

The Manager,

August 12, 2026

Department of Corporate Services, BSE Limited, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001	Listing Department, National Stock Exchange of India Ltd, Exchange Plaza, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051
ISIN Code	: INE350H01032
Scrip Code : 532719	Trading Symbol : BLKASHYAP

Dear Sir,

Sub: Regulation 30 of SEBI (LODR) Regulations, 2015

**Ref: Investor Presentation on unaudited financial results for the quarter ended
June 30, 2026**

We are pleased to enclose herewith investor presentation on unaudited financial results for the quarter ended June 30, 2026.

A Copy of the presentation is also being posted on Company's Website i.e. www.blkashyap.com.

For **B. L. Kashyap And Sons Limited**

**Pushpak Kumar
VP & Company Secretary
F-6871**

B L Kashyap & Sons Ltd.
(CIN : L74899DL1989PLC036148)
409, 4th Floor, DLF Tower-A, Jasola
New Delhi 110 025, India
Tel: +91 11 4305 8345, 4050 0300
Fax: +91 11 4050 0333
Mail: info@blkashyap.com
blkashyap.com



B L KASHYAP
WE BUILD YOUR WORLD

B L Kashyap and Sons Ltd

INVESTOR PRESENTATION

June 2026

01	Summary	06	Top Ongoing Projects	11	Quality, Safety & Trust	16	Consolidated Profit & Loss Statement
02	Key Investment Highlights	07	Key Government Projects	12	Leadership	17	Balance Sheet Abstract
03	Q1 FY 26-27 Financial Performance	08	Sectoral Mix	13	ESG & CSR		
04	Strategic Priorities (FY 2026-27)	09	Geographical Spread	14	Consolidated Financial Highlights		
05	Landmark Projects	10	Clients & Relationships	15	Standalone Profit & Loss Statement		

01. SUMMARY

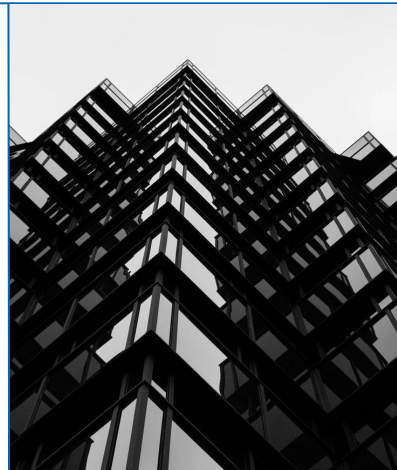
B L Kashyap and Sons Ltd

Order book
₹4,712 Cr as
on 30th June 2026



₹345.12 Cr

Revenue for Q1 FY27
(Consolidated)



255+
projects

Completed across
India

1300+

Workforce strength of
skilled professionals and
others

Fund-based Debt reduced
from

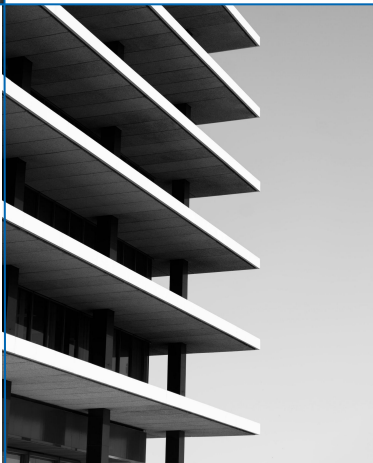
₹700 Cr

in 2014 to

₹270 Cr

in 2025

Only cash credit facility



Total built-up area

~140 million
sq ft

Planned capex of

₹65Cr

for FY27, focused on
innovation, upskilling and
fixed assets

02. KEY INVESTMENT HIGHLIGHTS

B L Kashyap and Sons Ltd



Reliability

Pan-India presence with
offices in NCR and
Bengaluru



Diverse Clientele

Balanced portfolio across private
and public sector clients. Strong
relationships with repeat business
from marquee clients across
sectors



Timely & Trusted

Proven project execution
track record with
quality, Safety and on-time
delivery



Digitized

Technology-driven
operations with integrated
in-house MEP, ERP, drone,
and AI integration



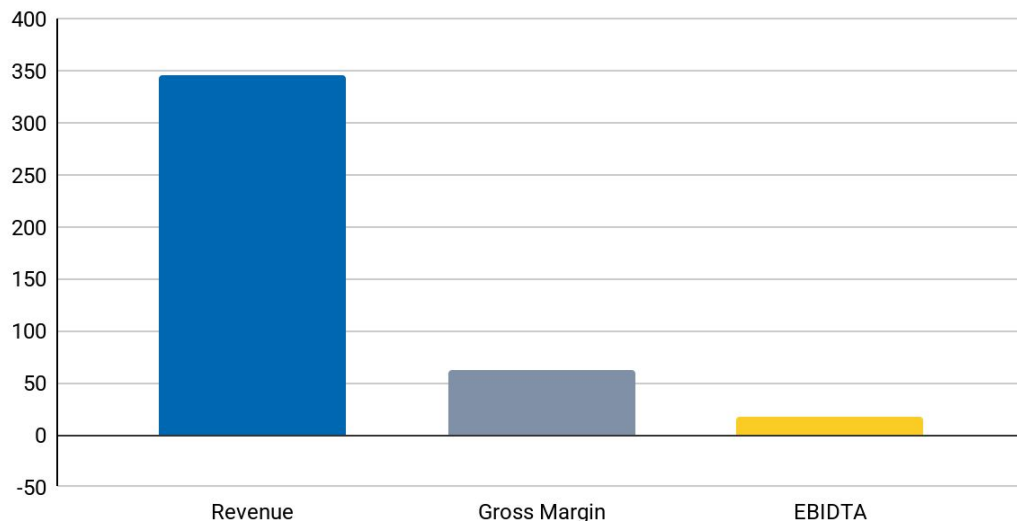
Sustainable

Financial turnaround
with sustained
growth

03. Q1 FY 26-27 FINANCIAL PERFORMANCE

B L Kashyap and Sons Ltd

CONSOLIDATED FINANCIAL PERFORMANCE



(Rupees in Crores)

Q1 FY 26 - 27

Financial performance

₹345.12 Cr

Gross Margin

₹62.29 Cr

EBITDA

₹28.58 Cr

04. STRATEGIC PRIORITIES

B L Kashyap and Sons Ltd



Monetization of non-core assets to strengthen balance sheet by FY27



Advancing composite steel construction to reduce labour dependency



Workforce development through internal training and the BLK Wizards programme



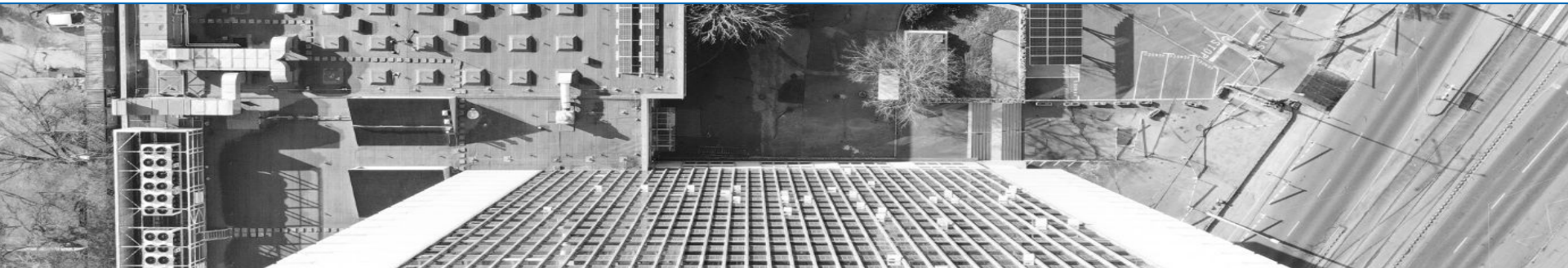
Targeting an increased share of government projects.



Growth in commercial mixed-use developments and high-end residential projects

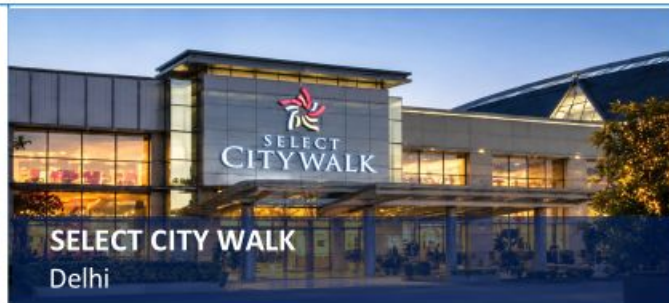


Delivered 2 data centers; positioned to scale this portfolio further



05. LANDMARK PROJECTS

B L Kashyap and Sons Ltd



06. TOP ONGOING PROJECTS (Value as on 30th June 2026)

B L Kashyap and Sons Ltd

PROJECT NAME	TYPE	Rupees In CRORES
Mall of India DLF Downtown Phase - 2 Gurgaon	Commercial	₹760.56
BPTP Amstoria Verti Greens Gurgaon	Residential	₹620.10
Sattva Knowledge City Chennai	Commercial	₹615.69
CRC-The Peridona Noida	Residential	₹292.74
Embassy Splendid Techzone-Block B-5,6,7,8(SEZ), Chennai	Commercial	₹319.27
BPTP Amstoria GAIA Residences Gurgaon	Residential	₹283.48
Embassy Business Hub Phase - 2 Bangalore	Commercial	₹263.26
DLF The Arbour Gurgaon	Residential	₹101.82

07. KEY GOVERNMENT PROJECTS

B L Kashyap and Sons Ltd



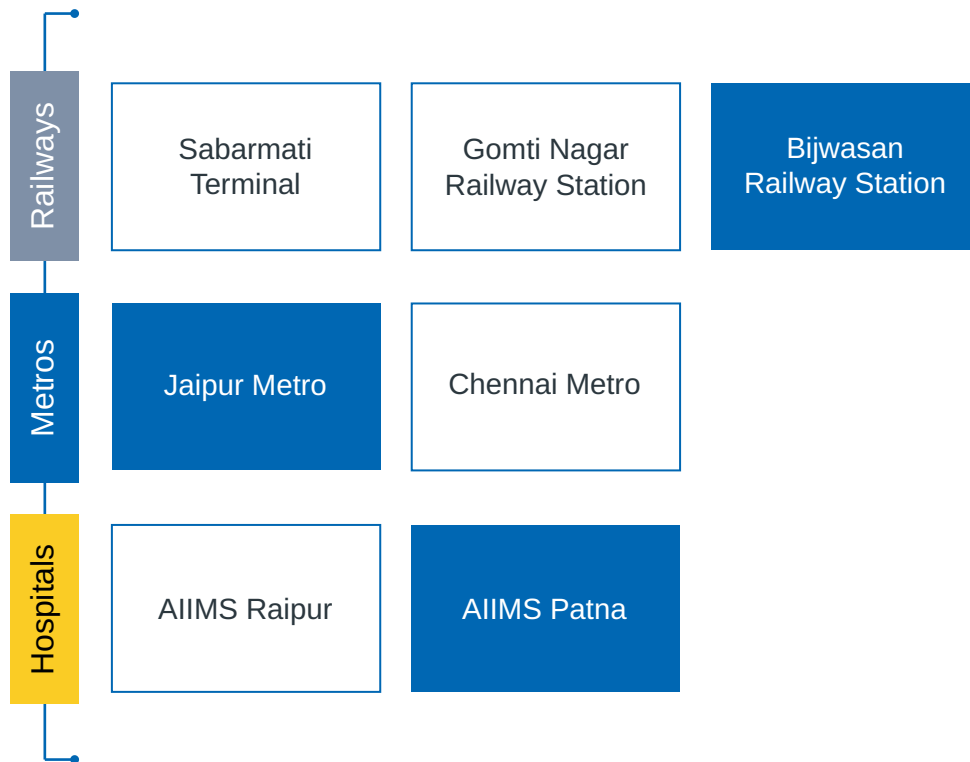
Objective: Strategically increase participation in government projects and secure more government project opportunities during FY 2026–27.



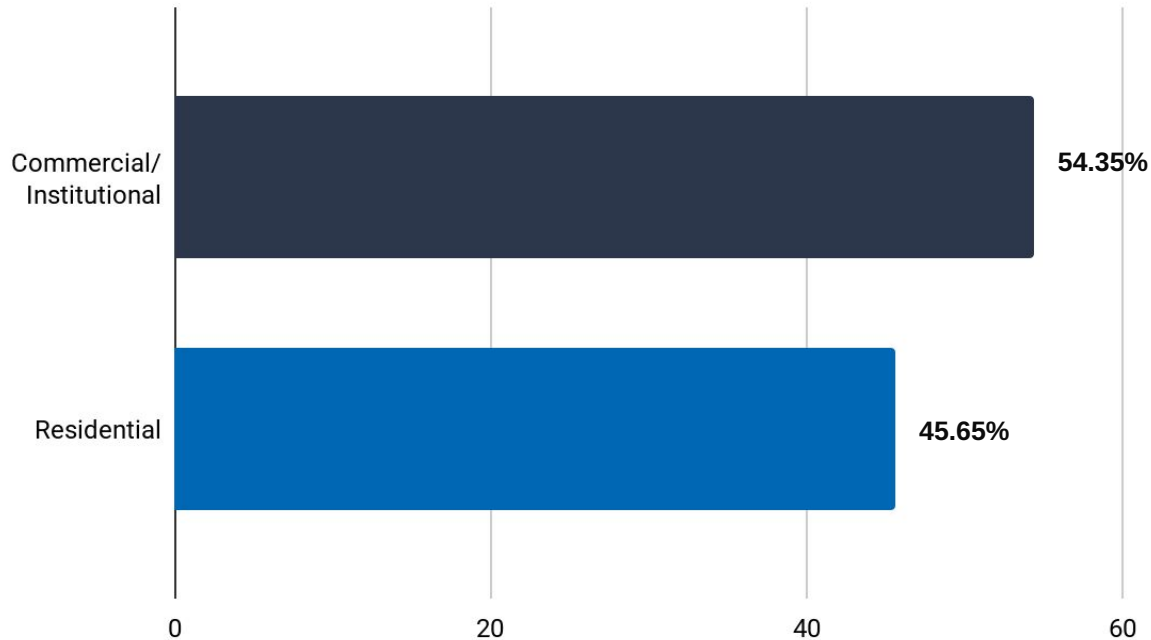
Aim to **grow presence in the railway sector**, capitalizing on experience in railway projects



Continue bidding for railway projects by leveraging completed projects as a competitive advantage

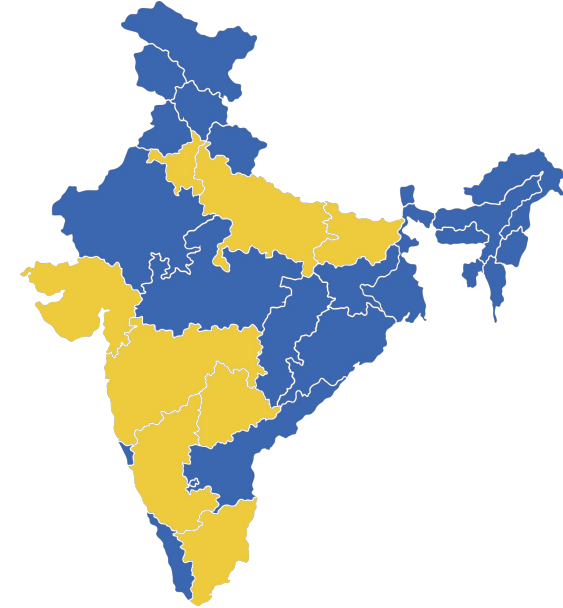
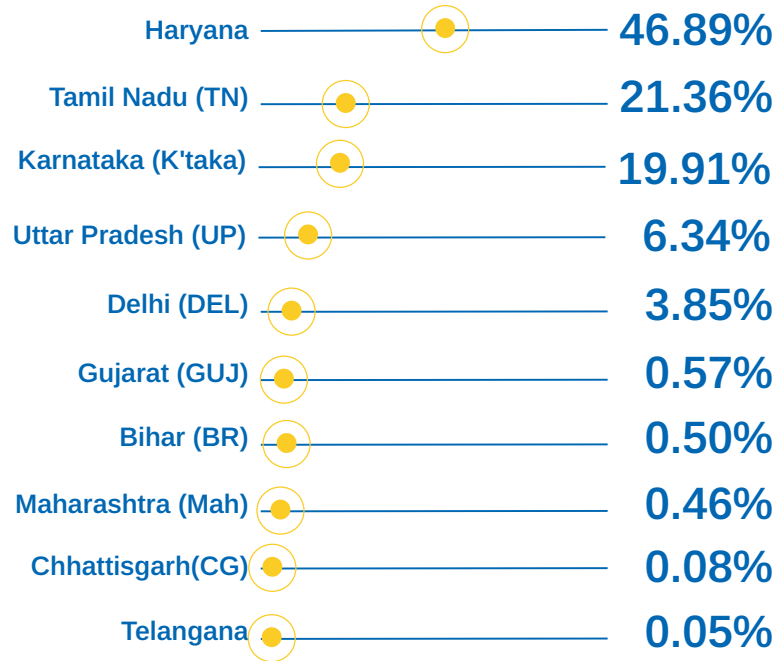


Order Book Breakdown



secured new orders worth Rs. 282 crore during the current quarter.

09. GEOGRAPHICAL SPREAD



Haryana, Tamil Nadu, and Karnataka are the largest contributors to our order book. The National Capital Region (NCR) remains a critical market, with significant infrastructure projects that demonstrate our ability to deliver in one of India's most dynamic and demanding regions. Bengaluru's position as a global IT hub continues to generate large-scale opportunities, reinforcing our reputation for executing complex projects. Beyond NCR and Bengaluru, Tamil Nadu has emerged as a key growth market, driven by a strong pipeline of large commercial developments that enhance our national presence.

We have earned the trust of India's **leading Developers, Corporates and Institutions** through repeat Engagements, Innovation, and Engineering Excellence..



11. QUALITY, SAFETY & TRUST

Reliable partnerships
anchored in
transparencies, trust and
delivery

ISO-aligned Quality
Management System
tailored to each project



Emphasis on timely
delivery, engineering
excellence and Customer
retention

Integrated process
and risk management
frameworks



Proven record with
millions of safe man
hours

High safety standards
maintained across
every site

Our leadership team brings century of collective experience and strategic depth to BLK.



Vinod Kashyap

Chairman



Vineet Kashyap

Managing
Director



Viekram Kashyap

Joint Managing
Director

ESG

Environmental Responsibility: We adopt processes that craft the environment to preserve and protect the planet while uplifting communities.

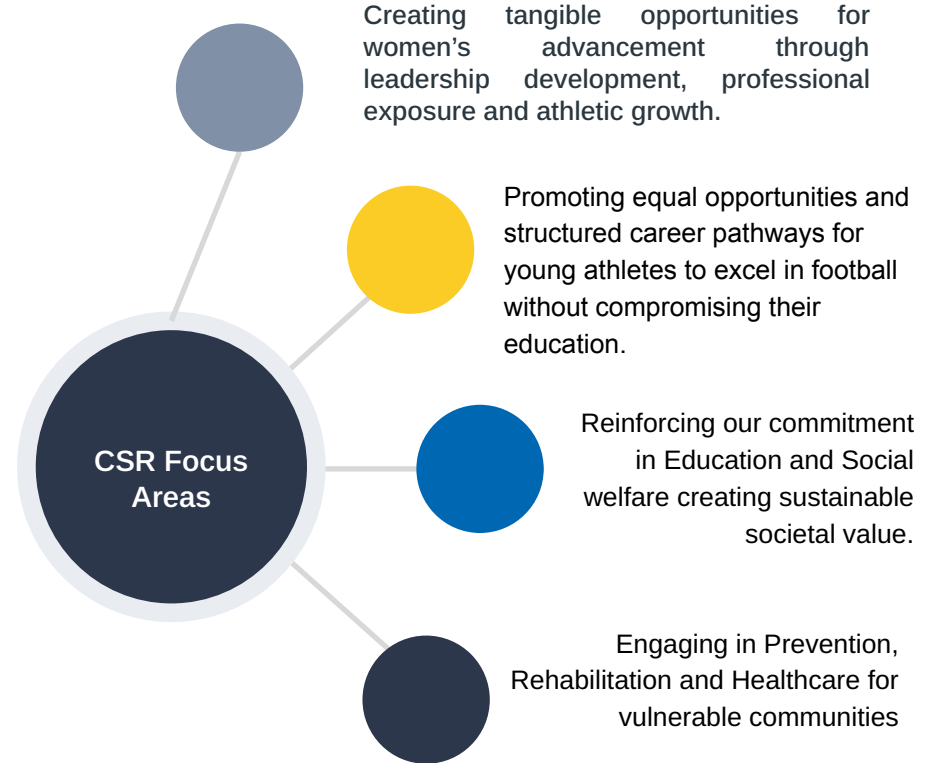
Integrated Environmental Procedures: Environmental procedures are integrated into our project execution plans and continue to be implemented even after project handover.

Pollution Prevention: We provide clients with technical and economic information on construction methods that help prevent or minimize pollution.

Proactive Environmental Management: We identify potential environmental issues early in the project lifecycle and work closely with clients to find and implement effective solutions.

Resource and Waste Management: We actively undertake initiatives to optimize resource use and reduce toxic waste generation.

Ecosystem Impact: Each project in the EPC space has a direct impact on the environment and ecosystem, and we are fully committed to managing this impact responsibly.

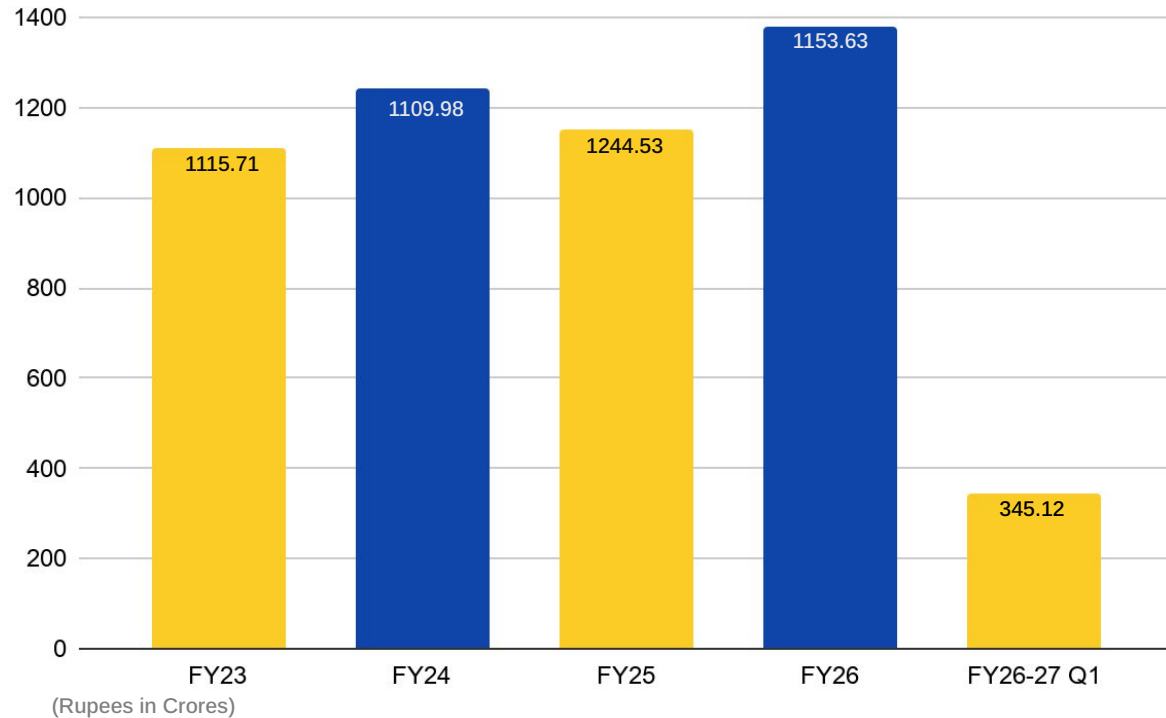


14. CONSOLIDATED FINANCIAL HIGHLIGHTS

B L Kashyap and Sons Ltd



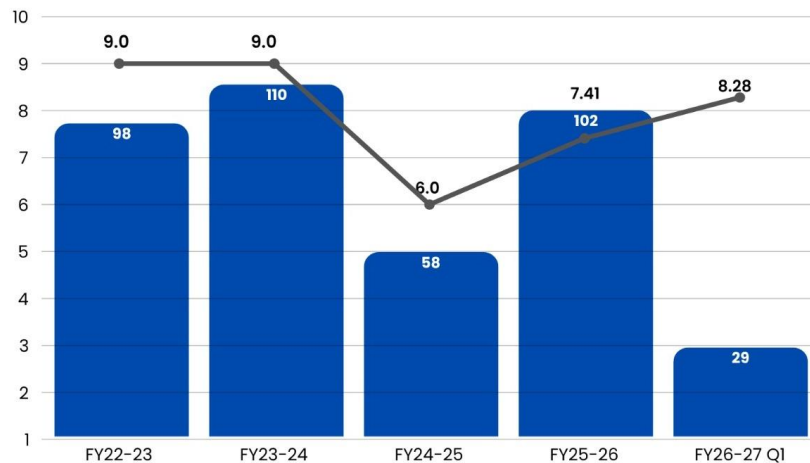
TURNOVER



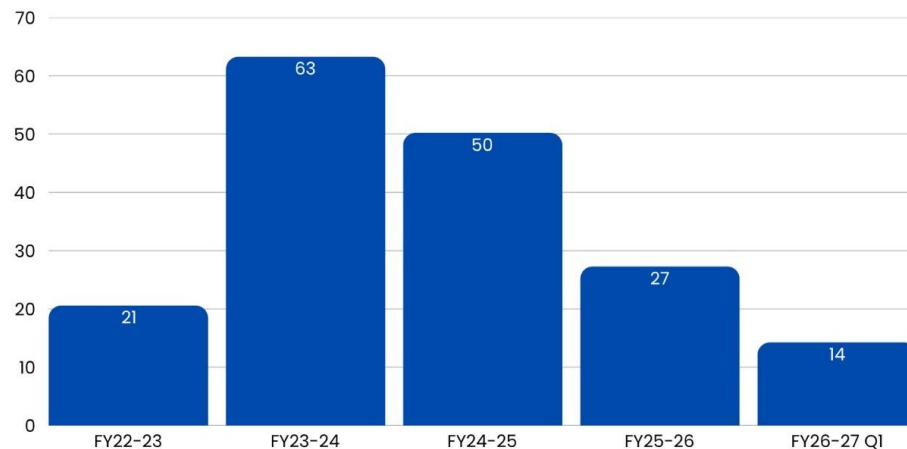
14. CONSOLIDATED FINANCIAL HIGHLIGHTS

B L Kashyap and Sons Ltd

EBIDTA & MARGINS



PBT



15. STANDALONE PROFIT & LOSS STATEMENT

(Figures in Crores)

B L Kashyap and Sons Ltd



PARTICULARS	Q1FY26-27	Q1FY25-26	Q4FY25-26
REVENUE FROM OPERATION	341.97	332.85	361.80
COST OF MATERIAL CONSUMED	152.06	162.96	146.75
CONSTRUCTION EXPENSES	129.20	114.74	151.22
GROSS MARGIN	60.71	55.15	63.83
GROSS MARGIN (%)	17.75%	16.57%	17.64%
STAFF COST	28.10	26.58	29.99
OTHER EXPENSES	3.70	2.73	5.27
EBIDTA	28.92	25.84	28.57
EBIDTA MARGIN (%)	8.46%	7.76%	7.90%
OTHER INCOME*	0.99	2.10	13.26
EXCEPTIONAL ITEM- GAIN// (LOSS)	-	-	(37.82)
FINANCE COST	10.82	10.41	11.68
DEPRECIATION	3.86	3.09	3.73
PBT	15.23	14.44	(11.39)
TAX	4.34	3.72	(4.13)
PAT	10.88	10.72	(7.27)
PAT MARGIN (%)	3.18%	3.22%	-2.01%

*The exceptional item includes an amount of Rs. 20 Crore payable towards the Right of Recompense (ROR), and the balance amount of Rs. 17.82 Crore represents the write-off of Contract Assets pursuant to the arbitration settlement.

16. CONSOLIDATED PROFIT & LOSS STATEMENT

(Figures in Crores)

B L Kashyap and Sons Ltd



PARTICULARS	Q1 FY26-27	Q1 FY25-26	Q4 FY25-26
REVENUE FROM OPERATION	345.12	336.42	363.71
COST OF MATERIAL CONSUMED	153.45	165.06	147.84
CONSTRUCTION EXPENSES	129.38	112.26	151.52
GROSS MARGIN	62.29	59.10	64.36
GROSS MARGIN (%)	18.05%	17.57%	17.69%
STAFF COST	28.57	29.75	30.54
OTHER EXPENSES	5.15	3.39	6.90
EBIDTA	28.58	25.96	26.92
EBIDTA MARGIN (%)	8.28%	7.72%	7.40%
OTHER INCOME*	1	2.71	15.93
EXCEPTIONAL ITEM - GAIN / (LOSS)	-	-	(37.82)
FINANCE COST	11.12	10.68	11.83
DEPRECIATION	4.18	3.40	4.03
PBT	14.28	14.59	(10.83)
TAX	4.26	3.73	1.69
PAT	10.02	10.85	(12.52)
PAT MARGIN (%)	2.90%	3.23%	-3.44%

*The exceptional item includes an amount of Rs. 20 Crore payable towards the Right of Recompense (ROR), and the balance amount of Rs. 17.82 Crore represents the write-off of Contract Assets pursuant to the arbitration settlement.

17. BALANCE SHEET ABSTRACT

B L Kashyap and Sons Ltd

(Figures in Crores)

PARTICULARS	STANDALONE		CONSOLIDATED	
	FY 26-27 Q1	FY 25-26	FY 25-26	FY 24-25
LIABILITIES				
Equity & Reserves	746.46	735.20	526.76	523.61
Non-Current Liabilities				
Borrowing & Lease liabilities	27.17	27.23	42.48	40.14
Other non current Liabilities	156.18	103.57	124.18	117.82
Current Liabilities				
Borrowing & Lease liabilities	255.06	253.01	256.63	276.34
Trade Payables	243.93	255.90	261.24	230.97
Other Current Liabilities	488.51	440.50	450.35	326.79
Total Equity & Liabilities	1917.31	1815.41	1661.64	1515.67

Cont...

17. BALANCE SHEET ABSTRACT

B L Kashyap and Sons Ltd

(Figures in Crores)



PARTICULARS	STANDALONE		CONSOLIDATED	
	FY 26-27 Q1	FY 25-26	FY 25-26	FY 24-25
ASSETS				
Non-Current Assets				
Fixed Assets/investment property	162.49	156.82	233.52	192.71
Investments	11.87	11.87	0.20	0.17
Trade Receivables	97.58	97.58	68.44	36.98
Loans	383.15	383.15	21.74	24.55
Other Financial assets	6.78	6.09	11.32	14.53
Deferred tax assets (net)	8.46	9.65	65.13	80.61
Current Assets				
Inventories	147.71	118.91	203.44	193.72
Trade Receivables	459.49	428.88	434.34	437.37
Cash and Bank	42.17	41.00	43.39	35.06
Other current assets	597.61	561.45	580.13	499.98
	1917.31	1815.41	1661.64	1515.67

This presentation has been prepared by B L Kashyap Limited (the “Company”) solely for informational purposes and does not constitute any offer, recommendation or invitation to purchase or subscribe to any securities. It shall not form the basis of, or be relied upon in connection with, any contract or binding commitment whatsoever.

No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This presentation has been prepared by the Company based on information and data which it considers reliable. However, the Company makes no representation or warranty, express or implied, as to the truth, accuracy, completeness, fairness or reasonableness of the contents. No reliance should be placed on this presentation as being all-inclusive or containing all material information. The Company expressly disclaims any liability for any loss or damage arising from any error, omission or inaccuracy herein.

Certain matters discussed in this presentation may include statements regarding the Company’s market opportunity and business prospects, which are forward-looking in nature. Such statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks include, but are not limited to: performance of the Indian and international economies, developments within the construction industry, competitive dynamics, the Company’s ability to successfully execute its strategy, changes in revenue or profitability, and other such factors.

Actual results, performance or achievements may differ materially from those expressed or implied in these forward-looking statements. The Company assumes no obligation to update or revise any such forward-looking information. Any third-party projections or statements included herein are not endorsed by the Company, which disclaims responsibility for them.



BL KASHYAP
WE BUILD YOUR WORLD