>Consolidated EPS – 9M FY26 Rs. 40.97</p>	 <p>Cons. Net Worth – 9M FY26 Rs. 58,631 million</p>	 <p>Cons. Revenue – 9M FY26 Rs. 35,179 million</p>	 <p>Cons. EBITDA – 9M FY26 Rs. 22,854 million</p>	 <p>Cons. Net Margin – 9M FY26 48%</p>

BSE Group



Diversified Lines of Business ..

- **Equity**
- **Debt**
- **Equity Derivatives**
- **Currency Derivatives**
- **Commodity Derivatives**
- **SME & Startups**
- **Interest Rate Futures**
- **Spot Markets**

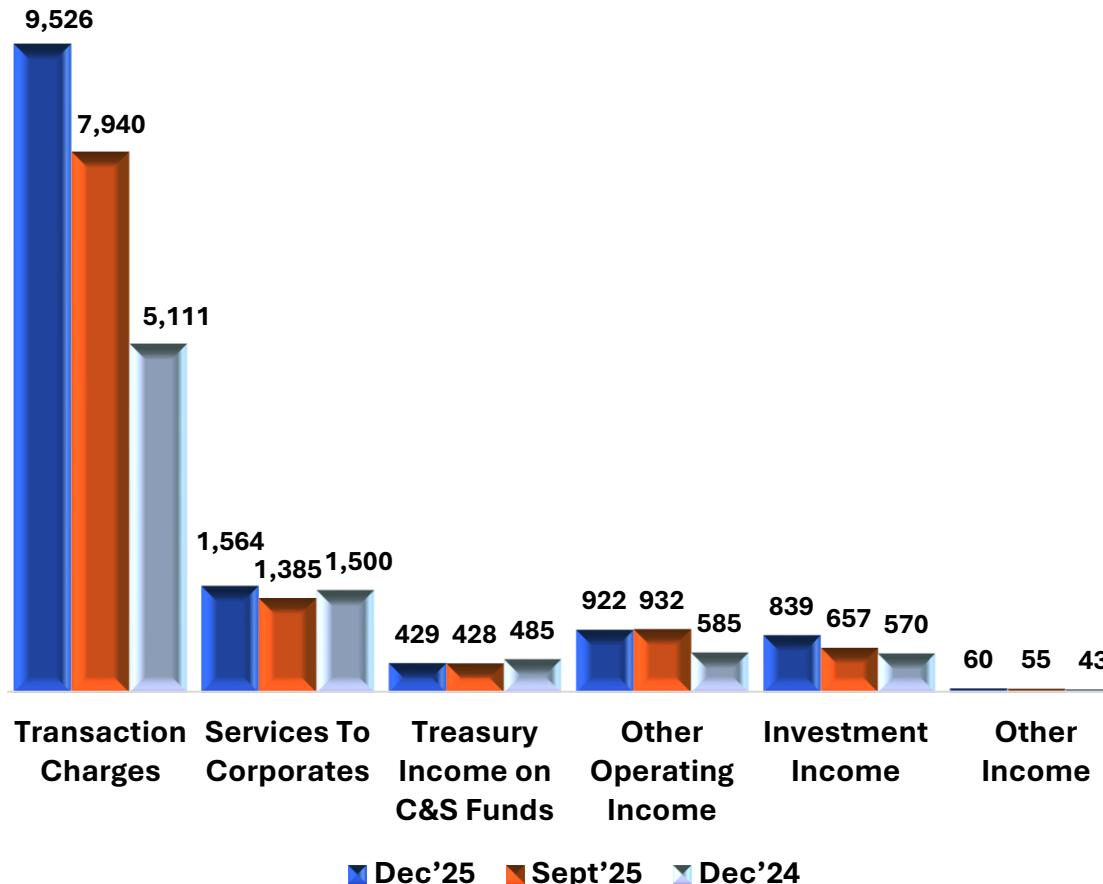


- **Equity Listing**
- **Listing of Debt Securities**
- **ETF Listing**
- **Listing of Commercial Papers**
- **Social Stock Exchange**

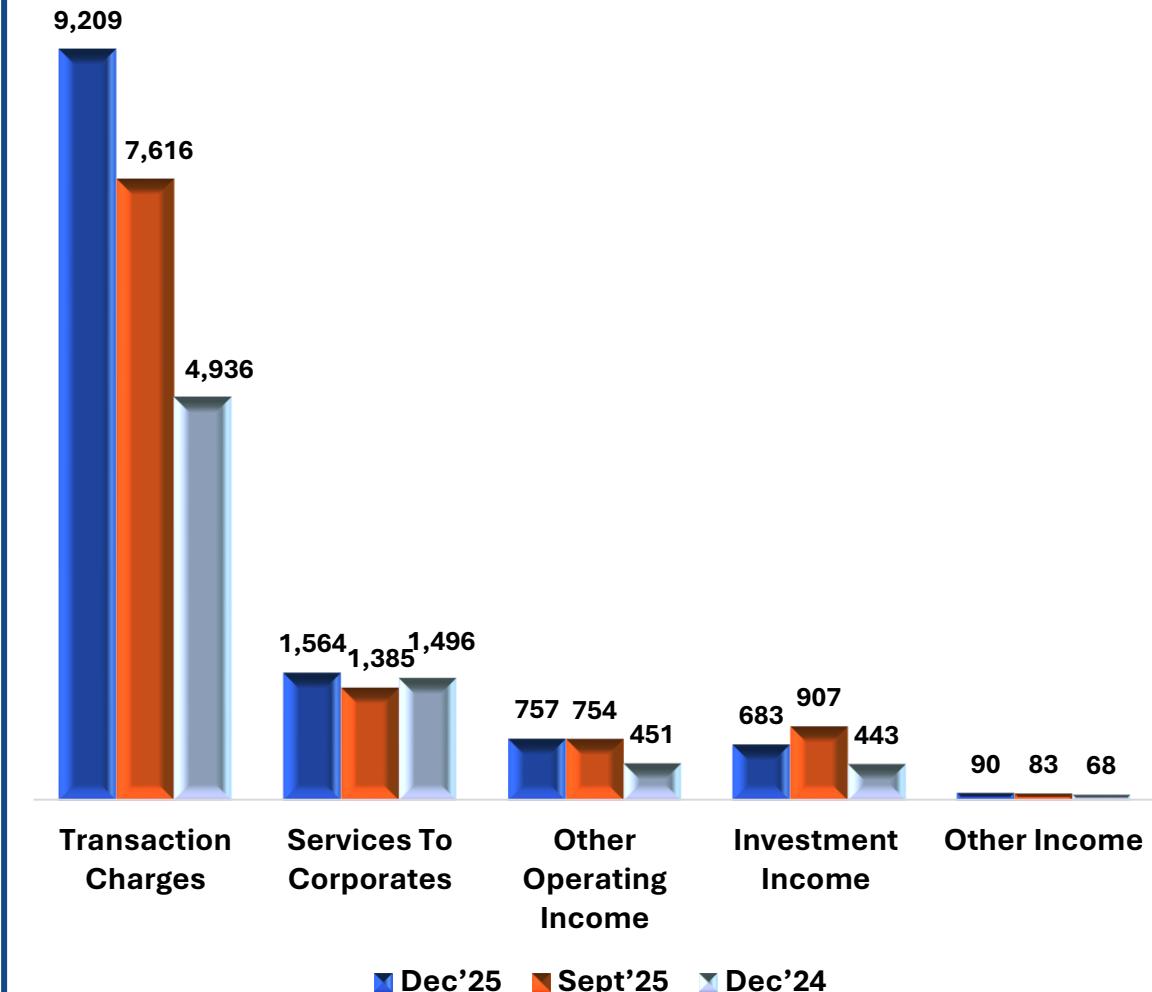
- **Mutual Funds**
- **Book-building services for IPO**
- **Offer to Buy**
- **Offer for Sell**
- **New Bond platform**
- **Insurance**
- **Co-Location Services**
- **Data feed**
- **Index Services**
- **Software Services**

..Reflected in Revenue Stream

Consolidated (₹ Mn)



Standalone (₹ Mn)

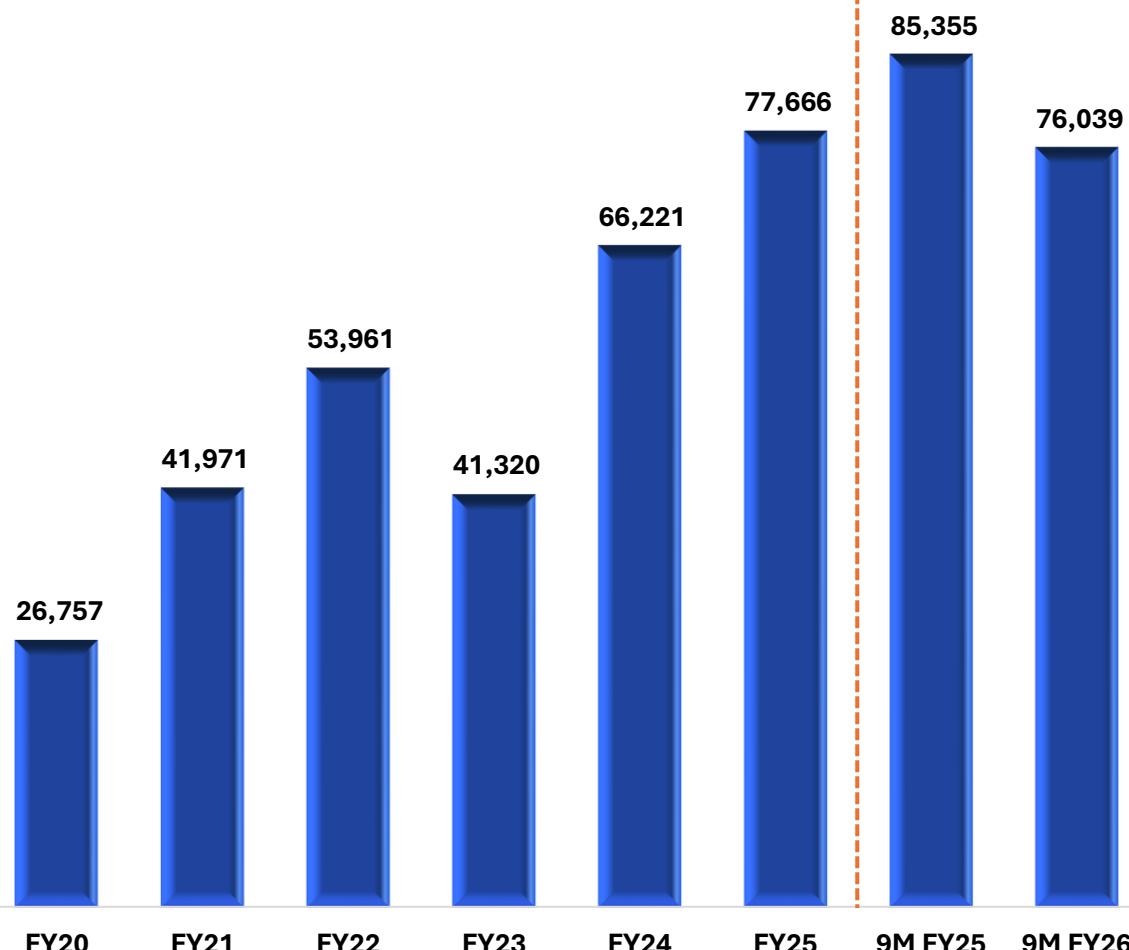


■ Dec'25 ■ Sept'25 ■ Dec'24

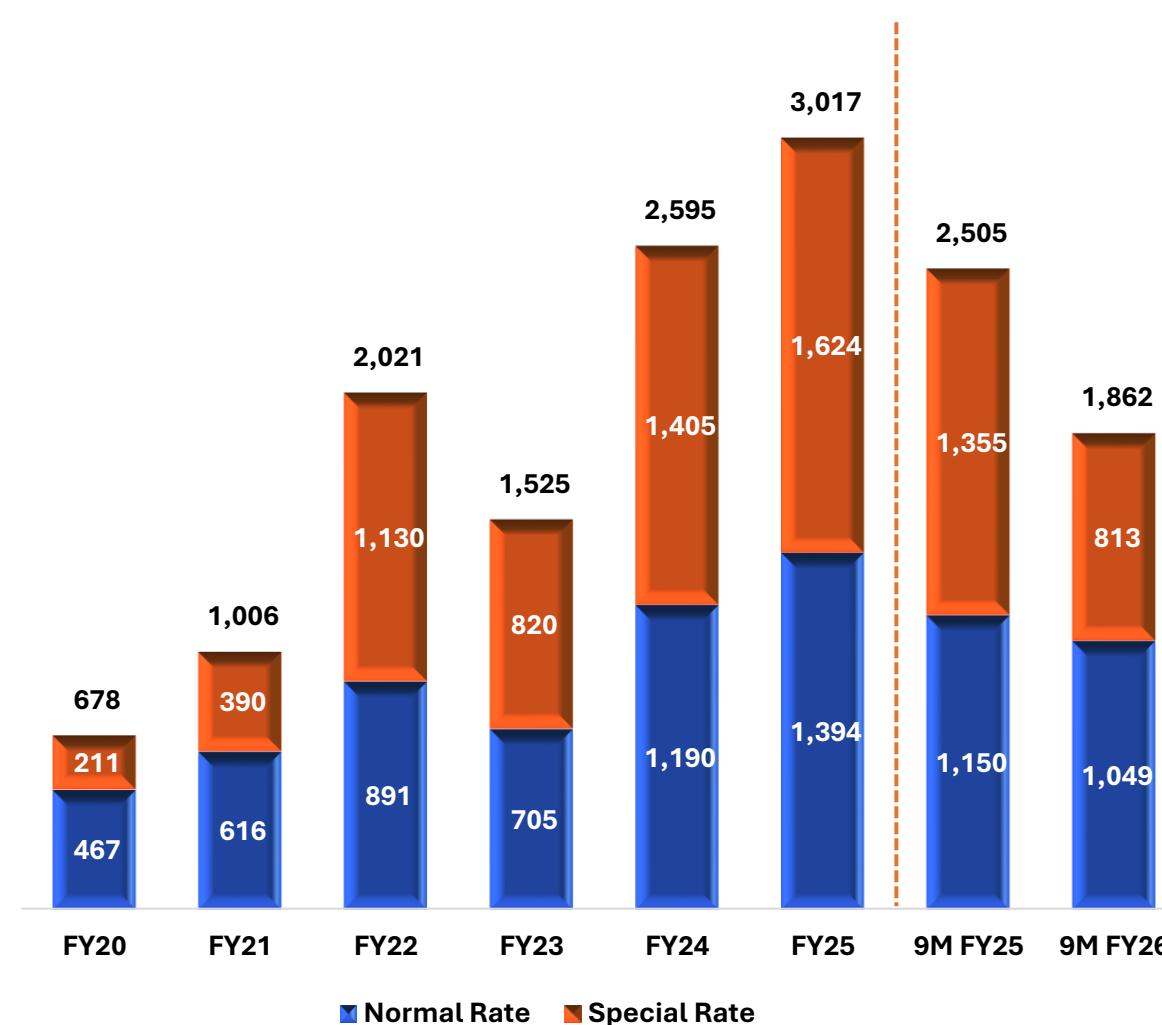
-  **1. About BSE**
-  **2. Business**
-  **3. Key Growth Drivers & Other Initiatives**
-  **4. Financial Highlights & Investor Information**

Equity Cash - Performance

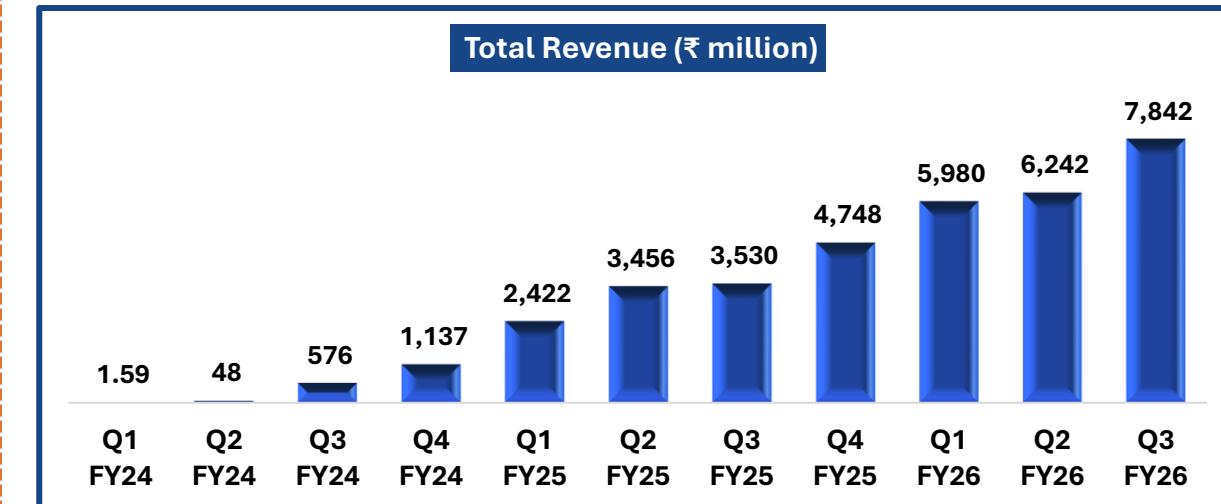
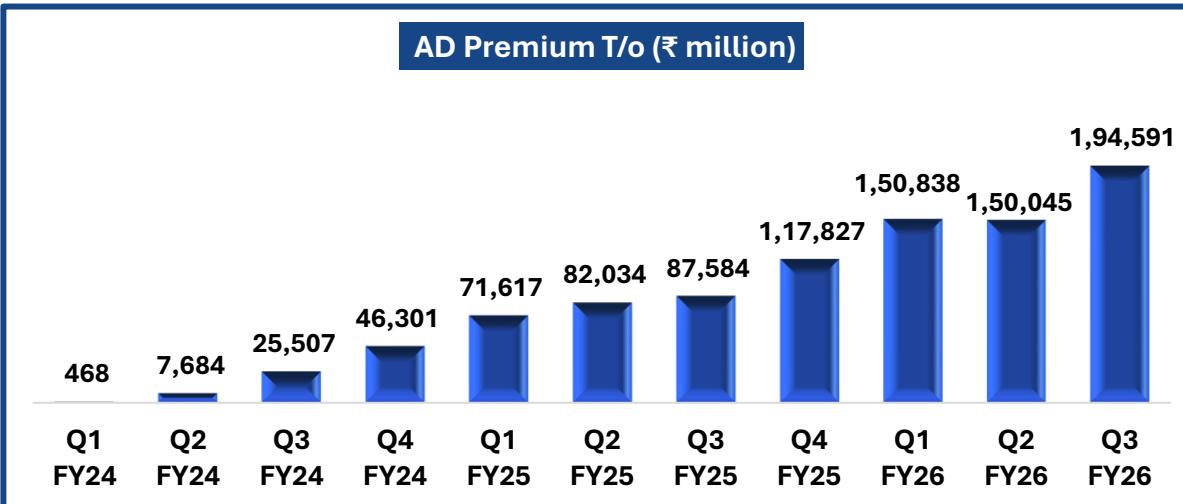
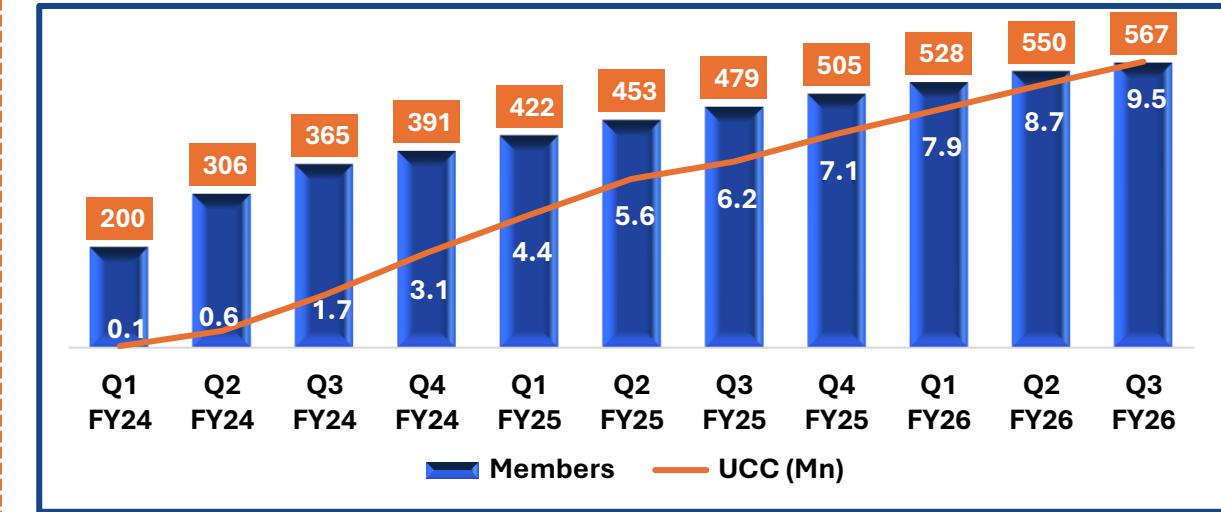
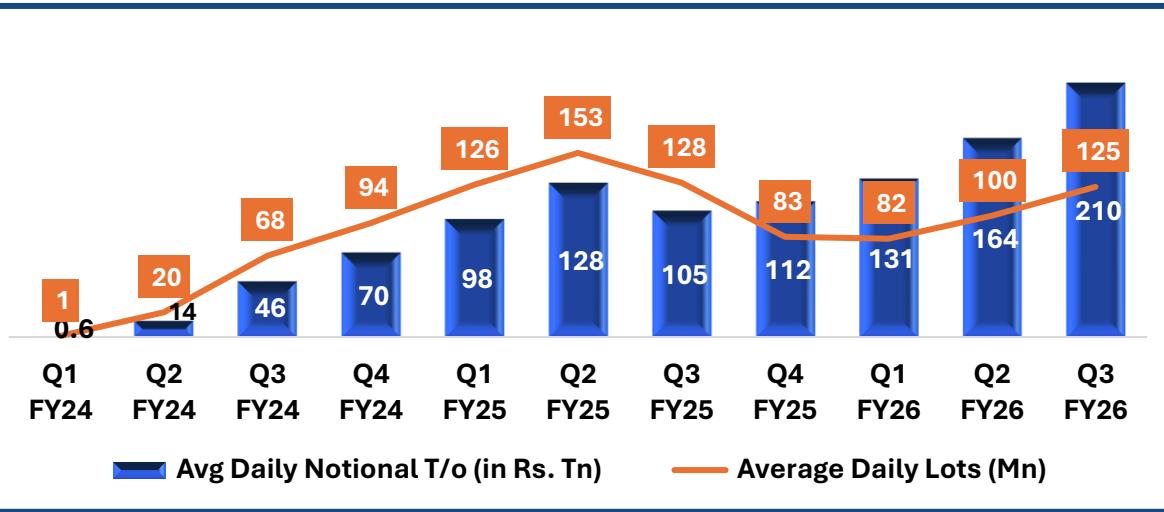
Average Daily Turnover (₹ million)



Transaction Charges Income (₹ million)

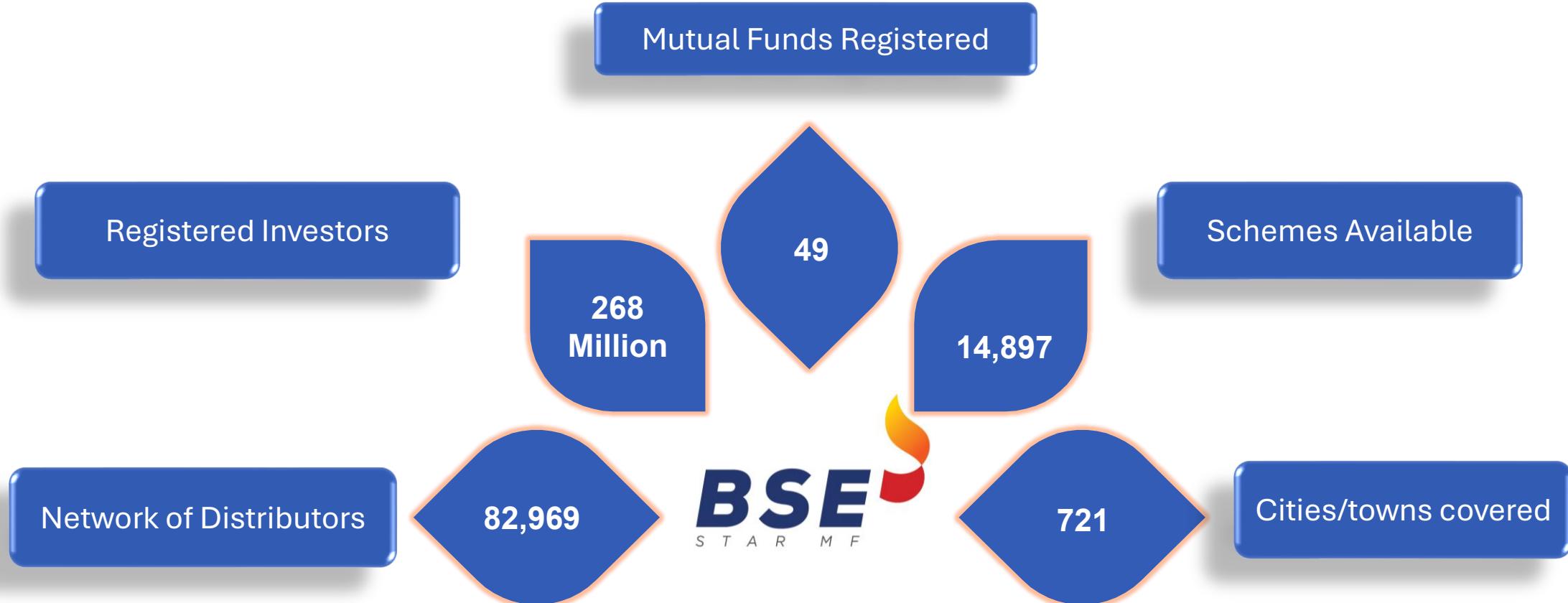


Equity Derivatives - Performance



1st September 2025 Onwards – Sensex: Weekly Expiry (Thursday) & Bankex: Monthly Expiry (Thursday)

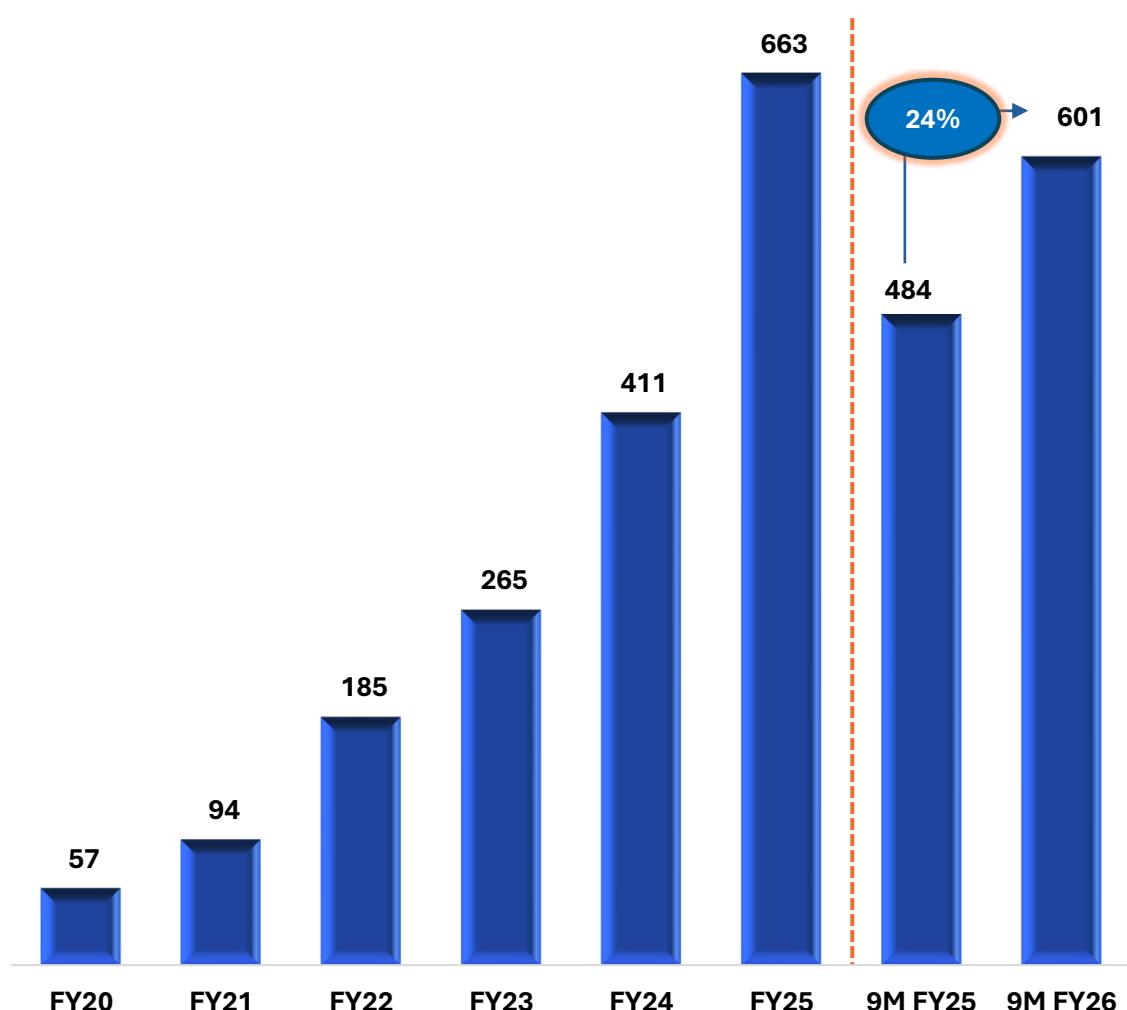
BSE StAR Mutual Fund Platform – Pan-India Reach & Coverage



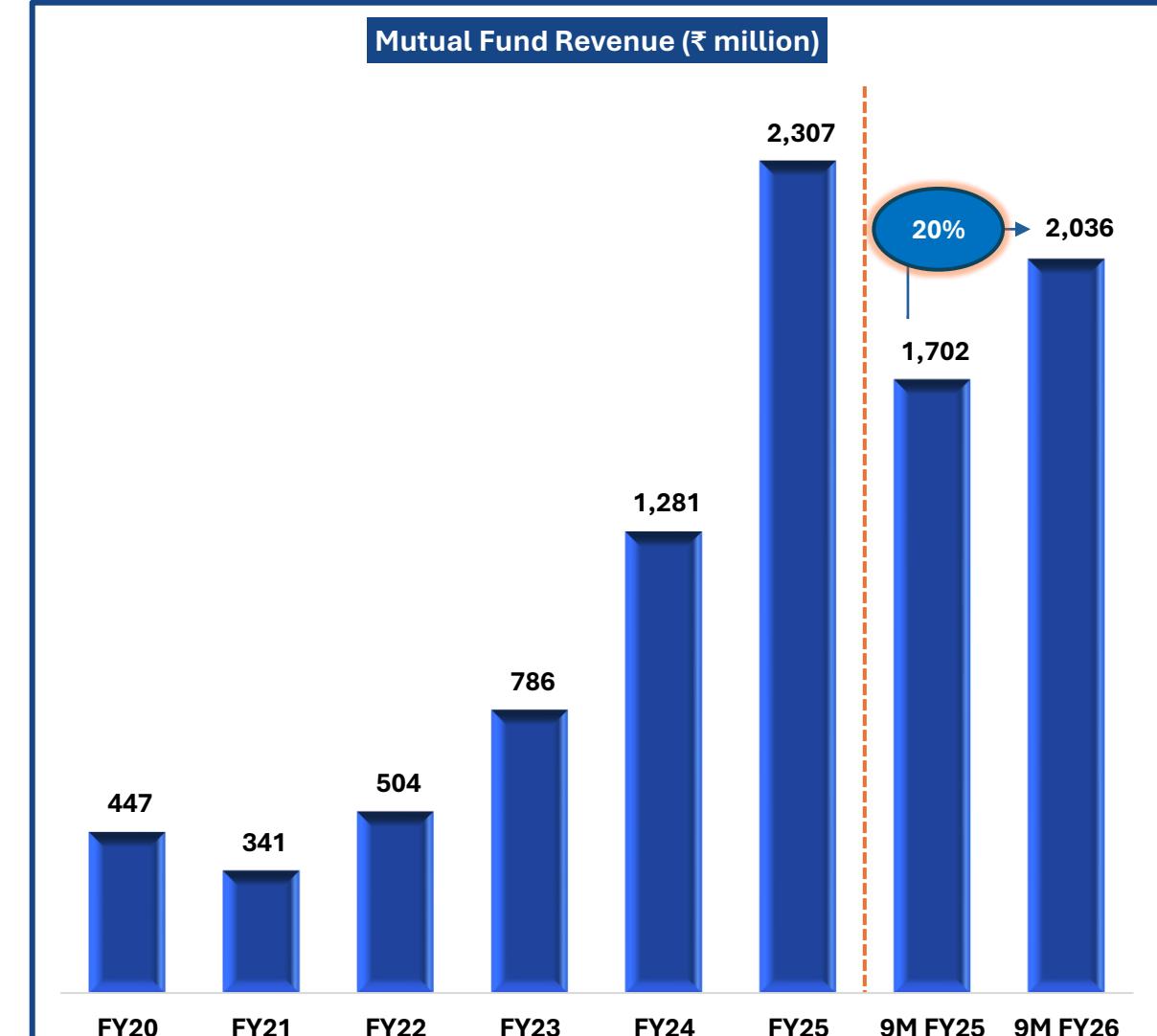
Data as on Dec 25

BSE StAR Mutual Fund Platform – Performance

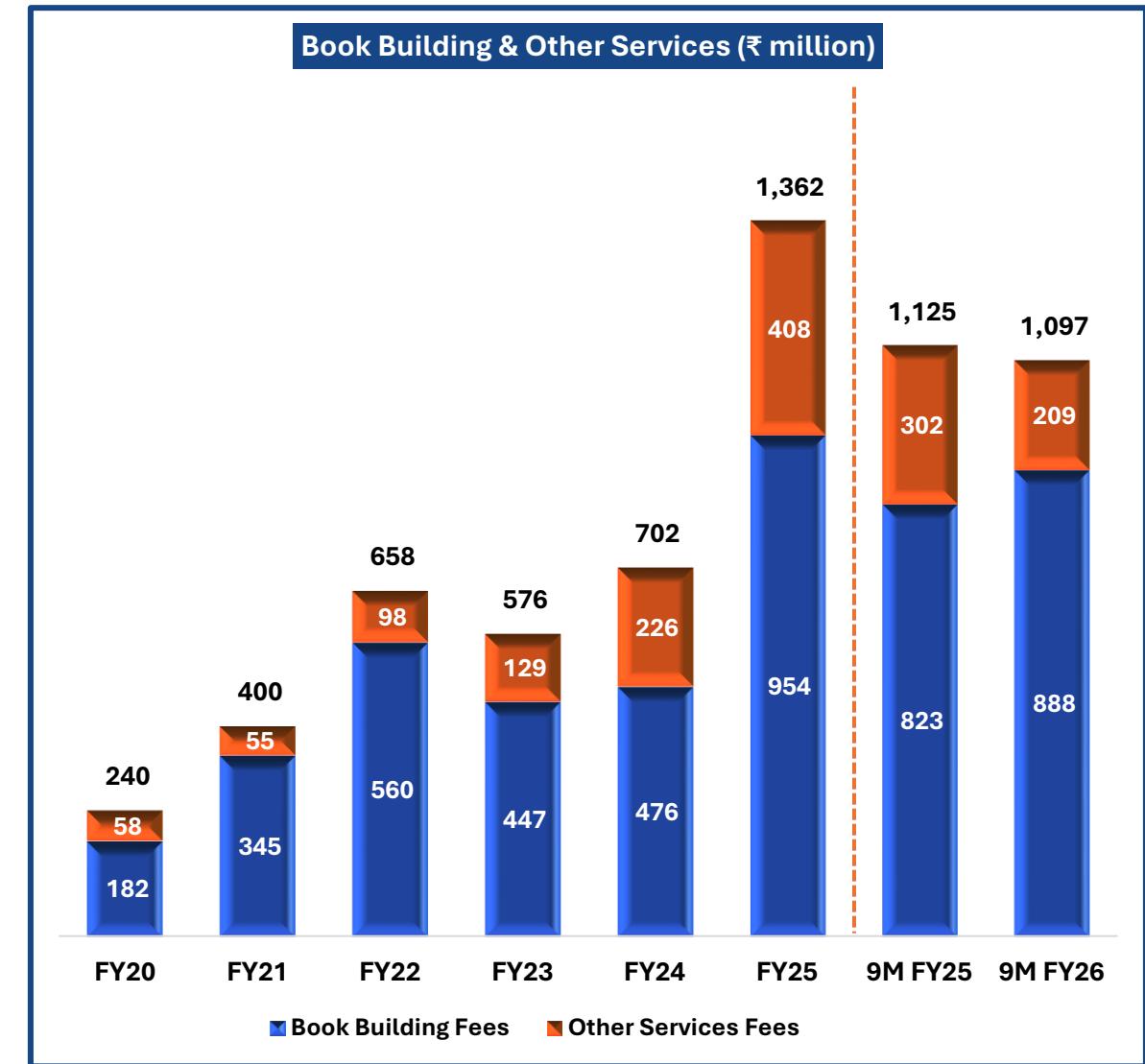
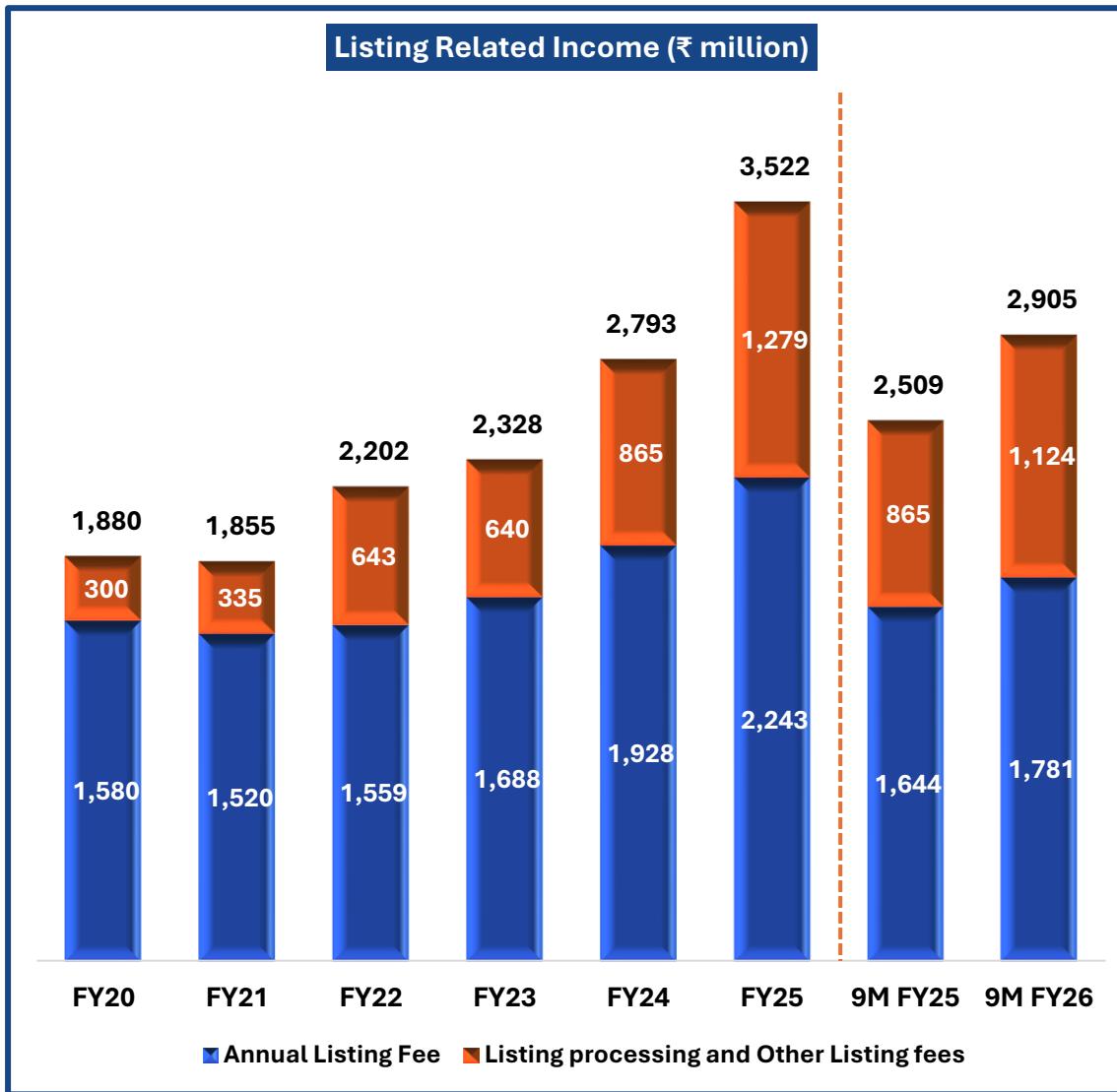
Number of Orders (million)



Mutual Fund Revenue (₹ million)



Services to Corporates - Performance



Indian Clearing Corporation Limited (ICCL)

ICCL, a wholly-owned subsidiary of BSE Ltd., was established in 2007. Recognized by Securities and Exchange Board of India (SEBI) under the Securities Contracts Regulations (2018), ICCL serves as the clearing corporation for BSE, managing Collateral, Risk Management, Clearing, and Settlement functions.

Quantitative Reforms

Upgraded Real-Time Risk Management System for Equity & Derivatives

Trades/Second per member per client improved: 9x (3,000 → 27,000), enabling faster trade processing

Daily Trade capacity scaled: Equity: 2 Cr → 10 Cr & Derivatives: 4 Cr → 9 Cr

Focus on Quality

ISO 22301 (Business Continuity) & ISO 27001 (Information Security)

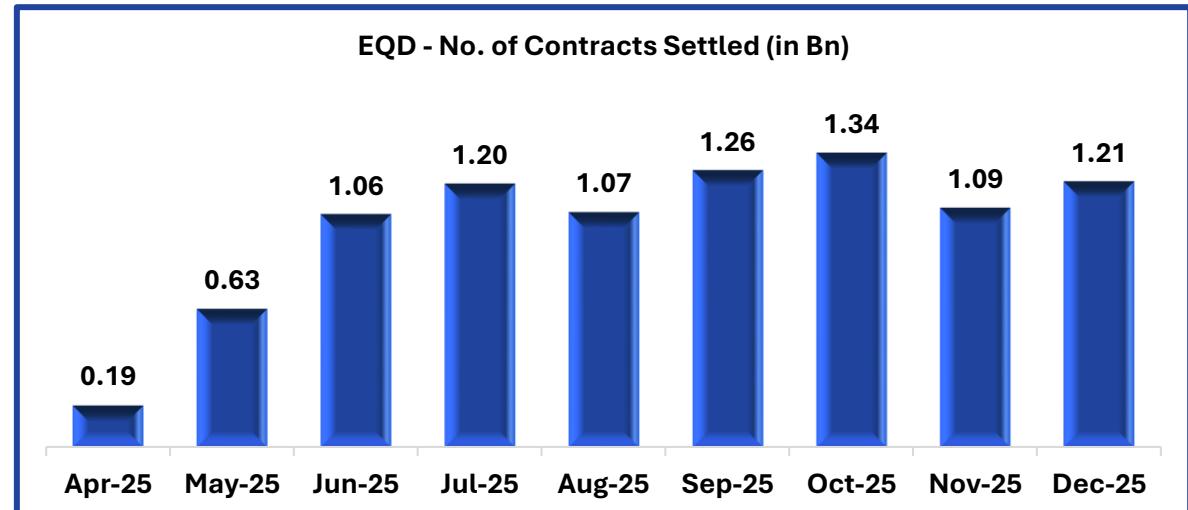
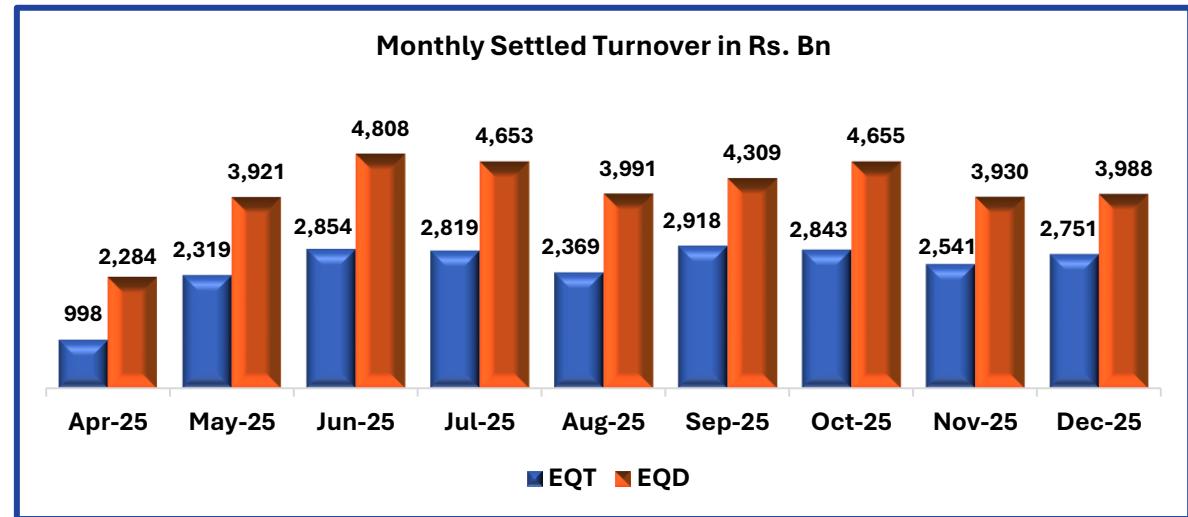
AAA credit ratings (India Ratings & Care Ratings)

Upgrading Enterprise Risk Management (ERM) for unified risk oversight

Member-Centric Approach

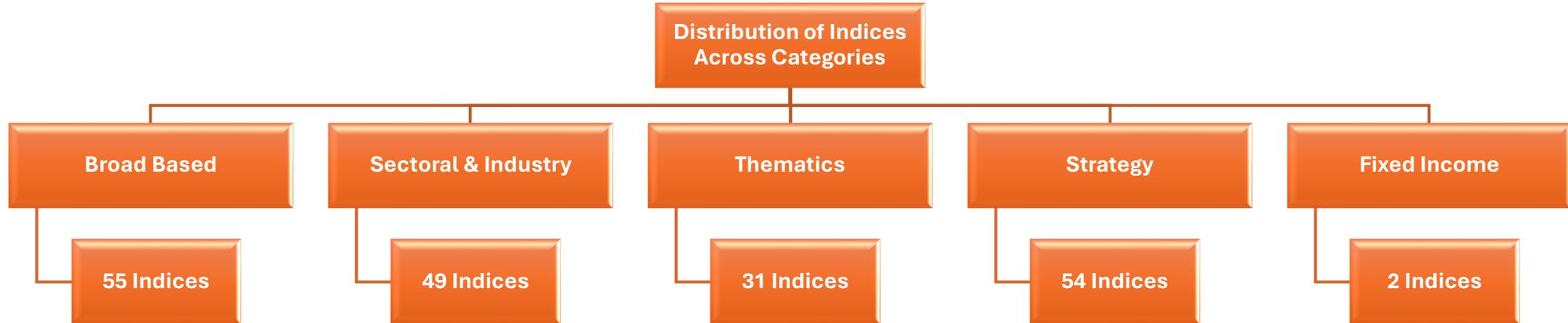
Engaged 160+ members to strengthen ecosystem

Conducted webinars for operational ease & inclusive growth



BSE Index Services Private Limited

BSE Index Services Pvt. Ltd. (formerly Asia Index Pvt. Ltd) is a wholly owned subsidiary of BSE Ltd. Its flagship index, which is also the oldest in India, the SENSEX, is one of the most popular barometers of the Indian economy, reflecting the performance of 30 of the most well established and financially sound companies listed on the exchange



Solutions & Offerings

- **Product offerings:** Customized index solutions as well as licensing and subscription of our index data
- **Other Services:** Provide iNAV calculation solution for ETFs
- **Host of indices:** We have 200+ indices across broad, sectoral, thematic, strategic equity indices and fixed income indices
- **Total AUM:** INR 11.59 Lakh Crores tracked by passive products and active benchmarking
- **Passive products:** 85 Passive Products tracking 29 indices with an AUM of INR 2.7 Lakh Crores linked to it

Key Highlights

- **Strategic transition:** BISPL became a wholly owned subsidiary w.e.f 1st June 2024
- **Client acquisition:** Addition of 150+ clients post takeover
- **Product innovation:** Launch of 50+ new indices post acquisition
- **Sustained growth:** 100% increase in Revenue from core Index Operations
- **Regulatory Compliance:** Received authorization for Financial Benchmark Administration from RBI
- **Awards and Recognition:** Awarded with “Index Provider of the Year” 2025 by Futures and Options World

BSE @ International Financial Hub

INDIA INX

A well-diversified portfolio of financial services and products to compete internationally

Equity Index Derivatives	Debt	Corporate Bonds
Equity Stock Derivatives	Foreign Currency Bonds	Sovereign Bonds
Commodity Derivatives	Masala Bonds	Colocation Services
Currency Derivatives	Sustainable Bonds	Real Time Data

w.e.f. 3rd February 2025, Monday – Sensex Futures & Options will be available for trading at India INX

Month	Total Trades	Total Contracts	Value (\$ Mn)
Apr-25	2,621	3,462	269
May-25	3,708	4,551	371
Jun-25	3,514	4,968	409
July-25	3,519	5,021	415
Aug-25	2,919	4,341	353
Sept-25	2,149	3,691	302
Oct-25	2,106	3,678	308
Nov-25	3,630	5,352	454
Dec-25	3,007	4,723	404

INDIA INX – Global Access

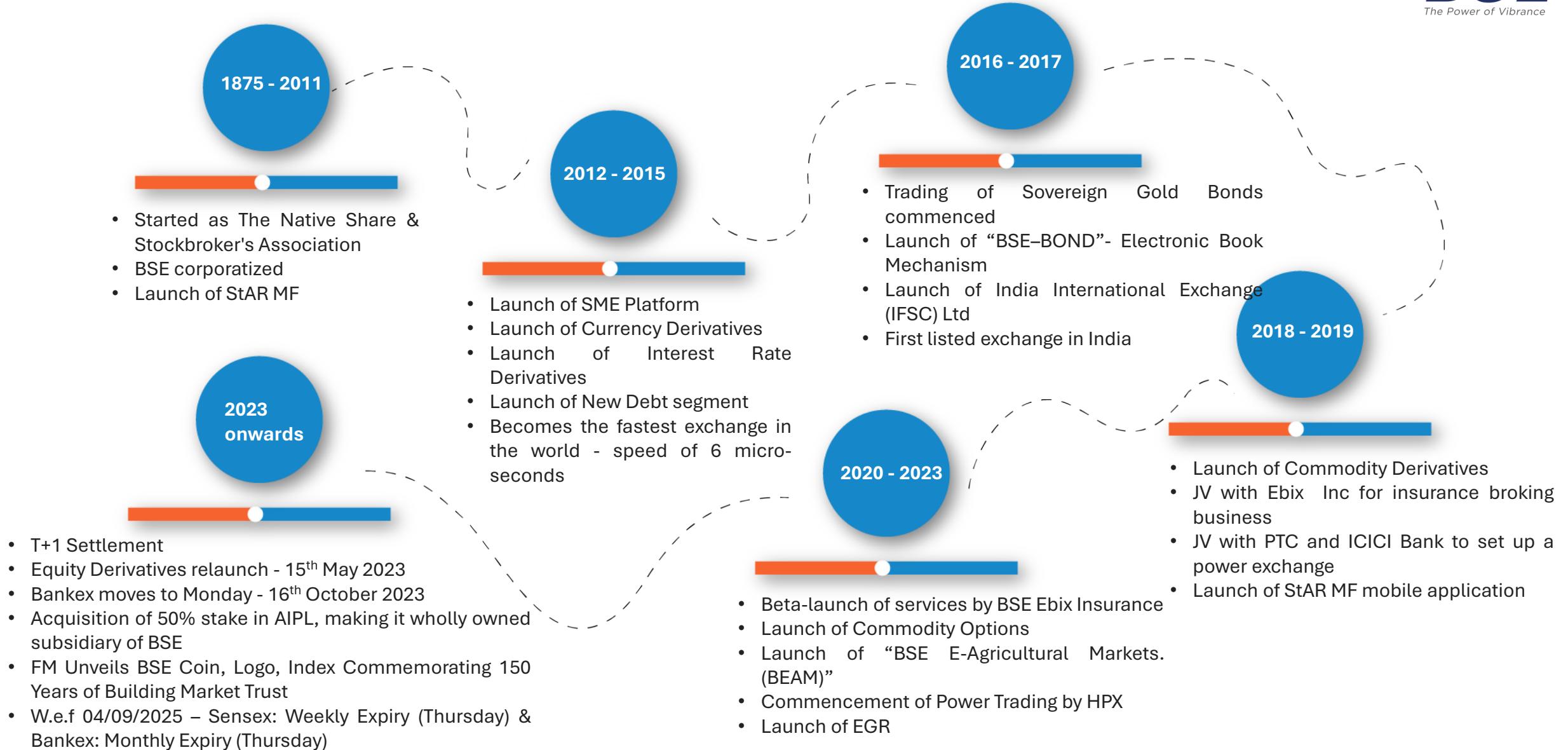
Access to 135+ global exchanges and products across the US, Asia-Pacific and Europe, via a single integrated terminal

100 % subsidiary of India INX, a subsidiary of BSE Ltd
Invest in more than 30,000 stocks across 33 countries and more than 80 global portfolios of renowned international portfolio managers with a minimum of \$100

Month	Companies	Total Trades	Value (\$ Mn)
Apr-25	535	12,611	432
May-25	515	15,519	447
Jun-25	561	15,774	323
July-25	790	23,445	487
Aug-25	677	21,582	429
Sept-25	840	25,088	399
Oct-25	895	29,459	215
Nov-25	581	19,458	228
Dec-25	544	27,306	345

-  **1. About BSE**
-  **2. Business**
-  **3. Key Growth Drivers & Other Initiatives**
-  **4. Financial Highlights & Investor Information**

Key Milestones – The transformation over time



Key Growth Drivers – Existing Business

Trading Segments

- Focussed to increase market-share across all segments
- Market is growing vastly in terms of number of registered investors and turnover
- Increasing disposable household incomes and preference for financial savings – an advantage
- Focus on innovation and launch of unique products across segments



Mutual Fund

- Savings in cost and convenience
- Strong network of intermediaries
- Good network connectivity across country
- Increasing household incomes and financial savings
- StAR MF Plus - a premium platform for distributors and advisors
- Supports Demat & Non-Demat transactions
- Purchase/Redeem/SIP/Switch Mutual Funds without filling lengthy forms



Platform Services

- Expansion of services from current e-platforms like book-building for IPO, Offer to Buy, Offer for Sell, New Bond platform, etc.
- Leadership position in Fund-raising for India Inc. across all segments including Equity, Bonds, Commercial papers etc.





Integrated Business Model

Multiple contact points with members and market participants provides the ability to generate revenue from multiple levels of the business

Primary

Trading

Clearing & Settlement

Distribution



1	Transaction Charges	<ul style="list-style-type: none"> ■ To an extent linked to Market Activity ■ Linked to market activity levels and household savings and investments
2	Treasury Income on Clearing and Settlement Funds	<ul style="list-style-type: none"> ■ Linked to Market Activity to an Extent ■ Linked to interest rates and, to an extent, market activity since that would lead to more margin being deposited by members
3	Other Securities Services	<ul style="list-style-type: none"> ■ Recurring ■ Primarily consists of charges recovered from members for network connectivity
4	Services to Corporates	<ul style="list-style-type: none"> ■ Recurring ■ Mostly derived from listing income that is not impacted by market activity ■ Dependent on number of listed entities and hence is a recurring revenue stream ■ Potential for increase if amount charged is increased
5	Data Dissemination Fees	<ul style="list-style-type: none"> ■ Recurring ■ Impacted primarily due to level of subscriptions and revision in pricing policies ■ Contributes only 4-5% in India compared to 10-25% in developed markets
6	Income From Investments and Deposits	<ul style="list-style-type: none"> ■ Recurring ■ Linked to investment yields
7	Other Income	<ul style="list-style-type: none"> ■ Recurring ■ Mostly derived from rent and training institute etc., which are stable sources of income

Consolidated Profit & Loss

(₹ in million)

Sr. No.	Particulars	Dec'25	Sept'25	Dec'24	9M FY	9M FY	FY	FY
		Quarter	Quarter	Quarter	2025-26	2024-25	2024-25	2023-24
1	Transaction Charges	9,526	7,940	5,111	24,840	14,183	20,299	7,089
2	Treasury Income on Clearing and Settlement Funds	429	428	485	1,311	1,735	2,178	1,840
3	Services To Corporates	1,564	1,385	1,500	4,003	3,647	4,900	3,497
4	Other Operating Income	922	932	585	2,551	1,543	2,197	1,285
5	Revenue From Operations (1+2+3+4)	12,441	10,684	7,681	32,704	21,107	29,573	13,711
6	Investment Income	839	657	570	2,286	1,844	2,547	1,971
7	Other Income	60	55	43	189	149	243	277
8	Total Income (5+6+7)	13,340	11,395	8,294	35,179	23,099	32,363	15,960
9	Employee benefits expenses	934	709	572	2,343	1,700	2,366	1,991
10	Technology expenses	538	478	399	1,515	1,184	1,643	1,373
11	Regulatory Contribution	1,870	1,467	982	4,500	3,057	4,105	2,369
12	Clearing and settlement expenses	743	633	902	1,931	2,862	3,481	1,331
13	Other Expenses	578	489	478	1,474	1,250	2,082	1,891
14	Depreciation Expense	448	325	302	1,042	831	1,130	949
15	Total Operating Expenses (9+10+11+12+13+14)	5,112	4,100	3,635	12,805	10,884	14,806	9,904

Consolidated Profit & Loss (cont'd)

(₹ in million)

Sr. No.	Particulars	Dec'25	Sept'25	Dec'24	9M FY	9M FY	FY	FY
		Quarter	Quarter	Quarter	2025-26	2024-25	2024-25	2023-24
16	Profit Before Contribution to core settlement guarantee fund (8-15)	8,228	7,296	4,658	22,375	12,216	17,557	6,056
17	Contribution to core settlement guarantee fund	456	106	1,992	562	1,994	900	917
18	Profit Before Tax, Exceptional Items And Share Of Associates (16-17)	7,772	7,189	2,667	21,812	10,222	16,657	5,139
19	Exceptional Item – (net of tax of ₹ 391)	0	0	0	0	0	0	3,675
20	Share of profits From Associates	182	200	199	545	670	826	718
21	Tax Expenses	1,987	1,819	694	5,559	2,652	4,312	1,844
22	Net Profit from continuing operations (18+19+20-21)	5,966	5,570	2,171	16,798	8,240	13,171	7,688
23	Profit from discontinued operation	0	0	15	120	46	53	30
24	Net Profit from total operations (22+23)	5,966	5,570	2,186	16,918	8,287	13,223	7,718
25	Net Profit Excluding exceptional item & discontinued operations (24-23-19)	5,966	5,570	2,171	16,798	8,240	13,171	4,013
26	Net Profit Attributable To Shareholders	6,018	5,584	2,197	16,996	8,315	13,259	7,784
27	Net Profit Attributable To Shareholders (Exc. exceptional item & discontinued operations)	6,018	5,584	2,182	16,877	8,268	13,206	4,079
28	Operating EBITDA Including Core SGF	7,322	6,803	2,356	20,379	9,061	14,997	3,839
29	Operating EBITDA Margin Including Core SGF (28/5 in %)	59%	64%	31%	62%	43%	51%	28%
30	Operating EBITDA Excluding Core SGF	7,778	6,909	4,348	20,941	11,055	15,897	4,757
31	Operating EBITDA Margin Excluding Core SGF (30/5 in %)	63%	65%	57%	64%	52%	54%	35%
32	Net Profit Margin (Continuing Operations) (22/8 in %)	45%	49%	26%	48%	36%	41%	48%
33	Net Profit Margin (excluding exceptional item & discontinued operations) (25/8 in %)	45%	49%	26%	48%	36%	41%	25%

Standalone Profit & Loss

(₹ in million)

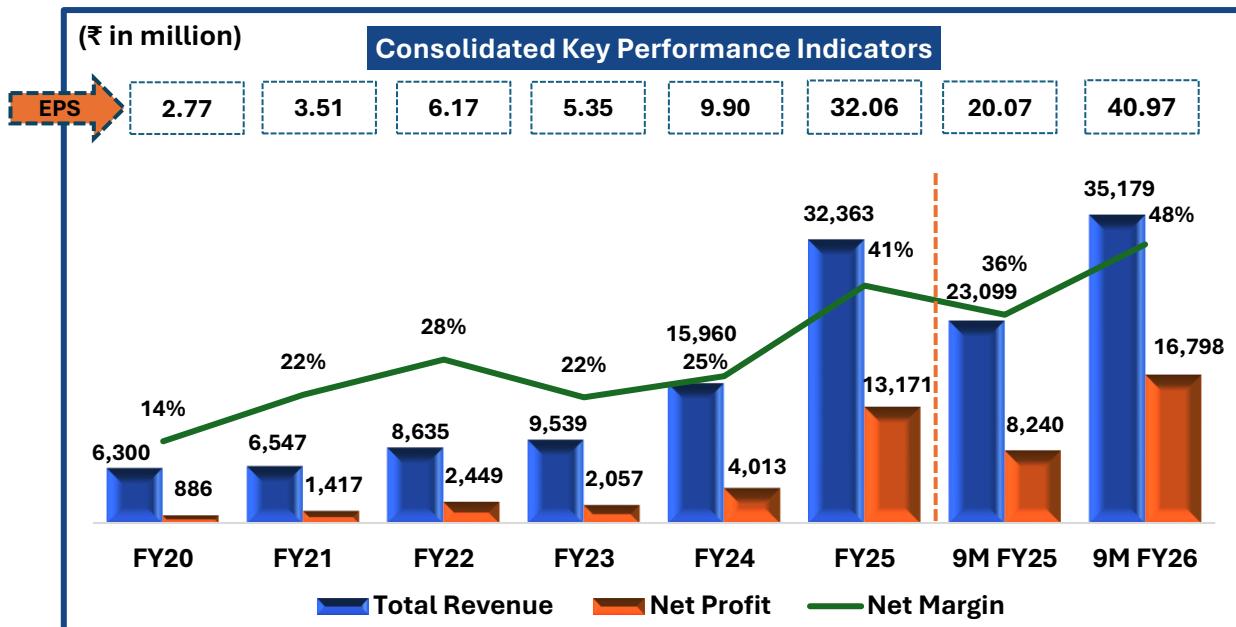
Sr. No.	Particulars	Dec'25	Sept'25	Dec'24	9M FY	9M FY	FY	FY
		Quarter	Quarter	Quarter	2025-26	2024-25	2024-25	2023-24
1	Transaction Charges	9,209	7,616	4,936	23,967	13,628	19,499	5,820
2	Services To Corporates	1,564	1,385	1,496	4,002	3,634	4,885	3,499
3	Other Operating Income	757	754	451	2,046	1,172	1,681	891
4	Revenue From Operations (1+2+3)	11,530	9,754	6,883	30,015	18,434	26,064	10,210
5	Investment Income	683	907	443	2,243	1,819	2,769	2,368
6	Other Income	90	83	68	272	203	294	341
7	Total Income (4+5+6)	12,303	10,744	7,394	32,530	20,455	29,128	12,918
8	Employee benefits expenses	589	467	381	1,523	1,102	1,564	1,099
9	Technology expenses	522	475	396	1,501	1,229	1,665	1,635
10	Regulatory Contribution	1,774	1,466	981	4,402	3,052	4,103	2,362
11	Clearing and settlement expenses	994	873	1,041	2,574	3,302	3,897	2,066
12	Other Expenses	411	325	346	1,061	1,034	1,342	861
13	Depreciation Expense	394	272	242	885	664	905	750
14	Total Operating Expenses (8+9+10+11+12+13)	4,684	3,879	3,387	11,945	10,383	13,476	8,773

Standalone Profit & Loss (cont'd)

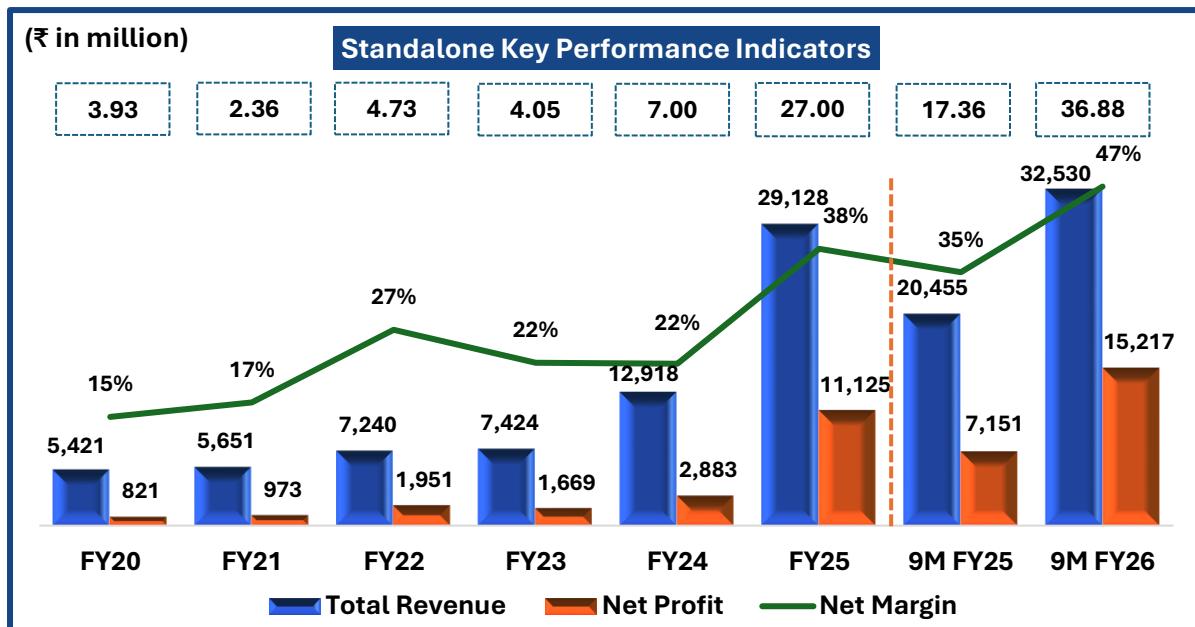
(₹ in million)

Sr. No.	Particulars	Dec'25	Sept'25	Dec'24	9M FY	9M FY	FY	FY
		Quarter	Quarter	Quarter	2025-26	2024-25	2024-25	2023-24
15	Profit Before Contribution to core settlement guarantee fund (7-14)	7,619	6,864	4,007	20,585	10,072	15,652	4,145
16	Contribution to core settlement guarantee fund	258	106	522	364	524	900	0
17	Profit Before Exceptional Item and Tax (15-16)	7,361	6,758	3,486	20,221	9,549	14,752	4,145
18	Exceptional Item	0	0	0	159	0	0	5,042
19	Tax Expenses	1,838	1,614	884	5,028	2,397	3,627	1,653
21	Net Profit After Tax (17+18-19-20)	5,523	5,144	2,602	15,351	7,151	11,125	7,534
22	Net Profit After Tax excluding exceptional item & tax on it (17-19)	5,523	5,144	2,602	15,217	7,151	11,125	2,883
23	Operating EBITDA Including Core SGF	6,982	6,041	3,217	18,590	8,191	12,593	2,187
24	Operating EBITDA Margin Including Core SGF (23/4 in %)	61%	62%	47%	62%	44%	48%	21%
25	Operating EBITDA Excluding Core SGF	7,240	6,147	3,739	18,954	8,715	13,493	2,187
26	Operating EBITDA Margin Excluding Core SGF (25/4 in %)	63%	63%	54%	63%	47%	52%	21%
27	Net Profit Margin (21/7 in %)	45%	48%	35%	47%	35%	38%	58%
28	Net Profit Margin (excluding exceptional item) (22/7 in %)	45%	48%	35%	47%	35%	38%	22%

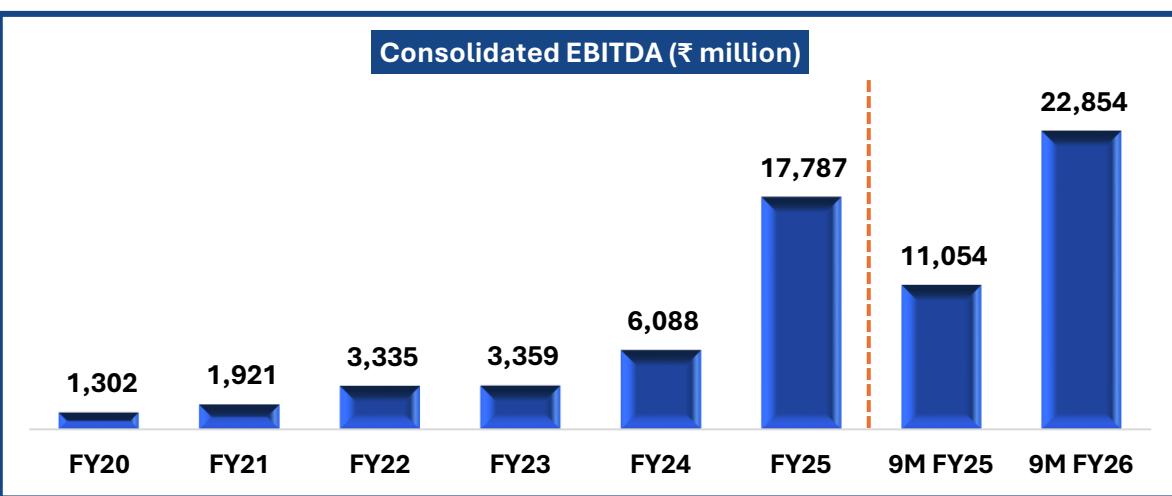
Financial Overview



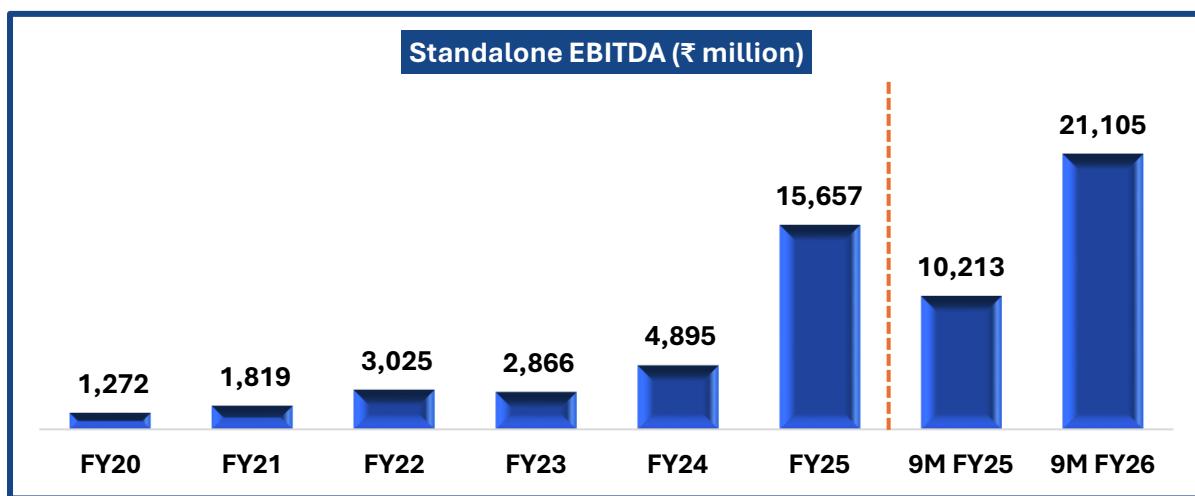
* Net profit & EPS from Continuing operation and excluding Gain from CDSL Stake Sale & BSE Institute



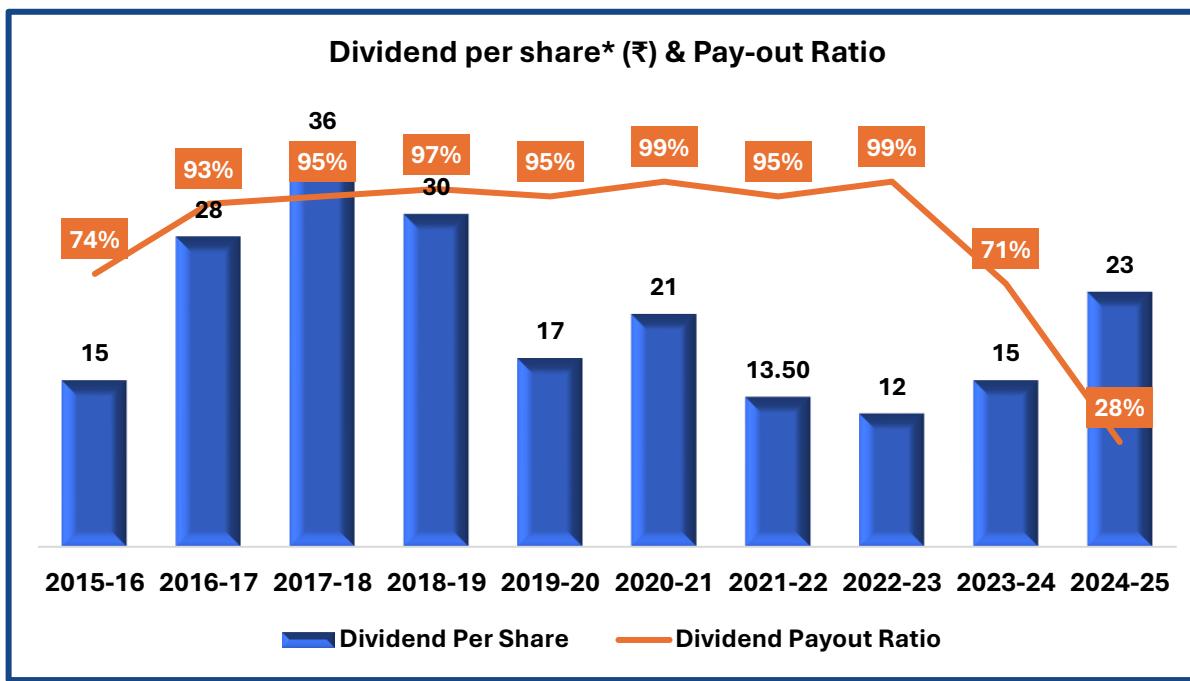
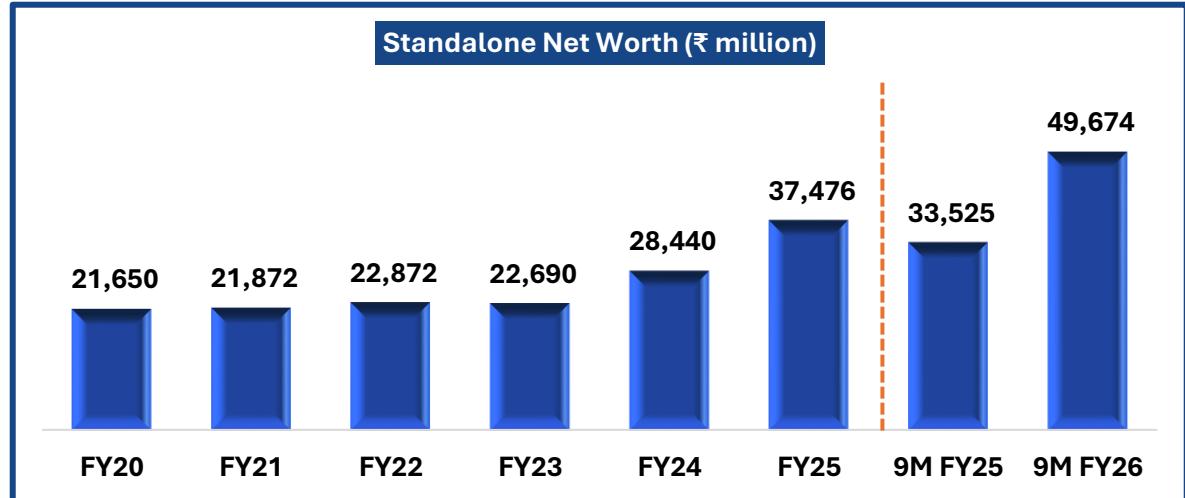
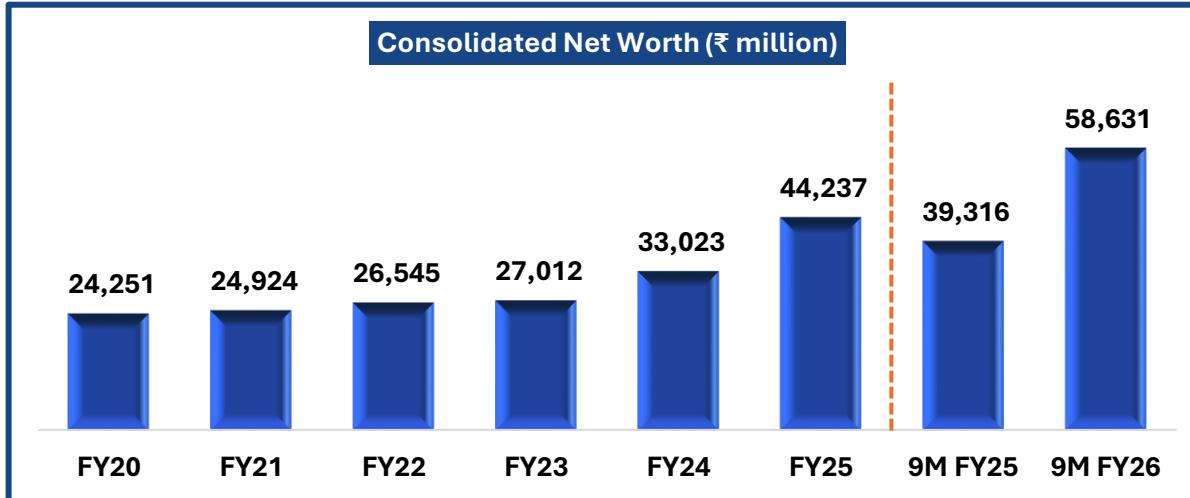
* Net profit & EPS from Continuing operation and excluding Gain from CDSL Stake Sale & BSE Institute



Post Bonus issue, earnings per share (EPS) for all periods presented have been adjusted and restated



Financial Overview (cont'd)

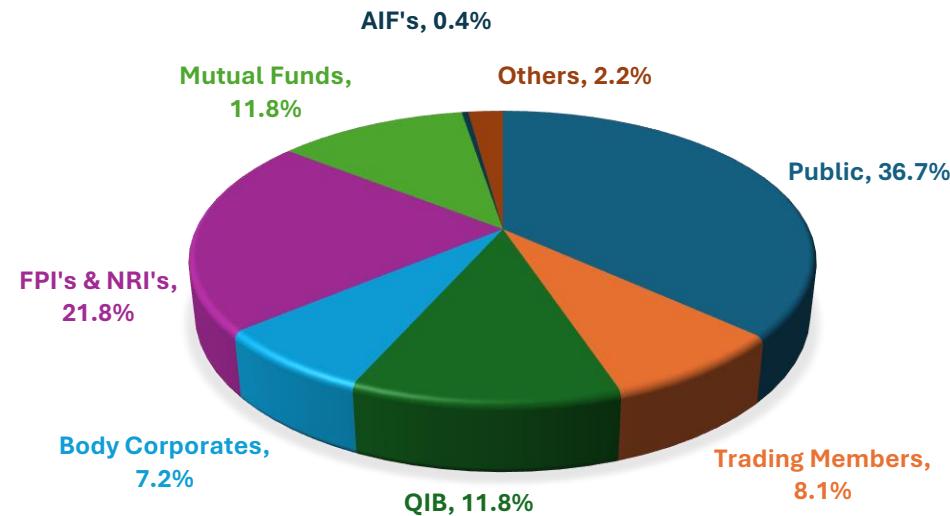


*Dividend pay-out ratio is calculated based on Standalone Profit excluding gain on sale of strategic investment

Financial Year	Dividend (Including DDT) # (₹ million)	Buyback (Incl transactions cost & Tax) (₹ million)	Total (₹ million)
2015-16	937	-	937
2016-17	765	-	765
2017-18	1,733	450	2,183
2018-19	2,255	1,230	3,485
2019-20	1,584	4,762	6,346
2020-21	779	-	779
2021-22	962	-	962
2022-23	1,851	-	1,851
2023-24	1,649	93	1,742
2024-25	2,060	-	2,060
2025-26	3,158	-	3,158
Total	17,733	6,535	24,268

#Dividend Distribution Tax

Shareholding Pattern



TOP 10 SHAREHOLDERS (As of Dec 2025)

LIFE INSURANCE CORPORATION OF INDIA	5.58 %
SIDDHARTH BALACHANDRAN	3.00 %
KOTAK FLEXICAP FUND	2.06 %
NIPPON LIFE INDIA TRUSTEE	1.65 %
INVESCO MUTUAL FUND	1.53 %
TATA AIA LIFE INSURANCE	1.38 %
SBI LIFE INSURANCE CO. LTD	1.37 %
HDFC LIFE INSURANCE COMPANY LIMITED	1.20 %
S GOPALAKRISHNAN	1.17 %
MOTILAL OSWAL MUTUAL FUND	1.10 %

BSE Adjusted Closing Price



MARKET DATA

Market Capitalization* (₹ Mn)	10,69,013
Price* (₹)	2,632
No. of Shares Outstanding	40,61,29,077
Face Value (₹)	2.00
Avg. Daily Trading Value# (₹ Mn)	12,834
Avg. Daily Trading Volume# (Mn shares)	4.92
52-week High-Low (₹)	2,529 – 674

*Market data as of Dec 31, 2025

#For the period of Oct 2025 to Dec 2025



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