

October 14, 2026

To: Corporate Relationship Department BSE Limited Phiroze Jeejeebhoy Towers Dalal Street Fort Mumbai 400 001 Stock Code: 533229	To: Listing Compliance National Stock Exchange of India Limited Exchange Plaza, 5th Floor Plot No. C/1, 'G' Block Bandra- Kurla Complex Bandra East, Mumbai 400 051 Stock Code: BAJAJCON
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Dear Sirs/Madam,

Sub: Outcome of Board Meeting held on October 14, 2026

In continuation of our letter dated October 7, 2026 and pursuant to Regulation 33 and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), this is to inform you that the meeting of the Board of Directors of the Company commenced at 3:45 P.M. and concluded at 5:00 P.M. today i.e. October 14, 2026, the Board of Directors have, *Inter alia*, approved, Unaudited Financial Results (Standalone and Consolidated) for the quarter/half year ended September 30, 2026, of the financial year 2026-27 (copy attached herewith as Annexure-I).

The aforesaid results were reviewed by the Audit Committee and subsequently approved and taken on record by the Board of Directors of the Company at their respective meetings held today i.e. October 14, 2026.

We would further like to inform you that the Statutory Auditors of the Company have subjected the aforesaid results to "Limited Review" and the same is enclosed herewith.

Further, in compliance with Regulation 30 of the Listing Regulations, based on the recommendation of the Nomination, Remuneration and Corporate Governance Committee, the Board of Directors of the Company unanimously approved the appointment of Mr. Jitendra Ananda Mahajan (DIN: 02602356) as an Additional Director designated as Non-Executive, Independent Director for the first term of five (5) consecutive years from October 14, 2026, subject to the approval of shareholders.

This is to further inform you that pursuant to Regulation 30 read with Para A of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Mr. K. S. Narayanan (DIN: 08097152), Non-Executive, Independent Director, has tendered his resignation from the directorship of the Company with effect from the close of business hours on October 14, 2026, due to personal medical reasons and professional commitments and the letter received from Mr. K. S. Narayanan is enclosed as Annexure-II.

Consequent to his resignation as Independent Director from the board of the Company, he shall cease to be the Chairman of Stakeholders Relationship Committee & also member of Audit Committee of the Company.

Bajaj Consumer Care Limited

1231, 3rd Floor, Solitaire Corporate Park, 167, Guru Hargovind Marg, Chakala, Andheri (East),
Mumbai 400 093 I Tel.: +91 22 66919477/78 I CIN: L01110RJ2006PLC047173 I
Web: www.bajajconsumercare.com I Email id: complianceofficer@bajajconsumer.com
Registered Office: Old Station Road, Sevashram Chouraha, Udaipur- 313 001, Rajasthan
Tel.: +91 0294-2561631, 2561632

The Nomination, Remuneration & Corporate Governance Committee and the Board of Directors of the Company noted the aforementioned resignation on October 14, 2026.

The Board placed on records its deep appreciation for the valuable contribution and guidance provided by Mr. K. S. Narayanan during his association with the Company as a Non-Executive, Independent Director and wished him success for his future endeavours.

Mr. K. S. Narayanan has also confirmed that there are no material reasons for the resignation other than those mentioned in his resignation letter.

The necessary details pursuant to Regulation 30 of the Listing read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, and Regulation 30 – Part A of Para A of Schedule III of Listing Regulations is enclosed as Annexure -III.

The same may please be taken on record and suitably disseminated to all concerned.

Thanking you,

Yours Sincerely,

For Bajaj Consumer Care Limited

NAGDA
JIGNESH
GULABCHAND
ND

Digitally signed
by NAGDA
JIGNESH
GULABCHAND
Date: 2026.10.14
17:46:54 +05'30'

Jignesh Nagda

Company Secretary & Compliance Officer

Membership No.: A21827

Encl: as above

Bajaj Consumer Care Limited

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**CHOPRA VIMAL & CO.**

Chartered Accountants

E-479, Lal Kothi Scheme, Behind New Vidhan Sabha, Janpath, Jaipur - 302015

Phone: 0141-6769136, 9530261623; 9829016231, E-Mail: chopravimal@gmail.com

**Independent Auditor's Review Report on Standalone Unaudited Quarterly and Year to date
Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing
Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

**Review Report to
The Board of Directors
Bajaj Consumer Care Limited**

1. We have reviewed the accompanying statement of unaudited standalone financial results of Bajaj Consumer Care Limited ('the Company') for the quarter ended September 30, 2026, and year to date from April 1, 2026 to September 30, 2026 (the "Statement") being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 (as amended), including relevant circulars issued by the SEBI from time to time.
2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015 ("Listing Regulation"). Our responsibility is to issue a report on the Statement based on our review.
3. We conducted our review in accordance with the Standard on Review Engagements (SRE) 2410, 'Review of Interim Financial Information performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.
4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable accounting standards and other recognized accounting practices and policies has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 including the manner in which it is to be disclosed, or that it contains any material misstatement.

For Chopra Vimal & Co.

Firm registration number: 006456C

Chartered Accountants

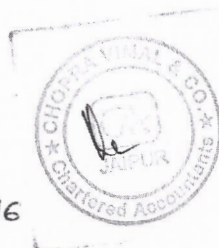
Vimal Chopra

Partner

Membership No.: 074056

UDIN: 26074056 INCH BE 2596

Place: Jaipur

Date: 14th October 2026

BAJAJ CONSUMER CARE LIMITED

CIN : L01110RJ2006PLC047173

Regd Office: Old Station Road, Sevashram Chouraha, Udaipur - 313001.

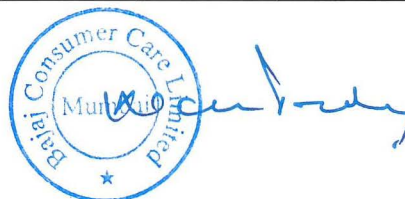
Phone : 0294-2561631-32 * Email : complianceofficer@bajajconsumer.com * Website : www.bajajconsumercare.com

Statement of Standalone Unaudited Financial Results for the Quarter and Six Months ended September 30, 2026

(₹ in lakh unless otherwise stated)

	Particulars	Unaudited 3 months ended 30/09/2026	Unaudited Preceding 3 months ended 30/06/2026	Unaudited # Corresponding 3 months ended in the previous year 30/09/2025	Unaudited Year to date figures for the current period ended 30/09/2026	Unaudited # Year to date figures for the previous period ended 30/09/2025	Audited # Year ended 31/03/2026
I.	Revenue from operations						
	(a) Sale of goods	32,657.83	33,496.82	25,575.95	66,154.65	51,578.98	113,722.31
	(b) Other operating revenues	14.11	14.43	365.44	28.54	1,086.29	1,123.23
	Total Revenue from operations (I)	32,671.94	33,511.25	25,941.39	66,183.19	52,665.27	114,845.54
II.	Other income	857.16	800.98	785.22	1,658.14	1,582.03	2,725.53
III.	Total Income (I+II)	33,529.10	34,312.23	26,726.61	67,841.33	54,247.30	117,571.07
IV.	Expenses						
	(a) Cost of materials consumed	5,963.37	4,799.60	7,445.92	10,762.97	16,769.87	33,242.65
	(b) Purchase of stock-in-trade	8,022.73	7,254.76	3,414.05	15,277.49	5,102.78	12,177.76
	(c) Change in inventories of finished goods, work-in-progress and stock-in-trade	(805.77)	803.90	(531.01)	(1.87)	(350.13)	(239.69)
	(d) Employee benefit expenses	3,284.06	3,430.97	3,264.86	6,715.03	6,767.75	13,521.83
	(e) Finance costs	31.76	33.27	43.03	65.03	80.44	159.05
	(f) Depreciation and amortisation expense	374.90	371.28	372.71	746.18	610.40	1,496.79
	(g) Other expenses						
	(i) Advertising and Sales Promotion	4,073.55	4,922.21	3,808.27	8,995.76	7,638.36	17,084.46
	(ii) Others	3,868.70	4,026.01	3,720.02	7,894.71	7,690.17	16,586.99
	Total Expenses (IV)	24,813.30	25,642.00	21,537.85	50,455.30	44,309.64	94,029.84
V.	Profit before tax (III - IV)	8,715.80	8,670.23	5,188.76	17,386.03	9,937.66	23,541.23
VI.	Tax expense						
	(1) Current tax	1,662.97	1,654.28	910.71	3,317.25	1,698.49	4,102.42
	(2) Tax expenses of earlier year	-	0.01	-	0.01	-	4.51
VII.	Profit for the period (V-VI)	7,052.83	7,015.94	4,278.05	14,068.77	8,239.17	19,434.30
VIII.	Other comprehensive income						
	(i) Items that will not be reclassified subsequently to profit or loss (net)	99.38	(25.73)	46.69	73.65	46.69	28.22
	(ii) Income tax relating to items that will not be reclassified to profit or loss	(18.96)	4.91	(8.16)	(14.05)	(8.16)	(4.20)
IX.	Total other comprehensive income / (loss)	80.42	(20.82)	38.53	59.60	38.53	24.02
X.	Total comprehensive income for the period (VII+IX)	7,133.25	6,995.12	4,316.58	14,128.37	8,277.70	19,458.32
XI.	Paid-up equity share capital (Face value-₹ 1/- each)	1,306.18	1,306.18	1,306.18	1,306.18	1,306.18	1,306.18
XII.	Other equity						80,592.72
XIII.	Earnings per share (of face value ₹ 1/- each) (not annualised except for year ended March 31, 2026):						
	(a) Basic (in ₹)	5.40	5.37	3.28	10.77	6.31	14.52
	(b) Diluted (in ₹)	5.40	5.37	3.28	10.77	6.31	14.52

Restated, refer note 3

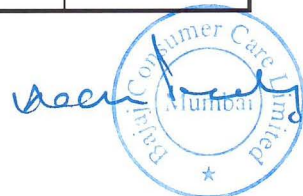


BAJAJ CONSUMER CARE LIMITED
Standalone Balance Sheet as at September 30, 2026

(₹ In Lakh)

Statement of Assets & Liabilities	Unaudited	Audited #
	As at 30/09/2026	As at 31/03/2026
ASSETS		
(1) Non-current assets		
(a) Property, plant & equipment	7,608.37	7,590.57
(b) Other Intangible assets	80.81	65.69
(c) Right-of-Use assets	1,211.83	1,457.59
(d) Financial assets		
(i) Investments	29,553.71	29,503.72
(ii) Others	660.63	941.93
(e) Other non-current assets	56.51	207.96
	39,171.86	39,767.46
(2) Current assets		
(a) Inventories	5,139.82	6,362.15
(b) Financial assets		
(i) Investments	48,722.21	36,690.77
(ii) Trade receivables	10,036.32	7,711.84
(iii) Cash and Cash equivalents	1,288.70	857.19
(iv) Bank balances other than (iii) above	1,921.31	2,498.55
(v) Others	78.16	68.09
(c) Current tax assets (Net)	164.27	54.21
(d) Other current assets	5,467.52	5,677.28
	72,818.31	59,920.08
TOTAL ASSETS	111,990.17	99,687.54
EQUITY AND LIABILITIES		
EQUITY		
(a) Equity share capital	1,306.18	1,306.18
(b) Other equity	94,871.43	80,592.72
	96,177.61	81,898.90
LIABILITIES		
(1) Non current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	967.72	1,150.81
(b) Provisions for employee benefit	0.00	466.41
	967.72	1,617.22
(2) Current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	379.80	428.92
(ii) Trade Payables		
(a) total outstanding dues of micro and small enterprises	424.41	437.80
(b) total outstanding dues of creditors other than micro and small enterprises	3,610.78	3,797.63
(iii) Other financial liabilities	9,174.86	9,639.87
(b) Other current liabilities	479.43	752.10
(c) Provisions for employee benefit	500.88	814.35
(d) Current tax liability (Net)	274.68	300.75
	14,844.84	16,171.42
TOTAL EQUITY AND LIABILITIES	111,990.17	99,687.54

Restated, refer note 3



BAJAJ CONSUMER CARE LIMITED
Standalone Statement of Cash Flow for the Half year ended September 30, 2026
(₹ In Lakh)

Particulars	Unaudited	Audited #
	For the Half year ended September 30, 2026	For the Year ended March 31, 2026
A. Cash Flow from Operating Activities		
Profit before tax	17,386.03	23,541.22
Adjustments for:		
Depreciation and amortisation	746.18	1,496.79
Share based payment expenses	150.34	125.29
Expected credit loss	12.00	41.07
Interest Income	(790.21)	(2,339.69)
Net (gain)/loss on current investments	(801.76)	(426.31)
Unrealised (gain)/loss on Current Investments	(25.90)	66.27
Net (gain)/loss on sale of property, plant and equipment	45.99	4.34
Sundry credit balances written off/(written back)	7.80	(10.01)
Inventory written off	-	131.46
Interest Expenses	65.03	159.05
Operating profit before working capital changes	16,795.50	22,789.48
Movement for Working Capital		
(Increase)/Decrease in Trade and Other Receivables	(2,356.70)	(550.76)
(Increase)/Decrease in Inventories	1,222.33	(823.89)
(Increase)/Decrease in Other Assets	209.76	1,331.37
Increase/(Decrease) in Trade and Other Payables	(1,312.64)	825.28
Cash Generated from Operations	14,558.25	23,571.48
Less: Direct taxes paid/deducted at source	(3,467.44)	(3,772.90)
Net Cash from Operating Activities (A)	11,090.81	19,798.58
B. Cash Flow from Investing Activities		
Purchase of property, plant and equipment	(990.38)	(3,241.09)
Purchase of intangible assets	(35.52)	(63.27)
Interest received	790.21	2,339.69
Net Proceeds from sale/ (purchase) of current investments	(11,203.78)	(2,260.47)
Proceeds from sale of Property, plant and equipment	218.90	2.69
Bank Deposit with Original Maturity of more than 3 months	868.70	7,305.33
Investment in Subsidiary Company	(49.99)	(6,235.48)
Net Cash from Investing Activities (B)	(10,401.86)	(2,152.60)
C. Cash Flow from Financing Activities		
Buyback of equity shares including transaction cost	-	(19,019.81)
Repayment of lease liabilities	(257.30)	(627.18)
Interest Paid	(0.14)	(1.76)
Net Cash (Used in) Financing Activities (C)	(257.44)	(19,648.75)
Net Increase/ (Decrease) in Cash & Cash Equivalents (A+B+C)	431.51	(2,002.77)
Cash & Cash Equivalents - Opening Balance	857.19	2,859.96
Cash & Cash Equivalents - Closing Balance	1,288.70	857.19

Note: The above Statement of Cash Flow has been prepared under the "Indirect Method" as set out in Ind AS 7 on 'Statement of Cash Flows'.

Restated, refer note 3

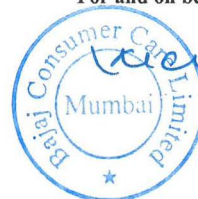


Notes:

- 1 The above standalone results are prepared in compliance with Indian Accounting Standards ("Ind-AS") notified by the Ministry of Corporate Affairs.
- 2 The Company operates only in one segment, namely "Cosmetics, Toiletries and Other Personal Care products" and there are no reportable segments in accordance with Ind-AS 108 on "Operating Segments".
- 3 Pursuant to the Scheme of Arrangement between the Company and Vishal Personal Care Limited (VPCL), approved by the Hon'ble NCLT vide order dated 9th April 2026 effective 1st May 2026, the financial information has been restated to give effect to the Scheme with appointed date 15th March 2025.
- 4 Figures have been regrouped/rearranged wherever necessary.
- 5 The above standalone results have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on 14th October 2026. The statutory auditors have issued an unmodified review report on the above results.

Place : Mumbai
Date : October 14, 2026

For and on behalf of Board of Directors




Naveen Pandey
Managing Director
(DIN 09584377)

**CHOPRA VIMAL & CO.**

Chartered Accountants

E-479, Lal Kothi Scheme, Behind New Vidhan Sabha, Janpath, Jaipur - 302015

Phone: 0141-6769136, 9530261623; 9829016231, E-Mail: chopravimal@gmail.com

**Independent Auditor's Review Report on Consolidated Unaudited Quarterly and year to date
Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing
Obligations and Disclosure Requirements) Regulations, 2015 (as amended)**

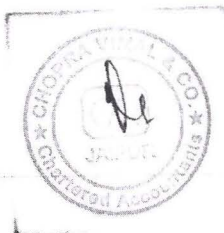
**Review Report to
The Board of Directors
Bajaj Consumer Care Limited**

1. We have reviewed the accompanying Statement of Consolidated Unaudited Financial Results of Bajaj Consumer Care Limited ("the Parent") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group") for the quarter ended September 30, 2026 and year to date from April 1, 2026 to September 30, 2026 ("the Statement"), being submitted by the Parent pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended including relevant circulars issued by the SEBI from time to time.
2. This Statement, which is the responsibility of the Parent's Management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015 ("Listing Regulation"). Our responsibility is to issue a report on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular CIR/CFD/CMD1/44/2019 dated March 29, 2019 issued by the SEBI under Regulation 33 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

4. The Statement includes the results of the following entities:

Sr No	Name of Subsidiaries	Holding %	Country of Incorporation
1	Uptown Properties and Leasing Private Limited	100%	India
2	Vishal Personal Care Ltd	100%	India
3	Bajaj Corp International (FZE)	100%	UAE
4	Bajaj Bangladesh Limited	100%	Bangladesh



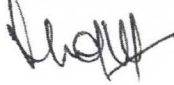
5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of the other auditors referred to in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard, SEBI Circulars and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.
6. The accompanying Statement includes the unaudited interim financial result / statement and other financial information, in respect of one subsidiary, whose unaudited interim financial result / statement includes total assets of Rs. 8912.99 lacs as at September 30, 2026, total revenues of Rs. 0.50 lacs and Rs. 0.74 lacs, total net loss after tax of Rs. 5.78 lacs and Rs. 11.88 lacs, total comprehensive loss of Rs. 5.78 lacs and Rs. 11.88 lacs for the quarter ended September 30, 2026, and for the period from April 01, 2026, to September 30, 2026, respectively, and net cash inflow of Rs. 41.93 lacs for the period from April 01, 2026 to September 30, 2026, as considered in the Statement which have been reviewed by their respective independent auditors. The independent auditor's report on interim financial result/statement of this entity has been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures in respect of this subsidiary is based solely on the report of such auditor and procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement is not modified in respect of the above matters.

For Chopra Vimal & Co.

Firm registration number: 006456C

Chartered Accountants



Vimal Chopra

Partner

Membership No.: 074056

UDIN: 26074056 D O Y G J N 2952

Place: Jaipur

Date: 14th October 2026



BAJAJ CONSUMER CARE LIMITED

CIN : L01110RJ2006PLC047173

Regd Office: Old Station Road, Sevashram Chouraha, Udaipur - 313001.

Phone : 0294-2561631-32 * Email : complianceofficer@bajajconsumer.com * Website : www.bajajconsumercare.com

Statement of Consolidated Unaudited Financial Results for the Quarter and Six Months ended September 30, 2026

(₹ in lakh unless otherwise stated)

	Particulars	Unaudited 3 months ended 30/09/2026	Unaudited Preceding 3 months ended 30/06/2026	Unaudited # Corresponding 3 months ended in the previous year 30/09/2025	Unaudited Year to date figures for the current period ended 30/09/2026	Unaudited # Year to date figures for the previous period ended 30/09/2025	Audited # Year ended 31/03/2026
I.	Revenue from operations						
	(a) Sale of goods	33,269.11	34,142.34	26,140.96	67,411.45	52,758.89	116,012.50
	(b) Other operating revenues	14.10	14.44	385.94	28.54	1,106.79	1,128.23
	Total Revenue from operations (I)	33,283.21	34,156.78	26,526.90	67,439.99	53,865.68	117,140.73
II.	Other income	860.33	803.68	785.76	1,664.01	1,583.10	2,728.19
III.	Total Income (I+II)	34,143.54	34,960.46	27,312.66	69,104.00	55,448.78	119,868.92
IV.	Expenses						
	(a) Cost of materials consumed	5,963.37	4,799.60	7,445.92	10,762.97	16,769.87	33,242.65
	(b) Purchase of stock-in-trade	8,289.19	7,473.55	3,667.13	15,762.74	5,556.44	13,045.81
	(c) Change in inventories of finished goods, work-in-progress and stock-in-trade	(900.36)	773.18	(579.81)	(127.18)	(274.31)	(181.03)
	(d) Employee benefit expenses	3,429.01	3,570.06	3,419.43	6,999.07	7,080.40	14,158.48
	(e) Finance costs	32.10	33.50	43.03	65.60	80.44	161.12
	(f) Depreciation and amortisation expense	385.90	382.28	383.05	768.18	630.92	1,538.88
	(g) Other expenses						
	(i) Advertising and Sales Promotion	4,165.13	5,000.61	3,889.03	9,165.74	7,775.12	17,409.29
	(ii) Others	4,103.22	4,201.05	3,901.89	8,304.27	8,068.17	17,313.11
	Total Expenses (IV)	25,467.56	26,233.83	22,169.67	51,701.39	45,687.05	96,688.31
V.	Profit before Share of profit of associate and Tax (III-IV)	8,675.98	8,726.63	5,142.99	17,402.61	9,761.73	23,180.61
VI.	Share of Profit of Associate	-	-	-	-	(5.31)	(5.31)
VII.	Profit before tax (V+VI)	8,675.98	8,726.63	5,142.99	17,402.61	9,756.42	23,175.30
VIII.	Tax expense						
	(1) Current tax	1,662.97	1,654.28	910.71	3,317.25	1,698.49	4,117.38
	(2) Tax expenses of earlier year	0.12	0.01	5.82	0.13	5.82	10.59
	(3) Deferred tax	(2.17)	(2.17)	(2.28)	(4.34)	(4.56)	(9.15)
IX.	Profit for the period (VII-VIII)	7,015.06	7,074.51	4,228.74	14,089.57	8,056.67	19,056.48
X.	Other comprehensive income						
A.	(i) Items that will not be reclassified subsequently to profit or loss (net)	99.38	(25.73)	46.69	73.65	46.69	28.22
	(ii) Income tax relating to items that will not be reclassified subsequently to profit or loss	(18.96)	4.91	(8.16)	(14.05)	(8.16)	(4.20)
B.	(i) Items that will be reclassified subsequently to profit or loss	(30.49)	(5.05)	(5.60)	(35.54)	(5.22)	(18.30)
XI.	Total Other comprehensive income / (loss)	49.93	(25.87)	32.93	24.06	33.31	5.72
XII.	Total comprehensive income for the period (IX+XI)	7,064.99	7,048.64	4,261.67	14,113.63	8,089.98	19,062.20
XIII.	Paid-up equity share capital (Face value-₹ 1/- each)	1,306.18	1,306.18	1,306.18	1,306.18	1,306.18	1,306.18
XIV.	Other equity						74,195.08
XV.	Earnings per share (of face value ₹ 1/- each) (not annualised except for year ended March 31, 2026):						
	(a) Basic (in Rs.)	5.37	5.42	3.24	10.79	6.17	14.24
	(b) Diluted (in Rs.)	5.37	5.42	3.24	10.79	6.17	14.24

Restated, refer note 3



BAJAJ CONSUMER CARE LIMITED

Consolidated Balance Sheet as at September 30, 2026

(₹ In Lakh)

Statement of Assets & Liabilities	Unaudited	Audited #
	As at 30/09/2026	As at 31/03/2026
ASSETS		
(1) Non-current assets		
(a) Property, Plant & equipment	13,723.44	13,726.62
(b) Capital work-in-progress	2,702.85	2,694.18
(c) Goodwill	4,300.10	4,300.10
(d) Other intangible assets	10,334.84	10,319.72
(e) Right-of-use asset	1,211.83	1,457.59
(f) Financial assets		
(i) Others	719.47	998.90
(g) Deferred tax assets (Net)	62.31	57.98
(h) Other non-current assets	57.30	208.57
	33,112.14	33,763.66
(2) Current assets		
(a) Inventories	5,514.65	6,611.67
(b) Financial assets		
(i) Investments	48,722.21	36,690.77
(ii) Trade receivables	9,609.71	7,562.45
(iii) Cash and cash equivalents	1,740.86	1,265.85
(iv) Bank balances other than (iii) above	2,234.79	2,651.02
(v) Others	78.16	15.54
(c) Current tax assets (net)	213.16	84.63
(d) Other current assets	5,672.77	5,867.42
	73,786.31	60,749.35
TOTAL ASSETS	106,898.45	94,513.01
EQUITY AND LIABILITIES		
EQUITY		
(a) Equity share capital	1,306.18	1,306.18
(b) Other equity	88,459.05	74,195.08
	89,765.23	75,501.26
LIABILITIES		
(1) Non - current liabilities		
(a) Financial liabilities		
(i) Lease liabilities	967.72	1,150.81
(b) Provision for employee benefit	-	466.41
	967.72	1,617.22
(2) Current Liabilities		
(a) Financial liabilities		
(i) Lease liabilities	379.80	428.92
(ii) Trade payables		
(a) total outstanding dues of micro and small enterprises	424.41	402.39
(b) total outstanding dues of creditors other than micro and small enterprises	3,628.21	3,842.20
(iii) Other financial liabilities	10,339.93	10,759.90
(b) Other current liabilities	520.52	756.76
(c) Provision for employee benefit	560.28	866.90
(d) Current tax liability (net)	312.35	337.46
	16,165.50	17,394.53
TOTAL EQUITY AND LIABILITIES	106,898.45	94,513.01

Restated, refer note 3



BAJAJ CONSUMER CARE LIMITED
Consolidated Statement of Cash Flow for the Half year ended September 30, 2026

(₹ In Lakh)

Particulars	Unaudited	Audited #
	For the Half year ended September 30, 2026	For the Year ended March 31, 2026
A. Cash Flow from Operating activities		
Profit before Tax	17,402.61	23,175.30
<u>Adjustments for:</u>		
Depreciation and amortisation	768.18	1,538.88
Share based payment expenses	150.34	125.29
Expected credit loss	12.00	41.07
Interest Income	(796.08)	(2,342.35)
Net loss/(gain) on current investments	(801.76)	(426.31)
Unrealised loss/(gain) on current investments	(25.90)	66.27
Net loss/(gain) on sale of property, plant and equipment	45.99	9.51
Share of profit of an Associate	-	5.31
Sundry credit balances written off/(written back)	7.80	(10.00)
Inventory written off	-	131.46
Interest expenses	65.03	159.05
Operating Profit before working capital changes	16,828.21	22,473.48
<u>Movement for Working Capital</u>		
(Increase)/Decrease in Trade and Other Receivables	(2,133.70)	(464.49)
(Increase)/Decrease in Inventories	1,097.02	(765.24)
(Increase)/Decrease in Other Assets	194.47	1,367.19
Increase/(Decrease) in Trade and Other Payables	(1,216.41)	1,059.05
Cash Generated from Operations	14,769.59	23,669.99
Less: Direct taxes paid/deducted at source	(3,485.07)	(3,783.92)
Net Cash from Operating Activities (A)	11,284.52	19,886.07
B. Cash Flow from Investing Activities		
Purchase of property, plant and equipment	(999.69)	(3,276.15)
Purchase of intangible assets	(35.52)	(63.27)
Interest received	796.08	2,342.35
Net Proceeds from sale/ (purchase) of current investments	(11,203.78)	(2,260.48)
Investment in Subsidiary Company	-	(6,235.48)
Proceeds from sale of Property, Plant and Equipment	218.90	2.69
Bank Deposit with Original Maturity of more than 3 months	707.48	7,150.98
Net Cash from Investing Activities (B)	(10,516.53)	(2,339.36)
C. Cash Flow from Financing Activities		
Buyback of equity shares including transaction cost	-	(19,019.81)
Repayment of lease liabilities	(257.30)	(627.18)
Interest Paid	(0.14)	(1.76)
Net Cash (Used in) Financing Activities (C)	(257.44)	(19,648.75)
D Effect of foreign exchange fluctuation (D)	(35.54)	(18.30)
Net increase/(decrease) in Cash & cash equivalents (A+B+C+D)	475.01	(2,120.34)
Cash & Cash Equivalents - Opening balance	1,265.85	3,386.19
Cash & Cash Equivalents - Closing balance	1,740.86	1,265.85

Note: The above Statement of Cash Flow has been prepared under the "Indirect Method" as set out in Ind AS 7 on 'Statement of Cash Flows'.

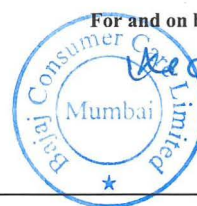
Restated, refer note 3



Notes:

- 1 The above consolidated financial results of the Company and its subsidiaries (the 'Group') have been prepared as per Ind AS 110 "Consolidated Financial Statements" as notified by the Ministry of Corporate Affairs.
- 2 The Group operates only in one segment, namely "Cosmetics, Toiletries and Other Personal Care products" and there are no reportable segments in accordance with Ind-AS 108 on "Operating Segments".
- 3 Pursuant to the Scheme of Arrangement between the Company and Vishal Personal Care Limited (VPCL), approved by the Hon'ble NCLT vide order dated 9th April 2026 effective 1st May 2026, the financial information has been restated to give effect to the Scheme with appointed date 15th March 2025.
- 4 Figures have been regrouped/rearranged wherever necessary.
- 5 The above consolidated results have been reviewed by the Audit Committee and approved by the Board of Directors of holding company at their respective meetings held on 14th October 2026. The statutory auditors have issued an unmodified review report on the above results.

Place : Mumbai
Date : October 14, 2026



For and on behalf of Board of Directors


Naveen Pandey
Managing Director
(DIN 09584377)

October 7, 2026

To,

The Board of Directors

Bajaj Consumer Care Limited

Old Station Road, Sevashram Chouraha,

Udaipur -313001

Kindly Attention:

Mr. Kushagra Bajaj, Chairman

Mr. Naveen Pandey, Managing Director

Subject: Resignation from the position of Non-Executive Independent Director

Dear Sirs and Members of the Board,

This is to inform you that due to personal medical reasons and professional commitments, I hereby tender my resignation from the position of Non-Executive Independent Director of Bajaj Consumer Care Limited, effective from the close of business hours on October 14, 2026.

Consequently, I will also step down from my positions as a Member of the Audit Committee and as the Chairman of the Stakeholders Relationship Committee of the Company with effect from the aforementioned date.

I hereby confirm that there are no material reasons for my resignation other than those provided above.

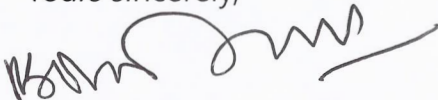
It has been an absolute privilege and honour to serve on the Board of Bajaj Consumer Care Limited. I would like to place on record my deep appreciation and sincere gratitude to the Chairman, my esteemed colleagues on the Board, and the management team for their unwavering support, trust, and cooperation throughout my tenure.

I wish the Company, its leadership, and the entire team continued growth and success in all future endeavours.

Kindly acknowledge receipt of this letter and arrange to file the necessary statutory forms and disclosures.

Thanking you.

Yours sincerely,



K. S. Narayanan

Non-Executive Independent Director

DIN: 08097152

Annexure – III

Information as required under Regulation 30 – Part A of Para A of Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/1/3762/2026 dated January 30, 2026:

Appointment of Mr. Jitendra Ananda Mahajan (DIN: 02602356) as an Additional Director designated as Non-Executive, Independent Director:

Sr. No.	Particulars	Description
1.	Name	Mr. Jitendra Ananda Mahajan (DIN: 02602356)
2.	Reason for change viz. Appointment, Reappointment, Resignation, Removal, Death, or Otherwise	Appointment of Mr. Jitendra Ananda Mahajan (DIN:02602356) as an Additional Director designated as Non-Executive, Independent Director of the Company for the first term of five (5) consecutive years.
3.	Date of Appointment / Reappointment / Cessation (as applicable) & term of Appointment / Re-appointment	Appointment with effect from October 14, 2026 for the first term of five (5) consecutive years.
4.	Brief Profile	Mr. Jitendra Mahajan is a seasoned FMCG business leader with over three decades of experience across leading consumer companies including Diageo India, Marico and Britannia. As a long-standing Executive Committee member, he brings a strong combination of enterprise strategy, P&L orientation, governance, transformation and operational leadership, with experience spanning businesses of over US\$1 billion in India and international markets. His leadership experience covers supply chain, manufacturing, procurement, digital & technology, innovation, sustainability, risk management and business operations, providing him with a broad, end-to-end perspective on value creation in complex consumer businesses. He brings particular expertise in driving sustainable profitable growth, large-scale business transformation, cost and productivity improvement, digital enablement, ESG & sustainability, risk and resilience, and building future-ready organizations and leadership talent. Having helped businesses scale, transform operating models, integrate acquisitions and strengthen governance and execution disciplines, he can bring a pragmatic combination of strategic challenges, operational insight, financial and commercial orientation, governance oversight and long-term value creation.

Bajaj Consumer Care Limited

1231, 3rd Floor, Solitaire Corporate Park, 167, Guru Hargovind Marg, Chakala, Andheri (East),
Mumbai 400 093 I Tel.: +91 22 66919477/78 I CIN: L01110RJ2006PLC047173 I
Web: www.bajajconsumercare.com I Email id: complianceofficer@bajajconsumer.com
Registered Office: Old Station Road, Sevashram Chouraha, Udaipur- 313 001, Rajasthan
Tel.: +91 0294-2561631, 2561632

5.	Disclosure of relationships between Directors	Mr. Mahajan is not related to any Director and/or Key Managerial Personnel and/or Promoters of the Company.
6.	Information as required under BSE circular No. LIST/COM/14/2018-19 and NSE circular No. NSE/CML/2018/24 dated June 20, 2018.	Mr. Mahajan is not debarred from accessing the capital markets and/or restrained from holding the position of Director in any listed Company by virtue of any order of the Securities and Exchange Board of India or any other such authority.

Bajaj Consumer Care Limited

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Tel.: +91 0294-2561631, 2561632

Resignation of Mr. K. S. Narayanan (DIN: 08097152) as Non-Executive, Independent Director:

Sr. No.	Particulars	Description
1.	Reason for change viz. Appointment, Reappointment, Resignation, Removal, Death, or Otherwise	Resignation of Mr. K. S. Narayanan (DIN:08097152) as Non-Executive, Independent Director of the Company.
2.	Date of Appointment / Reappointment / Cessation (as applicable) & term of Appointment/ Re-appointment	Resignation with effect from close of business hours on October 14, 2026.
3.	Brief Profile	Not applicable
4.	Disclosure of relationships between Directors	Mr. Narayanan is not related to any Director and/or Key Managerial Personnel and/or Promoters of the Company.
Additional information in case of resignation of an Independent Director		
5.	Letter of Resignation along with detailed reason for resignation	Attached.
6.	Names of listed entities in which the resigning director holds directorships, indicating the category of directorship and membership of board committees, if any.	Nil
7.	The independent director shall, along with the detailed reasons, also provide a confirmation that there are no other material reasons other than those provided.	As per the resignation letter attached.

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