

To,
The Listing and Compliance Department,
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C/1, G block, Bandra Kurla Complex,
Bandra East, Mumbai - 400051
Script Code: SM - BHADORA

Date: 25th February, 2026

Subject: Outcome of Board Meeting held on Wednesday, 25th February, 2026
Ref: Regulation 30 and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with corresponding circulars and notifications issued thereunder.

Dear Sir/Ma'am,

With reference to the subject matter and pursuant to the Regulation 30 and other applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"), we would like to inform you that the Board of Directors of the Company at its meeting held on **Wednesday, 25th February, 2026** at the Registered office of the Company inter-alia considered and approved the following matters:

1. On the recommendation of the Audit Committee and Nomination and Remuneration Committee, the Board of Directors appointed with effect from the close of working hours of February 25, 2026, Mr. Kailash Mori as the Chief Financial Officer (KMP) of the Company under the provisions of the Companies Act, 2013 and Rules made thereunder read with the applicable provisions of the Listing Regulations and the same is hereby being intimated to the stock exchange.

The details required under Regulation 30 of the Listing Regulations read with SEBI Master Circular SEBI/HO/CFD/PoD2/CIRIP/0155 dated November 11, 2024 attached below as: Annexure A

2. Considered and approved the modification of charge in favour of Small Industries Development Bank of India (SIDBI)
3. Considered and approved the availing / extending / renewing credit facilities and working capital limits from ICICI Bank Limited.
4. Considered and approved the borrowing of loan / credit facilities from YES BANK Limited.

CIN No. L31300MP2013PLC030767

The Board Meeting commenced at 16:30 and concluded at 18:20.
Kindly take the above information on your records.

This is for your information & dissemination to all concerned.

Thanking you,
Your's faithfully,
For, Bhadora Industries Limited
(Previously known as Bhadora Industries Private Limited)

Shashank Bhadora
Managing Director
DIN:- 07493885

Encl: Annexure enclosed for the reference

CIN No. L31300MP2013PLC030767

 07683-242420

 info@vidhutcables.com

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Regd. Office:

505, Fifth Floor, NRK
Bizpark, 261, A.B. Road,
Scheme No. 54-55 PU4,
Indore (M.P.) PIN - 452010



Plant:

4, S.U. Industrial Estate,
Dhonga Tikamgarh (M.P.)
PIN - 472001

ADDITIONAL INFORMATION PURSUANT TO SEBI (LISTING OBLIGATIONS AND DISCLSOURE REQUIREMENTS)

We further submit the following details as required under Regulation 30 of SEBI (LODR) Regulations, 2015 read along with SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIRIP/0155 dated November 11,2024.

ITEM NO. 01:

Name	Mr. Kailash Mori
Reason for change viz. appointment, resignation, removal, death or otherwise	The Board on recommendation of Audit Committee and NRC has appointed Mr. Kailash Mori as the Chief Financial Officer ("CFO") and designated as Key Managerial Personnel ("KMP") of the Company.
Date of appointment /cessation (as applicable) & term of appointment;	February 25, 2026
Brief profile (in case of appointment)	<p>Mr. Kailash Mori has over 20 years of experience in the areas of finance, accounts, taxation, MIS, budgeting and financial controls, with exposure to manufacturing, agro-processing, chemicals, hospital and education sectors, including MNC environments.</p> <p>He was associated with Shree Kailash Grain Mills Private Limited as Head - Accounts & Finance, handling end-to-end finance functions including finalisation of accounts, statutory and tax compliances, audit coordination, cash flow management and MIS reporting. He is proficient in ERP systems including SAP S/4HANA (FICO).</p> <p>Mr. Mori holds an EMBA (Finance) and a Bachelor of Commerce, and brings strong experience in financial reporting, internal controls and compliance management, making him suitable for the role of Chief Financial Officer</p>
Disclosure of relationships between directors (in case of appointment of a	No Relationship with existing director of the Company.

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