

**BOSCH**

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Corporate Relationship Department
BSE Limited
1st Floor, New Trading Ring
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Phiroze Jeejeebhoy Towers
Dalal Street, Fort
Mumbai – 400 001
Scrip code: 500530

The Manager
Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai – 400 051
Scrip code: BOSCHLTD

May 20, 2026

Dear Sir/Madam,

Sub:Disclosure under Regulation 30 & 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Outcome of Board Meeting.

This is to inform you that the Board of Directors of Bosch Limited (the “Company”) at its meeting held today i.e. May 20, 2026, has *inter-alia*:

1. Approved the Audited Financial Results (Standalone and Consolidated) for the year ended March 31, 2026, along with Auditors’ Report thereon.

The Auditors have stated their report with Unmodified opinion on the Audited Financial Results (Standalone and Consolidated) for the quarter and year ended March 31, 2026. The approved Financial Results were signed by Mr. Guruprasad Mudlapur, Managing Director of the Company.

2. Recommended a final dividend of ₹ 270/- per equity share of ₹ 10/- each, subject to approval of shareholders. The total dividend payout for the financial year 2025-26 is ₹ 270/- per equity share [previous year ₹ 512/-(Final) per equity share]. The said final dividend, if declared, by the shareholders at the ensuing Annual General Meeting will be paid/dispatched on or after August 14, 2026.
3. Accorded its approval for convening 74th Annual General Meeting of the Company to be held on **Tuesday, August 11, 2026 at 11 A.M. (IST)**.
4. Dr. Pawan Kumar Goenka (DIN: 00254502), who served as an Independent Director of the Company from May 21, 2021, has concluded his tenure as an Independent Director on the Board of the Company. His term officially ended from the close of business hours on May 20, 2026. The Board and the Management of the Company extend their sincere appreciation for the valuable contributions made by Dr. Pawan Kumar Goenka during his tenure as Independent Director and upholding the highest level of Corporate Governance and for the growth and profitability of the Company.
5. Based on the recommendations of the Nomination and Remuneration Committee and subject to the approval of the Shareholders at the ensuing Annual General Meeting, unanimously approved the appointment of **Mr. Ramesh Ramadurai (DIN: 07109252)** as an Additional Director and Non-Executive Independent Director for a tenure of 5 years with effect from May 21, 2026, to May 20, 2031. Brief profile of Mr. Ramesh Ramadurai is attached as **Annexure - B**.

6. The Board also approved the Joint Venture Agreement between the Company and Wheels India Limited and Brakes India Private Limited collectively referred to as the "TSF Companies" for the formation of a Joint Venture Company ("JVCo.") in India for development and production of solutions for the commercial vehicle (CV) air system segment and any other product that joint venture shall decide from time to time subject to the receipt of requisite approvals under the applicable laws and fulfilment of various terms and conditions as specified in Joint Venture Agreement between the Company, Wheels India Limited and Brakes India Private Limited.

The Company will hold 50% of paid-up share capital in the proposed JVCo. and the balance 50% paid-up share capital will be held jointly by Wheels India Limited and Brakes India Private Limited.

The Company will furnish the requisite disclosures to the exchanges upon the incorporation of JVCo as required under Listing Regulations.

Pursuant to the above approval, the Company and Wheels India Limited and Brakes India Private Limited will be entering into a Joint Venture Agreement for the foregoing purpose, which will be executed on May 20, 2026.

7. Approved the strike-off of business of Robert Bosch India Manufacturing and Technology Pvt Ltd. (RBIM) – non-material Wholly Owned Subsidiary.

In view of the above, we enclose herewith the following:

- A. Audited Financial Results (Standalone and Consolidated) for the quarter and year ended March 31, 2026, Auditors' Report with Unmodified Opinion and declaration in terms of Regulation 33(3)(d) of the Listing Regulations;
- B. Details required in terms of Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, is enclosed herewith as **Annexure -A (Completion of tenure of Dr. Pawan Kumar Goenka)**
- C. Details required in terms of Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, is enclosed herewith as **Annexure -B (Appointment of Mr. Ramesh Ramadurai as Additional Director and Non- Executive Independent Director)**.
- D. The details as required under Para A (5) and Para B (2) of Part A of Schedule III of the Listing Regulations read with SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, are enclosed as **Annexure -C and Annexure -D**.
- E. The details as required under Para A (1) of Part A of Schedule III of the Listing Regulations read with SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, are enclosed as **Annexure - E**.
- F. Press Release dated May 20, 2026.

We are arranging publication of financial results in the newspapers and on the website of the Company as required under Regulation 33 read with Regulation 47 of the Listing Regulations.

The meeting of Board of Directors commenced at 12.05 hrs. (IST). and concluded at 15.50 hrs. (IST).

Yours faithfully,
for Bosch Limited,

V. Srinivasan
Company Secretary & Compliance Officer
Encl:A/a

Annexure - A

Details required in terms of SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:

(Completion of tenure of Dr. Pawan Kumar Goenka)

Sr.No.	Particulars	Details
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Cessation of directorship due to completion of term as an Independent Director from the closing hours of May 20, 2026.
2.	Date of appointment/re-appointment/ cessation (as applicable) & term of appointment/re-appointment;	From the closing hours of May 20, 2026.
3.	Brief profile (in case of appointment);	Not Applicable
4.	Disclosure of relationships between directors (in case of appointment of a director).	Not Applicable
5.	Information pursuant to BSE Circular LIST/COMP/14/2018-19 and NSE Circular NSE/CML/2018/24 dated June 20, 2018	Not Applicable

Annexure - B

Details required in terms of SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:

(Appointment of Mr. Ramesh Ramadurai as Additional Director and Non- Executive Independent Director).

Sr.No.	Particulars	Details
1.	Reason for change viz. appointment, re-appointment; resignation, removal; death or otherwise;	On the recommendations of the Nomination & Remuneration Committee of the Company, the Board has unanimously approved appointment of Mr. Ramesh Ramadurai (DIN: 07109252) as an Additional Director and Non-Executive Independent Director.
2.	Date of appointment/ re-appointment/cessation (as applicable) & term of appointment/ re-appointment;	The Board has, subject to approval of the shareholders at the ensuing AGM, appointed Mr. Ramesh Ramadurai as an Additional Director and Non-Executive Independent Director for a term of 5 years from May 21, 2026, to May 20, 2031.



3.	Brief profile (in case of appointment);	<p>Ramesh is a transformational growth leader with over three decades of experience at 3M, bringing a uniquely global and cross-cultural perspective to leadership. With 15 years of international experience across the US, the Philippines, and China, he combines deep exposure to diverse industrial sectors and healthcare with proven success in steering complex organizations.</p> <p>Most recently, he served as Managing Director of 3M India, a publicly listed company among the Top 250 by market capitalization, where he drove strategic growth. Ramesh has consistently delivered results through strategy development and execution, with particular expertise in commercial excellence, go-to-market innovation, and building high-performing teams in multicultural environments.</p> <p><u>Independent Director Roles:</u></p> <p>Anthem Biosciences Limited (Sep 2024 - current) Anthem, established in 2006, is a strong innovation and R&D driven organization, with integrated drug discovery, development and manufacturing capabilities. Was part of the Board guiding the company through its IPO process. The Company listed in Jul 2025.</p> <p>Centum Electronics Limited (Feb 2026 - current) Centum is a manufacturer of electronic components for mission-critical applications in aerospace, defense, and space segments. They also provide customized product design & development services.</p> <p><u>Previous Board Roles:</u></p> <p>3M India Limited: Managing Director (Jun 2019 - Mar 2026) Non-exec, non-independent director (Mar 2015 - May 2019)</p> <p>Ashirvad Pipes Pvt. Limited, Non-executive director (Mar 2024 - Mar 2026) Ashirvad Pipes is a 100% owned subsidiary of Aliaxis, a Belgium headquartered company. Aliaxis is a global leader in advanced fluid management solutions that enable access to water and energy, with global revenues of ~ euro 4 billion.</p>
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mr. Ramesh Ramadurai is not related to any Director and/or Key Managerial Personnel and/or Promoters of the Company.
5.	Information pursuant to BSE Circular LIST/COMP/14/2018-19 and NSE Circular NSE/CML/2018/24 dated June 20, 2018	It is hereby confirmed that Mr. Ramesh Ramadurai is not debarred from holding the office of Director in any listed company by virtue of any order of SEBI or any other such authority.



RAMESH RAMADURAI

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Overview

Ramesh is a transformational growth leader with over three decades at 3M, bringing a uniquely global and cross-cultural perspective to leadership. With 15 years of international experience across the US, the Philippines, and China, he combines deep exposure to diverse industrial sectors and healthcare with proven success in steering complex organizations.

Most recently, he served as Managing Director of 3M India, a publicly listed company among the Top 250 by market capitalization, where he drove strategic growth. Ramesh has consistently delivered results through strategy development and execution, with particular expertise in commercial excellence, go-to-market innovation, and building high-performing teams in multicultural environments.

Board Experience

Current Independent Director Roles:

Anthem Biosciences Limited (Sep 2024 – current)

Anthem, established in 2006, is a strong innovation and R&D driven organization, with integrated drug discovery, development and manufacturing capabilities. Was part of the Board guiding the company through its IPO process. The Company listed in Jul 2025.

Centum Electronics Limited (Feb 2026 – current)

Centum is a manufacturer of electronic components for mission-critical applications in aerospace, defense, and space segments. They also provide customized product design & development services.

Previous Board Roles:

3M India Limited:

Managing Director (Jun 2019 – Mar 2026)

Non-exec, non-independent director (Mar 2015 – May 2019)

Ashirvad Pipes Pvt. Limited, Non-executive director (Mar 2024 – Mar 2026)

Ashirvad Pipes is a 100% owned subsidiary of Aliaxis, a Belgium headquartered company. Aliaxis is a global leader in advanced fluid management solutions that enable access to water and energy, with global revenues of ~ euro 4 billion.

Professional Experience

3M Company

Oct 1989 to Mar 2026

Jun '19-Mar '26	Managing Director, 3M India Ltd., Bangalore (public listed company with annual revenue run-rate of ~ \$600 million as of Dec 2025).
Jul '14-May '19	Business Director, 3M Industrial Business, Asia & Greater China, based in Shanghai (P&L for \$3.5 billion revenues).
Aug '11-Jun '14	Managing Director, 3M Philippines, Manila.
Jan '09-Jul '11	Country Business Leader, Industrial Business, 3M India, Bangalore.
Nov '03-Dec '08	Based in St. Paul, MN, USA, at 3M's global HQ with global product management & business development roles.
Oct '89-Oct '03	Various sales & marketing and business leadership roles in auto & industrial businesses, 3M India Ltd., Bangalore.

Pre-3M:

Jun '86-Sep '89	TVS Motor Ltd, Bangalore & Sundaram Clayton Ltd, Chennai. Business Planning and New Business Development positions in the two- wheeler and aluminum foundry units respectively.
Jun '83-Jun '84	Oil & Natural Gas Commission, Mumbai, India – Production Engineer, Bombay High South Offshore Oil Production Platform.

Education

- Post Graduate Diploma in Management, Indian Institute of Management, Calcutta, 1986.
- Bachelor of Technology in Chemical Engineering, Indian Institute of Technology, Kanpur, 1983.

Industry Affiliations

- Member, Southern Region Council, Confederation of Indian Industry (CII), 2022-23, 2023-24 & 2024-25.
- Member, CII National Committees on Manufacturing, Technology & Innovation, FMCG and MNCs (2024-26).
- Member, India Advisory Council, US India Business Council (USIBC), 2022-24.
- Chairman, Confederation of Indian Industry (CII), Karnataka State Council, 2021-22.
- Vice Chairman, Confederation of Indian Industry (CII), Karnataka State Council, 2020-21.
- Member, American Chamber of Commerce, Bangalore, India, 2019-2025.

Disclosure under Para A(5) of Part A of Schedule III to the Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

(Joint Venture Agreement between the Company and Wheels India Limited and Brakes India Private Limited)

Sr No.	Details of events that need to be provided	Information of such events(s)
1.	Name of the party with whom the agreement is entered	Wheels India Limited (WIL) and Brakes India Private Limited (BIPL), collectively referred to as the "TSF Companies".
2.	Purpose of entering into the agreement	To form a Joint Venture between Bosch Limited (50%) and TSF Companies (50%) for development and production of solutions for the commercial vehicle (CV) air system segment and any other product that joint venture shall decide from time to time
3.	Shareholding, if any, in the entity with whom the agreement is executed	Bosch Limited, WIL and BIPL will subscribe to the shares of the joint venture company ("Joint Venture Company") such that Bosch Limited will hold 50% and the TSF Companies (i.e., WIL and BIPL) will collectively hold 50% of the Share Capital of the Joint Venture Company.
4.	Significant terms of agreement (in brief) special rights like right to appoint directors, first right to share subscription in case of issuance of shares, right to restrict any change in capital structure etc.	<p><u>Right to appoint Directors:</u></p> <p>JV Board shall comprise of 4 Directors with 2 Directors nominated by Bosch Ltd and other 2 nominated by the TSF Companies.</p> <p><u>Share Transfer restrictions and rights:</u></p> <p>a. 5-Year Lock-in: No share transfer during the lock-in period.</p> <p>b. Affiliate Transfer: Permitted.</p> <p>c. Competitor Transfer (post lock-in): Permitted with prior written consent of other JV partner</p>
5.	Whether the said parties are related to promoter/ promoter group/ group companies in any manner. If yes, nature of relationship	Bosch Limited, Wheels India Limited and Brakes India Private Limited are not part of the same promoter group.



6.	Whether the transaction would fall within Related Party Transactions? If yes, whether the same is done at “arm’s length”	<p>The subscription to the share capital of the Joint Venture Company does not fall within the purview of Related Party Transaction for the Company.</p> <p>Post subscription by the Company, the Joint Venture Company will become an Associate Company of Bosch Limited and will be considered to be a Related Party of the Company.</p>
7.	In case of issuance of shares to the parties, details of issue price and the class of shares issued.	<p>The proposed equity share paid-up capital of Joint Venture Company, at the time of incorporation of the Joint Venture Company, shall be up to INR 1,00,000 (Indian Rupees One Lakh only), as paid by Bosch Limited and the TSF Companies in the ratio of 50%:50%.</p> <p>Thereafter, within 60 (sixty) days from the date of incorporation of the Joint Venture Company, an INR equivalent of EUR 1,000,000 (Euros One Million only) less the initial subscription of INR 1,00,000 (Indian Rupees One Lakh only) shall be infused in the Joint Venture Company by Bosch and the TSF Companies in the ratio of 50%:50%.</p> <p>Based on the future funding requirements, Bosch Limited, WIL and BIPL will contribute in proportion of their shareholding, at the discretion of the Board of the Joint Venture Company, as per requirements of its Business.</p>
8.	Any other disclosures related to such agreements, viz., details of nominee on the Board of Directors of the listed entity, potential conflict of interest arising out of such agreements, etc.	<p>Board Representation: Bosch Limited is entitled to nominate two (2) directors to the board of the Joint Venture Company.</p> <p>Conflict of Interest: No conflict of interest has been identified or arises from the execution of the Joint Venture Agreement.</p>
9.	In case of termination or amendment of agreement, listed entity shall disclose following additional details to the stock exchanges: Name of parties to the agreement; Nature of the agreement; Date of execution of the agreement; Details of amendment and impact thereof or reasons of termination and impact thereof.	Not applicable

Disclosure under Para B(2) of Part A of Schedule III to the Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

Sr No.	Particulars	Details
a.	Name of the entity(ies) with whom agreement/ JV is signed	Bosch Limited, Wheels India Limited and Brakes India Private Limited
b.	Area of agreement/ JV	Joint Venture between Bosch Limited (50%), TSF Companies i.e., WIL and BIPL collectively (50%) for development and production of solutions for the commercial vehicle (CV) air system segment and any other product that joint venture shall decide from time to time.
c.	Domestic/ International	Domestic
d.	Share exchange ratio / JV ratio	Bosch Limited (50%) TSF Companies i.e., WIL and BIPL collectively (50%)
e.	Scope of business operation of agreement/ JV	JV Company formed for development and production of solutions for the commercial vehicle (CV) air system segment. Partners will support JV Company with production of sub-components, sales, business development, services, distribution, warehousing, and logistics for JV products in the specified territories.
f.	Details of consideration paid/ received in agreement/ JV	The proposed equity share paid-up capital of Joint Venture Company, at the time of incorporation of the Joint Venture Company, shall be up to INR 1,00,000 (Indian Rupees One Lakh only), as paid by Bosch and the TSF Companies in the ratio of 50%:50%. Thereafter, within 60 (sixty) days from the date of incorporation of the Joint Venture Company, an INR equivalent of EUR 1,000,000 (Euros One Million only) less the initial subscription of INR 1,00,000 (Indian Rupees One Lakh only) shall be infused in the Joint Venture Company by Bosch and the TSF Companies in the ratio of 50%:50%. Based on the future funding requirements, Bosch Limited, WIL and BIPL will contribute in proportion of their shareholding, at the discretion of the Board of the Joint Venture Company, as per requirements of its Business.



g.	Significant terms and conditions of agreement / JV in brief	<p><u>Right to appoint Directors:</u></p> <p>JV Board shall comprise of 4 Directors with 2 Directors nominated by Bosch Ltd and other 2 nominated by the TSF Companies.</p> <p><u>Share Transfer restrictions and rights:</u></p> <p>d. 5-Year Lock-in: No share transfer during the lock-in period.</p> <p>e. Affiliate Transfer: Permitted.</p> <p>Competitor Transfer (post lock-in): Permitted with prior written consent of other JV partner</p>
h.	Whether the acquisition would fall within related party transactions and whether the promoter/ promoter group/ group companies have any interest in the entity being acquired? If yes, nature of interest and details thereof and whether the same is done at "arm's length"	<p>The subscription to the share capital of the Joint Venture Company does not fall within the purview of Related Party Transaction for the Company. Post subscription by the Company, the Joint Venture Company will become an Associate Company of the Company and will be considered to be a Related Party of the Company.</p>
i.	Size of the entity(ies)	<p>Bosch Limited turnover (FY 2025-26) - INR 20,034.7 Crores</p> <p>Wheels India Limited turnover (FY 2025-26) – INR 5124.40 crores</p> <p>Brakes India Private Limited turnover (FY2024-25)- INR 7,241 crores</p>
j.	Rationale and benefit expected	<p>Development and production of solutions for the commercial vehicle (CV) air system segment</p> <p>Partners will support JV Company with production of sub-components, sales, business development, services, distribution, warehousing and logistics for JV products in the specified territories</p>
k.	In the event that any such arrangement is called off for any reason, the same shall be disclosed along with the reasons for calling off the proposal.	NA

Disclosure under Para A (1) of Part A of Schedule III to the Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

(closure of business of Robert Bosch India Manufacturing and Technology Pvt Ltd. (RBIM) – non-material Wholly Owned Subsidiary)

Sr No.	Details of events that need to be provided	Information of such events(s)
1.	The amount and percentage of the turnover or revenue or income and net worth contributed by such unit or division or undertaking or subsidiary or associate company of the listed entity during the last financial year	The non-material subsidiary has not commenced any operations since its incorporation and has nil turnover .
2.	Date on which the agreement for sale has been entered into	Not Applicable
3.	The expected date of completion of sale/disposal	12 months from date of receipt of Shareholders' approval of the Subsidiary Company.
4.	Consideration received from such sale/disposal	Not applicable, as the disposal shall be carried out by way of strike-off.
5.	Brief details of buyers and whether any of the buyers belong to the promoter/ promoter group/group companies. If yes, details thereof	
6.	Whether the transaction would fall within related party transactions? If yes, whether the same is done at "arm's length"	
7.	Whether the sale, lease or disposal of the undertaking is outside Scheme of Arrangement? If yes, details of the same including compliance with regulation 37A of LODR Regulations	
8.	Additionally, in case of a slump sale, indicative disclosures provided for amalgamation/merger, shall be disclosed by the listed entity with respect to such slump sale	

Statement of Standalone Financial Results for the quarter and year ended March 31, 2026

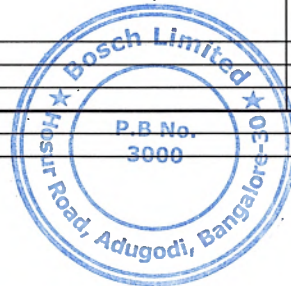
[Rs. in Millions (Mio INR)]

Particulars	Current three months ended	Preceding three months ended	Corresponding three months ended	Year ended	Year ended
	March 31, 2026	December 31, 2025	March 31, 2025	March 31, 2026	March 31, 2025
	(Audited) (refer note 8)	(Unaudited)	(Audited) (refer note 8)	(Audited)	(Audited)
1 Income					
(a) Revenue from operations	55,657	48,856	49,106	200,347	180,874
(b) Other Income	1,564	1,999	2,369	8,543	8,142
Total Income (a+b)	57,221	50,855	51,475	208,890	189,016
2 Expenses					
(a) Cost of raw material and components consumed	13,524	12,821	10,523	49,002	40,588
(b) Purchase of traded goods	22,186	19,037	19,719	79,870	74,360
(c) (Increase) / decrease in inventories of finished goods, work-in-progress and traded goods	599	(986)	403	(876)	(313)
(d) Employee benefits expense (refer note 5)	4,438	3,970	4,220	15,458	14,953
(e) Finance costs	138	43	61	267	171
(f) Depreciation and amortisation expense	1,158	987	992	3,920	3,756
(g) Other expenses	7,094	7,890	7,772	30,389	28,189
Total expenses	49,137	43,762	43,690	178,030	161,704
3 Profit before exceptional items and tax (1 - 2)	8,084	7,093	7,785	30,860	27,312
4 Exceptional items (before tax) (refer note 6.a., 6.b.and 6.c)	-	-	-	5,560	14
5 Profit before tax (3 + 4)	8,084	7,093	7,785	36,420	27,326
6 Current tax expense/ (credit)					
(i) for the period/ year	1,902	1,578	1,442	7,781	5,930
(ii) relating to earlier years	173	-	187	226	187
Deferred tax charge/ (credit)	324	194	619	710	1,076
Total tax expense/ (credit)	2,399	1,772	2,248	8,717	7,193
7 Net Profit for the period/ year (5 - 6)	5,685	5,321	5,537	27,703	20,133
8 Other comprehensive income Items that will not be reclassified to Statement of Profit and Loss					
Changes in fair value of equity instruments	(3,499)	483	499	(2,531)	2,925
Income tax effect	124	(69)	(81)	(0)	(530)
Remeasurement gains/ (losses) on defined benefit plans	283	10	(44)	293	41
Income tax effect	(72)	(2)	11	(74)	(10)
Other comprehensive income/ (loss) (Net of tax)	(3,164)	422	385	(2,312)	2,426
9 Total comprehensive income for the period/ year (net of tax) (7 + 8)	2,521	5,743	5,922	25,391	22,559
10 Paid-up equity share capital (Face value of Rs 10/- each)	295	295	295	295	295
11 Other equity as per balance sheet				148,172	137,882
12 Earnings per share (of Rs 10/- each) (weighted average, not annualised)					
(a) Basic	192.76	180.43	187.73	939.28	682.62
(b) Diluted	192.76	180.43	187.73	939.28	682.62

Notes to standalone financial results for the quarter and year ended March 31, 2026

Note 1- Statement of Assets and Liabilities

[Rs. in Millions (Mio INR)]		
	As at March 31, 2026 (Audited)	As at March 31, 2025 (Audited)
A Assets		
1. Non-current assets		
Property, plant and equipment	9,110	8,144
Capital work-in progress	3,578	3,961
Investment properties	5,386	6,014
Right-of use assets	2,045	2,065
Financial assets		
(i) Investment in subsidiaries, associates and jointly controlled entity	373	373
(ii) Investments	58,005	62,546
(iii) Trade receivables	485	804
(iv) Loans	106	130
(v) Other financial assets	5,683	3,288
Income tax assets (net)	1,961	2,196
Deferred tax assets (net)	568	1,271
Other non-current assets	730	1,075
Total non-current assets	88,030	91,867
2. Current assets		
Inventories	21,242	19,423
Financial assets		
(i) Investments	21,808	8,700
(ii) Trade receivables	27,727	23,650
(iii) Cash and cash equivalents	3,963	3,528
(iv) Bank balances other than (iii) above	62	1,549
(v) Loans	9,643	13,806
(vi) Other financial assets	38,845	34,273
Other current assets	5,492	4,455
Assets classified as held for sale (refer note 6.a.)	-	1,202
Total current assets	128,782	110,586
Total assets (1+2)	216,812	202,453
B Equity and Liabilities		
1. Equity		
Equity share capital	295	295
Other equity	148,172	137,882
Total equity	148,467	138,177
2. Liabilities		
Non-current liabilities		
Financial liabilities		
(i) Lease liabilities	1,095	980
(ii) Other financial liabilities	40	78
Provisions	1,501	1,226
Total non-current liabilities	2,636	2,284
Current liabilities		
Financial liabilities		
(i) Lease liabilities	93	203
(ii) Trade payables		
total outstanding dues to micro enterprises and small enterprises	2,318	1,349
total outstanding dues of creditors other than micro enterprises and small enterprises	32,027	28,204
(iii) Other financial liabilities	6,376	5,697
Other current liabilities	6,796	5,442
Provisions	18,099	15,938
Liabilities directly associated with assets classified as held for sale (refer note 6.a.)	-	5,159
Total current liabilities	65,709	61,992
Total liabilities	68,345	64,276
Total equity and liabilities (1+2)	216,812	202,453



B

Bosch Limited

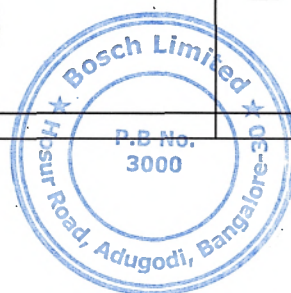
Registered office : Hosur Road, Adugodi, Bengaluru- 560 030
Website: www.bosch.in, e-mail ID: secretarial.corp@in.bosch.com, Tel: +91 80 67523878
CIN: L85110KA1951PLC000761

Notes to standalone financial results for the quarter and year ended March 31, 2026

Note 2 - Statement of Standalone Cashflows

[Rs. in Millions (Mio INR)]

	For the year ended March 31, 2026 (Audited)	For the year ended March 31, 2025 (Audited)
A. Cash flow from operating activities		
Profit before income tax (after exceptional item)	36,420	27,326
Adjustments for :		
Exceptional items (refer note 6.a., 6.b. and 6.c.)	(5,560)	(14)
Depreciation and amortisation expense	3,920	3,756
Unrealised exchange (gain) / loss(net)	(1)	(34)
(Gain)/ loss on disposal of property, plant and equipment (net)	0	3
Expected credit loss allowance (written back)	(58)	(52)
Bad debts written off	121	36
Provisions/ liabilities no longer required (written back)	(16)	(85)
Dividend income	(191)	(143)
Interest income	(4,486)	(3,950)
Net loss/ (gain) on financial assets measured at FVTPL	(3,850)	(3,923)
Amortisation of deferred income	-	(25)
Provision for warranty	472	313
Finance costs	267	171
Operating profit before working capital changes	27,038	23,379
Changes in working capital:		
(Increase)/ decrease in inventories	(1,202)	(1,107)
(Increase)/ decrease in trade receivables	(3,135)	(3,340)
(Increase)/ decrease in other financial assets	27	(198)
(Increase)/ decrease in other assets	(641)	2,335
(Increase)/ decrease in other margin money deposits	(2)	-
Increase / (decrease) in trade payables	4,075	4,563
Increase/ (decrease) in provisions and other financial liabilities	2,030	2,094
Increase/ (decrease) in other current liabilities	1,317	(1,104)
Net cash generated from/ (used in) operations	29,507	26,622
Income taxes paid (net of refunds)	(7,753)	(2,888)
Net cash generated from/ (used in) operating activities	21,754	23,734
B. Cash flow from investing activities		
Purchase of property, plant and equipments	(3,165)	(3,154)
Proceeds from disposal of property, plant and equipment	55	28
Purchase of investments	(84,073)	(79,691)
Proceeds from sale of investments	76,786	66,168
Inter corporate deposit given	-	(2,800)
Receipts from Inter corporate deposit	-	5,300
Loan to related parties	(2,504)	(4,503)
Repayment of loans by related parties	6,695	5,553
Net Investment in/ (maturity) of deposit accounts (original maturity of more than 3 months)	(5,588)	(14,869)
Dividend received	191	143
Proceeds from sale of specified business (note 6.a. and 6.b.)	1,526	456
Advance consideration received for sale of specified business	-	4,463
Interest received	4,232	3,319
Net cash generated from/ (used in) investing activities	(5,845)	(19,587)



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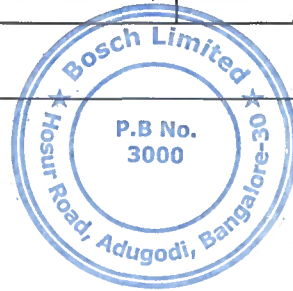
Registered office : Hosur Road, Adugodi, Bengaluru- 560 030
 Website: www.bosch.in, e-mail ID: secretarial.corp@in.bosch.com, Tel: +91 80 67523878
 CIN: L85110KA1951PLC000761

Notes to standalone financial results for the quarter and year ended March 31, 2026**Note 2 - Statement of Standalone Cashflows**

[Rs. in Millions (Mio INR)]

	For the year ended March 31, 2026 (Audited)	For the year ended March 31, 2025 (Audited)
C. Cash flow from financing activities		
Dividends paid (refer note 7)	(15,090)	(5,017)
Payment of principal portion of lease liabilities	(190)	(153)
Payment of interest portion of lease liabilities	(91)	(75)
Interest paid	(130)	(46)
Net cash generated from/ (used in) financing activities	(15,501)	(5,291)
Net increase/ (decrease) in cash and cash equivalents (A+B+C)	408	(1,144)
Effects of foreign exchange on cash and cash equivalents	27	40
Cash and cash equivalents at the beginning of the year	3,528	4,632
Cash and cash equivalents at the end of the period	3,963	3,528

Cash and cash equivalents comprise of the following	As at March 31, 2026	As at March 31, 2025
	Balances with banks	
- on current accounts	94	213
- on Exchange Earning's Foreign Currency ("EEFC") accounts	115	342
- deposit accounts with original maturity of less than 3 months	3,754	2,973
Cash on hand	0	0
Total	3,963	3,528
Non-cash investing activities		
Acquisition of right-of-use assets	195	943



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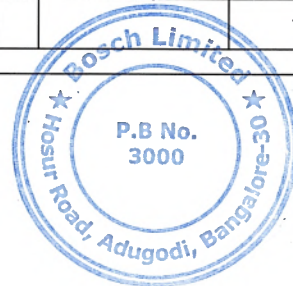
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Notes to Standalone Financial Results for the quarter and year ended March 31, 2026

Note 3 - Standalone Segment wise Revenue, Results, Assets and Liabilities

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended	Preceding three months ended	Corresponding three months ended	Year ended	Year ended
	March 31, 2026	December 31, 2025	March 31, 2025	March 31, 2026	March 31, 2025
	(Audited) (refer note 8)	(Unaudited)	(Audited) (refer note 8)	(Audited)	(Audited)
Segment revenue					
- Automotive products	48,751	44,157	41,548	178,074	155,489
- Consumer goods	6,178	3,505	5,405	18,360	17,251
- Others	773	1,391	2,161	4,285	8,486
Total segment revenue	55,702	49,053	49,114	200,719	181,226
Less: Inter segment revenue	46	197	8	372	352
Net Income from operations	55,656	48,856	49,106	200,347	180,874
Segment results					
- Automotive products	7,419	5,629	6,367	25,570	22,467
- Consumer goods	499	222	436	1,216	1,130
- Others	185	450	276	1,139	1,294
Total segment results	8,103	6,301	7,079	27,925	24,891
Less: Finance costs	138	43	61	267	171
Less: Unallocable corporate expenditure	1,429	1,168	1,602	5,323	5,517
Add: Exceptional items (refer note 6.a., 6.b. and 6.c)	-	-	-	5,560	14
Add: Unallocable income	1,546	2,003	2,369	8,525	8,109
Total Profit before tax	8,082	7,093	7,785	36,420	27,326
Segment assets					
- Automotive products	59,533	55,862	53,811	59,533	53,811
- Consumer goods	6,488	5,759	5,895	6,488	5,895
- Others	6,355	6,736	6,620	6,355	6,620
	72,376	68,357	66,326	72,376	66,326
- Unallocable assets	144,436	144,833	134,925	144,436	134,925
Assets classified as held for sale (refer note 6.a.)	-	-	1,202	-	1,202
Total assets	216,812	213,190	202,453	216,812	202,453
Segment Liabilities					
- Automotive products	59,703	58,352	50,680	59,703	50,680
- Consumer goods	4,231	3,982	3,793	4,231	3,793
- Others	868	926	655	868	655
	64,802	63,260	55,128	64,802	55,128
- Unallocable liabilities	3,543	3,983	3,989	3,543	3,989
Liabilities directly associated with assets classified as held for sale (refer note 6.a.)	-	-	5,159	-	5,159
Total liabilities	68,345	67,243	64,276	68,345	64,276



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Notes to Standalone Financial Results for the quarter and year ended March 31, 2026

- Note 4.** The above standalone financial results were reviewed by the Audit Committee. The above standalone financial results were approved by the Board of Directors at their meeting held on May 20, 2026. The audit, as required under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, has been completed by the Statutory Auditors for the quarter and year ended March 31, 2026 and they have issued an unqualified report on the aforesaid results.
- Note 5.** On November 21, 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, ('Labour Codes') which consolidate twenty-nine existing labour laws into a unified framework governing employee benefits during employment and post employment. The Labour Codes, amongst other things introduces changes, including a uniform definition of wages and enhanced employee benefits. The Company has assessed and disclosed the incremental impact of these changes on the basis of legal opinion obtained and consistent with the guidance provided by the Institute of Chartered Accountants of India and included impact amounting to Mio INR 206 under "employee benefits expense" in these standalone financial results for the quarter and year ended March 31, 2026. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact, if any, on the measurement of liability pertaining to employee benefits as on when developments arise.
- Note 6.a.** On January 28, 2025, the Board of Directors of the Company approved to execute the Business Transfer Agreement with Keenfinity India Private Limited ("the Purchaser") for transfer of its "Video solutions, Access and Intrusions and Communication systems" Business (Specified Business) for a consideration of Mio INR 5,950 (excluding purchase price adjustment). The transfer of business was completed on May 01, 2025 and accordingly, the Company has recognised a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 5,560 and the same has been disclosed as "exceptional item" in these standalone financial results.
- The specified business did not qualify as a separate major line of business under IND AS 105 : Non current Assets held for sale and discontinued operations and accordingly was not considered as a "discontinued operation" for the purpose of these standalone financial results.
- Note 6.b.** Pursuant to the approval of the Board of Directors of the Company on May 24, 2024, the Company entered into a Business Transfer Agreement dated June 05, 2024 with ETAS Automotive India Private Limited ("the Purchaser") for transfer of its "OE/OES Diagnosis" Business (Specified Business) for a consideration of Mio INR 456. The transfer of business was completed on July 01, 2024 and accordingly, the Company has recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 485 and the same has been disclosed as "exceptional item" in these standalone financial results.
- The Specified Business did not qualify as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly was not considered as a "discontinued operation" for the purpose of these standalone financial results.
- Note 6.c.** The Company is in the process of restructuring its operations in order to be competitive in the mobility business. Towards this, an amount of Mio INR 471 for the year ended March 31, 2025 was provided and disclosed as an "exceptional item" in the respective period.
- Note 6.d.** On April 8, 2026, pursuant to the approval of the Board of Directors, the Company has entered into Share Purchase Agreement for 100% acquisition of Bosch Chassis Systems India Private Limited ("RBIC"), a fellow subsidiary, for a total consideration not exceeding Mio INR 90,686.80, subject to the approval of the shareholders and necessary regulatory approvals. Subsequently, on May 8, 2026, the Company obtained the approval of the shareholders. The Company will be completing the acquisition by July 2026.
- Note 7.** The Board of directors at the meeting held on May 20, 2026 recommended a final dividend of Rs.270/- per equity share for the year (previous year Rs.512/- per equity share), subject to approval of shareholders.
- Note 8.** The figures for the quarter ended March 31, 2026 and corresponding quarter March 31, 2025 are the derived figures between audited figures in respect of the full financial year ended March 31, 2026 and March 31, 2025 and the unaudited published year-to-date figures upto December 31, 2025 and December 31, 2024, being the date of end of the third quarter of the financial year which were subjected to limited review.



Place: Bengaluru, India
Date : May 20, 2026



For and on behalf of the Board of
Directors of Bosch Limited

(Guruprasad Mudlapur)
Managing Director

Independent Auditor's Report on the Quarterly and Year to Date Audited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To
**The Board of Directors of
Bosch Limited**

Report on the audit of the Standalone Financial Results**Opinion**

We have audited the statement of quarterly and year to date standalone financial results of Bosch Limited (the "Company") for the quarter ended March 31, 2026 and for the year ended March 31, 2026 ("Statement"), attached herewith, being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

In our opinion and to the best of our information and according to the explanations given to us, the Statement:

- i. is presented in accordance with the requirements of the Listing Regulations in this regard; and
- ii. gives a true and fair view in conformity with the applicable accounting standards and other accounting principles generally accepted in India, of the net profit and other comprehensive income and other financial information of the Company for the quarter ended March 31, 2026 and for the year ended March 31, 2026.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013, as amended ("the Act"). Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Financial Results" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Standalone Financial Results

The Statement has been prepared on the basis of the standalone annual financial statements. The Board of Directors of the Company are responsible for the preparation and presentation of the Statement that gives a true and fair view of the net profit and other comprehensive income of the Company and other financial information in accordance with the applicable accounting standards prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Statement, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process



Auditor's Responsibilities for the Audit of the Standalone Financial Results

Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



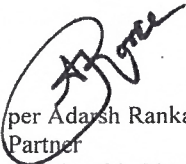
S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

Other Matter

The Statement includes the results for the quarter ended March 31, 2026 being the balancing figure between the audited figures in respect of the full financial year ended March 31, 2026 and the published unaudited year-to-date figures up to the third quarter of the current financial year, which were subjected to a limited review by us, as required under the Listing Regulations.

For S.R. BATLIBOI & ASSOCIATES LLP
Chartered Accountants
ICAI Firm Registration Number: 101049W/E300004


per Adarsh Ranka
Partner

Membership No.: 209567

UDIN: 26209567PKLIEV1088
Place: Bengaluru, India
Date: May 20, 2026



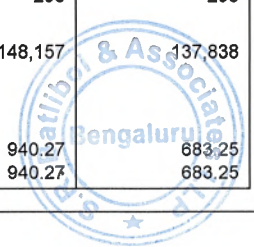
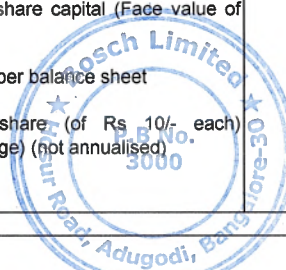
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Statement of Consolidated Financial Results for the quarter and year ended March 31, 2026

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended	Preceding three months ended	Corresponding three months ended	Year ended	Year ended
	March 31, 2026	December 31, 2025	March 31, 2025	March 31, 2026	March 31, 2025
	(Audited) (refer note 8)	(Unaudited)	(Audited) (refer note 8)	(Audited)	(Audited)
1 Income					
(a) Revenue from operations	55,657	48,856	49,106	200,347	180,874
(b) Other Income	1,563	1,999	2,369	8,540	8,139
Total Income (a+b)	57,220	50,855	51,475	208,887	189,013
2 Expenses					
(a) Cost of raw material and components consumed	13,524	12,821	10,523	49,002	40,588
(b) Purchase of traded goods	22,186	19,037	19,719	79,870	74,360
(c) (Increase) / decrease in inventories of finished goods, work-in-progress and traded goods	599	(986)	403	(876)	(313)
(d) Employee benefits expense (refer note 5)	4,438	3,970	4,220	15,458	14,953
(e) Finance costs	137	43	61	267	171
(f) Depreciation and amortisation expense	1,158	987	992	3,920	3,756
(g) Other expenses	7,094	7,890	7,772	30,389	28,189
Total expenses	49,136	43,762	43,690	178,030	161,704
3 Profit before exceptional items and tax (1 - 2)	8,084	7,093	7,785	30,857	27,309
4 Exceptional items (before tax) (refer note 6.a., 6.b., 6.c)	-	-	-	5,560	14
5 Profit before tax (3 + 4)	8,084	7,093	7,785	36,417	27,323
6 Current tax expense/ (credit)					
(i) for the period/ year	1,902	1,578	1,442	7,781	5,930
(ii) relating to earlier years	173	-	187	226	187
Deferred tax charge/ (credit)	324	194	619	710	1,076
Total tax expense/ (credit)	2,399	1,772	2,248	8,717	7,193
7 Net Profit for the period/ year (5 - 6)	5,685	5,321	5,536	27,700	20,130
8 Share of net profit/(loss) of associates and Jointly controlled entity accounted for using equity method (net of tax)	15	5	(1)	32	22
9 Net profit after taxes and share of profit/ (loss) of Associates and Jointly controlled entity (7 + 8)	5,700	5,326	5,535	27,732	20,152
10 Other comprehensive income Items that will not be reclassified to Statement of Profit and Loss					
Changes in fair value of equity instruments	(3,499)	483	499	(2,531)	2,925
Income tax effect	124	(69)	(81)	(0)	(530)
Remeasurement gains/ (losses) on defined benefit plans	283	10	(44)	293	41
Income tax effect	(72)	(2)	11	(74)	(10)
Other comprehensive income/ (loss) (Net of tax)	(3,164)	422	385	(2,312)	2,426
11 Total comprehensive income for the period/ year (net of tax) (9 + 10)	2,536	5,748	5,920	25,420	22,578
12 Paid-up equity share capital (Face value of Rs 10/- each)	295	295	295	295	295
13 Other equity as per balance sheet				148,157	137,838
14 Earnings per share (of Rs 10/- each) (weighted average) (not annualised)					
(a) Basic	193.25	180.58	187.66	940.27	683.25
(b) Diluted	193.25	180.58	187.66	940.27	683.25



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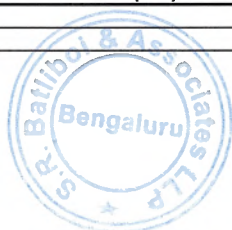
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Notes to consolidated financial results for the quarter and year ended March 31, 2026

Note 1- Statement of Assets and Liabilities

[Rs. in Millions (Mio INR)]

	As at March 31, 2026 (Audited)	As at March 31, 2025 (Audited)
A Assets		
1. Non-current assets		
Property, plant and equipment	9,110	8,144
Capital work-in progress	3,578	3,961
Investment properties	5,386	6,014
Right-of use assets	2,045	2,065
Investments accounted for using the equity method	388	356
Financial assets		
(i) Investments	58,005	62,546
(ii) Trade receivables	485	804
(iii) Loans	106	130
(iv) Other financial assets	5,683	3,288
Income tax assets (net)	1,961	2,196
Deferred tax assets (net)	568	1,271
Other non-current assets	734	1,078
Total non-current assets	88,049	91,853
2. Current assets		
Inventories	21,242	19,423
Financial assets		
(i) Investments	21,808	8,700
(ii) Trade receivables	27,727	23,650
(iii) Cash and cash equivalents	3,964	3,529
(iv) Bank balances other than (iii) above	62	1,550
(v) Loans	9,608	13,775
(vi) Other financial assets	38,845	34,273
Other current assets	5,492	4,456
Assets classified as held for sale (refer note 6.a.)	-	1,202
Total current assets	128,748	110,558
Total assets (1+2)	216,797	202,411
B Equity and Liabilities		
1. Equity		
Equity share capital	295	295
Other equity	148,157	137,838
Total equity	148,452	138,133
2. Liabilities		
Non-current liabilities		
Financial liabilities		
(i) Lease liabilities	1,095	980
(ii) Other financial liabilities	40	78
Provisions	1,501	1,226
Total non-current liabilities	2,636	2,284
Current liabilities		
Financial liabilities		
(i) Lease liabilities	93	203
(ii) Trade payables		
total outstanding dues to micro enterprises and small enterprises	2,318	1,349
total outstanding dues of creditors other than micro enterprises and small enterprises	32,027	28,204
(iii) Other financial liabilities	6,376	5,699
Other current liabilities	6,796	5,442
Provisions	18,099	15,938
Liabilities directly associated with assets classified as held for sale (refer note 6.a.)	-	5,159
Total current liabilities	65,709	61,994
Total liabilities	68,345	64,278
Total equity and liabilities (1+2)	216,797	202,411



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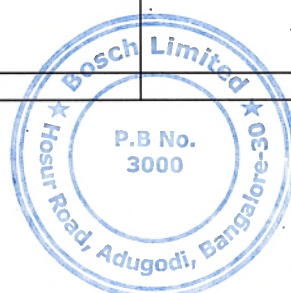
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Notes to consolidated financial results for the quarter and year ended March 31, 2026

Note 2 - Statement of Consolidated Cashflows

[Rs. in Millions (Mio INR)]

	For the year ended March 31, 2026 (Audited)	For the year ended March 31, 2025 (Audited)
A. Cash flow from operating activities		
Profit before income tax (after exceptional item)	36,449	27,345
Adjustments for :		
Exceptional items (refer note 6.a., 6.b. and 6.c.)	(5,560)	(14)
Depreciation and amortisation expense	3,920	3,756
Unrealised exchange (gain)/ loss (net)	(1)	(34)
(Gain)/ loss on disposal of property, plant and equipment (net)	0	3
Expected credit loss allowance (written back)	(58)	(52)
Bad debts written off	121	36
Provision/ liabilities no longer required (written back)	(16)	(85)
Dividend income	(191)	(143)
Interest income	(4,483)	(3,947)
Net loss/ (gain) on financial assets measured at FVTPL	(3,850)	(3,923)
Amortisation of deferred income	-	(25)
Provision for warranty	472	313
Finance costs	267	171
Share of profits of associates and jointly controlled entity	(32)	(22)
Operating profit before working capital changes	27,038	23,379
Changes in working capital:		
(Increase)/ decrease in inventories	(1,202)	(1,107)
(Increase)/ decrease in trade receivables	(3,135)	(3,340)
(Increase)/ decrease in other financial assets	27	(198)
(Increase)/ decrease in other assets	(642)	2,335
(Increase)/ decrease in other margin money deposits	(2)	-
Increase / (decrease) in trade payables	4,075	4,563
Increase/ (decrease) in provisions and other financial liabilities	2,030	2,094
Increase/ (decrease) in other current liabilities	1,317	(1,104)
Net cash generated from/ (used in) operations	29,506	26,622
Income taxes paid (net of refunds)	(7,753)	(2,888)
Net cash generated from/ (used in) operating activities	21,753	23,734
B. Cash flow from investing activities		
Purchase of property, plant and equipments	(3,165)	(3,154)
Proceeds from disposal of property, plant and equipment	55	28
Purchase of investments	(84,073)	(79,691)
Proceeds from sale of investments	76,786	66,168
Inter corporate deposit given	-	(2,800)
Receipts from Inter corporate deposit	-	5,300
Loan to related parties	(2,500)	(4,500)
Repayment of loans by related parties	6,695	5,553
Net Investment in/ (maturity) of deposit accounts (original maturity of more than 3 months)	(5,588)	(14,870)
Dividend received	191	143
Proceeds from sale of specified business (note 6.a. and 6.b.)	1,526	456
Advance consideration received for sale of specified business	-	4,463
Interest received	4,229	3,316
Net cash generated from/ (used in) investing activities	(5,844)	(19,588)



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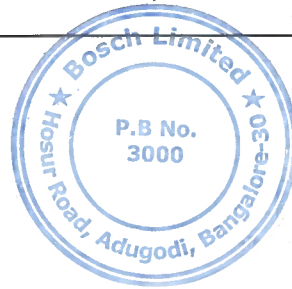
Bosch Limited

Registered office : Hosur Road, Adugodi, Bengaluru- 560 030
 Website: www.bosch.in, e-mail ID: secretarial.corp@in.bosch.com, Tel: +91 80 67523878
 CIN: L85110KA1951PLC000761

Notes to consolidated financial results for the quarter and year ended March 31, 2026**Note 2 - Statement of Consolidated Cashflows****[Rs. in Millions (Mio INR)]**

	For the year ended March 31, 2026 (Audited)	For the year ended March 31, 2025 (Audited)
C. Cash flow from financing activities		
Dividends paid	(15,090)	(5,017)
Payment of principal portion of lease liabilities	(190)	(153)
Payment of interest portion of lease liabilities	(91)	(75)
Interest paid	(130)	(46)
Net cash generated from/ (used in) financing activities	(15,501)	(5,291)
Net increase/ (decrease) in cash and cash equivalents (A+B+C)	408	(1,145)
Effects of foreign exchange on cash and cash equivalents	27	40
Cash and cash equivalents at the beginning of the year	3,529	4,634
Cash and cash equivalents at the end of the period	3,964	3,529

Cash and cash equivalents comprise of the following	For the year ended March 31, 2026 (Audited)	For the year ended March 31, 2025 (Audited)
Balances with banks		
- on current accounts	95	214
- on Exchange Earner's Foreign Currency ("EEFC") accounts	115	342
- deposit accounts with original maturity of less than 3 months	3,754	2,973
Cash on hand	0	0
Total	3,964	3,529
Non-cash investing activities		
Acquisition of right-of-use assets	195	943



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Bosch Limited

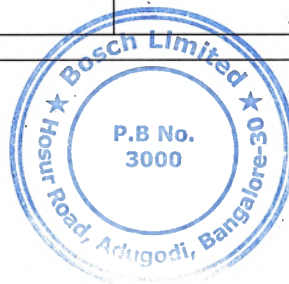
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Notes to consolidated financial results for the quarter and year ended March 31, 2026

Note 3 - Consolidated Segment wise Revenue, Results, Assets and Liabilities

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended	Preceding three months ended	Corresponding three months ended	Year ended	Year ended
	March 31, 2026	December 31, 2025	March 31, 2025	March 31, 2026	March 31, 2025
	(Audited) (refer note 8)	(Unaudited)	(Audited) (refer note 8)	(Audited)	(Audited)
Segment revenue					
- Automotive products	48,751	44,157	41,548	178,074	155,489
- Consumer goods	6,178	3,505	5,405	18,360	17,251
- Others	773	1,391	2,161	4,285	8,486
Total segment revenue	55,702	49,053	49,114	200,719	181,226
Less: Inter segment revenue	46	197	8	372	352
Net income from operations	55,656	48,856	49,106	200,347	180,874
Segment results					
- Automotive products	7,419	5,629	6,367	25,570	22,467
- Consumer goods	499	222	436	1,216	1,130
- Others	185	450	276	1,139	1,294
Total segment results	8,103	6,301	7,079	27,925	24,891
Less: Finance costs	138	43	61	267	171
Less: Unallocable corporate expenditure	1,428	1,168	1,602	5,322	5,517
Add: Exceptional items (refer note 6.a., 6.b. and 6.c.)	-	-	-	5,560	14
Add: Unallocable income	1,544	2,003	2,368	8,521	8,106
Total Profit before tax	8,081	7,093	7,784	36,417	27,323
Segment assets					
- Automotive products	59,533	55,862	53,811	59,533	53,811
- Consumer goods	6,488	5,759	5,895	6,488	5,895
- Others	6,355	6,736	6,620	6,355	6,620
	72,376	68,357	66,326	72,376	66,326
- Unallocable assets	144,421	144,803	134,883	144,421	134,883
Assets classified as held for sale (refer note 6.a.)	-	-	1,202	-	1,202
Total assets	216,797	213,160	202,411	216,797	202,411
Segment Liabilities					
- Automotive products	59,703	58,352	50,680	59,703	50,680
- Consumer goods	4,231	3,982	3,793	4,231	3,793
- Others	868	926	655	868	655
	64,802	63,260	55,128	64,802	55,128
- Unallocable liabilities	3,543	3,983	3,991	3,543	3,991
Liabilities directly associated with assets classified as held for sale (refer note 6.a.)	-	-	5,159	-	5,159
Total liabilities	68,345	67,243	64,278	68,345	64,278



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Bosch Limited

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Notes to consolidated financial results for the quarter and year ended March 31, 2026

- Note 4.** The above consolidated financial results were reviewed by the Audit Committee. The above consolidated financial results were approved by the Board of Directors at their meeting held on May 20, 2026. The audit, as required under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, has been completed by the Statutory Auditors for the quarter and year ended March 31, 2026 and they have issued an unqualified report on the aforesaid results.
- Note 5.** On November 21, 2025, the Government of India notified provisions of the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020, ('Labour Codes') which consolidate twenty-nine existing labour laws into a unified framework governing employee benefits during employment and post employment. The Labour Codes, amongst other things introduces changes, including a uniform definition of wages and enhanced employee benefits. The Company has assessed and disclosed the incremental impact of these changes on the basis of legal opinion obtained and consistent with the guidance provided by the Institute of Chartered Accountants of India and included impact amounting to Mio INR 206 under "employee benefits expense" in these consolidated financial results for the quarter and year ended March 31, 2026. The Company continues to monitor the developments pertaining to Labour Codes and will evaluate impact, if any, on the measurement of liability pertaining to employee benefits as on when developments arise.
- Note 6.a.** On January 28, 2025, the Board of Directors of the Holding Company approved to execute the Business Transfer Agreement with Keenfinity India Private Limited ("the Purchaser") for transfer of its "Video solutions, Access and Intrusions and Communication systems" Business (Specified Business) for a consideration of Mio INR 5,950 (excluding purchase price adjustment). The transfer of business was completed on May 01, 2025 and accordingly, the Company has recognised a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 5,560 and the same has been disclosed as "exceptional item" in these consolidated financial results.
- The specified business did not qualify as a separate major line of business under IND AS 105 : Non current Assets held for sale and discontinued operations and accordingly was not considered as a "discontinued operation" for the purpose of these consolidated financial results.
- Note 6.b.** Pursuant to the approval of the Board of Directors of the Company on May 24, 2024, the Holding Company entered into a Business Transfer Agreement dated June 05, 2024 with ETAS Automotive India Private Limited ("the Purchaser") for transfer of its "OE/OES Diagnosis" Business (Specified Business) for a consideration of Mio INR 456. The transfer of business was completed on July 01, 2024 and accordingly, the Holding Company has recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 485 and the same has been disclosed as "exceptional item" in the respective period..
- The Specified Business did not qualify as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly did not consider the same as a "discontinued operation" for the purpose of these consolidated financial results.
- Note 6.c.** The Holding Company is in the process of restructuring its operations in order to be competitive in the mobility business. Towards this, an amount of Mio INR 471 for the year ended March 31, 2025 was provided and disclosed as an "exceptional item" in the respective period.
- Note 6.d.** On April 8, 2026, pursuant to the approval of the Board of Directors, the Holding Company has entered into Share Purchase Agreement for 100% acquisition of Bosch Chassis Systems India Private Limited ("RBIC"), a fellow subsidiary, for a total consideration not exceeding Mio INR 90,686.80, subject to the approval of the shareholders and necessary regulatory approvals. Subsequently, on May 8, 2026, the Holding Company obtained the approval of the shareholders. The Holding Company will be completing the acquisition by July 2026.
- Note 7.** The Board of directors at the meeting held on May 20, 2026 recommended a final dividend of Rs.270/- per equity share for the year (previous year Rs.512/- per equity share), subject to approval of shareholders.
- Note 8.** The figures for the quarter ended March 31, 2026 and corresponding quarter March 31, 2025 are the derived figures between audited figures in respect of the full financial year ended March 31, 2026 and March 31, 2025 and the unaudited published year-to-date figures upto December 31, 2025 and December 31, 2024, being the date of end of the third quarter of the financial year which were subjected to limited review.



For and on behalf of the Board of Directors of Bosch Limited

(Guruprasad Mudlapur)
Managing Director

Place : Bengaluru
Date : May 20, 2026

Independent Auditor's Report on the Quarterly and Year to Date Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To
The Board of Directors of
Bosch Limited

Report on the audit of the Consolidated Financial Results**Opinion**

We have audited the statement of quarterly and year to date consolidated financial results of Bosch Limited ("Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and jointly controlled entity for the quarter ended March 31, 2026 and for the year ended March 31, 2026 ("Statement"), attached herewith, being submitted by the Holding Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate audited financial statements of the subsidiaries, associate and jointly controlled entity, the Statement:

- i. includes the results of the following entities;

Sl. No.	Name of the entities
A	Parent Company
1	Bosch Limited
B	Subsidiaries
1	MICO Trading Private Limited
2	Robert Bosch India Manufacturing and Technology Private Limited
C	Associates
1	NewTech Filter India Private Limited
2	Autozilla Solutions Private Limited
C	Jointly controlled entity
1	PreBo Automotive Private Limited

- ii. are presented in accordance with the requirements of the Listing Regulations in this regard; and
iii. gives a true and fair view in conformity with the applicable accounting standards, and other accounting principles generally accepted in India, of the consolidated net profit and other comprehensive income of the Group for the quarter ended March 31, 2026 and for the year ended March 31, 2026.



Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs), as specified under Section 143(10) of the Companies Act, 2013, as amended ("the Act"). Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Results" section of our report. We are independent of the Group, its associate and jointly controlled entity in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us and other auditors in terms of their reports referred to in "Other Matter" paragraph below, is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Consolidated Financial Results

The Statement has been prepared on the basis of the consolidated annual financial statements. The Holding Company's Board of Directors are responsible for the preparation and presentation of the Statement that give a true and fair view of the net profit and other comprehensive income of the Group including its associates and its jointly controlled entity in accordance with the applicable accounting standards prescribed under section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The respective Board of Directors of the companies included in the Group, its associates and its jointly controlled entity are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group, its associates and its jointly controlled entity for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Statement that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Statement by the Directors of the Holding Company, as aforesaid.

In preparing the Statement, the respective Board of Directors of the companies included in the Group, of its associates and of its jointly controlled entity are responsible for assessing the ability of the Group, of its associates and of its jointly controlled entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group, of its associates and of its jointly controlled entity are also responsible for overseeing the financial reporting process of the Group, of its associates and of its jointly controlled entity.

Auditor's Responsibilities for the Audit of the Consolidated Financial Results

Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group, its associates and its jointly controlled entity to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group, its associates and its joint controlled entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial statements of the entities within the Group, its associate and its joint controlled entity of which we are the independent auditors and whose financial information we have audited, to express an opinion on the Statement. We are responsible for the direction, supervision and performance of the audit of the financial information of such entities included in the Statement of which we are the independent auditors. For the other entities included in the Statement, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the Statement of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

We also performed procedures in accordance with the Circular No. CIR/CFD/CMD1/44/2019 dated March 29, 2019 issued by the Securities Exchange Board of India under Regulation 33 (8) of the Listing Regulations, to the extent applicable.

Other Matter

1. The accompanying Statement includes the audited financial statements and other financial information before consolidation adjustments, in respect of:
 - two subsidiaries, whose financial statements include total assets of Rs. 5 million as at March 31, 2026, total revenues of Rs. 0 million and Rs. 0 million, total net profit/(loss) after tax of Rs. 0 million and Rs. (3) million, total comprehensive income/(loss) of Rs. 0 million and Rs. (3) million for the quarter and the year ended on that date respectively, and net cash inflows/(cash outflows) of Rs. 0 million for the year ended March 31, 2026, as considered in the Statement which have been audited by their respective independent auditors.
 - one associate and one jointly controlled entity, whose financial statements include Group's share of net profit/(loss) of Rs. 15 million and Rs. 32 million and Group's share of total comprehensive income/(loss) of Rs. 15 and Rs. 32 million for the quarter and for the year ended March 31, 2026 respectively, as considered in the Statement whose financial statements have been audited by their respective independent auditors.



S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

The independent auditor's report on the financial statements of these entities have been furnished to us by the Management and our opinion on the Statement in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, associate and jointly controlled entity is based solely on the reports of such auditors and the procedures performed by us as stated in paragraph above.

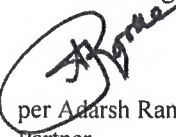
Our opinion on the Statement is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

The Statement includes the results for the quarter ended March 31, 2026 being the balancing figures between the audited figures in respect of the full financial year ended March 31, 2026 and the published unaudited year-to-date figures up to the end of the third quarter of the current financial year, which were subjected to a limited review by us, as required under the Listing Regulations.

For S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

ICAI Firm Registration Number: 101049W/E300004


per Adarsh Ranka
Partner
Membership No.: 209567

UDIN: 26209567YLLHGFS4545

Place: Bengaluru, India

Date: May 20, 2026





BOSCH

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May 20, 2026

Dear Sir/Madam,

Sub: Declaration in terms of Regulation 33(3)(d) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

With reference to the Audited Financial Results (Standalone & Consolidated) of the Company for year ended 31st March 2026, we hereby declare that the Statutory Auditors of the Company, M/s. S.R Batliboi and Associates LLP, (Firm Registration Number 101049W/E300004), have issued the Audit Report with unmodified opinion in respect of the Audited (Standalone & Consolidated) Financial Results of the Company for the year ended 31st March, 2026.

Yours faithfully,
for Bosch Limited,

Karin Gilges
Chief Financial Officer

Bosch Limited registers 13.8% profit after tax in FY 2025-26

May 20, 2026

Corp/C/CGR-IN

CIN: L85110KA1951PLC000761

- ▶ FY 2025-26: Revenue from operations grew by 10.8% over previous year; Profit Before Tax (PBT) before exceptional items grew by 13.0%
- ▶ Q4 2025-26: Revenue from operations grew by 13.3% compared to corresponding period of previous year; Profit Before Tax (PBT) grew by 3.8%
- ▶ Final dividend of INR 270 per share recommended for the FY 2025-26.

Bengaluru, India – Bosch Limited, a leading supplier of technology and services, today posted its total revenue from operations of INR 5,566 crores (520 million euros) in Quarter 4 of FY 2025–26, an increase of 13.3% over the same quarter of last year. This growth is driven by higher demand in overall automotive market including two wheelers.

Profit Before Tax (before exceptional items) for the quarter stood at INR 808 crores (75 million euros) which is 14.5% of the total revenue from operations, an increase of 3.8% over the same quarter of previous year. The improvement is mainly on account of revenue growth & optimization of expenses. Profit After Tax stood at INR 568 crores (53 million euros) which is 10.2% of revenue from operations.

Overall product sales of the Mobility segment increased by 23.3% compared to same quarter of the previous year. Power Solutions business grew by 27.4% mainly on account of robust growth in overall automotive market. Two wheeler business grew by 63.4%, owing to higher sales of exhaust gas sensors following ramp up for On-Board Diagnostics II (OBD-II) norms implementation from April 1, 2025.

Beyond Mobility segment's product sales declined by 9.1% over the same quarter of the previous financial year, mainly due to sale of "Video solutions, Access and Intrusions and Communication systems" business in May 2025.

"FY25-26 has been a year of strong revenue growth driven by increased production volumes in automotive segment, mainly passenger cars and tractors. This performance, achieved amidst ongoing supply chain challenges testifies our

operational agility.” said Guruprasad Mudlapur, President of the Bosch Group in India and Managing Director, Bosch Limited. “Our new joint venture with Tata AutoComp, announced in last quarter, positions us well to drive future growth in e-mobility, and keep pace with the industry’s evolving demands.”

Business development in FY 2025-26

Total revenue from operations for FY 2025-26 stood at INR 20,035 crores (1,956 million euros), an increase of 10.8% compared to previous financial year. This growth was driven by increase in overall production volumes in automotive market.

Profit Before Tax for FY 2025-26 including profit on sale of Video solutions, Access and Intrusions and Communication systems business, stood at INR 3,642 crores (356 million euros) which is 18.2% of total revenue from operations. The improvement is mainly on account of revenue growth, reduction in material cost & budgetary control on expenses. Profit After Tax for FY 2025-26 (including exceptional items) stood at INR 2,770 crores (270 million euros) which is 13.8% of revenue from operations.

Bosch Limited’s Mobility segment reported 16.9% increase in product sales in the financial year 2025-26 over the previous financial year, largely driven by growth in Power Solutions and Two-Wheeler businesses.

The Power Solutions division saw a 17.6% increase in sales, driven by sustained market demand. 2-Wheeler business grew by 69.1%, due to higher sales of key components.

Beyond Mobility business sector declined by 13.6% due to sales of Video solutions, Access and Intrusions and Communication systems business in May 2025.

The Board of Directors has recommended a final dividend of INR 270 per share for the financial year 2025-26.

Bosch Limited: Outlook for the financial year 2026-27

“India’s journey as a global automotive hub is accelerating. At Bosch, we aim to lead this transition, through decisive action, competitive structures, sustainable differentiation and strategic partnerships. We are deeply invested in delivering solutions spanning software driven mobility, electrification, and hydrogen technology, while simultaneously focusing on making safety and connectivity accessible and scalable for the Indian market.” adds Mudlapur. “Our beyond mobility businesses are also poised for significant growth on the back of India’s

sustained infrastructure push. While geopolitical uncertainties and its impact on supply chain remain a concern, our deep technological competences and 'local for local' commitment makes us both resilient and optimistic for the times ahead.”

Contact person for press inquiries:

Ms. Somdatta Sen

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About Bosch in India

In India, Bosch is a leading supplier of technology and services in the areas of Mobility, Industrial Technology, Consumer Goods, and Energy and Building Technology. Additionally, Bosch has in India the largest development center outside Germany, for end-to-end engineering and technology solutions. The Bosch Group operates in India through 14 companies: Bosch Limited – the flagship company of the Bosch Group in India – Bosch Chassis Systems India Private Limited, Bosch Rexroth (India) Private Limited, Bosch Global Software Technologies, Bosch Automotive Electronics India Private Limited, BSH Home Appliances Private Limited, ETAS Automotive India Private Limited, Robert Bosch Automotive Steering Private Limited, Bosch Mobility Platform and Solutions India Private Limited, Newtech Filter India Private Limited, Precision Seals Manufacturing Ltd, Robert Bosch India Manufacturing and Technology Private Limited, MICO Trading Private Limited and Miviv Engg. Technologies Private Limited. Since commencing operations in 1951, we have steadily expanded our footprint across 17 manufacturing sites and 7 development and application centers, supporting both domestic and global markets. These facilities enable us to localize solutions, drive innovation, and respond with speed to dynamic customer and industry requirements. In FY 2024–25, Bosch reported net sales of 373,457 million INR (approximately euros 4.13 billion) in India. The company employed 38,655 associates as of March 31, 2025. Bosch Limited continues to anchor the Group’s India presence with a sharp focus on next-generation mobility, smart manufacturing, and digital transformation.

Additional information can be accessed at www.bosch.in.

The Bosch Group is a leading global supplier of technology and services. It employs roughly 413,000 associates worldwide (as of December 31, 2025). The company generated sales of 91 billion euros in 2025. Its operations are divided into four business sectors: Mobility, Industrial Technology, Consumer Goods, and Energy and Building Technology. With its business activities, the company aims to use technology to help shape universal trends such as automation, digitalization, electrification, and artificial intelligence. In this context, Bosch’s broad diversification across regions and industries strengthens its innovativeness and robustness. Bosch uses its proven expertise in hardware, software, and services to offer customers cross-domain solutions from a single source. It also applies its expertise in connectivity and artificial intelligence in order to develop and manufacture intelligent, user-friendly, and sustainable products. With technology that is “invented for life,” Bosch wants to help improve quality of life and conserve natural resources. The Bosch Group comprises Robert Bosch GmbH and its roughly 500 subsidiary and regional companies in over 60 countries. Including sales and service partners, Bosch’s global manufacturing, engineering, and sales network covers nearly every country in the world. Bosch’s innovative strength is key to the company’s further development. Bosch employs some 82,000 associates in research and development.

The company was set up in Stuttgart in 1886 by Robert Bosch (1861-1942) as “Workshop for Precision Mechanics and Electrical Engineering.” The special ownership structure of Robert Bosch GmbH guarantees the entrepreneurial freedom of the Bosch Group, making it possible for the company to plan over the long term and to undertake significant upfront investments in the safeguarding of its future. Ninety-four percent of the share capital of Robert Bosch GmbH is held by Robert Bosch Stiftung GmbH, a limited liability company with a charitable purpose. The remaining shares are held by Robert Bosch GmbH and by a company owned by the Bosch family. The majority of voting rights are held by Robert Bosch Industrietreuhand KG. It is entrusted with the task of safeguarding the company’s long-term existence and in particular its financial independence – in line with the mission handed down in the will of the company’s founder, Robert Bosch.

Additional information is available online at www.bosch-press.com, www.bosch.com