

October 7, 2026

To,

The Board of Directors

Bajaj Consumer Care Limited

Old Station Road, Sevashram Chouraha,

Udaipur -313001

Kindly Attention:

Mr. Kushagra Bajaj, Chairman

Mr. Naveen Pandey, Managing Director

Subject: Resignation from the position of Non-Executive Independent Director

Dear Sirs and Members of the Board,

This is to inform you that due to personal medical reasons and professional commitments, I hereby tender my resignation from the position of Non-Executive Independent Director of Bajaj Consumer Care Limited, effective from the close of business hours on October 14, 2026.

Consequently, I will also step down from my positions as a Member of the Audit Committee and as the Chairman of the Stakeholders Relationship Committee of the Company with effect from the aforementioned date.

I hereby confirm that there are no material reasons for my resignation other than those provided above.

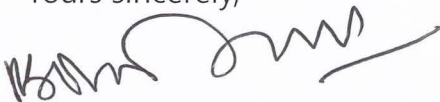
It has been an absolute privilege and honour to serve on the Board of Bajaj Consumer Care Limited. I would like to place on record my deep appreciation and sincere gratitude to the Chairman, my esteemed colleagues on the Board, and the management team for their unwavering support, trust, and cooperation throughout my tenure.

I wish the Company, its leadership, and the entire team continued growth and success in all future endeavours.

Kindly acknowledge receipt of this letter and arrange to file the necessary statutory forms and disclosures.

Thanking you.

Yours sincerely,



K. S. Narayanan

Non-Executive Independent Director

DIN: 08097152