

July 17, 2026

The Manager, CRD
BSE Limited
P J Towers, Dalal Street, Fort,
Mumbai - 400001

The Manager, Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Plot No. C-1, Block G, BKC, Bandra (E),
Mumbai - 400051

The Secretary
The Calcutta Stock Exchange Limited
7, Lyons Range,
Kolkata - 700001

BSE Security Code: 500043

NSE Symbol: BATAINDIA

CSE Scrip Code: 10000003

Dear Sir/Madam,

Subject: Business Responsibility and Sustainability Report

In compliance with Regulation 34(2)(f) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Business Responsibility and Sustainability Report for the financial year ended March 31, 2026, alongwith Independent Reasonable Assurance Report, which also forms part of the Annual Report for the financial year ended March 31, 2026.

We request you to take the same on record.

Thanking you,

Yours faithfully,
For BATA INDIA LIMITED

NITIN BAGARIA
AVP – Company Secretary & Compliance Officer

Encl.: As Above

BATA INDIA LIMITED

CIN: L19201WB1931PLC007261

Registered Office: 27B, Camac Street, 1st Floor, Kolkata-700016, West Bengal || Tel.: (033) 22895796

E-mail: in-customer.service@bata.com || Website: www.bata.in

Annexure IX

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

Preamble

This Business Responsibility & Sustainability Report (BRSR) pertains to the financial year 2025-26 and offers a comprehensive insight into the Company's impact on the economy, environment and society. The BRSR also showcases the commitment of the Company to sustainable development. Items which are not applicable to the Company have not been separately commented upon.

SECTION A: GENERAL DISCLOSURES

I. Details of the listed entity

1. Corporate Identity Number (CIN) of the Listed Entity	L19201WB1931PLC007261
2. Name of the Listed Entity	Bata India Limited
3. Year of incorporation	1931
4. Registered office address	27B, Camac Street, 1st Floor, Kolkata - 700016, West Bengal
5. Corporate office address	Bata India Limited Milestone Experion Centre, 2nd Floor, Sector-15, Part - II, Gurugram - 122001, Haryana
6. E-mail	share.dept@bata.com
7. Telephone	(033) 22895796
8. Website	www.bata.in
9. Financial year for which reporting is being done	April 1, 2025 - March 31, 2026
10. Name of the Stock Exchange(s) where shares are listed	BSE Limited ('BSE'), National Stock Exchange of India Limited ('NSE') and The Calcutta Stock Exchange Limited ('CSE')
11. Paid-up Capital	Rs. 642.64 Million
12. Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report	Mr. Anjan Kundu / Mr. Nitin Bagaria Email address: in-customer.service@bata.com / in-company.secretary@bata.com Telephone: (033) 22895796 / +91 92666 86547
13. Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together)	Disclosures made in this report are on a standalone basis, unless otherwise stated
14. Name of assessment or assurance provider	CNK & Associates LLP, Chartered Accountants
15. Type of assessment or assurance obtained	Reasonable Assurance - BRSR Core KPIs

II. Products/services

16. Details of business activities (accounting for 90% of the turnover):

S. No.	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1.	Trade	Retail Trading	78.1%
2.	Trade	Wholesale Trading	21.9%

Notes:

- Trade includes any trade, business, industry, profession or occupation relating to the production, supply, distribution or control of goods and includes the provision of any services.
- Wholesale Trading includes sales from Digital channels.

**17. Products/Services sold by the entity (accounting for 90% of the entity's Turnover):**

S. No.	Product/Service	NIC Code	% of total Turnover contributed
1.	Footwear	477102, 464103	93%

III. Operations**18. Number of locations where plants and/or operations/offices of the entity are situated:**

Location	Number of plants	Number of offices	Total
National	3	6	9
International	-	-	-

19. Markets served by the entity:**a. Number of locations**

Locations	Numbers
National (No. of States)	28
International (No. of Countries)	12

b. What is the contribution of exports as a percentage of the total turnover of the entity?

0.38%

c. A brief on types of customers

The Company serves retail and institutional customers. Retail customers constitute of men, women and children across all age groups. The Company is the largest retailer of footwear in India with a retail network of close to 2000 (COCO and Franchise) stores. The Company also sells its products through its website and marketplaces.

The Company serves institutional customers through its Non-Retail Business.

IV. Employees**20. Details as at the end of Financial Year 2025-26:****a. Employees and workers (including differently abled):**

S. No.	Particulars	Total (A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
EMPLOYEES						
1.	Permanent (D)	2455	2199	90%	256	10%
2.	Other than Permanent (E)	5128	4102	80%	1026	20%
3.	Total employees (D + E)	7583	6301	83%	1282	17%
WORKERS						
4.	Permanent (F)	1147	1077	94%	70	6%
5.	Other than Permanent (G)	449	427	95%	22	5%
6.	Total workers (F + G)	1596	1504	94%	92	6%

b. Differently abled Employees and workers:

S. No.	Particulars	Total (A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
DIFFERENTLY ABLED EMPLOYEES						
1.	Permanent (D)	-	-	-	-	-
2.	Other than Permanent (E)	-	-	-	-	-
3.	Total differently abled employees (D + E)	-	-	-	-	-
DIFFERENTLY ABLED WORKERS						
4.	Permanent (F)	3	3	100%	-	-
5.	Other than permanent (G)	1	-	-	1	100%
6.	Total differently abled workers (F + G)	4	3	75%	1	25%

21. Participation/Inclusion/Representation of women:

	Total (A)	No. and percentage of Females	
		No. (B)	% (B / A)
Board of Directors	8	1	12.50%
Key Management Personnel	3	-	-

22. Turnover rate for permanent employees and workers:

	FY 2025-26			FY 2024-25			FY 2023-24		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	11%	13%	12%	8%	14%	8.30%	13%	17%	16%
Permanent Workers	22%	0%	22%	2%	1%	2%	5%	1%	6%

V. Holding, Subsidiary and Associate Companies (including joint ventures)**23. (a) Names of holding / subsidiary / associate companies / joint ventures**

S. No.	Name of the holding/subsidiary/associate companies/joint ventures (A)	Indicate whether holding/ Subsidiary/ Associate / Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1.	Bata (BN) B.V.	Holding (holds 50.16% in the Company)	N.A.	Yes (to the extent applicable)
2.	Bata Properties Limited	Wholly Owned Subsidiary	100%	No
3.	Way Finders Brands Limited	Wholly Owned Subsidiary	100%	No

Note:

The operations of these Wholly Owned Subsidiaries (WOSs) being insignificant, presently there is no direct participation by these WOSs in the Business Responsibility initiatives of the Company.

**VI. CSR Details**

24. i. Whether CSR is applicable as per section 135 of Companies Act, 2013: (Yes/No) : Yes
- ii. Turnover (in Rs.) (FY 2025-26) : Rs. 35,154,843,066.86
- iii. Net worth (in Rs.) (FY2025-26) : Rs. 15,858,501,597.32

VII. Transparency and Disclosures Compliances**25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct:**

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No) (If Yes, then provide web-link for grievance redress policy)	FY 2025-26			FY 2024-25		
		Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	Yes, https://www.bata.in/whistle-blow-policy.html	0	0	-	1	0	-
Investors (other than shareholders)	Yes, https://www.bata.in/investor-information.html	2	0	-	1	0	-
Shareholders	Yes, https://www.bata.in/investor-information.html	29	1*	-	33	1*	-
Employees and workers	Yes, https://www.bata.in/whistle-blow-policy.html https://www.bata.in/posh-policy.html	14	0	-	13	2	-
Customers	Yes, https://www.bata.in/contact-us.html https://www.bata.in/bata-store-exchange-claim-policy.html	5	0	-	2	0	-
Value Chain Partners	Yes, https://www.bata.in/whistle-blow-policy.html	2	0	-	1	0	-
Other (please specify)	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.

*Resolved subsequently.

26. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format:

The Company considers the following as responsible business conduct and sustainability topics pertaining to environmental and social matters that could impact the business conduct:

S. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate Positive or negative implications)
1.	Ethical Business Conduct	Risk	Unethical conduct by the Company and its representatives may result in loss of reputation and invite concerns from stakeholders	The Company shall ensure that its representatives adhere to Corporate Governance norms and the Code of Conduct. It may undertake due diligence / audit to identify cases of misconduct / breach and take necessary actions	Negative
2.	Sustainable Operations	Opportunity	Sustainable operations help maximizing long-term value creation through minimizing impact on ecology, ensuring safe work environment and caring for communities	N.A.	Positive
3.	Responsible Value Chain	Risk	ESG issues at the end of value chain partners may lead to disruption in supply of input materials / services and loss of reputation	Regular assessment of value chain partners to ensure compliance of the Code of Conduct and identification and mitigation of ESG risks	Negative
4.	Responsible Product Offering	Opportunity	Develop new products and processes that fulfils the demands and expectations of our existing customers, attracts new customers and reduce environmental footprint	N.A.	Positive
5.	Inclusive Growth	Opportunity	Helps in the growth and stability of the Company by retaining and attracting diverse talent pool	N.A.	Positive

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes									
1. a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
b. Has the policy been approved by the Board? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
c. Web Link of the Policies, if available	The policies which are mandatorily required to be uploaded on the website of the Company have been uploaded on www.bata.in under the tab "Investor Relations > Company Policies" at https:// www.bata.in/investor-relations.html and is available at the link https://www.bata.in/company-policies.html								



Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
2. Whether the entity has translated the policy into procedures. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
3. Do the enlisted policies extend to your value chain partners? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
4. Name of the national and international codes/ certifications/labels/ standards (e.g. Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustea) standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	The Company has taken continuous initiatives in adopting and implementing the highest standards of sustainability and governance. The Company is also aligning reporting initiatives with Global Reporting Initiative (GRI) 2021 Standards. The Company has achieved for its manufacturing plant benchmarks in the fields of Quality Management Systems (ISO 9001:2015), Environmental Management Systems (ISO 14001:2015) and Occupational health and safety management systems (ISO 45001:2018). Other initiatives are as under: - Following an inclusive approach to identify the key material issues as per Sustainability, Accounting Standards Board (SASB) and adopting MSCI frameworks to identify the sector-specific material issues. - Aligning interventions with the UN SDGs and targets which primarily focus on the following four goals: Good health & well-being, Quality education, Reduced inequalities and Partnership for success. - Bata Supplier Code of Conduct is aligned with the UN's Universal Declaration of Human Rights and is based on the Core Conventions of the International Labour Organization.								
5. Specific commitments, goals and targets set by the entity with defined timelines, if any.	The Company is working towards various goals and objectives, including embedding sustainability into all its operations to contribute towards a healthier planet. To achieve this goal, the Company aims to: • Practice waste reduction by seeking to reuse or recycle as much of our waste as possible. • Develop and implement initiatives to reduce our energy consumption and greenhouse gas emissions. • Continue to identify cost effective means to reduce our use of water and other resources. • Use, when feasible, materials that are designed to have minimal impact on the environment. The Board's Report, which forms part of this Annual Report, contains further information in this regard. Further details in this regard are displayed on the website of Bata Group (www.thebatacompany.com)								

6. Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not met.	As part of the roadmap to achieve the goals and objectives, the Company has laid down activities which will aid in progress and ultimately achieving the commitment. Bata Group is a member of Leather Working Group (LWG) - Global multistakeholder and a member-led non-profit organization that is dedicated to driving excellence in the leather industry, minimizing the environmental impact of leather production and challenging industry perceptions, through a suite of tools and ESG certification. Through LWG membership, Bata Group has access to tools that adopt cleaner solutions, reduce chemicals, optimize energy usage, and mitigate water pollution. The Board's Report, which forms part of this Annual Report, contains further information in this regard.
Governance, leadership and oversight	
7. Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements	BATA INDIA LIMITED is, inter alia, committed to: • Take in consideration of Environment, Occupational Health and Safety Issues in Business Planning & Decision Making. • Provide appropriate training to enable all employees to accept individual responsibility for Environment, Health & Safety and its continuous improvement. • Provide and maintain facilities, equipments, operations and working conditions, which are safer to Employees, Visitors and Contractors at Company's premises. • Ensure safe handling, storage, use and disposal of substances and materials, which are classified as hazardous to Health & Environment. • Reduce waste, conserve energy and promote recycling of waste materials as maximum as possible. • Institute and implement a system of regular EHS audit in order to ensure compliance with laid down policy, benchmarked standards, relevant laws, applicable regulations and code of practice. • Share EHS Information proactively with business partners towards inculcating International standard across the value chain of which Bata is a part.
8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy(ies).	The Board of Directors of the Company, assisted by CSR Committee, is the highest authority, responsible for implementation and oversight of the Business Responsibility policies. The Board ensures that the Company has a clear vision, mission and goals to fulfil and exceed the expectations of its stakeholders and create stakeholders' value in a sustainable and prosperous manner. The CSR Committee is designated to take decisions on ESG / Sustainability related matters. The Committee also oversees the preparation, implementation and reporting of ESG, Sustainability and Conducting Business in a responsible manner.



9. Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.	Yes. The CSR Committee is designated to take decisions on ESG / Sustainability related matters. The Committee also oversees the preparation, implementation and reporting of ESG, Sustainability and Conducting Business in a responsible manner.
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10. Details of Review of NGRBCs by the Company:

Subject for Review	Indicate whether review was undertaken by Director / Committee of the Board/Any other Committee									Frequency (Annually/ Half yearly/ Quarterly/ Any other - please specify)								
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9
Performance against above policies and follow up action	Y	Y	Y	Y	Y	Y	Y	Y	Y	A	A	A	A	A	A	A	A	A
Compliance with statutory requirements of relevance to the principles, and, rectification of any non-compliances	Y	Y	Y	Y	Y	Y	Y	Y	Y	A	A	A	A	A	A	A	A	A

	P1	P2	P3	P4	P5	P6	P7	P8	P9
11. Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/ No). If yes, provide name of the agency.	The Company periodically evaluates the working of the policies through its internal audit team. Gaps identified, if any, are suitably addressed in prompt manner. Further, the accreditation process includes ongoing periodic assessments as well as internal and external audits of the Quality, Safety & Health and Environmental aspects. Yes, independent assessment of the working of some parameters/policies have been carried out at some locations by Envirocheck and / or Omshiva Test House Private Limited.								

12. If answer to question (1) above is "No" i.e. not all Principles are covered by a policy, reasons to be stated:

Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the principles material to its business (Yes/No)	Not Applicable								
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)									
The entity does not have the financial or/ human and technical resources available for the task (Yes/No)									
It is planned to be done in the next financial year (Yes/No)									
Any other reason (please specify)									

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions.

PRINCIPLE 1: Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

1. Percentage coverage by training and awareness programmes on any of the principles during the financial year:

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	% age of persons in respective category covered by the awareness programmes
Board of Directors	2	Regulatory Changes and Impact, Working Conditions, Health & Safety, Energy Consumption, Emissions, Production, etc.	100%
Key Managerial Personnel	2	Regulatory Changes and Impact, Working Conditions, Health & Safety, Energy Consumption, Emissions, Production, etc.	100%
Employees other than BoD and KMPs	168+	HR Orientation / Induction Training / SAP / POSH Awareness / Safety / ESG / Sustainability / Skill Development / Well-being / Code of Conduct / Functional, Behaviour and Product Training, Adrenalin Module, etc.	100%
Workers	85+	HR Orientation / Induction Training / SAP / POSH Awareness / Safety / ESG / Sustainability / Skill Development / Well-being / Code of Conduct / Functional, Behaviour and Product Training, Adrenalin Module, etc.	100%

2. Details of fines/penalties/punishment/award/compounding fees/settlement amount paid in proceedings (by the entity or by directors/KMPs) with regulators/law enforcement agencies/judicial institutions, in the financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and as disclosed on the entity's website):

Monetary					
	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the Case	Has an appeal been preferred? (Yes/No)
Penalty/ Fine	NIL				
Settlement					
Compounding fee					
	Non-Monetary				
	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Brief of the Case		Has an appeal been preferred? (Yes/No)
Imprisonment	NIL				
Punishment					



3. Of the instances disclosed in Question 2 above, details of the Appeal/Revision preferred in cases where monetary or non-monetary action has been appealed.

Case Details	Name of the regulatory/ enforcement agencies/ judicial institutions
Not Applicable	

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.

Yes. Various provisions, namely, Ethics and Conduct, Principles of Conduct, Potential Conflict etc., under the Bata Code of Ethics read together with the Policy on Prohibition on Accepting Gifts and Anti-Bribery provisions under the Bata Supplier Code of Conduct, act as directives on Anti-corruption / Anti-Bribery, inter alia, for the employees of the Company to be observed in all their business dealings.

Web-link for Code of Conduct For Directors, Senior Management Personnel And Functional Heads:

<https://www.bata.in/on/demandware.static/-/Sites-bata-in-Library/default/vca1a6dc6c9dd1e1b2bd451ba8726ee06c054d7/Staticpagesimages/Company%20Policies/BIL-CodeofConductforDirectors&SMPs.pdf>

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/corruption:

	FY 2025-26	FY 2024-25
Directors	NIL	NIL
KMPs		
Employees		
Workers		

6. Details of complaints with regard to conflict of interest:

	FY 2025-26		FY 2024-25	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	NIL	NIL	NIL	NIL
Number of complaints received in relation to issues of Conflict of Interest of the KMPs	NIL	NIL	NIL	NIL

7. Provide details of any corrective action taken or underway on issues related to fines/penalties/ action taken by regulators/law enforcement agencies/judicial institutions, on cases of corruption and conflicts of interest.

Not applicable

8. Number of days of accounts payables ((Accounts payable *365)/Cost of goods/services procured) in the following format:

	FY 2025-26	FY 2024-25
Number of days of accounts payables	77	84

9. Open-ness of business

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	FY 2025-26	FY 2024-25
Concentration of Purchases	a. Purchases from trading houses as % of total purchases	100%	100%
	b. Number of trading houses where purchases are made from	130	151
	c. Purchases from top 10 trading houses as % of total purchases from trading houses	35%	32%
Concentration of Sales	a. Sales to dealers / distributors as % of total sales	9%	21%
	b. Number of dealers / distributors to whom sales are made	354	579
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	30%	13%
Share of RPTs In	a. Purchases (Purchases with related parties / Total Purchases)	0.00%	0.24%
	b. Sales (Sales to related parties / Total Sales)	0.17%	0.14%
	c. Loans & advances (Loans & advances given to related parties / Total loans & advances)	100%	100%
	d. Investments (Investments in related parties/ Total Investments made)	12%	91%

Notes:

- All Loans & advances and Investments made are in relation to Wholly Owned Subsidiaries of the Company.
- Previous year figures have been reclassified primarily to conform to current year classifications.

PRINCIPLE 2: Businesses should provide goods and services in a manner that is sustainable and safe

Essential Indicators

- Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.**

	FY 2025-26	FY 2024-25	Details of improvements in Environmental and social impacts
R&D	72.46%	79.78%	The Board's Report, which forms part of this Annual Report, contains further information in this regard.
Capex	12.47%	3.82%	

**2. a. Does the entity have procedures in place for sustainable sourcing? (Yes/No)**

Yes. Bata India has established procedures for sustainable sourcing through a structured supplier onboarding and management framework guided by a Standard Operating Procedure (SOP). Suppliers are evaluated on parameters including product quality, environmental, health and safety compliance, labour practices and commercial viability. The Company also operates in-house manufacturing laboratories certified in accordance with Bureau of Indian Standards (BIS) requirements, supporting product quality assurance, material testing and compliance with applicable standards. Ongoing engagement through Social & Environmental Responsibility (SER) audits, training and consultations supports continuous improvement across the supply chain.

In parallel, lifecycle and circularity considerations are being embedded into product design and sourcing decisions, with a focus on durability, material efficiency and reduction of waste across the value chain. This includes development of an eco-scoring framework and a sustainable materials library to support lower-impact material selection. The Company continues to prioritise responsible materials, including alignment with Leather Working Group (LWG)-certified tanneries where feasible and sourcing from Micro, Small and Medium Enterprises (MSMEs) to support inclusive growth.

The Company is progressively strengthening its approach to measuring supplier performance and coverage across the value chain, with the objective of enabling more consistent and comparable disclosures over time.

b. If yes, what percentage of inputs were sourced sustainably?

The Company has established sourcing practices aligned with defined sustainability criteria and is further expanding these to include low impact materials and strengthened supplier compliance with environmental and social standards, alongside alignment with recognised frameworks such as sourcing from Leather Working Group (LWG)-certified tanneries, where feasible.

The Company is in the process of formalising a methodology to define and measure the percentage of inputs sourced sustainably; accordingly, a consolidated percentage is not currently disclosed.

The Company continues to refine its approach with the objective of establishing clear metrics for sustainably sourced inputs in line with evolving regulatory expectations.

During the year, internal capabilities were enhanced through development of an eco-scoring framework and a sustainable materials library, supporting more consistent material selection and improved resource efficiency across the value chain. Further details are disclosed in the Board's Report.

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.

The Company has established processes for segregation, recovery and disposal of waste generated across its operations, in line with applicable regulatory requirements.

- a) For plastics (including packaging), pre-consumer waste generated from materials such as PVC and EVA are segregated at source and where technically feasible, reprocessed and reintegrated into production, reducing reliance on virgin material. Plastic packaging waste is segregated and routed to authorised recyclers.
- b) E-waste generated from operations (e.g., IT equipment and electrical components) is collected, stored and disposed of through authorised recyclers in compliance with applicable rules.

- c) Hazardous waste (including chemicals, adhesives and contaminated materials) is identified, labelled and stored in designated areas, with disposal carried out through authorised treatment, storage and disposal facilities (TSDFs) supported by appropriate documentation.
- d) Other non-hazardous waste streams (e.g., rubber, fabric, and paper) are segregated at source, with recyclable materials sent to authorised recyclers and residual waste disposed of through approved channels.
- e) The Company continues to evaluate opportunities to strengthen recovery and recycling across the product lifecycle, including packaging materials, in line with evolving regulatory requirements and business responsibility.

4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

Yes. The Company has processes in place to support EPR obligations, including engagement with authorised recyclers and Producer Responsibility Organisations (PROs). Monitoring and documentation of waste collection and processing are undertaken in accordance with applicable regulatory requirements and Pollution Control Board guidelines.

The Company continues to strengthen data capture and traceability to support ongoing alignment with EPR requirements.

PRINCIPLE 3: Businesses should respect and promote the well-being of all employees, including those in their value chains

Essential Indicators

1. a. Details of measures for the well-being of employees:

Category	% of employees covered by										
	Total (A)	Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B / A)	Number (C)	% (C / A)	Number (D)	% (D / A)	Number (E)	% (E / A)	Number (F)	% (F / A)
	Permanent employees										
Male	2199	2199	100%	2199	100%	-	-	2199	100%	2199	100%
Female	256	256	100%	256	100%	256	100%	-	-	256	100%
Total	2455	2455	100%	2455	100%	256	10%	2199	90%	2455	100%
	Other than Permanent employees										
Male	4102	4102	100%	4102	100%	-	-	4102	100%	4102	100%
Female	1026	1026	100%	1026	100%	1026	100%	-	-	1026	100%
Total	5128	5128	100%	5128	100%	1026	20%	4102	80%	5128	100%

Notes:

- Non-managerial permanent staff are entitled to avail leave for personal reasons including paternity as per policy applicable to them.
- Other than permanent employees are entitled to avail leave for personal reasons including paternity as per State laws applicable to them.
- Day Care Facilities are provided as per applicable laws.

**b. Details of measures for the well-being of workers:**

Category	% of workers covered by										
	Total (A)	Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B / A)	Number (C)	% (C / A)	Number (D)	% (D / A)	Number (E)	% (E / A)	Number (F)	% (F / A)
	Permanent workers										
Male	1077	1077	100%	1077	100%	-	-	1077	100%	1077	100%
Female	70	70	100%	70	100%	70	100%	-	-	70	100%
Total	1147	1147	100%	1147	100%	70	6%	1077	94%	1147	100%
	Other than Permanent workers										
Male	427	427	100%	427	100%	-	-	427	100%	427	100%
Female	22	22	100%	22	100%	22	100%	-	-	22	100%
Total	449	449	100%	449	100%	22	5%	427	95%	449	100%

Notes:

- Workers are entitled to avail leave for personal reasons including paternity as per State laws applicable to them.
- Day Care Facilities are provided as per applicable laws.

c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format -

	FY 2025-26	FY 2024-25
Cost incurred on well-being measures as a % of total revenue of the company	0.26	0.29

Note:

- Cost incurred on well-being measures includes Staff welfare expenses.

2. Details of retirement benefits, for Current Financial Year and Previous Financial Year.

Benefits	FY 2025-26			FY 2024-25		
	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)
PF	100%	100%	Y	100%	100%	Y
Gratuity	100%	100%	N.A.	100%	100%	N.A.
ESI	7%	71%	Y	11%	66%	Y
Others, please specify	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.

3. Accessibility of workplaces

Are the premises/offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

The Company's premises/offices are accessible to differently abled employees and workers by means of lifts, staff assistance, wheelchair facilities and other necessary human assistance.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.

Yes. Everyone is treated and given equal opportunities for employment, regardless of race, colour, religion, gender, sexual orientation, national origin, age, disability, veteran, married or domestic partner status, citizenship, familial affiliation, or any other comparable feature.

Further details in this regard are displayed on the website of Bata Group (www.thebatacompany.com)

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

Gender	Permanent employees		Permanent workers	
	Return to work rate	Retention rate	Return to work rate	Retention rate
Male	100%	100%	100%	100%
Female	100%	100%	100%	100%
Total	100%	100%	100%	100%

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

	Yes/No (If Yes, then give details of the mechanism in brief)
Permanent Workers	Yes.
Other than Permanent Workers	The Company has effective policies in place to receive, redress and monitor the grievances and concerns of employees / workers.
Permanent Employees	
Other than Permanent Employees	The Company has adopted Whistle Blower policy to enable employees / workers to raise a complaint in case of any concerns. The complaints can be made to the dedicated email id speakout@bata.com. All complaints received on the said email address will be auto directed to the Audit Committee - Chairman. The Company has also adopted POSH Policy to deal with any and all allegations/complaint(s) of Sexual Harassment made by an Employee(s) against an Employee(s), irrespective of whether Sexual Harassment is alleged to have taken place within or outside the Company premises or against employees engaged through third party, business associates, suppliers, vendors, customers, visitors and any other related party.

7. Membership of employees and workers in association(s) or Unions recognised by the listed entity:

Category	FY 2025-26			FY 2024-25		
	Total employees / workers in respective category (A)	No. of employees / workers in respective category, who are part of association(s) or Union (B)	% (B/A)	Total employees / workers in respective category (C)	No. of employees / workers in respective category, who are part of association(s) or Union (D)	% (D/C)
Total Permanent Employees	2455	111	4.52%	2531	110	4.35%
Male	2199	110	5.00%	2322	109	4.69%
Female	256	1	0.39%	209	1	0.48%
Total Permanent Workers	1147	1147	100%	1430	1430	100%
Male	1077	1077	100%	1306	1306	100%
Female	70	70	100%	124	124	100%

**8. Details of training given to employees and workers:**

Category	FY 2025-26 Current Financial Year					FY 2024-25 Previous Financial Year				
	Total (A)	On Health and safety measures		On Skill upgradation		Total (D)	On Health and safety measures		On Skill upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Male	6301	6301	100%	6301	100%	6090	6090	100%	6090	100%
Female	1282	1282	100%	1282	100%	1647	1647	100%	1647	100%
Total	7583	7583	100%	7583	100%	7737	7737	100%	7737	100%
Workers										
Male	1504	1504	100%	1504	100%	1742	1742	100%	1742	100%
Female	92	92	100%	92	100%	147	147	100%	147	100%
Total	1596	1596	100%	1596	100%	1889	1889	100%	1889	100%

9. Details of performance and career development reviews of employees and workers:

Category	FY 2025-26			FY 2024-25		
	Total (A)	No. (B)	% (B / A)	Total (C)	No. (D)	% (D / C)
Employees						
Male	590	590	100%	1942	1942	100%
Female	81	81	100%	169	169	100%
Total	671	671	100%	2111	2111	100%
Workers						
Male	1077	1077	100%	1306	1306	100%
Female	70	70	100%	124	124	100%
Total	1147	1147	100%	1430	1430	100%

(Data pertains to eligible employees only. Percentages will change if total count of employees / workers is applied as denominators.)

10. Health and safety management system:**a) Whether an occupational health and safety management system has been implemented by the entity? (Yes/No). If yes, the coverage such system?**

Yes. The Company has implemented an Environment, Health and Safety (EHS) management system, anchored in an EHS Policy and operationalised through structured processes including hazard identification, risk assessment, safety training, incident reporting and corrective action mechanisms. Coverage extends across all manufacturing units, with defined protocols for employees, contract workers and on-site associates.

The Company maintains certified management systems (ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018) for its key manufacturing facilities, including the Batanagar plant and continues to expand alignment with these standards across other units.

Independent audits are conducted periodically to assess compliance and effectiveness of health and safety practices.

b) What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

The Company has established emergency preparedness and risk control systems to prevent incidents, injuries and occupational diseases. Based on operational risks, manufacturing units undertake structured assessments including Hazard Identification and Risk Assessment (HIRA) and Hazard and Operability Studies (HAZOP), which inform mitigation plans for high-risk areas such as machine safety. These plans define clear roles and responsibilities, incorporate control and monitoring measures and include targeted competency training and awareness programmes for personnel involved.

c) Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Y/N)

Yes. The Company has systems in place for employees and workers to report any work-related hazard. The workforce has been imparted periodically, with required training and awareness sessions to identify and report work-related hazards to the EHS team. Workers can disclose work-related hazards during shop floor meetings and safety committee meetings. Simultaneously, the EHS Manager in all locations daily checks the implementation of health & safety aspects through floor interactions and site walkthrough. As a system, all near misses, safety suggestions, unsafe acts and conditions are recorded promptly followed by timely corrective actions.

The Company also has a dedicated Whistle Blower Mechanism enabling workers to report malpractices such as violation of Company rules, manipulations and matters affecting the interests of the Company with necessary safeguards for the protection of the whistle blower. The Vigil Mechanism Committee has also been designated to address human rights impacts or issues caused or contributed to by the business.

d) Do the employees/ workers of the entity have access to non-occupational medical and healthcare services? (Yes/ No)

Yes. The manufacturing units of the Company have Occupational Health Centre (OHC) which operate under supervision of qualified factory medical officers and trained paramedic staffs. Doctors in the OHC additionally cater to non-occupational medical and healthcare advice on need basis.

Apart from the above, the Company organises medical camps, whereat reputed doctors from various disciplines / hospitals are available for health checkups and consultation.

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category	FY 2025-26	FY 2024-25
Lost Time Injury Frequency Rate (LTIFR) (per one Million-person hours worked)	Employees	0.64	0
	Workers	0.37	0.83
Total recordable work-related injuries	Employees	0	0
	Workers	0	0
Number of fatalities	Employees	0	0
	Workers	0	1
High consequence work-related injury or ill-health (excluding fatalities)	Employees	2	0
	Workers	1	0

Notes:

1. Data pertains to the manufacturing units and distribution centres of the Company and includes Contract and Third Party workers.



2. Under FY 2024-25, in addition to the above 1 (one) incident happened adjacent to a unit during sanctioned work break.

12. Describe the measures taken by the entity to ensure a safe and healthy workplace.

The Company maintains a structured approach to ensuring a safe and healthy workplace, aligned with applicable regulatory requirements and embedded in its core value of "improving lives". Employee health and safety are prioritised through proactive risk management and continuous monitoring to minimise workplace incidents and occupational hazards.

Across manufacturing units, the Company implements a range of preventive and control measures, including periodic EHS walkthroughs, internal safety audits and inspections and systematic recording and analysis of incidents and near miss observations. Capability building is driven through structured safety training programmes (induction, on-the-job and classroom), regular toolbox talks and visual safety communications, supported by targeted awareness initiatives such as POSH training.

In March 2026, a comprehensive ergonomics assessment was undertaken at the Batanagar plant. This included facility walkthroughs with preliminary findings reviewed with management, environmental and water parameter sampling through an NABL-accredited laboratory and ongoing detailed task-level ergonomic evaluations using recognised methodologies such as RULA, REBA and NIOSH. The outcomes are being integrated into actionable workplace improvements to reduce ergonomic risk and strengthen employee well-being.

The Batanagar facility operates environmental management systems aligned with ISO 14001:2015, incorporating elements of ISO 45001:2018 to support structured management of environmental and occupational health risks, ensure regulatory compliance.

Emergency preparedness is reinforced through mock drills and defined response protocols, while governance is strengthened through periodic safety performance reviews, audit follow-ups and corrective actions. Operational improvements include adoption of the 6S methodology, introduction of advanced machinery and safer processes, automation of material handling and enhanced machine guarding, all contributing to improved workplace safety, efficiency and reduced risk exposure.

13. Number of Complaints on the following made by employees and workers:

	FY 2025-26			FY 2024-25		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	NIL			NIL		
Health & Safety						

14. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	100%
Working Conditions	

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks/concerns arising from assessments of health & safety practices and working conditions.

We recognise the importance of the preparedness for mitigating and preventing occupational health and safety risks. We put serious efforts to eliminate potentially harmful workplace behaviours and practices. Our systems regularly track, report and prevent near-miss incidences. Each reported incidence is thoroughly analysed to draw corrective and preventive measures in the form of trainings, structural interventions and behavioural changes to avert the recurrence of similar events.

PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders
Essential Indicators
1. Describe the processes for identifying key stakeholder groups of the entity.

The Company has various stakeholders, some internal and some external. The Company believes that key stakeholders identification helps in empowering people, achieving sustainable growth and building better relationships.

The Company's key stakeholders include customers, employees, suppliers, investors, regulators and society at large.



2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other	Frequency of engagement (Annually/ Half yearly / Quarterly/ others - please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Investors	No	- Email - SMS - Company website - Annual General Meeting - Newspaper advertisement - Press releases / Presentations - Notice Board	Quarterly: - Financial statements - Earnings' calls - Stock Exchange notifications - Press releases Annual: - Annual General Meeting - Annual Report	- Educating the investors about Bata's business model and strategies - Helping investors to raise their concerns regarding Bata's policies, reporting, strategy, etc. - Understanding shareholders' expectations - Statutory communication - Grievance redressal
Government and Regulatory Bodies	No	- Official communication channels - Mandatory filings with various regulators - Regulatory inspections and audits	As and when applicable	Discussions with regulatory bodies w.r.t. regulations, amendments, approvals and assessments
Industry Bodies and Associations	No	- Official communication - Public forums - Conferences, round tables, events, etc.	Frequent and need based	Latest regulatory developments, economic reforms, labour reforms and initiatives taken by the Company
Employees	No	- Intranet - Corporate communication - Town Hall Meetings - Closed Group Discussions - Structured and focussed training programmes - Efficient grievance redressal mechanism - Regular employee feedback surveys - Voice Bot	Frequent	- Key developments in the Company - Addressing employees' issues - Talent management
Customers	No	- Email - SMS - Company website and Bata App - Customer satisfaction surveys - One-to-one interactions at retail stores - Brochures and catalogues - Communication through social media	Frequent and need based	- Service the customers - Product information - Product offerings - Grievance redressal - Various policies including Exchange, return, shipping, refund, etc.
Suppliers	Yes	- Annual vendor and dealer meetings - Feedback - Periodic visits to suppliers' facilities	Frequent and need based	- Maintaining relationships and also addressing their issues - Compliances with SOPs of the Company - Product development
Communities	Yes	- Periodic visits, community meetings, surveys and focussed group discussions - Partnership with local agencies	Frequent and need based	Benefit the communities and enhancing the quality of life

PRINCIPLE 5: Businesses should respect and promote human rights**Essential Indicators**

1. **Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:**

Category	FY 2025-26			FY 2024-25		
	Total (A)	No. of employees / workers covered (B)	% (B / A)	Total (C)	No. employees workers covered (D)	% (D / C)
Employees						
Permanent	2455	2455	100%	2531	2531	100%
Other than permanent	5128	5128	100%	4585	4585	100%
Total Employees	7583	7583	100%	7116	7116	100%
Workers						
Permanent	1147	1147	100%	1430	1430	100%
Other than permanent	449	449	100%	459	459	100%
Total Workers	1596	1596	100%	1889	1889	100%

2. **Details of minimum wages paid to employees and workers, in the following format:**

Category	FY 2025-26					FY 2024-25				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Permanent	2455	0	0%	2455	100%	2531	3	0.12%	2528	99.88%
Male	2199	0	0%	2199	100%	2322	3	0.13%	2319	99.87%
Female	256	0	0%	256	100%	209	0	0%	209	100%
Other than Permanent	5128	0	0%	5128	100%	4585	4375	95.42%	210	4.58%
Male	4102	0	0%	4102	100%	3768	3576	94.90%	192	5.10%
Female	1026	0	0%	1026	100%	817	799	97.80%	18	2.20%
Workers										
Permanent	1147	0	0%	1147	100%	1430	0	0%	1430	100%
Male	1077	0	0%	1077	100%	1306	0	0%	1306	100%
Female	70	0	0%	70	100%	124	0	0%	124	100%
Other than Permanent	449	449	100%	0	0%	459	158	34.42%	301	65.58%
Male	427	427	100%	0	0%	436	135	30.96%	301	69.04%
Female	22	22	100%	0	0%	23	23	100%	0	0%



3. Details of remuneration/salary/wages

a. Median remuneration/wages:

	Male		Female	
	Number	Median remuneration/salary / wages of respective category (in INR)	Number	Median remuneration/salary / wages of respective category (in INR)
Board of Directors (BoD)	7	Please refer to Annexure - II, VII and VIII to Board's Report	1	Please refer to Annexure - II, VII and VIII to Board's Report
Key Managerial Personnel	3		0	
Employees other than BoD and KMP	2086	89,724 per month	255	1,00,263 per month
Workers	1077	29,451 per month	70	24,160 per month

(Median remuneration / salary / wages is based on the comparable set of permanent employees / workers who have served for full financial year)

b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

	FY 2025-26	FY 2024-25
Gross wages paid to females as % of total wages	20%	12%

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

Yes. The Company has a dedicated Whistle Blower Mechanism. It has a comprehensive Whistle Blower Policy in place enabling employees to report malpractices such as misuse or abuse of authority, fraud or suspected fraud, violation of Company rules, manipulations and matters affecting the interests of the Company with necessary safeguards for the protection of the whistle blower. The Vigil Mechanism Committee has also been designated to address human rights impacts or issues caused or contributed to by the business.

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

The Company is committed to keep the principles of human rights intact across the organisation as well as business partners.

The Company is committed to provide equal employment opportunities without any discrimination on the grounds of disability, gender, caste, religion, race, state, background, colour and maintaining a work environment that is free from harassment based on the above considerations.

The Company has set in place a code of conduct and whistle blower mechanism to enable people to report their grievances. The Company has clearly documented policies and procedures in place to ensure effective resolution in case of human rights violation. The Company has also set in place processes and policies to prevent sexual harassment for effective and timely redressal of grievances.

Bata Group has formulated and adopted Bata Supplier Code of Conduct which is aligned with the UN's Universal Declaration of Human Rights and is based on the Core Conventions of the International Labour Organization.

6. Number of Complaints on the following made by employees and workers:

	FY 2025-26			FY 2024-25		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Sexual Harassment	4	1	Various complaints allege issues under one or more of these heads and have, therefore, been classified on best effort basis.	5	1	Various complaints allege issues under one or more of these heads and have, therefore, been classified on best effort basis.
Discrimination at workplace	0	0		5	1	
Child Labour	0	0		0	0	
Forced Labour/ Involuntary Labour	0	0		0	0	
Wages	6	0		3	0	
Other human rights related issues	14	0		8	1	

7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:

	FY 2025-26	FY 2024-25
Total Complaints reported under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	4	5
Complaints on POSH as a % of female employees / workers	0.20%	0.26%
Complaints on POSH upheld	0*	3

*One complaint reported during FY 2025-26 was upheld subsequently.

8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.

The mechanism provides for no adverse action to be taken against any director or employee/associate or business associate in "knowing retaliation" who makes any good-faith disclosure of suspect or wrongful conduct prevailing in the Company, to the Whistle Officer/Head of Legal Department of the Company or the Vigil Mechanism Committee and participates or provides information in investigation / inquiry / court proceedings or other administrative review.

9. Do human rights requirements form part of your business agreements and contracts? (Yes/No)

Yes. The Company believes that we are part of each community in which we operate. This is reflecting in Bata Group's core values "Improving life". Our human rights policy is embodied in the Bata Code of Conduct. We believe in respect for human rights across our value chain. Bata Group has formulated and adopted Bata Supplier Code of Conduct which is aligned with the UN's Universal Declaration of Human Rights and is based on the Core Conventions of the International Labour Organization. This Code contains provisions relating to observation of various Human Rights, such as, dignity and respect, non-discrimination, forced labour and involuntary labour, minimum age of employment, freedom of association and collective bargaining, remuneration and benefits, working hours and conditions, ethical business practices etc. Discussion on Human Rights also form part of our agenda during our visits to value chain partners. This Code goes beyond mere compliance with the law by drawing upon internationally recognised standards to advance social and environmental responsibility. Further, all Tier- 1 Suppliers have acknowledged and accepted the said Code.

**10. Assessments for the year 2025-26:**

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child labour	100%
Forced/involuntary labour	During the reporting period, the Company's plants and offices were periodically assessed (by entity / statutory authorities / third parties, as applicable) for any issues related to Child Labour, Forced/involuntary labour, Sexual Harassment, Timely Payment of Wages and any other issues hampering proper performance of duties by employees/workers.
Sexual harassment	
Discrimination at workplace	
Wages	
Others - please specify	

11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 10 above.

The Company endeavours to provide safe and healthy working conditions across the organisation. No significant risks / concerns were identified during the assessments.

The Company has been conducting awareness campaign across all its manufacturing units, warehouses, retail stores and office premises to encourage its employees to be more responsible and alert while discharging their duties. The details of the awareness campaign / training have been provided under Principle 1 of this Report.

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment**Essential Indicators****1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:**

Parameter	FY 2025-26(in GJ)	FY 2024-25(in GJ)
From renewable sources		
Total electricity consumption (A)	-	-
Total fuel consumption (B)	3,714	8,650.51
Energy consumption through other sources (C)	-	-
Total energy consumed from renewable sources (A+B+C)	3,714	8,650.51
From non-renewable sources		
Total electricity consumption (D)	26,815	23,061.93
Total fuel consumption (E)	2,608	4,929.53
Energy consumption through other sources (F)	-	49.72
Total energy consumed from non-renewable sources (D+E+F)	29,423	28,041.18
Total energy consumed (A+B+C+D+E+F)	33,137	36,691.69
Energy intensity per rupee of turnover (Total energy consumed / Revenue from operations)	0.94	1.05
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed / Revenue from operations adjusted for PPP)	N.A.	N.A.
Energy intensity in terms of physical output	N.A.	N.A.
Energy intensity (optional) - the relevant metric may be selected by the entity	N.A.	N.A.

Notes:

- Electricity consumption is currently classified as non-renewable based on grid energy mix.
- Variation in renewable energy consumption reflects changes in fuel mix and operational requirements during the year.
- Since the energy consumption data pertains to both the manufacturing units and distribution centres of the Company, Energy Intensity in terms of physical output cannot be ascertained. Further, the adjustment for PPP is not significant.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No.

- Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

No (Not Applicable).

- Provide details of the following disclosures related to water, in the following format:

Parameter	FY 2025-26	FY 2024-25
Water withdrawal by source (in kilolitres)		
(i) Surface water	7,69,678	4,28,846
(ii) Groundwater	61,469	53,169
(iii) Third party water	6,534	6,344
(iv) Seawater / desalinated water	-	-
(v) Others	-	-
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	8,37,681	4,88,359
Total volume of water consumption (in kilolitres)	1,43,974	53,858.16
Water intensity per rupee of turnover (Total water consumption / Revenue from operations)	4.10	1.54
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP)	N.A.	N.A.
Water intensity in terms of physical output	N.A.	N.A.
Water intensity (optional) - the relevant metric may be selected by the entity	N.A.	N.A.

Notes:

Data includes water withdrawal and consumption across footwear manufacturing operations. Surface water is primarily used in EVA compounding and PUDIP processes.

Surface water data is based on maintenance logbooks and flow meter readings; flow meters were installed in November 2024, making FY 2025-26 the first full year of metered data. The increase in surface water withdrawal reflects both improved measurement accuracy and higher operational intensity.

During the FY 2025-26, operations expanded to continuous production with additional shifts, increasing water demand, particularly in compound preparation and processing areas.



The difference between water withdrawal and consumption is attributable to recycling, process use (e.g., cooling and washing) and treated discharge. Variations year-on-year reflect changes in production volumes, operating schedules and measurement improvements.

The Company is strengthening monitoring of water use, including tracking of recycling and reuse, to improve data accuracy and resource efficiency.

The adjustment for PPP is not significant, hence water intensity data is not meaningful.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No.

4. Provide the following details related to water discharged:

Parameter	FY 2025-26	FY 2024-25
Water discharge by destination and level of treatment (in kilolitres)		
(i) To Surface water	6,93,707	4,34,501
- No treatment	6,93,707	4,34,501
- With treatment - please specify level of treatment		
(ii) To Groundwater	-	-
- No treatment		
- With treatment - please specify level of treatment		
(iii) To Seawater	-	-
- No treatment		
- With treatment - please specify level of treatment		
(iv) Sent to third-parties	-	-
- No treatment		
- With treatment - please specify level of treatment		
(v) Others	-	-
- No treatment		
- With treatment - please specify level of treatment		
Total water discharged (in kilolitres)	6,93,707	4,34,501

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No.

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.

The Company has established processes for treatment and management of waste water across its manufacturing operations. Waste water is treated through appropriate systems prior to discharge, in line with applicable regulatory requirements. In addition, the Company undertakes reuse of treated waste water for applications such as gardening and domestic purposes, contributing to reduced freshwater consumption.

Given the current operational configuration, a significant proportion of treated water is discharged through authorised channels. The Company continues to assess opportunities to enhance water reuse and improve overall water efficiency over time.

6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify unit	FY 2025-26	FY 2024-25
NOx	MT/Annum	5.53	6.40
SOx	MT/Annum	2.19	2.08
Particulate matter (PM)	MT/Annum	6.98	8.29
Persistent organic pollutants (POP)	N.A.		
Volatile organic compounds (VOC)			
Hazardous air pollutants (HAP)			
Others - please specify			

(Data pertains to the manufacturing units)

Notes:

Disclosures are based on available monitoring data and applicable Consent to Operate (CTO) conditions issued by relevant State Pollution Control Boards. The Company monitors key parameters such as particulate matter (PM), nitrogen oxides (NOx) and sulphur oxides (SOx), where applicable.

Monitoring of additional parameters, including volatile organic compounds (VOC), is under review in line with operational relevance and evolving regulatory expectations. CTO validity cycles are generally five years in Bihar and three years in West Bengal, with compliance regularly reviewed.

Parameters such as persistent organic pollutants (POP) and hazardous air pollutants (HAP) are not applicable based on current operations.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes, excluding Batashatak, through various accredited labs like Envirocheck and Omshiva Test House Private Limited.



7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	Unit	FY 2025-26	FY 2024-25
Total Scope 1 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	tCO ₂ e	360	342.21
Total Scope 2 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	tCO ₂ e	5,789	4,452.89
Total Scope 1 and Scope 2 emission intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)	tCO ₂ e/ INR million	0.18	0.14
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)		N.A.	N.A.
Total Scope 1 and Scope 2 emission intensity in terms of physical output		N.A.	N.A.
Total Scope 1 and Scope 2 emission intensity (optional) - the relevant metric may be selected by the entity		N.A.	N.A.

Notes:

1. Data pertains to the manufacturing units of the Company.
2. Since the emission data pertains to finished and unfinished products and also includes other emissions at manufacturing units of the Company, emission intensity in terms of physical output cannot be ascertained.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No.

8. Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.

The Company is implementing targeted initiatives to improve energy efficiency across its manufacturing operations. During the year, an Automatic Power Factor Correction (APFC) system was installed at the Batanagar in-house manufacturing unit, supporting improved power factor and overall electrical efficiency.

The Company continues to monitor system performance and identify further opportunities for energy optimisation and efficiency improvement.

Please refer to Annexure - III to Board's Report for further details.

9. Provide details related to waste management by the entity, in the following format:

Parameter	FY 2025-26	FY 2024-25
Total Waste generated (in metric tonnes)		
Plastic waste (A)	8.05	11.51
E-waste (B)	-	1.15
Bio-medical waste (C)	-	-
Construction and demolition waste (D)	-	-
Battery waste (E)	17	-
Radioactive waste (F)	-	-
Other Hazardous waste - Please specify, if any (G) Asbestos	86.80	-
Other Non-hazardous waste generated (H). Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)	685.85	567.71
	Polymer scrap (EVA, PU, rubber): -60-65% Mixed factory sweeping waste: -25-30% Packaging waste (paper/carton): -5-7% Plastics (containers/drums): -2-3% Metals: -4-5% Others (wood, textile, returns, etc.): <2%	
Total (A + B + C + D + E + F + G + H)	797.70	580.37
Waste intensity per rupee of turnover (Total waste generated / Revenue from operations)	0.02	0.02
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP)	N.A.	N.A.
Waste intensity in terms of physical output	N.A.	N.A.
Waste intensity (optional) - the relevant metric may be selected by the entity	N.A.	N.A.
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)		
Category of waste		
(i) Recycled	192	142
(ii) Re-used	-	-
(iii) Other recovery operations	-	-
Total	192	142
For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)		
Category of waste		
(i) Incineration	-	-
(ii) Landfilling	-	-
(iii) Other disposal operations	341	438
Total	341	438



Notes:

Data pertains to the manufacturing units and distribution centres of the Company.

E-waste generated are generally accumulated and safely stored at designated locations. Subsequently, they are disposed through authorized recyclers.

Other Non-Hazardous waste consists of waste composition includes waste generated across in-house manufacturing units, warehouses and distribution centres. Packaging waste reflects corrugated box disposal across sites, while polymer and sweeping waste are primarily manufacturing driven. Break-up is based on internal records (weighing slips, invoices, scrap log, etc.) and reasonable estimates where segregation is not feasible.

A significant portion of waste is classified under mixed sweeping due to process realities in footwear manufacturing; this does not represent inert waste but includes recoverable polymer residues.

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No.

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

The Company's manufacturing units comply with the Hazardous and Other Wastes (Management and Transboundary Movement) Rules, 2016, with systems for segregation, storage and disposal through authorised vendors. Hazardous waste generation is limited and managed through controlled handling and safer material practices.

Non-hazardous waste is segregated and maximised for recycling, including reprocessing of pre-consumer materials (e.g., PVC, EVA) back into production, reducing reliance on virgin inputs. The Company also facilitates responsible collection and recycling of materials such as paper and PET across its operations.

Further details on the waste management practices are displayed on the website of Bata Group (www.thebatacompany.com).

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:

S. No.	Location of operations/offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any.
None			

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:

Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes / No)	Results communicated in public Domain (Yes / No)	Relevant Web link
None					

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India, such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N).

Yes.

If not, provide details of all such non-compliances, in the following format:

S. No.	Specify the law / regulation / guidelines which was not complied with	Provide details of the non- compliance	Any fines / penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
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The Company did not receive any show cause / legal notice from CPCB / SPCB during the financial year ended March 31, 2026 and no show cause / legal notice related to CPCB / SPCB is pending with the Company as on the end of the financial year.

PRINCIPLE 7: Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

Essential Indicators

1. a. Number of affiliations with trade and industry chambers/ associations.

The Company believes that conducting business as a good corporate citizen of the Country enhances brand value and leads to a sustainable growth.

The Company is associated / affiliated with 5 (five) trade and industry chambers / associations.

b. List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.

S. No.	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers/ associations (State/National)
1.	Retailers Association of India (RAI)	National
2.	Confederation of Indian Footwear Industries (CIFI)	National
3.	Confederation of Indian Industry (CII)	National
4.	Associated Chambers of Commerce and Industry of India (ASSOCHAM)	National
5.	Council for Leather Exports (CLE)	National

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Name of authority	Brief of the case	Corrective action taken
NIL		

PRINCIPLE 8: Businesses should promote inclusive growth and equitable development

Essential Indicators

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Not applicable

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity.

Not Applicable

**3. Describe the mechanisms to receive and redress grievances of the community.**

To ensure effective redressal of grievances, the Company has introduced Vigil Mechanism/Whistle Blower Mechanism to enable all stakeholders to freely communicate their grievances. In addition to the introduction of Vigil Mechanism/Whistle Blower Mechanism to enable all stakeholders to freely communicate their grievances, the Company has also implemented its Policy under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and uploaded the same on the website of the Company, www.bata.in.

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers.

	FY 2025-26	FY 2024-25
Directly sourced from MSMEs/ small producers	73%	59%
Directly from within India	98%	97%

(Data pertains to the manufacturing units of the Company)

5. Job creation in smaller towns - Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost

Location	FY 2025-26	FY 2024-25
Rural	0%	1%
Semi-Urban	17%	22%
Urban	22%	48%
Metropolitan	61%	29%

(Place has been categorized as per RBI Classification System - Rural / Semi-Urban / Urban / Metropolitan)

Note: The Company operates through its wide network of retail stores, including Franchise Stores. Accordingly, the Company creates jobs through Franchise Stores as well, specially in Tier 3-5 towns.

PRINCIPLE 9: Businesses should engage with and provide value to their consumers in a responsible manner**Essential Indicators****1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback.**

During the year under review, the Company continued to invest in technology-driven process enhancements, leveraging data-driven insights to empower teams in delivering exceptional customer experiences. Key initiatives such as Customer Profile Score, Decentralised claim approvals and Self-Help IVR have been implemented to enhance customer experience. These features led to faster resolutions and a significant reduction in overall escalations.

As a core focus area, the Company is further enhancing customer experience by integrating AI into Customer Service IVR and create a seamless self-service experience. Net Promoter Score (NPS) continues to be used as a feedback tool for improving customer services for all offline and online channels that Bata services. This also involves re-defining consumer journeys and identifying improvement areas. As on March 31, 2026, GMB Rating stood at 4.85.

The mechanism to receive and respond to consumer complaints and feedback includes -

- A dedicated Helpline number and email id for customers to register complaints / feedback.
- Dedicated section on Company's website.

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- Complaints are usually responded within 5 days alongwith resolution as per Bata General Terms & Conditions for Exchange/Claims (available on the website of the Company). Thereafter, unresolved queries can be further reported as per details available on the website of the Company.

2. Turnover of products and/services as a percentage of turnover from all products/service that carry information about:

	As a percentage to total turnover
Environmental and social parameters relevant to the product	100%
Safe and responsible usage	All mandatory declarations as required under the Legal Metrology Act and the Rules made thereunder are duly displayed on the Principal Display Panel (PDP) of the products. Further details on recycling are displayed on the website of Bata Group (www.thebatacompany.com)
Recycling and/or safe disposal	

3. Number of consumer complaints in respect of the following:

	FY 2025-26			FY 2024-25		
	Received during the year	Pending resolution at end of year	Remarks	Received during the year	Pending resolution at end of year	Remarks
Data privacy		NIL		1	NIL	
Advertising		NIL		1	NIL	
Cyber-security		NIL			NIL	
Restrictive Trade practices		NIL			NIL	
Unfair Trade Practices		NIL			NIL	
Others	1,94,520	496	Pertaining to returns, exchange, delivery, payments, refunds, order status, etc.	2,17,285	649	Pertaining to returns, exchange, delivery, payments, refunds, order status, etc.

Notes:

- Various complaints allege issues under one or more of the above heads and have, therefore, been classified on best effort basis.
- One of the customers filed a complaint in 2019 before district forum in Chandigarh alleging unfair trade practice for charging of carry bag with Bata Logo. The matter was decided in customers' favour granting monetary compensation which was upheld by State Forum and later by National Commission.
- Delivery of essential services - Not Applicable.

4. Details of instances of product recalls on account of safety issues:

	Number	Reasons for recall
Voluntary recalls	NIL	NIL
Forced recalls		

The Company provides exchange / returns of products, purchased by the consumers, as per Bata General Terms & Conditions for Exchange/Claims (available on the website of the Company).



5. Does the entity have a framework/policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy.

Yes.

The policy can be accessed at <https://www.bata.com/in/privacy-policy.html>

6. Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.

Not Applicable

7. Provide the following information relating to data breaches:

- a. Number of instances of data breaches - None
- b. Percentage of data breaches involving personally identifiable information of customers - None
- c. Impact, if any, of the data breaches - None

For and on behalf of the Board of Directors

Place : Gurugram
Date : May 27, 2026

Gunjan Dineshkumar Shah
Managing Director and CEO
DIN: 08525366

Amit Aggarwal
Director Finance and CFO
DIN: 10825970

Note: To access any link in this Annual Report, please type the desired URL in your browser or copy paste the desired link and remove unwanted spaces / characters.

Independent Reasonable Assurance Report on Business Responsibility Sustainability Report on Core KPIs of Bata India Limited

To the Board of Directors
Bata India Limited
Gurugram, India.

We have undertaken to perform a Reasonable Assurance for Business Responsibility Sustainability Report [hereinafter “BRSR”] ‘Core Key Performance Indicators (KPIs)’ for Bata India Limited vide Engagement Letter dated 09th October 2025 in respect of the agreed BRSR in accordance with the criteria stated below. This is included in BRSR of the company for the financial year ended 31st March 2026.

Criteria

The criteria used by the Company to prepare the Identified Sustainability Information is as per the guidelines issued by Securities and Exchange Board of India (SEBI) in accordance with the circulars:

- SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated 11th July 2023
- SEBI/HO/CFD/CFD-SEC-2/P/CIR/2023/122 dated 12th July 2023

and clarifications issued for the same.

This engagement was conducted by a multidisciplinary team including assurance practitioners, social, governance and environmental experts.

Identified Sustainability Information

The identified Sustainability Information for the financial year ended 31st March 2026 is summarized below as per Appendix 1;

The Reasonable Assurance was carried out on standalone basis covering (Environment parameters are covered for 3 factories (namely – Bataganj, Batanagar and Batashatak) and 4 Regional Distribution Centres (namely – Batanagar, Bhiwandi, Hosur and Jamalpur). Other KPIs for which Reasonable assurance is undertaken are also given in Appendix 1 to the report and;

Our Reasonable Assurance engagement was with respect to the year ended 31st March 2026 information only unless otherwise stated and we

have not performed any procedures with respect to earlier periods or any other elements included in the BRSR and, therefore, do not express any conclusion thereon.

Management’s Responsibility

The Company’s management is responsible for selecting or establishing suitable criteria for preparing the Sustainability Information, considering applicable laws and regulations, if any, related to reporting on Sustainability Information, Identification of key aspects, engagement with stakeholders, content, preparation and presentation of the Identified Sustainability Information in accordance with the Criteria. This responsibility includes design, implementation and maintenance of internal control relevant to the preparation of

BRSR and the measurement of Identified Sustainability Information, which is free from material misstatement, whether due to fraud or error.

Inherent Limitations

The absence of a significant body of established practice on which to draw to evaluate and measure non-financial information allows for different, but acceptable, measures and measurement techniques and can affect comparability between entities.

Our independence and Quality Control

We have maintained our independence and confirm that we have met the requirements of Code of Ethics issued by Institute of Chartered Accountants of India (ICAI) and have the required competencies and experience to conduct this assurance engagement and;

The firm applies Standard on Quality Control (SQC) 1, “Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements” issued by the ICAI and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.



Our Responsibility

Our responsibility is to express a Reasonable assurance conclusion, as applicable and given in the Appendix 1 to this report on the Identified Sustainability Information based on the procedures we have performed and evidence we have obtained;

We conducted our engagement in accordance with the 3000 Standard on Sustainability Assurance Engagements (SSAE) "Assurance Engagements on Sustainability Information", issued by the ICAI. This standard requires that we plan and perform our engagement to obtain reasonable assurance about whether the Identified Sustainability Information are prepared, in all material respects, in accordance with the Reporting Criteria. A reasonable assurance engagement involves assessing the risks of material misstatement of the Identified Sustainability Information whether due to fraud or error, responding to the assessed risks as necessary in the circumstances;

The procedures we performed were based on our professional judgment and included inquiries, observation of processes performed, inspection of documents, evaluating the appropriateness of quantification methods and reporting policies, analytical procedures and agreeing or reconciling with underlying records.

Basis of Opinion:

Given the circumstances of the engagement, in performing the procedures listed above, we:

- Obtained an understanding of the identified sustainability indicators and related disclosures;
- Obtained an understanding of the assessment criteria and their suitability for the evaluation and / or measurements of the identified sustainability indicators;
- Made enquiries of Company's Management, including those responsible for Sustainability, Environment, Social, Governance (ESG), and those with responsibility for managing the Company's BRSR;
- Obtained understanding and performed an evaluation of the design of the key systems, processes and controls for managing, recording and reporting on the Identified Sustainability Indicators;

- Based on that understanding, the risks that the selected information may be materially misstated and determining the nature, timing and extent of further procedures;
- Checked the consolidation for various sites and corporate offices under the reporting boundary (as mentioned in the BRSR) for ensuring the completeness of data being reported;
- Based on above understanding and the risks that the identified sustainability indicators may be materially misstated, determined the nature, timing and extent of further procedures;
- Performed substantive testing on a sample basis of the Identified Sustainability Indicators to verify that data had been appropriately measured with underlying documents recorded, collated and reported;
- Assessed records and performed testing including recalculation of sample data;
- Reviewed records and performed testing including recalculation of sample data;
- Assessed the level of adherence to the 'Guidance note for BRSR format' issued by Securities and Exchange Board of India (SEBI) followed by the Company in preparing the BRSR Core KPIs;
- Assessed the BRSR Core KPIs for detecting, on a test basis, any major anomalies between the information reported in the BRSR on performance with respect to agreed indicators and relevant source data/information and
- Obtained representations from Company's Management.

Exclusions:

Our assurance scope excludes the following and therefore we do not express a conclusion on the same:

- To provide a Limited assurance conclusion
- Operations of the Company other than those mentioned in the "Scope of Assurance" as per the above referred Engagement Letter dated 09th October 2025;
- Aspects of the BRSR and the data/information (qualitative or quantitative) other than the Identified Sustainability Information;

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- Data and information outside the defined reporting period i.e., Financial Year 2025 – 26 and
- The statements that describe expression of opinion, belief, aspiration, expectation, aim, or future intentions provided by the Company.

Opinion on Reasonable Assurance

Based on the procedures we have performed and the evidence we have obtained, the Identified Sustainability Information for the financial year ended 31st March 2026 (as stated under “Identified Sustainability Information”) is prepared in all material respects, in accordance with the criteria.

Emphasis on Matter (EOM)

Without modifying our conclusion, we draw attention to the following matter:

For the following disclosures included in the BRSR Core KPIs, the underlying data and supporting documentation are on estimated basis:

- a) Section C “Principle 6 C9”- Waste generation and management;
- b) Section C “Principle 6 C7”- Scope 1 emissions;
- c) Section C “Principle 6 C3 and C4” – Water withdrawal, water consumption and water discharge;
- d) Section C “Principle 6 C1” – Energy generation through fossil fuels (HSD, LPG, PNG, etc.)

This information is currently being collated through evolving non-financial data collation and consolidation processes for the 3 factories (namely – Bataganj, Batanagar and Batashatak) and 4 Regional Distribution Centres (namely – Batanagar, Bhiwandi, Hosur and Jamalpur)

The above matter does not affect our reasonable assurance conclusion.

Restriction on use

Our Reasonable Assurance Report and conclusion have been prepared and addressed to the Board of Directors of Bata India Limited at the request of the company solely, to assist company in reporting on Company’s core KPIs sustainability performance and activities. Accordingly, we accept no liability to anyone other than the company. Our Deliverables should not be used for any other purpose or by any person other than the addressees of our Deliverables. The firm neither accepts nor assumes any duty of care or liability for any other purpose or to any other party to whom our Deliverables are shown or into whose hands it may come without our prior consent in writing.

For C N K & Associates LLP
Chartered Accountants

Firm Registration Number: 101961 W/W – 100036

Himanshu Kishnadwala

Partner

Membership Number: 037391

Date: 27/05/2026

Place: Mumbai

UDIN: 26037391UWMNIE1055



Appendix 1:

Sr No.	Indicator Number	Name of Indicator	Type of Assurance
1	Section C - Principle 6-Q7	Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the given format	Reasonable
2	Section C - Principle 6-Q3	Provide details of the following disclosures related to water withdrawal, in the given format	Reasonable
3	Section C - Principle 6-Q4	Provide the following details related to water discharged	Reasonable
4	Section C - Principle 6-Q1	Details of total energy consumption (in Joules or multiples) and energy intensity, in the given format	Reasonable
5	Section C - Principle 6-Q9	Provide details related to waste management by the entity, in the given format	Reasonable
6	Section C - Principle 3- Q1c	Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the given format	Reasonable
7	Section C - Principle 3- Q11	Details of safety related incidents, in the given format	Reasonable
8	Section C - Principle 5- Q3b	Gross wages paid to females as % of total wages paid by the entity, in the given format	Reasonable
9	Section C - Principle 5- Q 7	Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the given format	Reasonable
10	Section C - Principle 8-Q4	Percentage of input material (inputs to total inputs by value) sourced from suppliers.	Reasonable
11	Section C - Principle 8- Q 5	Job creation in smaller towns - Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent/on contract basis) in the given locations, as % of total wage cost	Reasonable
12	Section C - Principle 9 - Q 7	Provide the following information relating to data breaches: a. Number Of instances of data breaches b. Percentage of data breaches involving personally identifiable information of customers c, Impact, if any, of the data breaches	Reasonable
13	Section C - Principle 1 - Q 8	Number of days of accounts payables (Accounts Payable * 365) / cost of goods/services procured) in the given format.	Reasonable
14	Section C - Principle 1 - Q 9	Open-ness of business Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along with loans and advances & investments, with related parties, in the given format.	Reasonable