

25<sup>th</sup> February 2026

**National Stock Exchange of India Limited**  
"Exchange Plaza", 5<sup>th</sup> Floor,  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051.

**BSE Limited**  
Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001.

**The Luxembourg Stock Exchange**  
35A Boulevard Joseph II,  
L-1840 Luxembourg.

**London Stock Exchange Plc**  
10 Paternoster Square  
London EC4M 7LS.

**Sub: Disclosure under 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Participation in Analyst or Institutional Investor Meeting**

Dear Sir/Madam,

This is in furtherance to our letter dated 17<sup>th</sup> February 2026 wherein we had given an advance intimation of the Schedule of Analyst or Institutional Investor Meeting Schedule, we hereby inform you that the Company physically participated in the IIFL's 17<sup>th</sup> Enterprising India Global Investor's Conference held today, i.e. 25<sup>th</sup> February 2026 in Mumbai engaging with Funds, Investors etc. The said conference concluded at 2.00 p.m. (IST).

The presentation that was submitted to the Stock Exchange(s) vide our letter dated 11<sup>th</sup> February 2026 was presented during the conference.

The said presentation is also available on the Website of the Company at the Weblink: M&M Q3F26 Analyst Meet – Presentations deck – 11th February 2026

Further, the Company has referred to publicly available documents for discussions and no unpublished price sensitive information has been shared during the aforesaid conference.

Kindly take the same on record.

Yours sincerely,  
For **Mahindra & Mahindra Limited**

**Sailesh Kumar Daga**  
Company Secretary