



Registered & Corporate Office
Redington Limited
Block3, Plathin, Redington Tower, Inner Ring
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Ph: 044 4224 3111

February 4, 2026

The National Stock Exchange of India Limited,

Exchange Plaza,
Bandra-Kurla Complex,
Bandra (E), Mumbai – 400051.

Symbol: REDINGTON

BSE Limited

Floor 25, Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai — 400 001

Scrip: 532805

Sir/Madam,

Sub: Earnings and Corporate Presentation- Q3 FY 26

This is further to our announcement dated January 30, 2026, on the schedule of Analyst/Investors Conference call to be held on February 5, 2026, we enclose herewith a copy of the Earnings and Corporate Presentation.

The same will also be uploaded on the website of the Company at <https://redingtongroup.com/financial-reports/>

We request you to kindly take the above information on record.

Thank you

For Redington Limited

**K Vijayshyam Acharya
Company Secretary**

Encl: a/a



EARNINGS PRESENTATION

Q3FY26



Disclaimer

This presentation contains “forward looking statements” including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Redington Limited’s future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Redington Limited undertakes no obligation to periodically revise any forward looking statements to reflect future / likely events or circumstances.

Financial Highlights

Highest Ever Revenue & PAT achieved in any Quarter

- Q3FY26 – YoY growth
 - **Global excl. Arena** - Revenue grew by **22%**, EBITDA grew by **10%** and PAT grew by **15%**
 - **Global incl. Arena** - Revenue grew by **16%**, EBITDA grew by **2%** and PAT grew by **9%**
 - **SISA** – Revenue grew by **24%**, EBITDA grew by **1%** and PAT grew by **2%**
 - **ROW excl. Arena** – Revenue grew by **18%**, EBITDA grew by **21%** and PAT grew by **30%**
 - **ROW incl. Arena** – Revenue grew by **7%**, EBITDA grew by **2%** and PAT grew by **17%**
- 9MFY26 – YoY growth
 - **Global excl. Arena** - Revenue grew by **22%**, EBITDA grew by **17%** and PAT grew by **23%**
 - **Global incl. Arena** - Revenue grew by **18%**, EBITDA grew by **10%** and PAT grew by **17%**
 - **SISA** – Revenue grew by **23%**, EBITDA grew by **13%** and PAT grew by **16%**
 - **ROW excl. Arena** – Revenue grew by **20%**, EBITDA grew by **25%** and PAT grew by **32%**
 - **ROW incl. Arena** – Revenue grew by **12%**, EBITDA grew by **5%** and PAT grew by **18%**

SISA : Singapore, India & South Asia

ROW : Rest of the World

Financial Highlights

- **Key Metrics – Global**
 - WC days for Q3FY26 is **28** days, reduced by **5** Days on YoY basis
 - Q3FY26 – SSG grew by **40%** on YoY basis and ESG grew by **21%**
 - Net Debt to Equity was at **0.08x**
 - ROCE was at **22.1%** and ROE was at **18.8%**

SISA : Singapore, India & South Asia

ROW : Rest of the World

Financial Highlights – Q3FY26

SISA maintained revenue growth momentum

SISA BUSINESS

- YoY Revenue grew by **24%**, EBITDA grew by **1%** and PAT grew by **2%**
- ROCE was at **22.9%** and ROE at **20.0%**.
- WC days stood at **27** days, reduced by 4 days on YoY basis.
- YoY Strong growth across all BUs - **ESG** grew by **42%**, **MSG** grew by **33%**, **SSG** grew by **31%**
- **India Distribution:** YoY Revenue grew by **25%**, EBITDA grew by **8%** and PAT grew by **11%**

SISA : Singapore, India & South Asia

ROW : Rest of the World

Financial Highlights – Q3FY26

ROW BUSINESS Incl. Arena

- Revenue grew by **7%**, EBITDA grew by **2%** and PAT grew by **17%**
- WC days stood at **31** days, reduced by **4** days on YoY basis
- YoY Strong growth in **SSG** by **46%**

ROW BUSINESS Excl. Arena

- Revenue grew by **18%**, EBITDA grew by **21%** and PAT grew by **30%**
- YoY Strong growth in **SSG** by **46%**, **TSG** by **18%** ,**MSG** by **15%**

PROCONNECT GLOBAL

- Q3FY26 YoY Revenue grew at **15%**, EBITDA de-grew at **20%** and PAT de-grew at **15%**
- Profit growth impacted by one-time cost on account of Impairment of investments
- Q3FY26 EBITDA margin at **8%** and PAT at **3%**
- Captive business at **28%** for the quarter
- 9MFY26 YoY Revenue grew by **12%**, EBITDA grew by **6%** and PAT grew by **10%**

SISA : Singapore, India & South Asia

ROW : Rest of the World

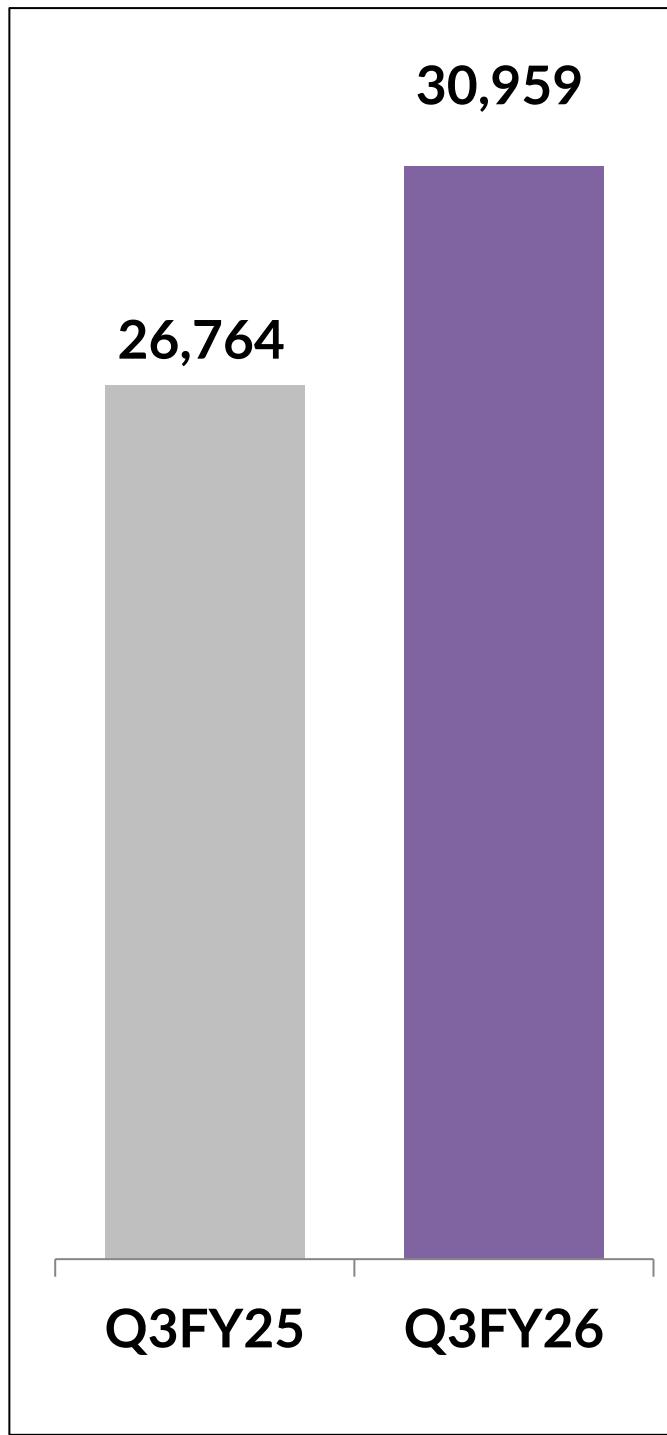
Q3FY26 Performance Snapshot



Q3FY26 Redington Global Performance

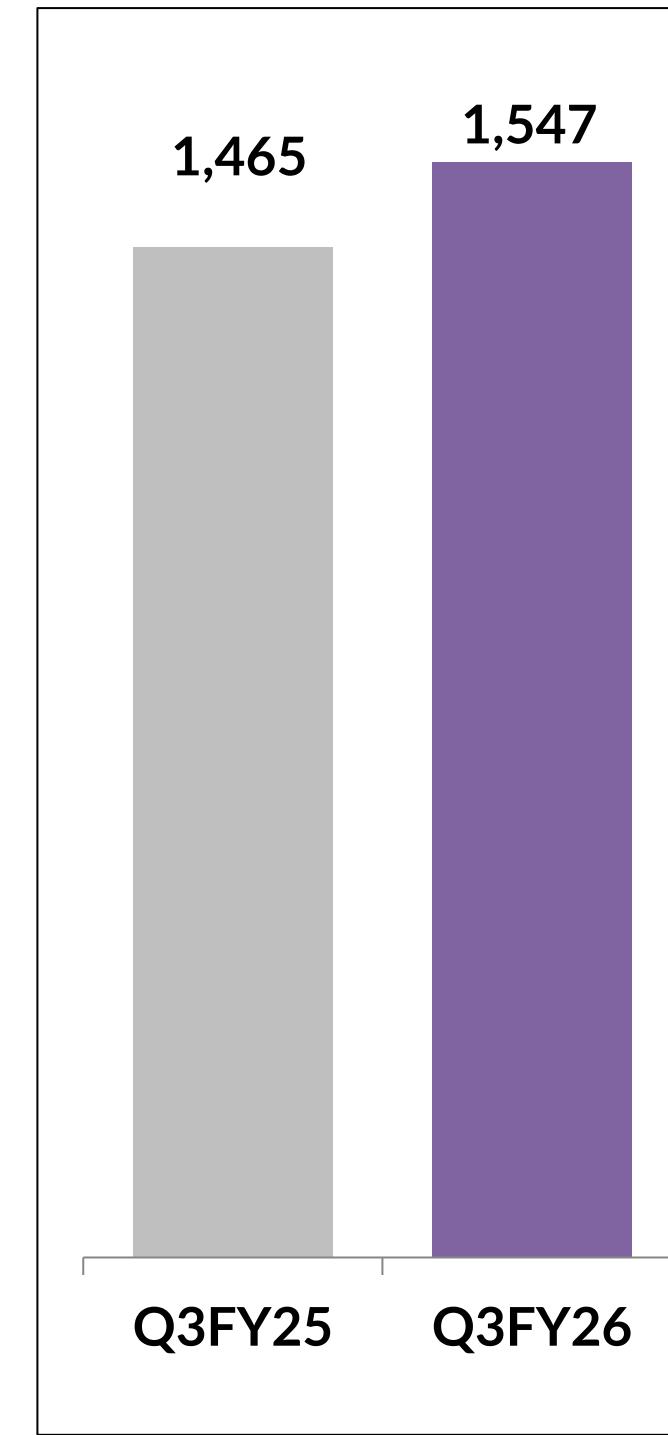
REVENUE

16%



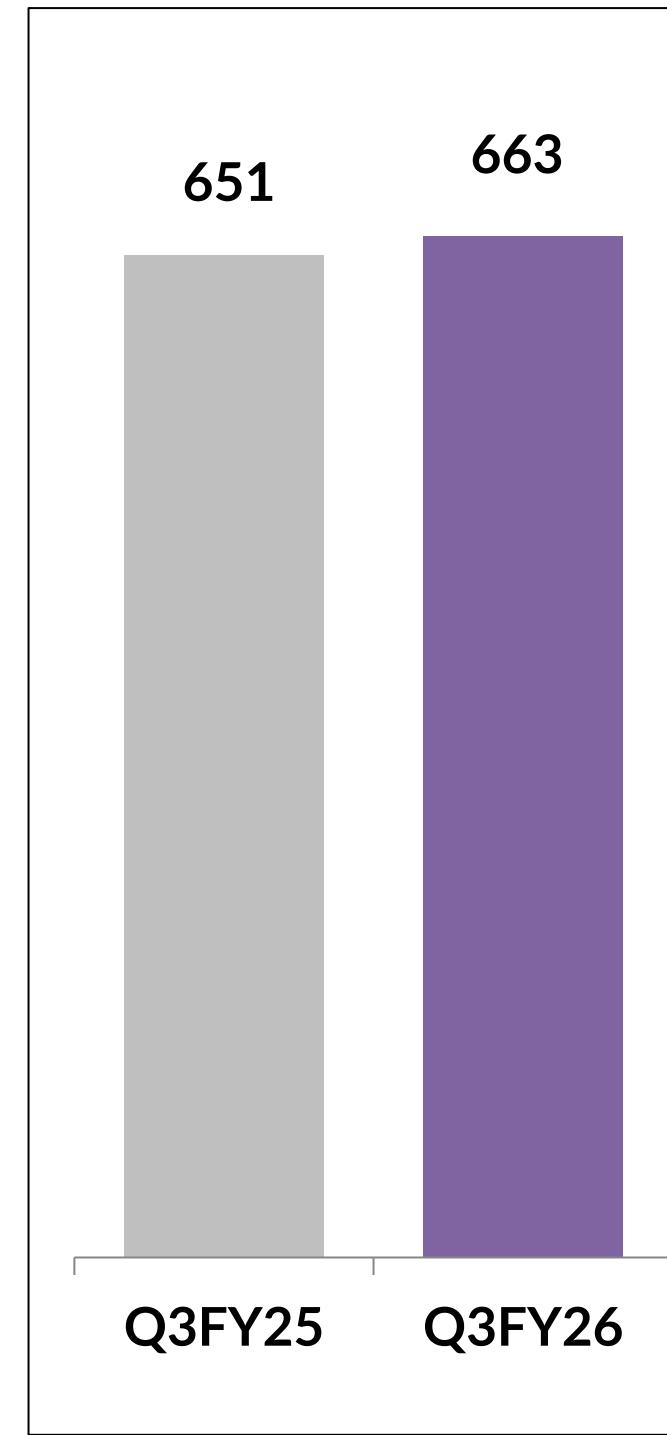
GM

6%



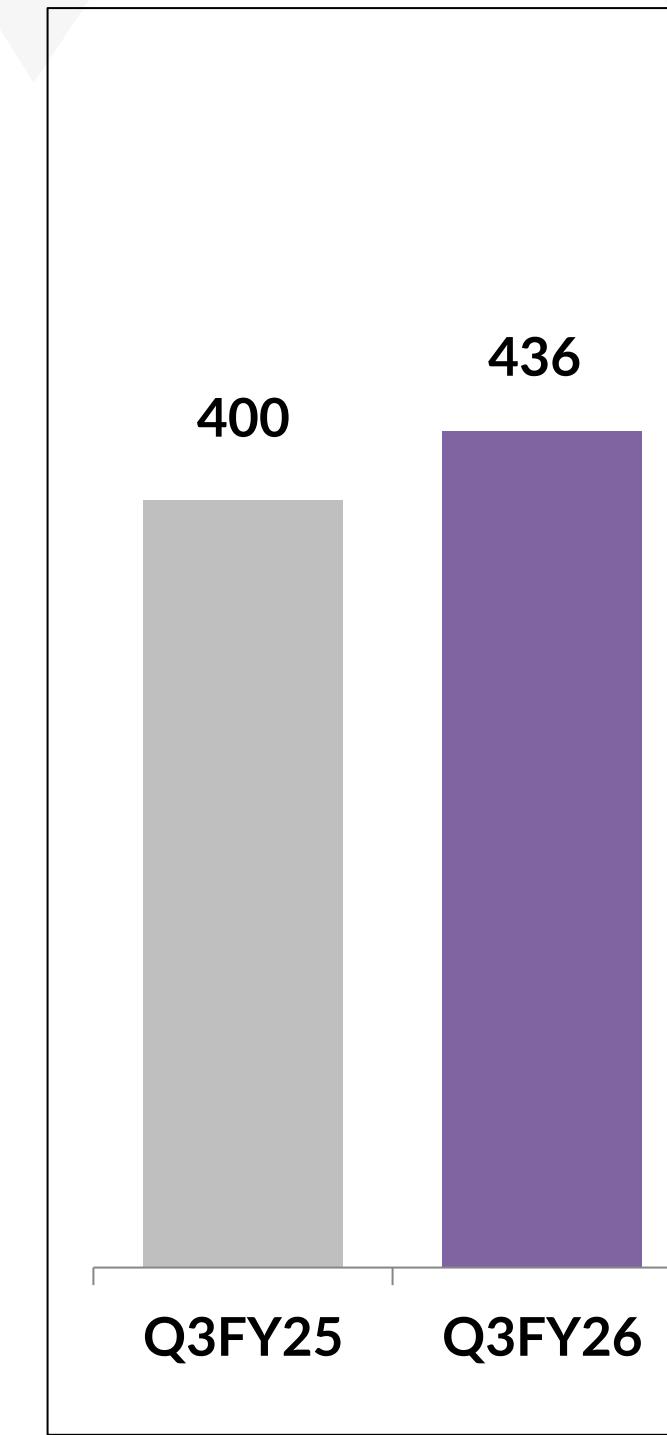
EBITDA

2%



PAT

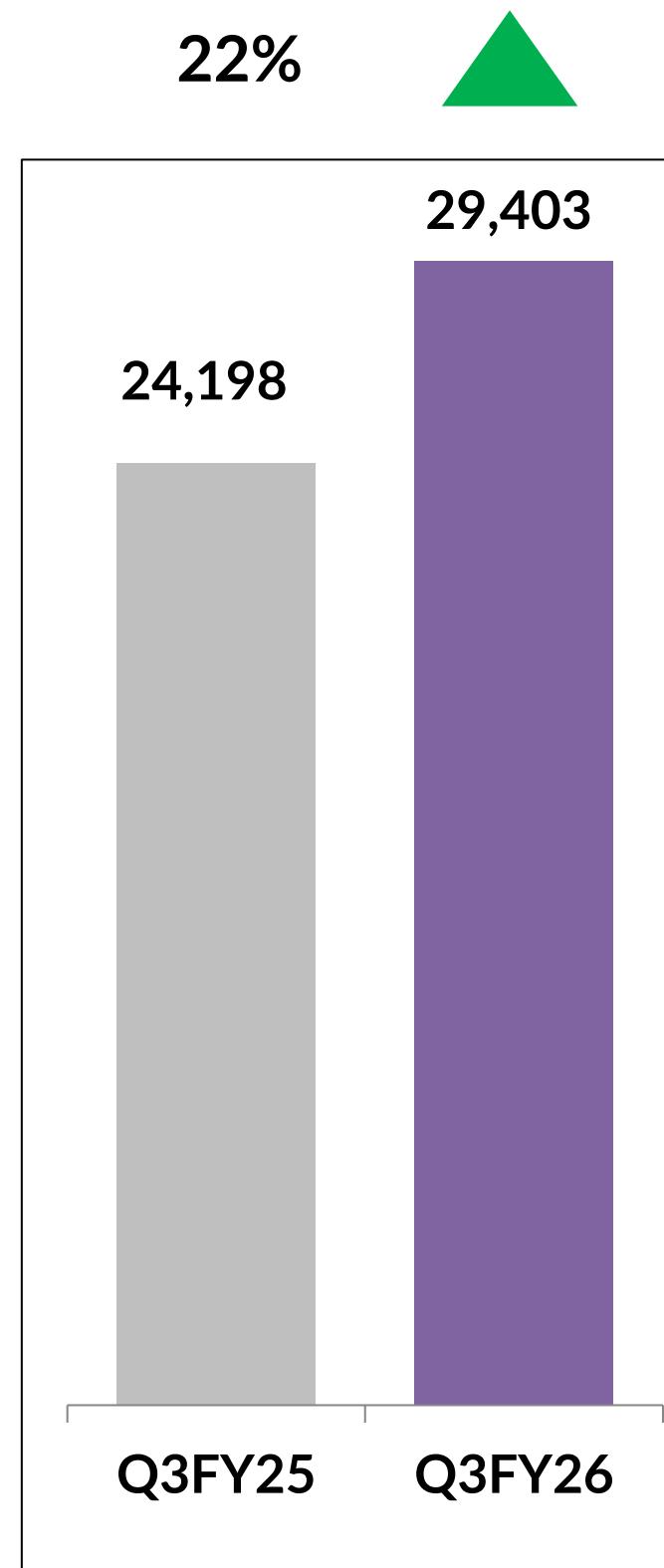
9%



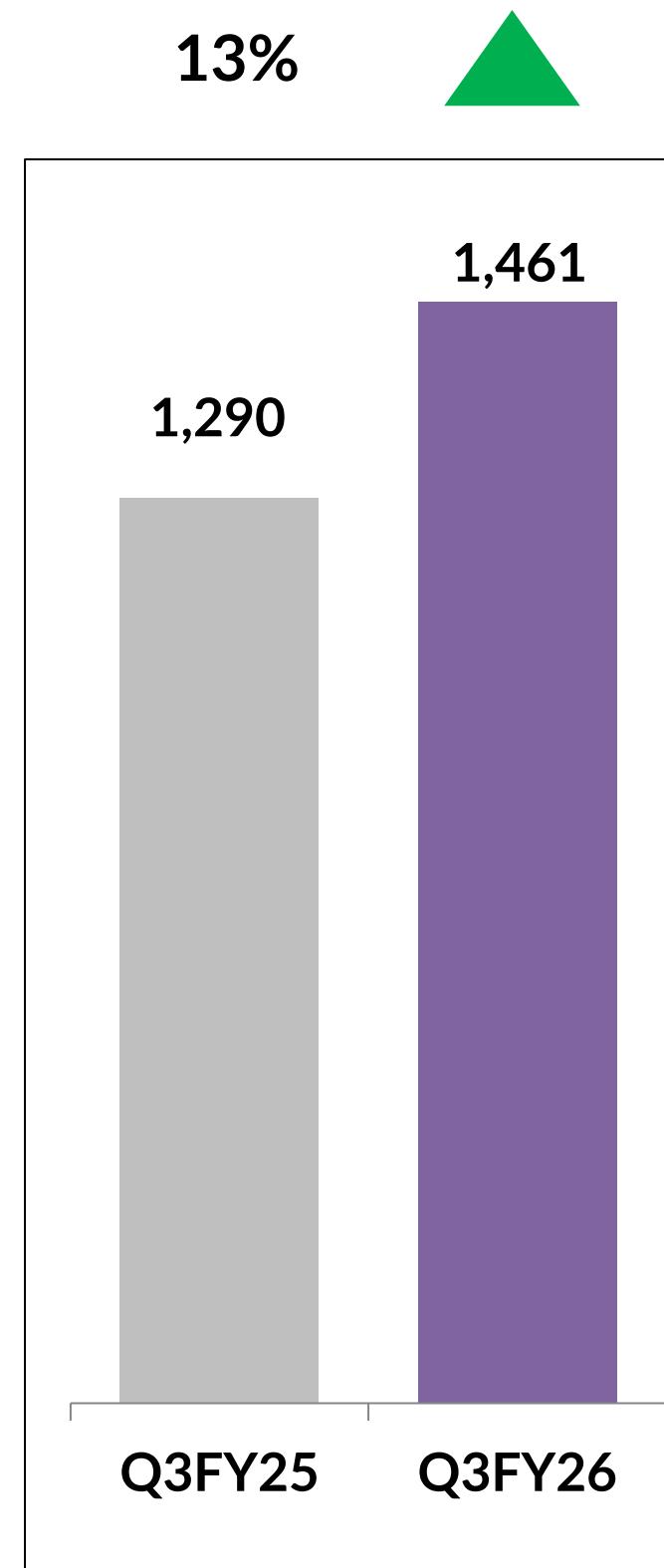
₹ in Cr

Q3FY26 Redington Global Excl. Arena Performance

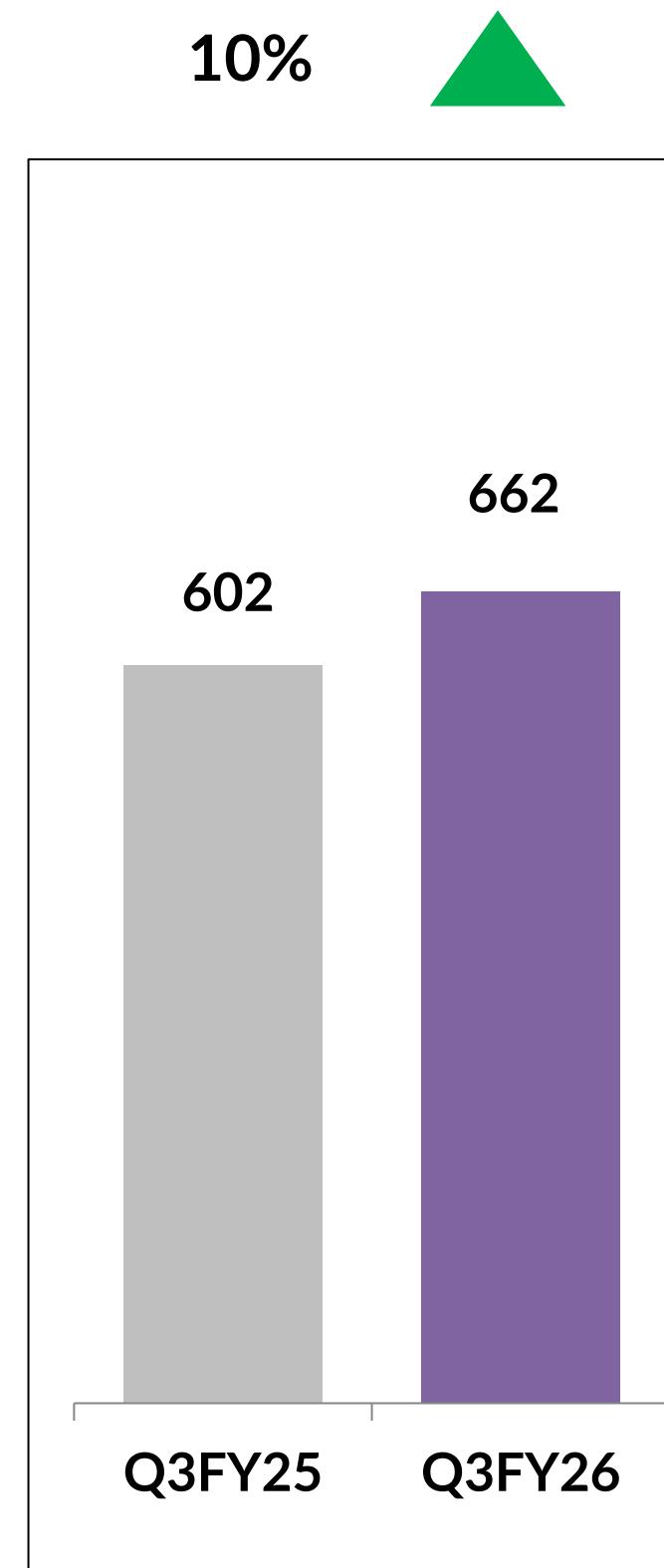
REVENUE



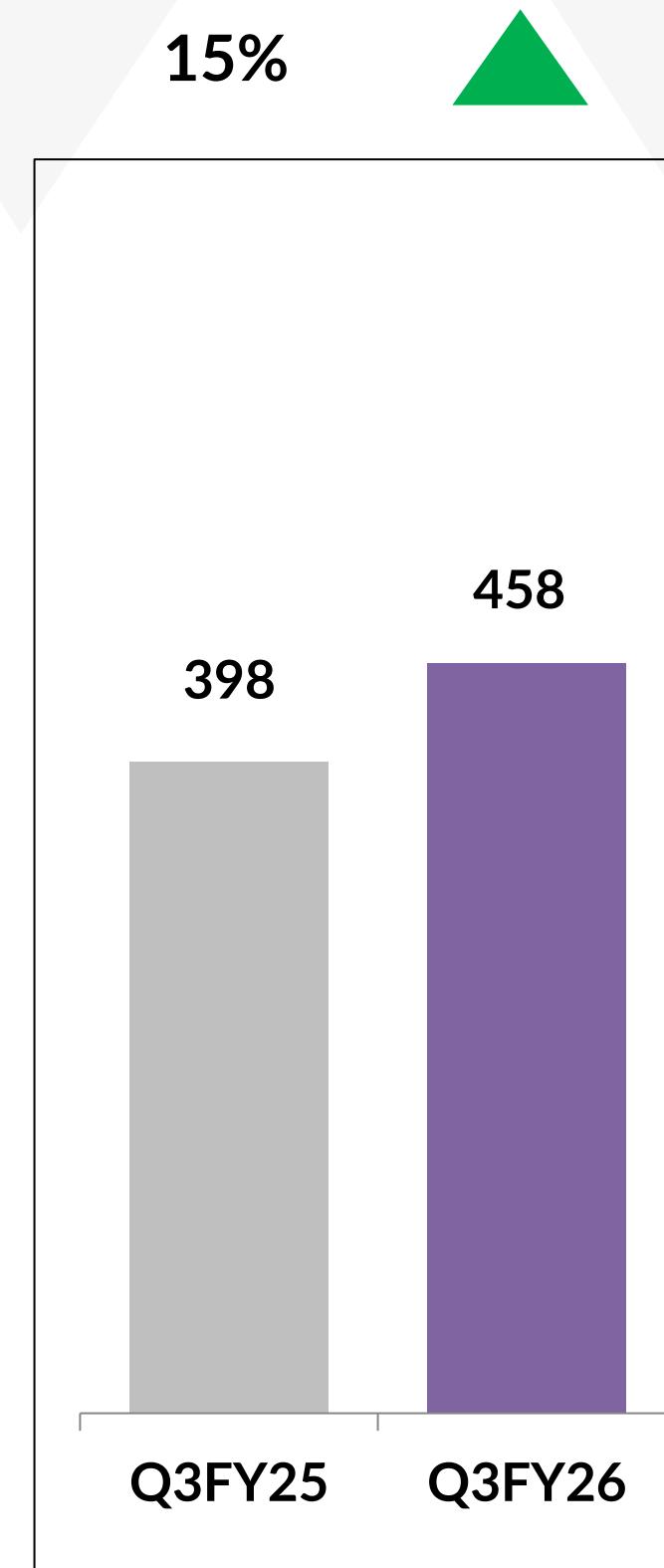
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EBITDA

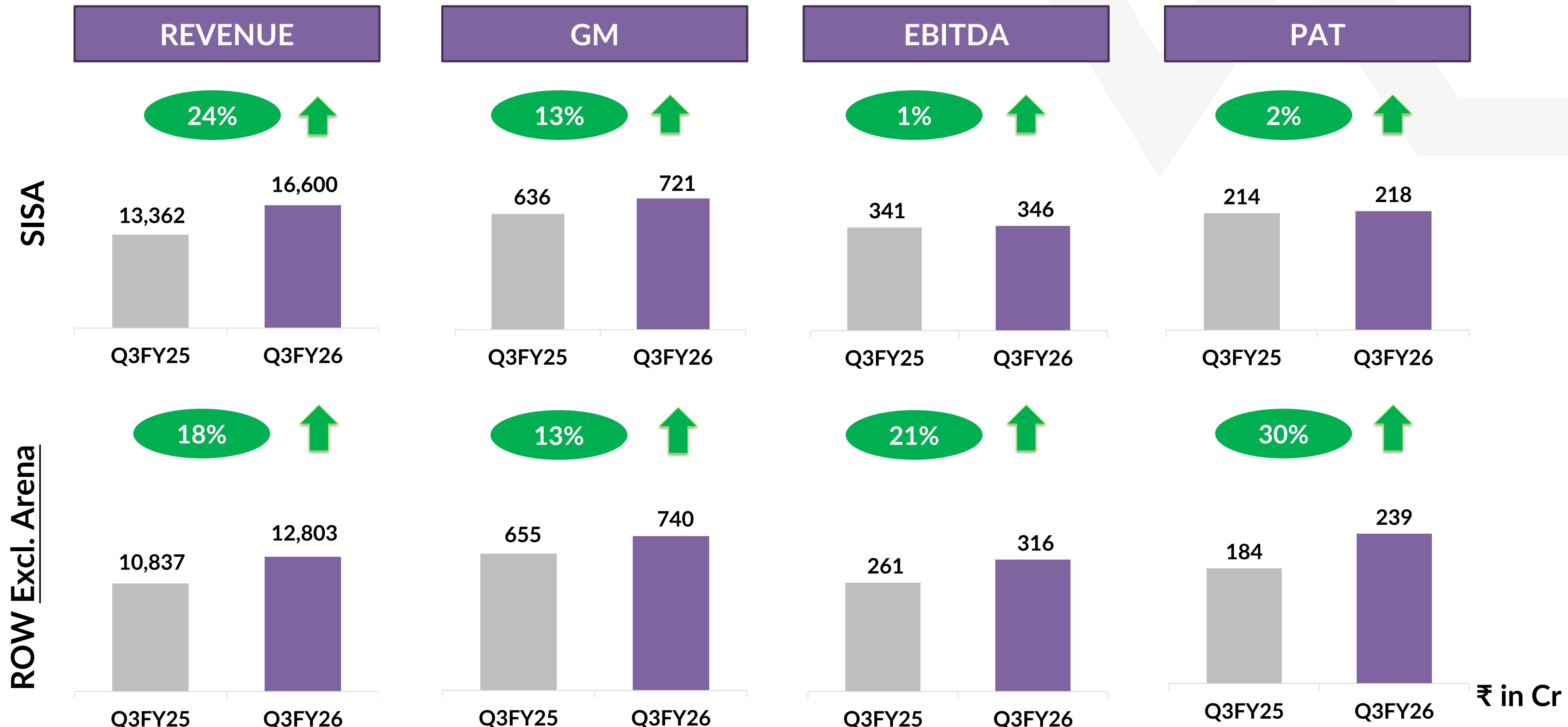


PAT

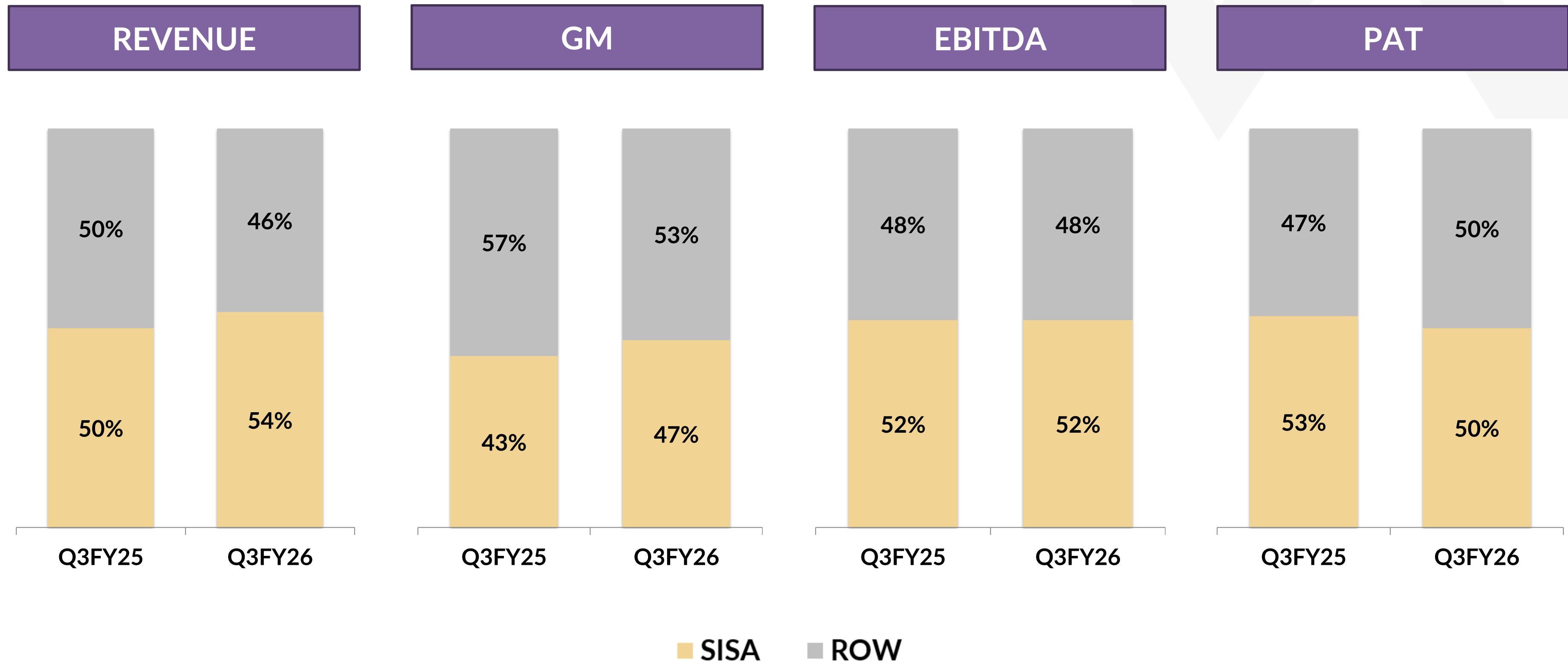


₹ in Cr

Q3FY26 Performance by Market

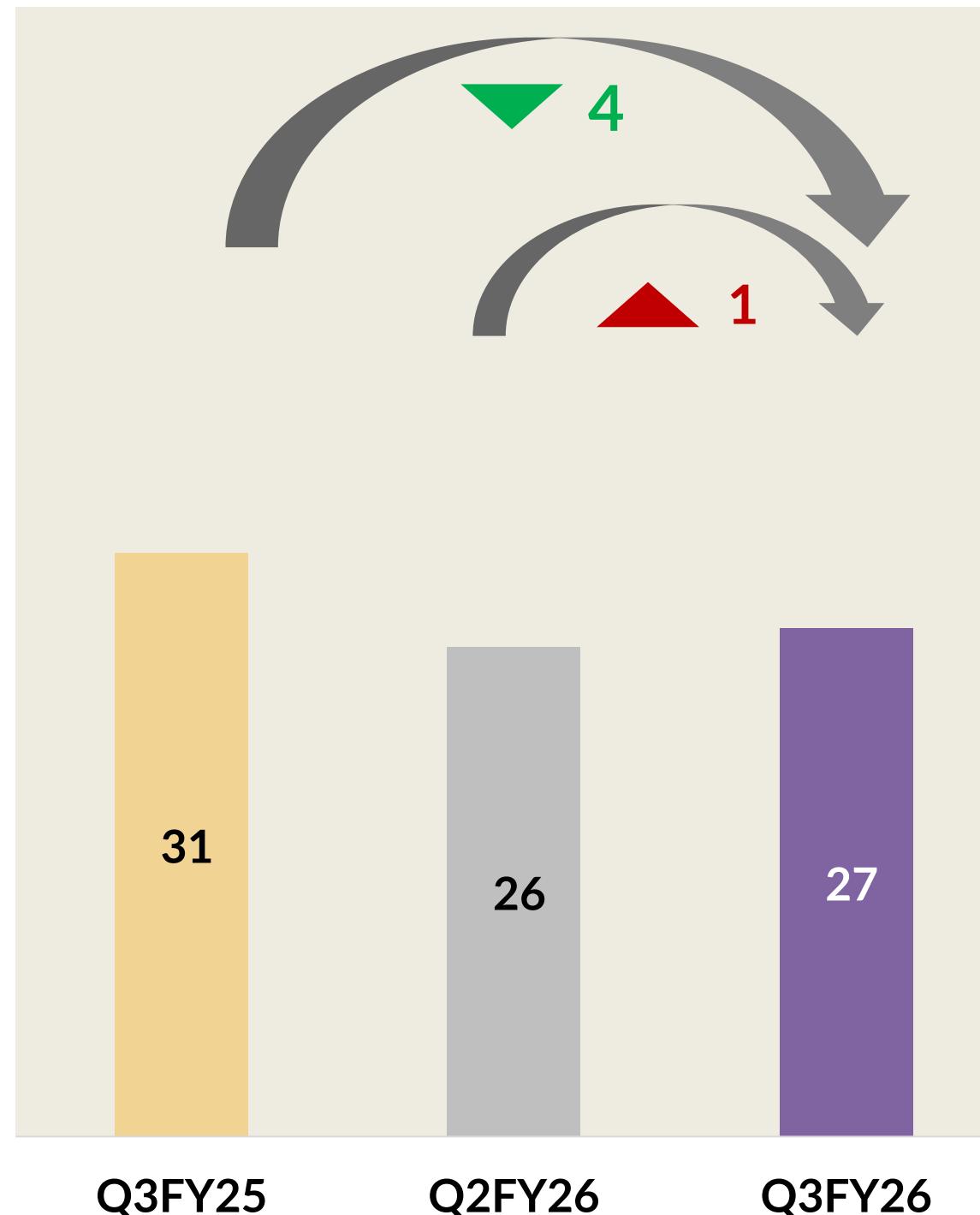


Q3FY26 Contribution by Market

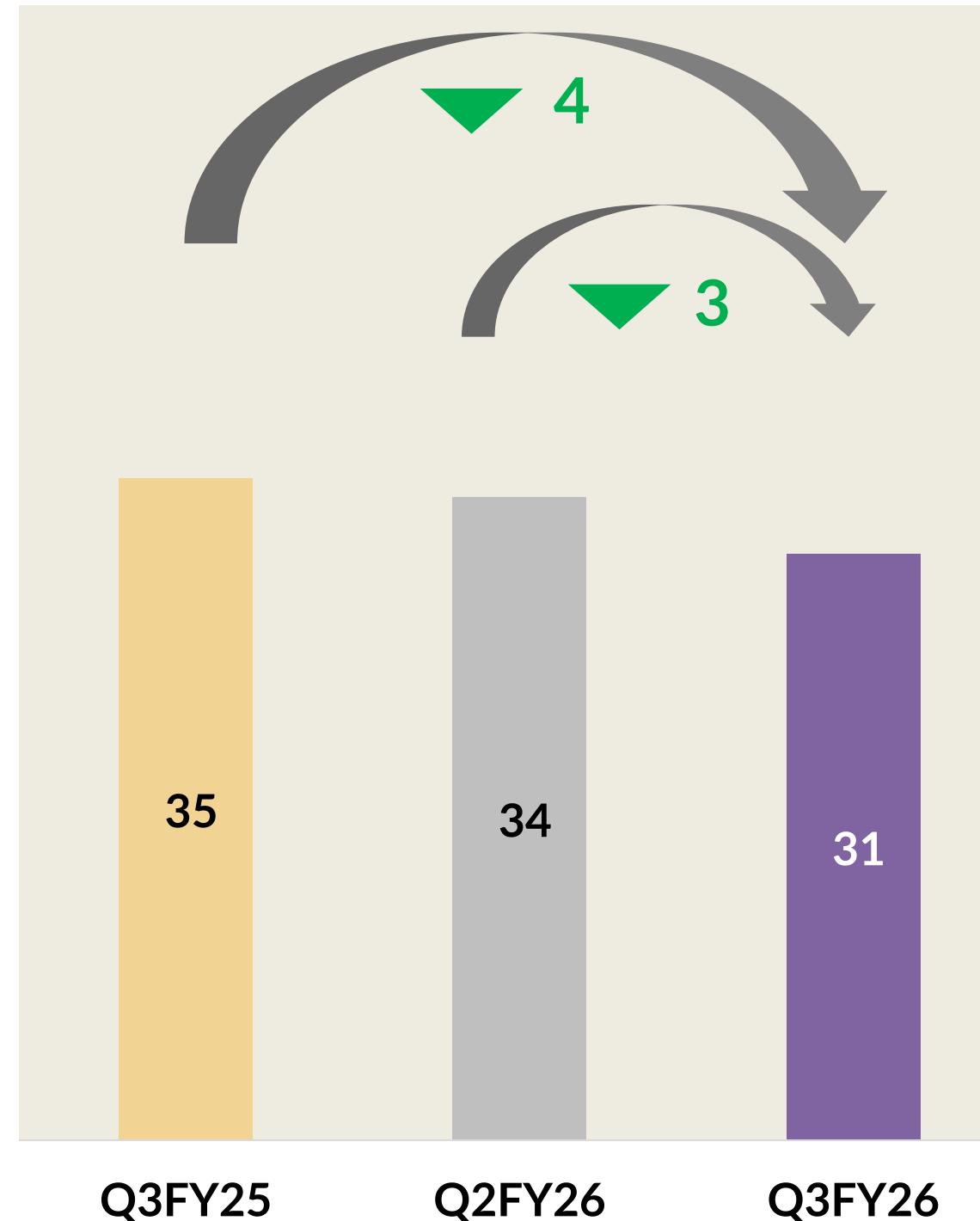


Q3FY26 Working Capital Days

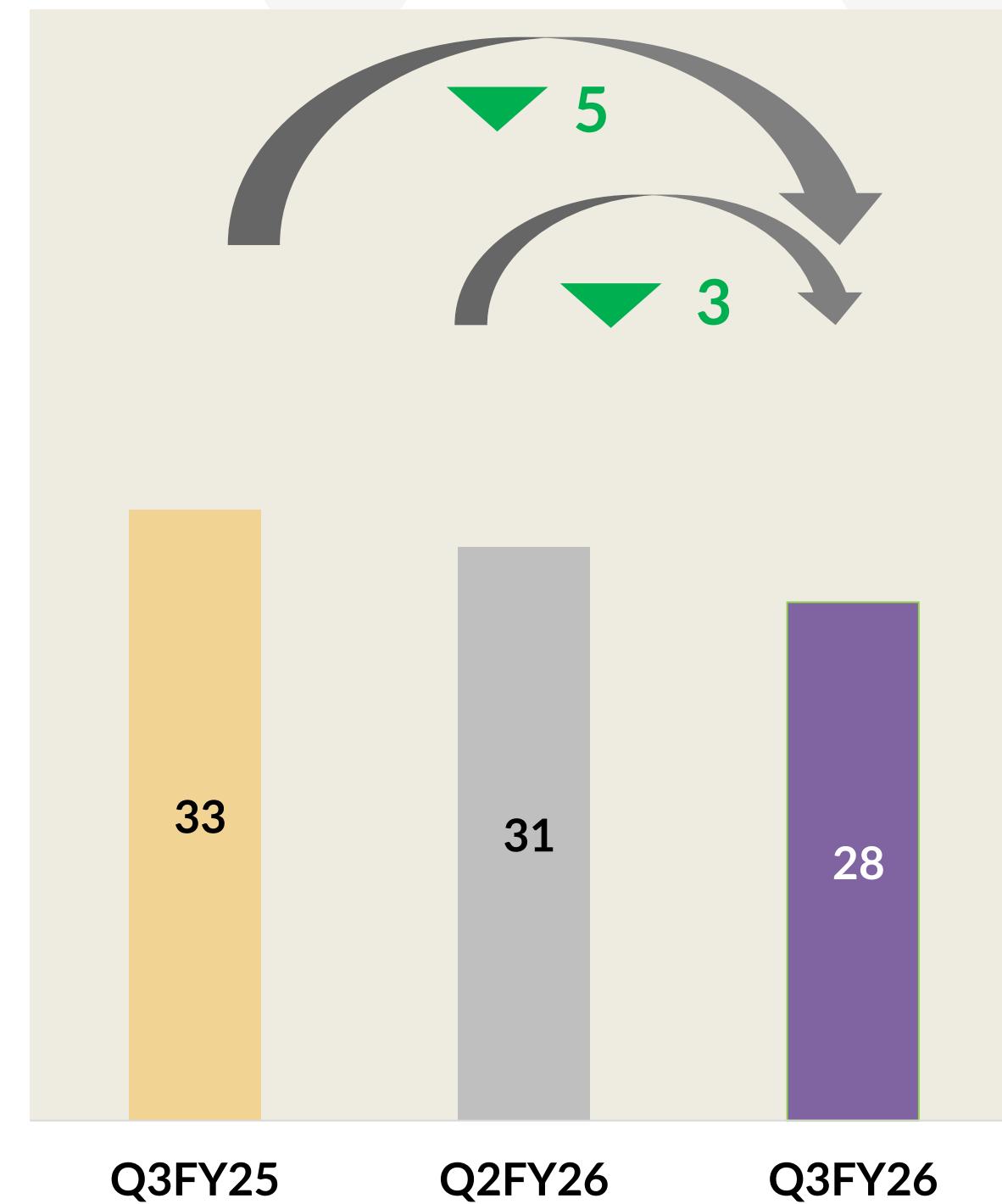
SISA



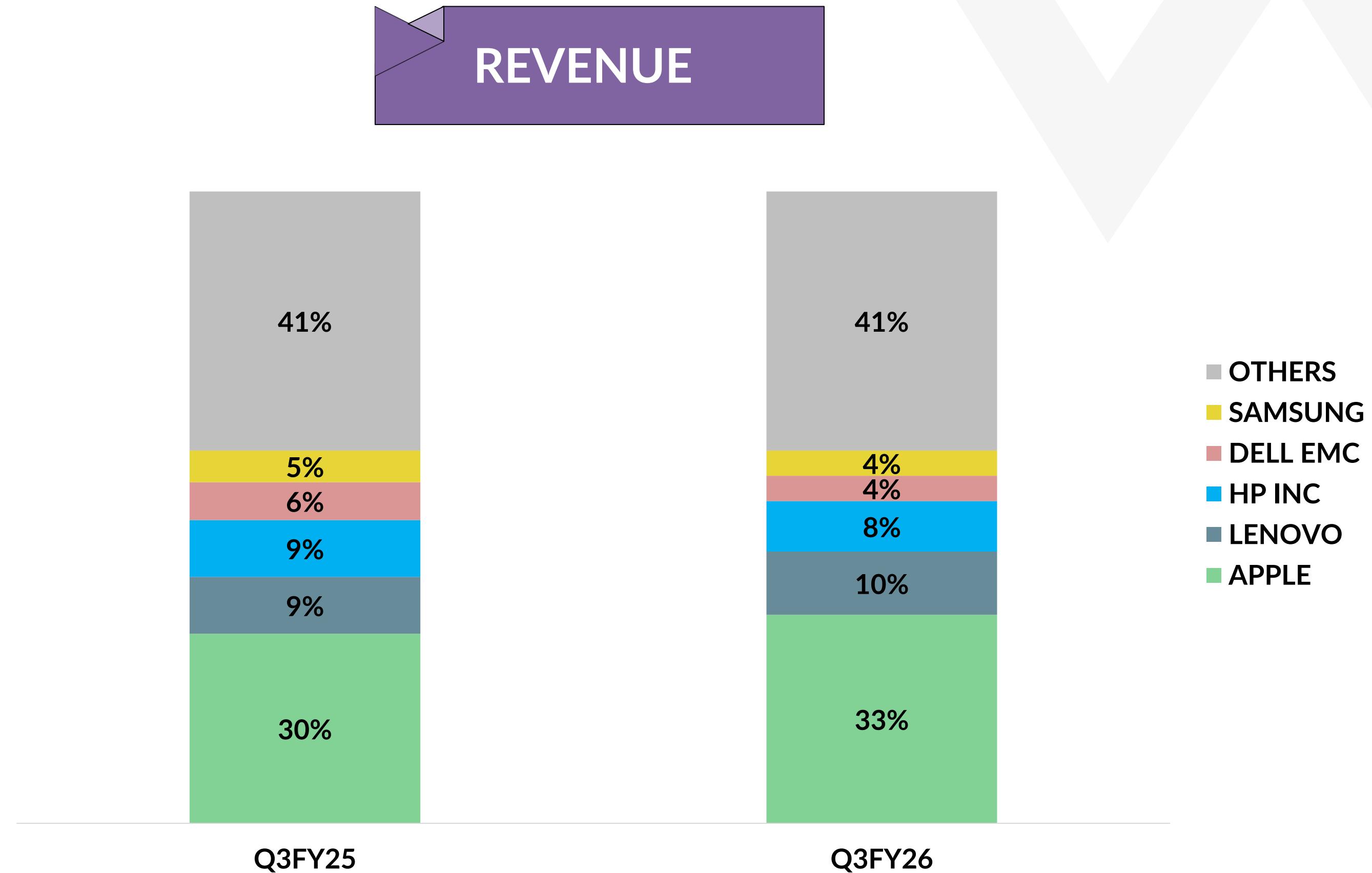
ROW



GLOBAL



Q3FY26 Top 5 Vendors



Q3FY26 Verticals Revenue

Verticals	SISA			ROW			GLOBAL		
	Q3FY25	Q3FY26	YoY	Q3FY25	Q3FY26	YoY	Q3FY25	Q3FY26	YoY
ESG	3,565	5,057	42%	4,567	4,793	5%	8,132	9,850	21%
TSG	3,165	2,766	-13%	1,551	1,640	6%	4,715	4,406	-7%
SSG	1,702	2,226	31%	2,402	3,508	46%	4,104	5,734	40%
MSG	4,805	6,413	33%	4,503	4,280	-5%	9,309	10,692	15%
Renewable energy	16	15	-6%	15	1	-94%	31	16	-49%
Logistics	145	170	17%	93	105	13%	238	275	16%
Other Services	19	20	5%	304	63	-79%	323	83	-74%

Decline in Other services due to Paynet divestment.

Logistics & Other Services Revenue includes captive revenue

Amounts may not add due to intercompany eliminations, rounding

Glossary:

Name	Description	Products / Services
ESG	End Point Solutions Group	Consumer & Commercial PCs, Print & Supplies
TSG	Technology Solutions Group	Networking, Server & Storage, Power & Collab
MSG	Mobility Solutions Group	Smart Phones & Feature Phones
SSG	Software Solutions Group	Cloud and Professional Services, Software Licensing & Subscription, Enterprise Security Solutions
Renewable energy	Solar	Solar Panels & Inverters
Logistics	ProConnect Supply Chain Solutions	Logistics, Warehousing, Transportation & VAS
Other Services	Ensure, Paynet & RGS	Ensure : IT Services, Paynet : Fintech (sold in Feb'25), RGS : Shared Services

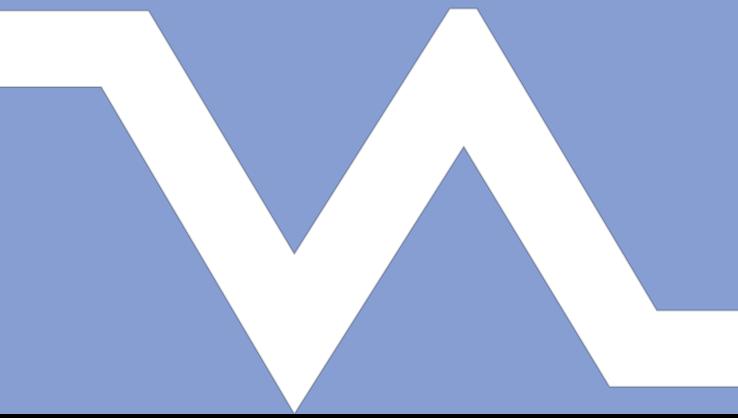
Q3FY26 Free Cash Flow Statement

Particulars (₹ in Cr)	Q3FY25	Q2FY26	Q3FY26
Profit Before Taxation	513	460	538
Non-cash items	61	62	129
Finance Cost	84	116	79
Changes in Working Capital	(2,473)	1,096	(117)
Direct Tax Paid	(118)	(134)	(165)
Net Cash Flow from Operations	(1,933)	1,600	463
Capex	(39)	(2)	(112)
Outflow of Finance Cost	(74)	(75)	(134)
Free Cash Flow	(2,046)	1,523	217

FCF = NCFO - Capex - Finance cost

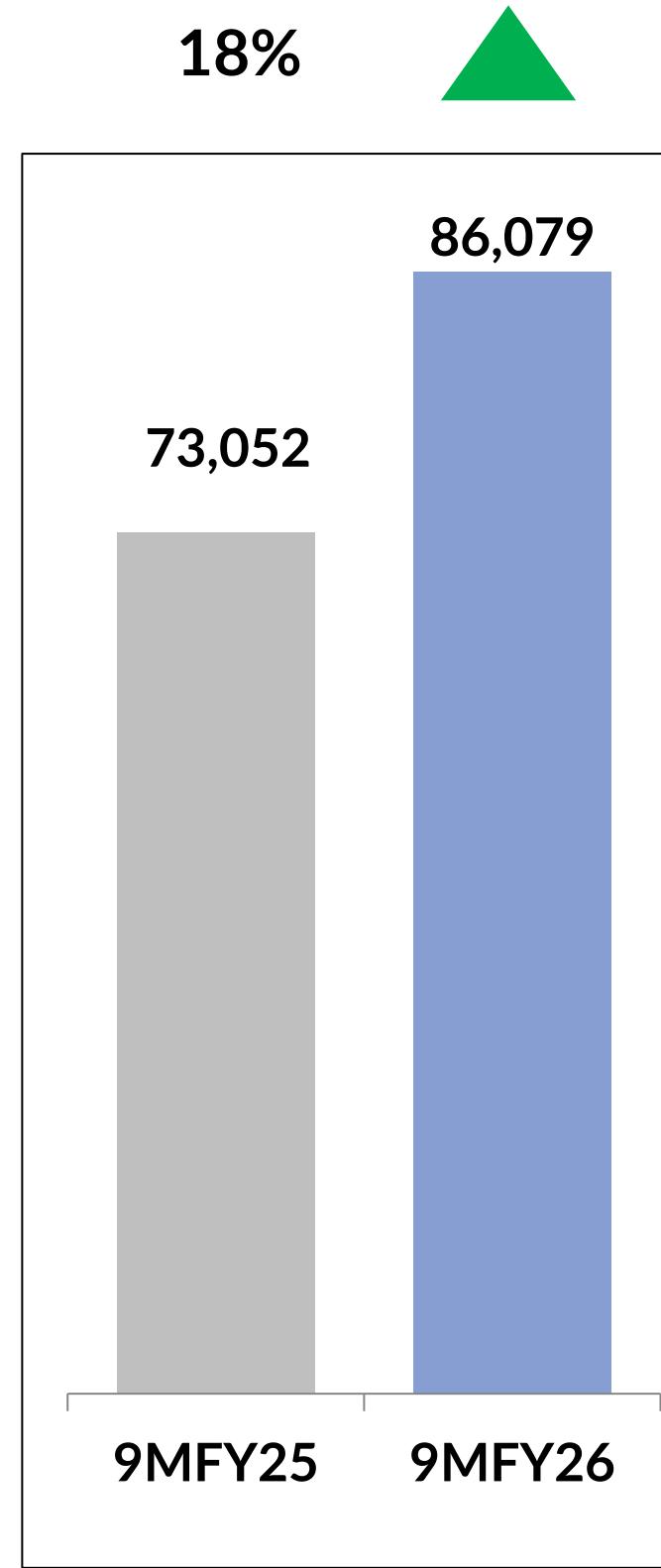
Amounts may not add due to rounding

9MFY26 Performance Snapshot

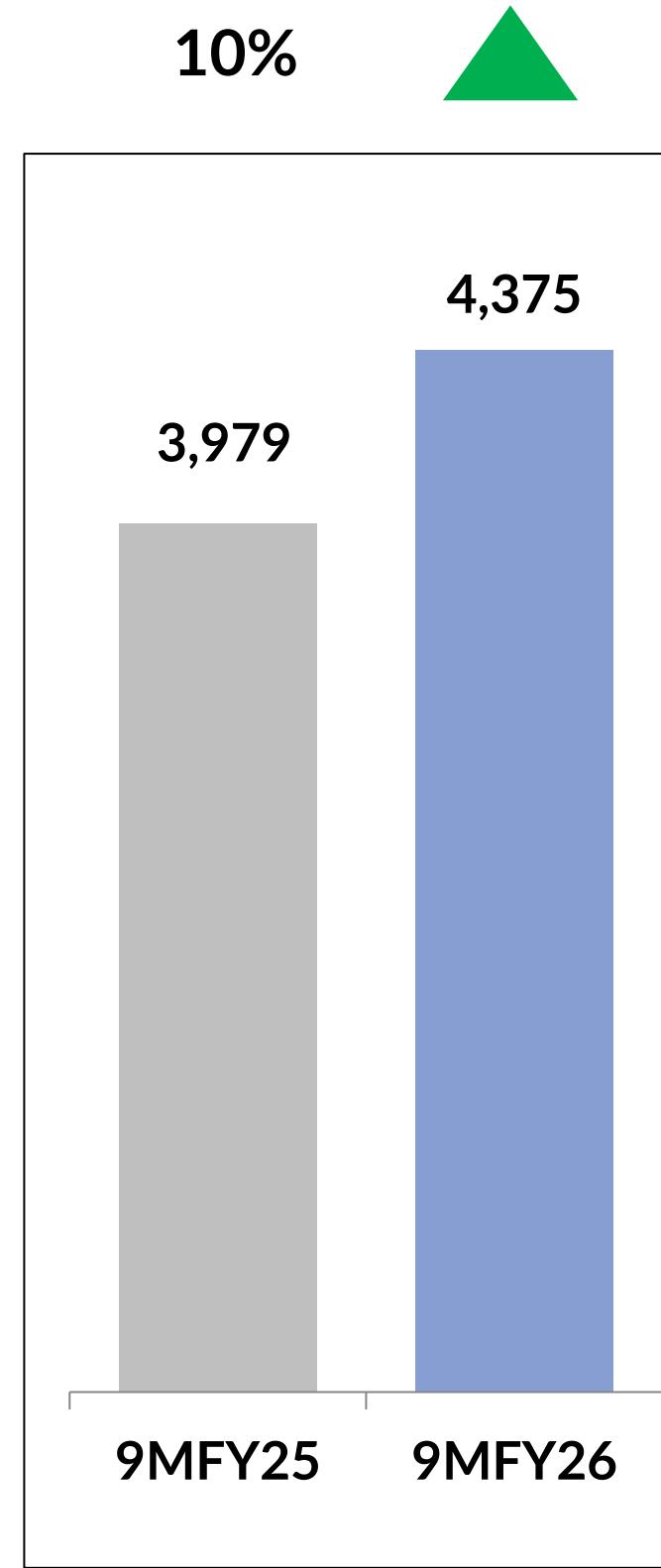


9MFY26 Redington Global Performance

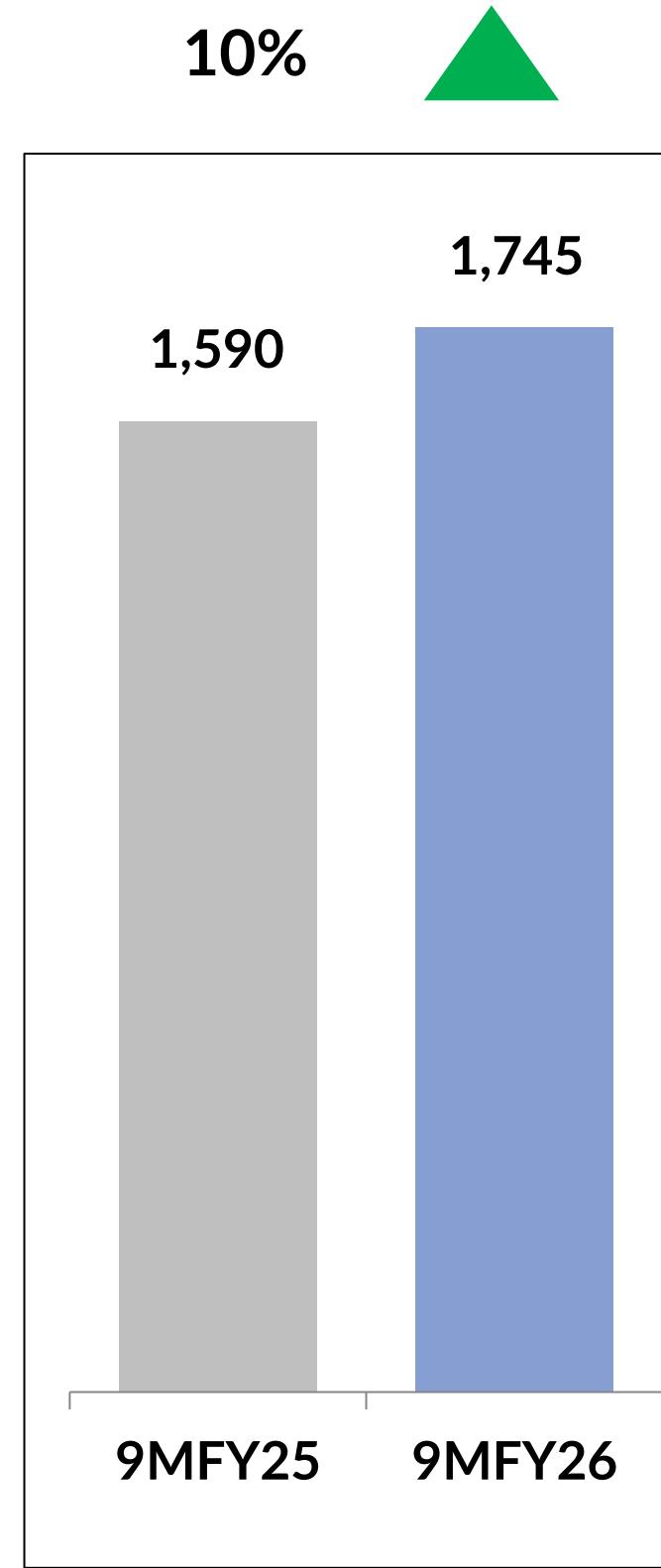
REVENUE



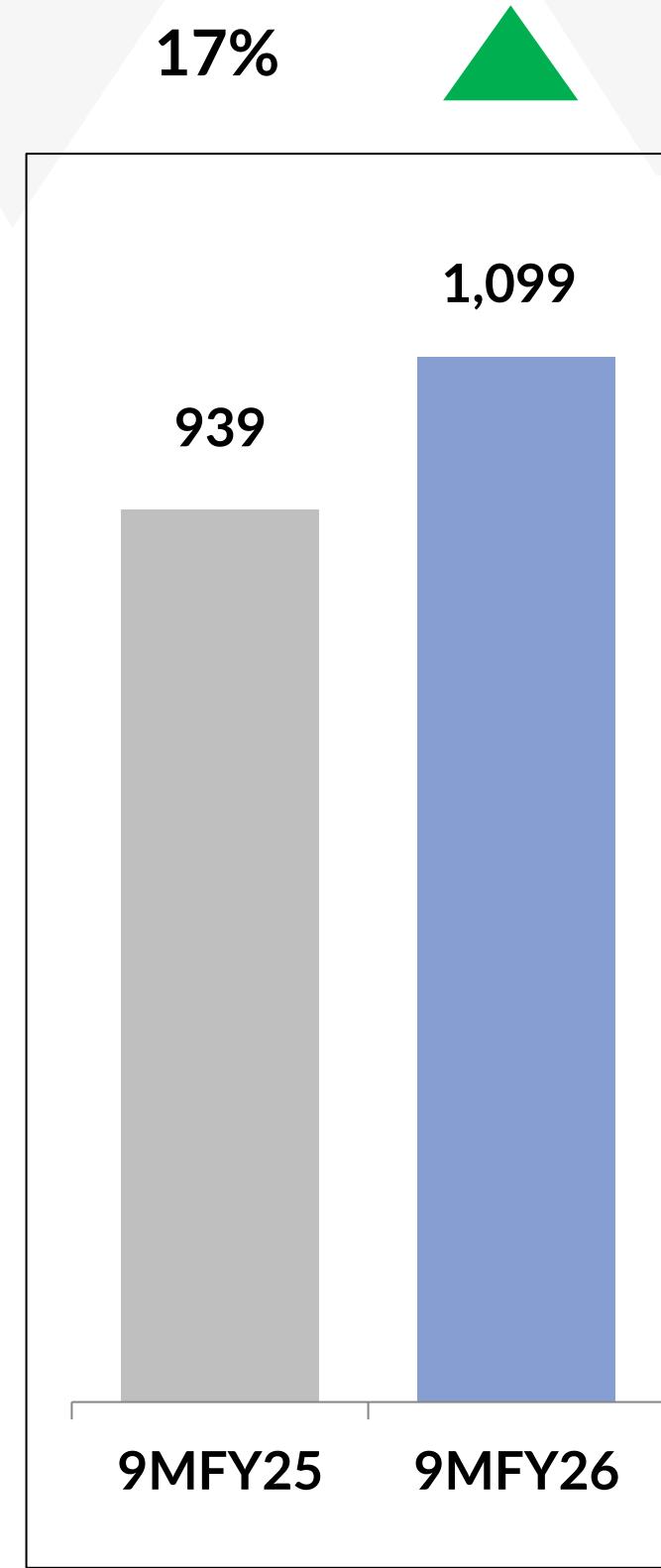
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EBITDA



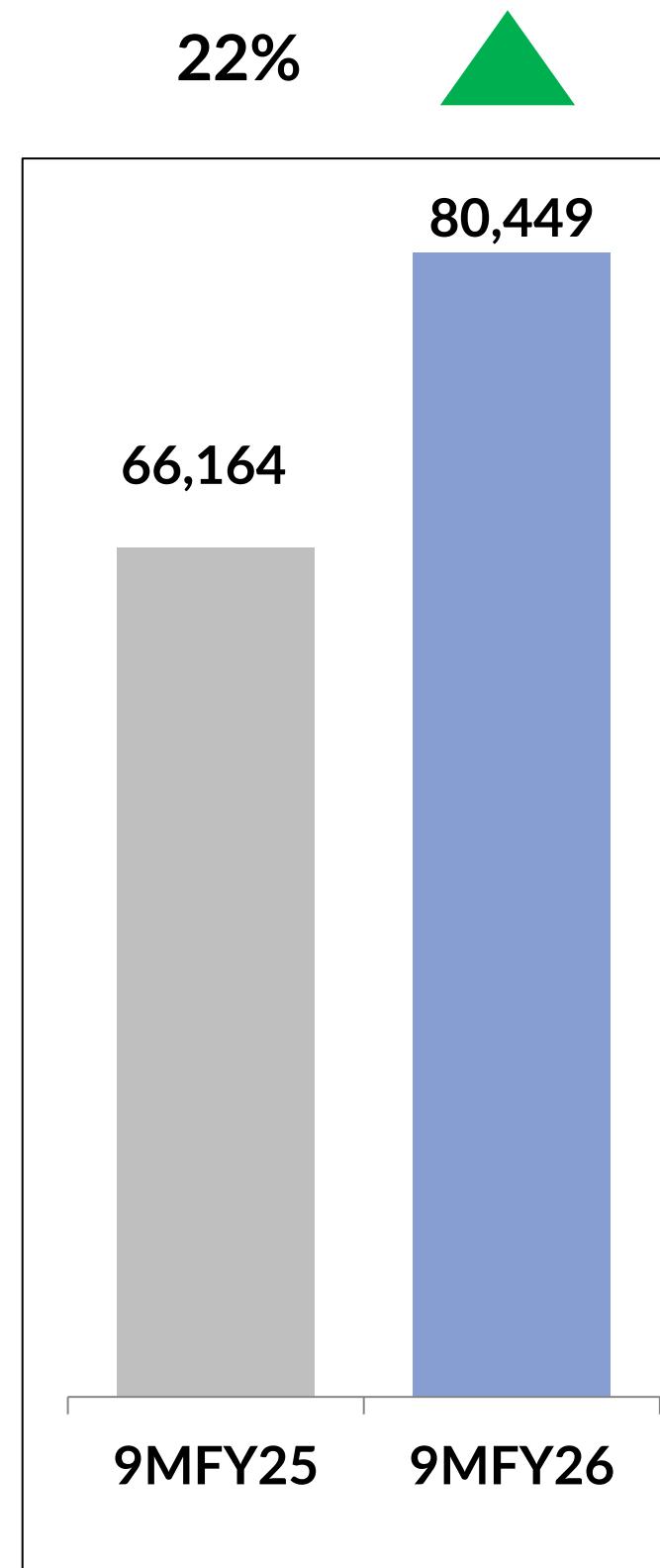
PAT



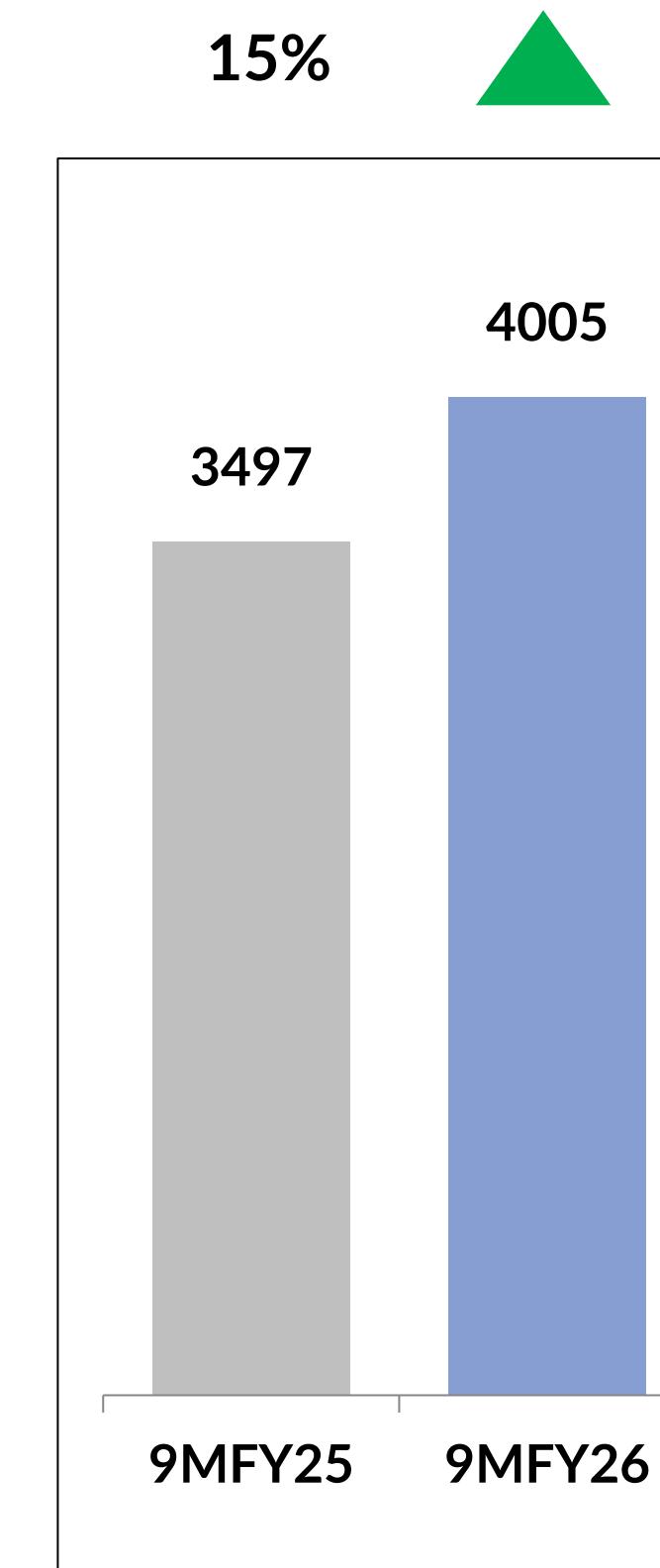
₹ in Cr

9MFY26 Redington Global Excl. Arena Performance

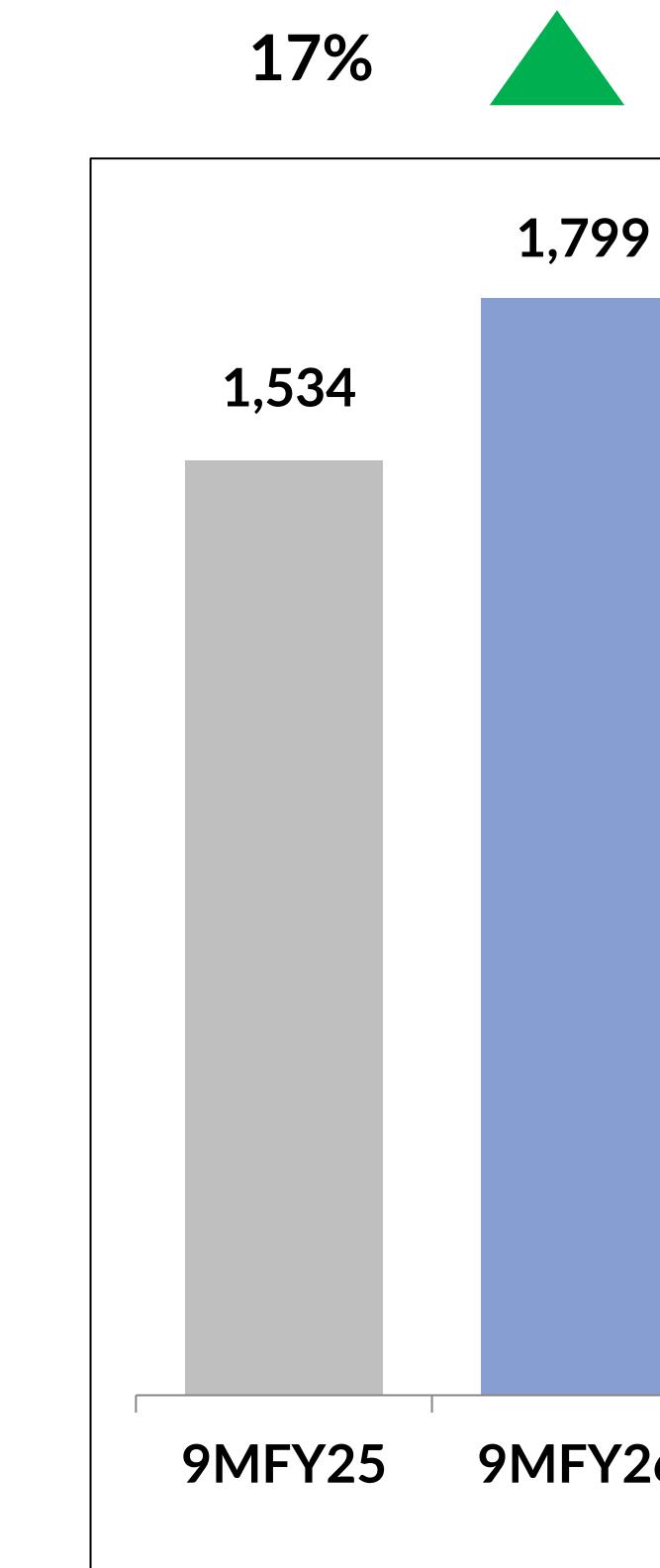
REVENUE



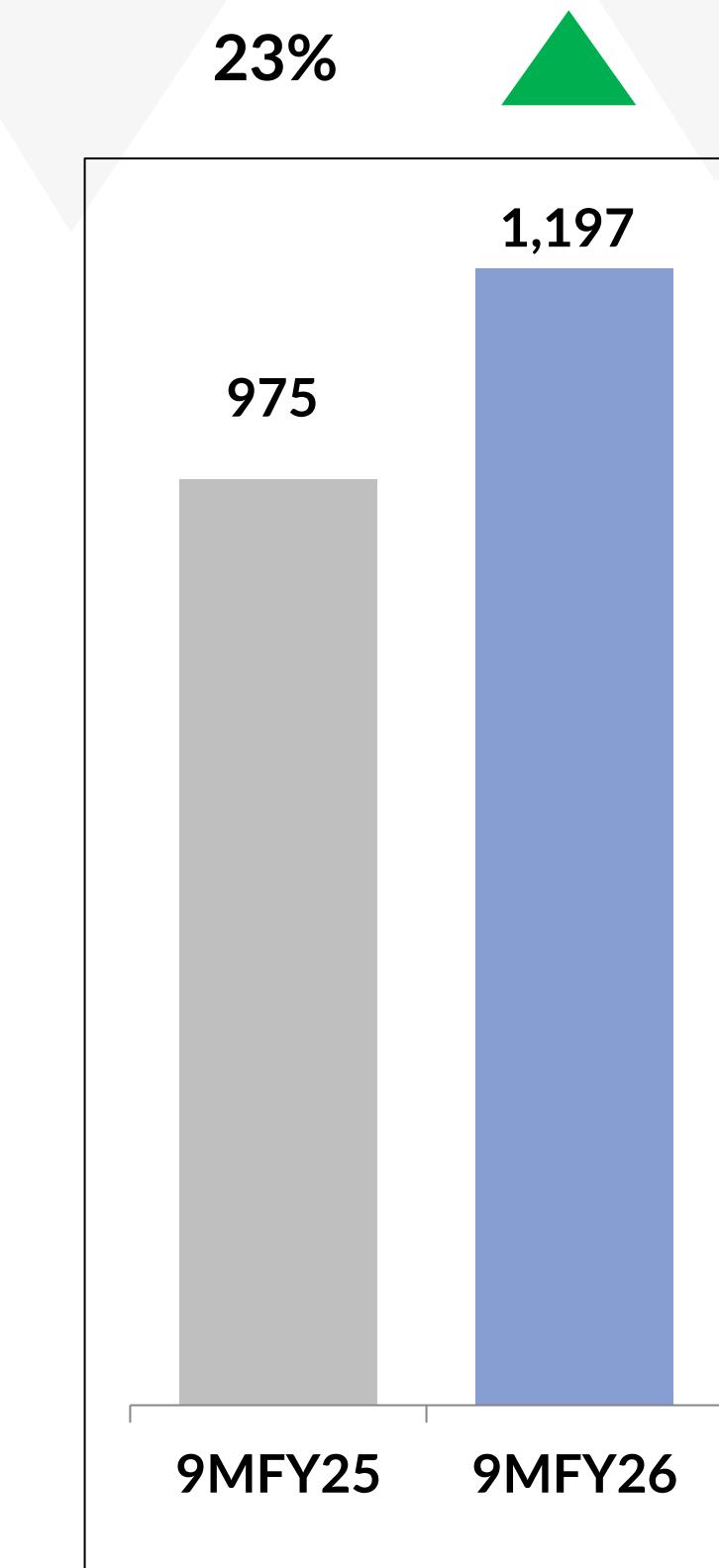
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EBITDA

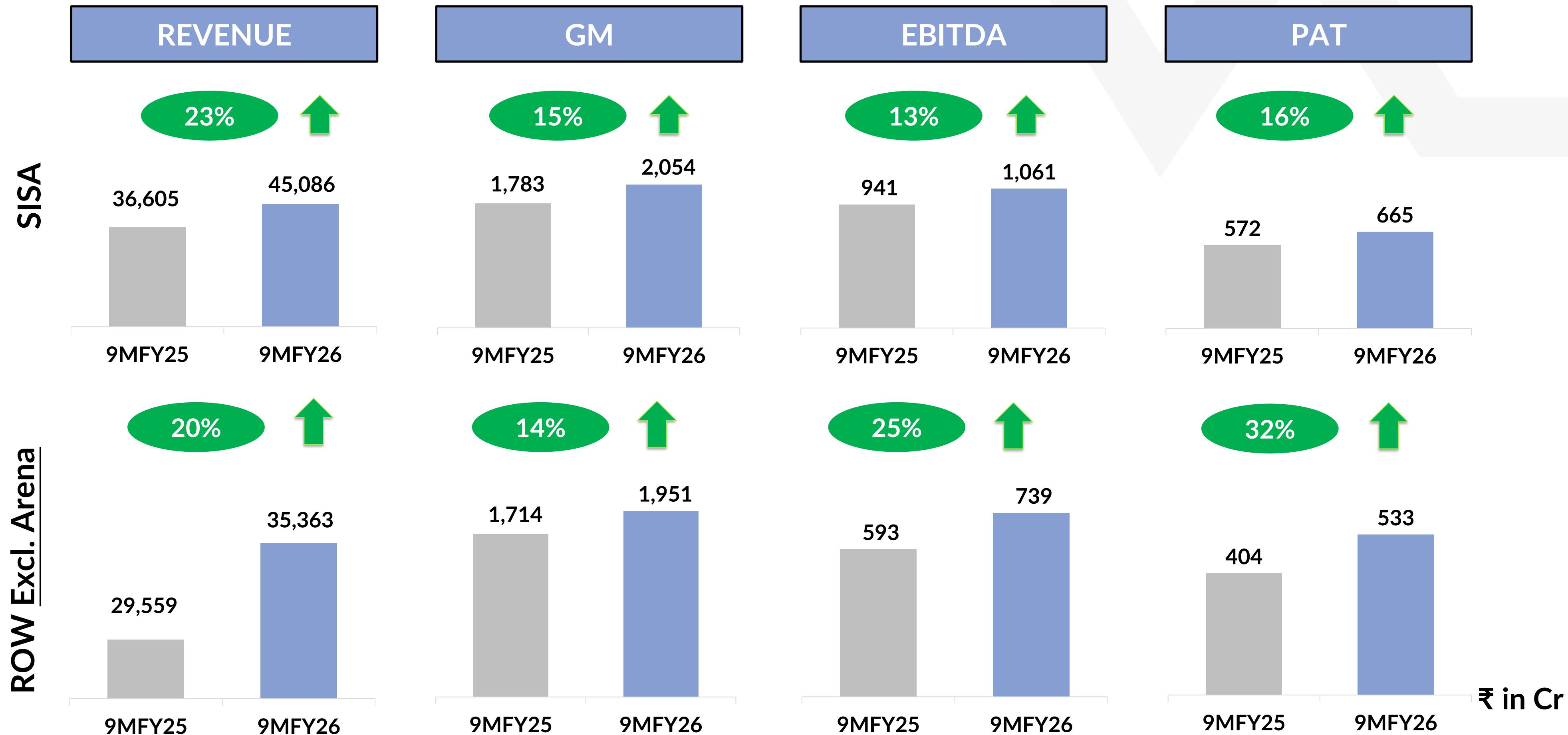


PAT

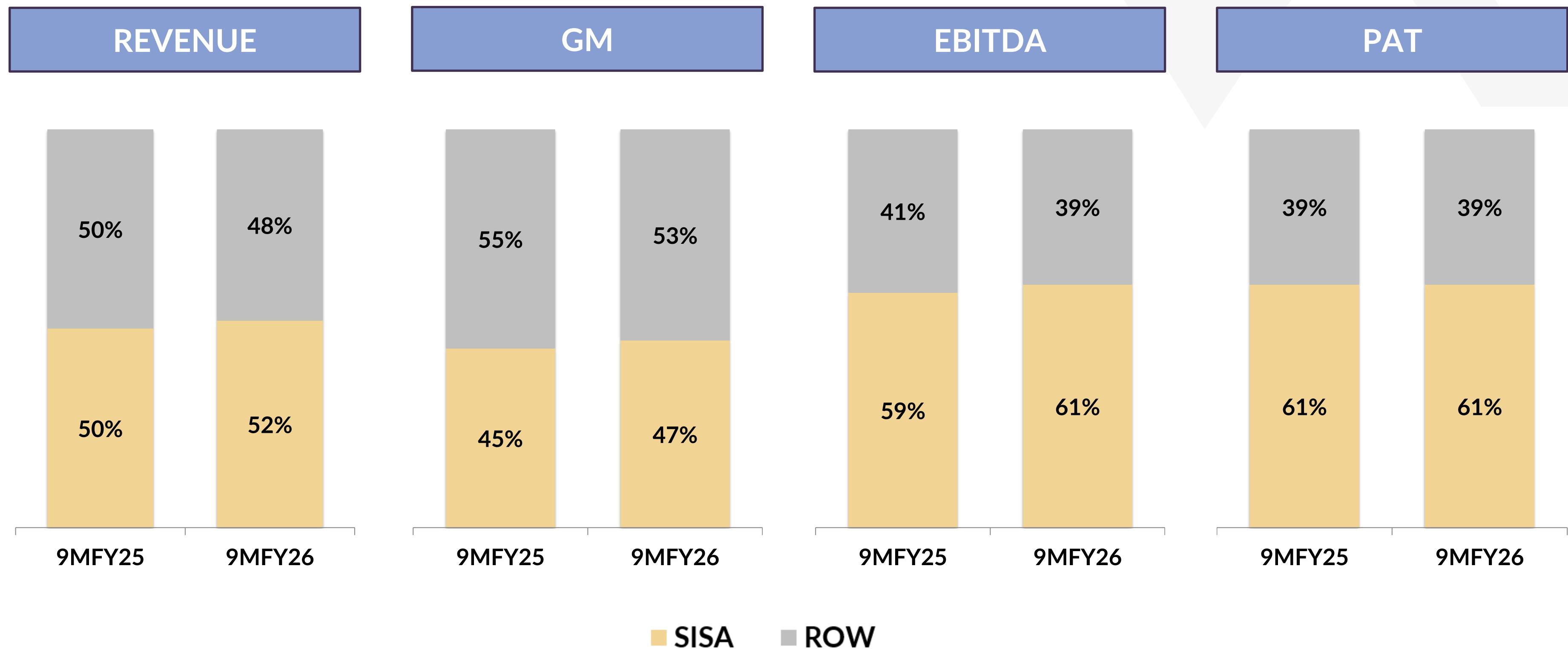


₹ in Cr

9MFY26 Performance by Market

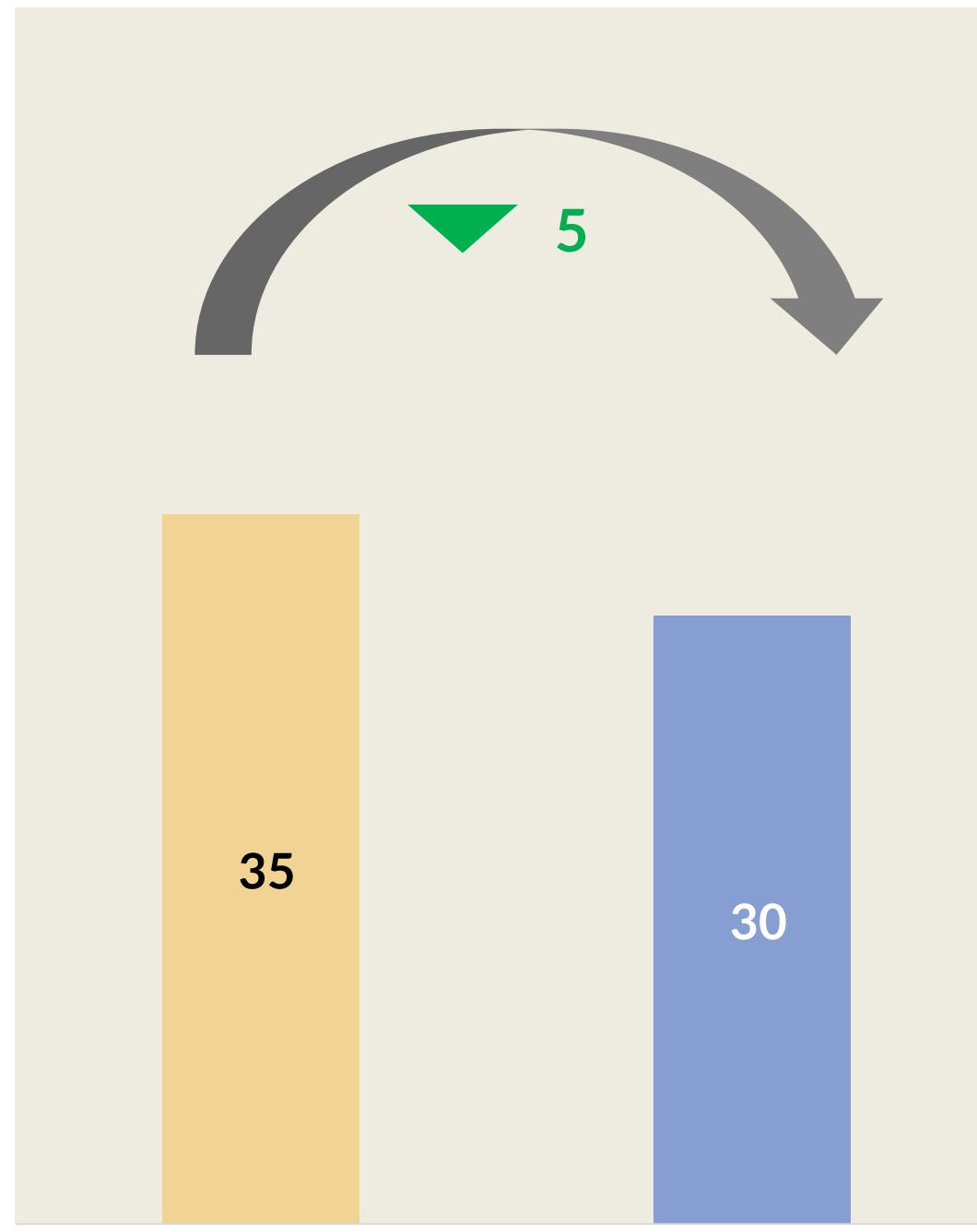


9MFY26 Contribution by Market

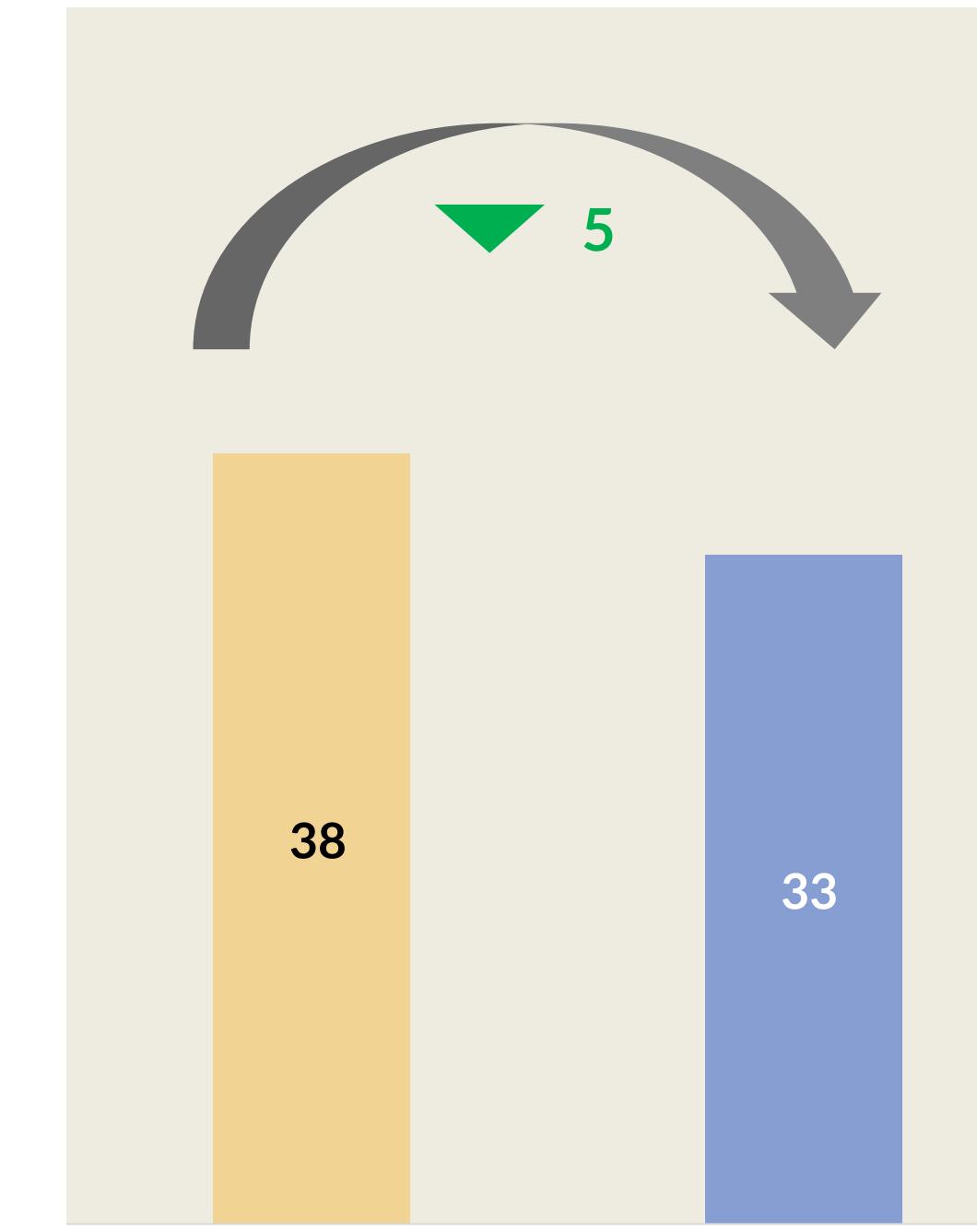


9MFY26 Working Capital Days

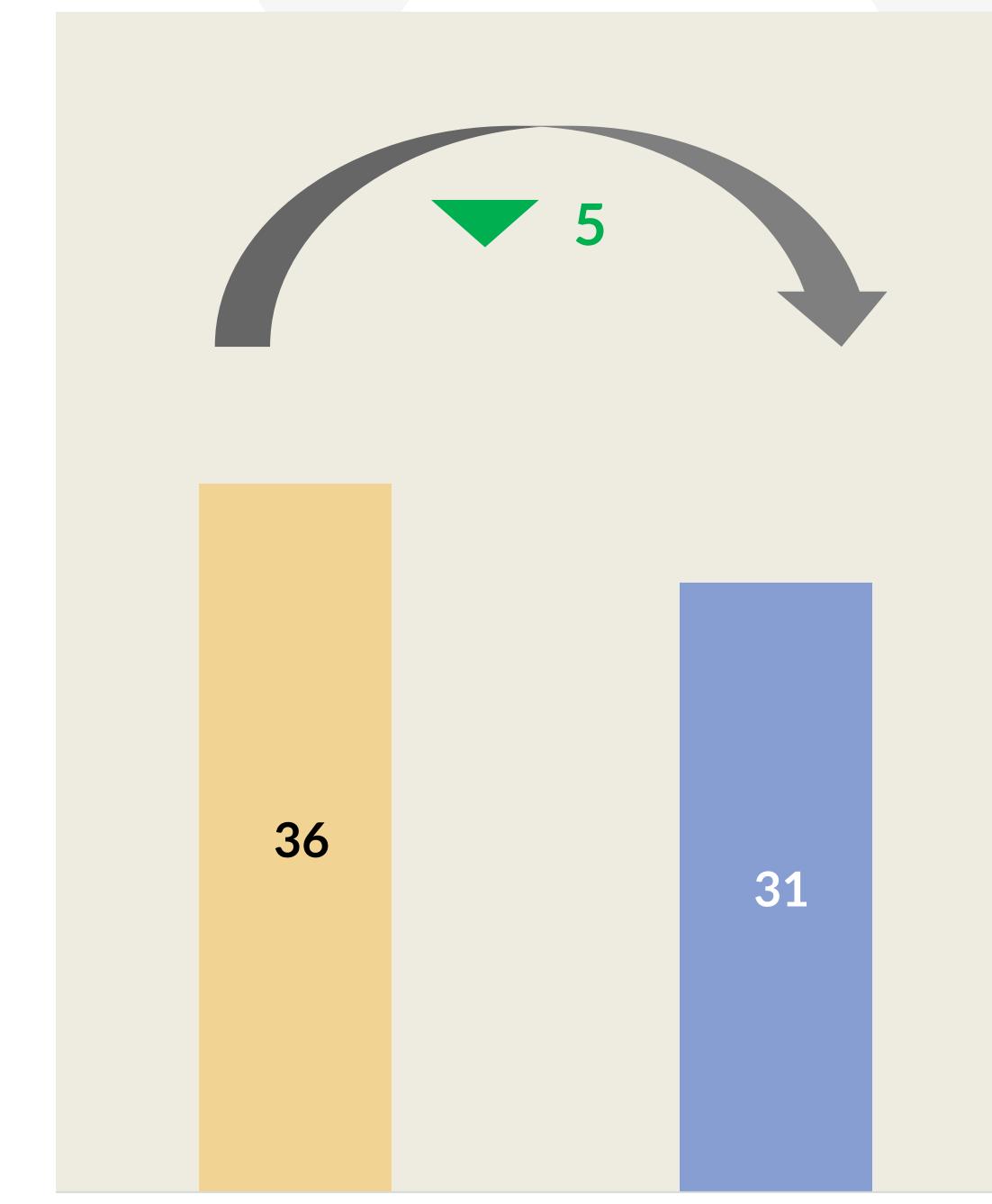
SISA



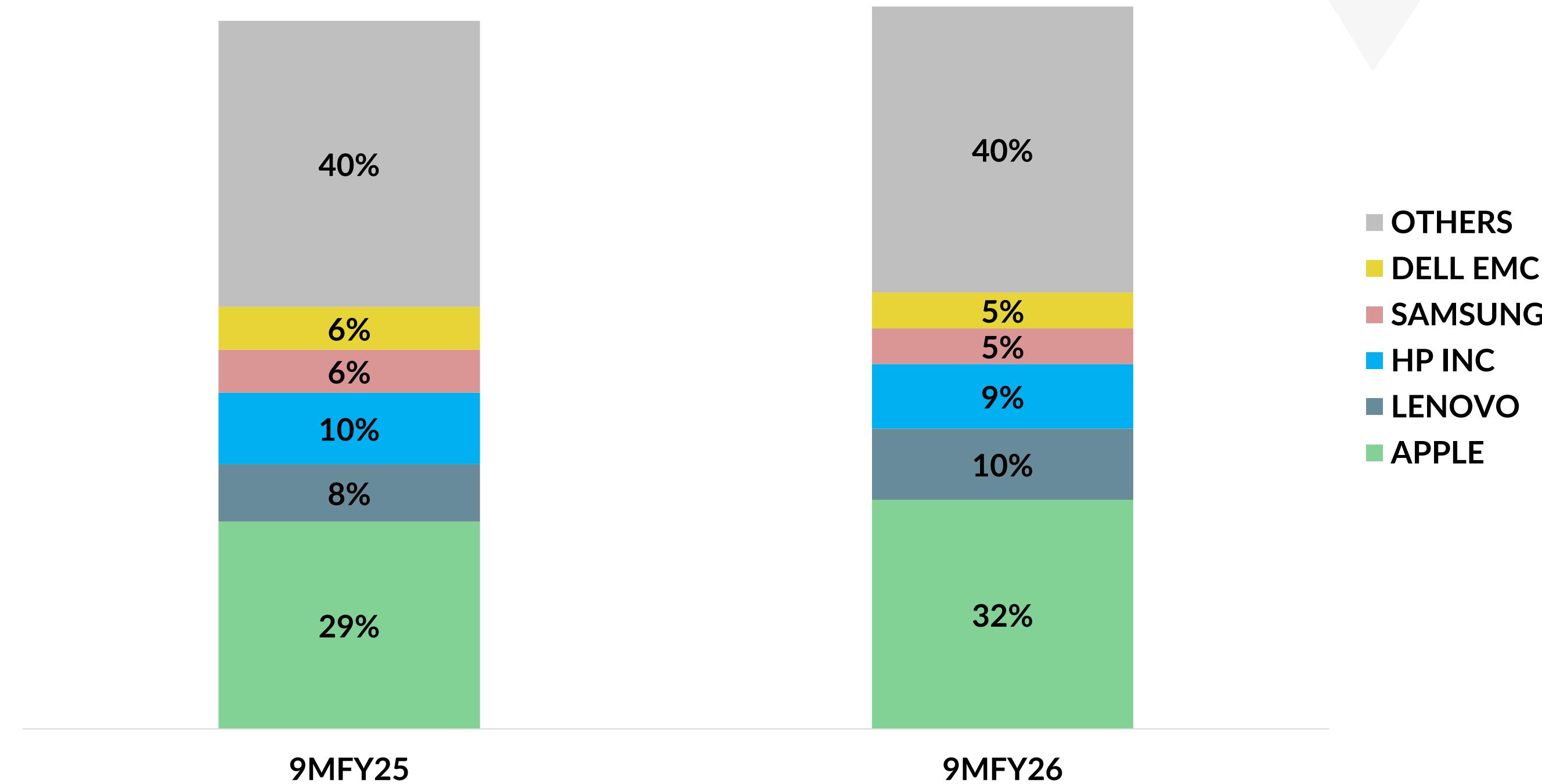
ROW



GLOBAL



9MFY26 Top 5 Vendors



9MFY26 Verticals Revenue

Verticals	SISA			ROW			GLOBAL		
	9MFY25	9MFY26	YoY	9MFY25	9MFY26	YoY	9MFY25	9MFY26	YoY
ESG	11,622	13,986	20%	12,329	12,828	4%	23,951	26,813	12%
TSG	8,105	8,357	3%	4,313	4,689	9%	12,418	13,046	5%
SSG	4,340	6,224	43%	5,800	8,013	38%	10,139	14,237	40%
MSG	12,131	16,083	33%	12,931	15,088	17%	25,062	31,170	24%
Renewable energy	83	67	-20%	26	5	-82%	109	71	-34%
Logistics	428	496	16%	283	297	5%	711	793	12%
Other Services	62	62	-1%	857	164	-81%	919	226	-75%

Decline in Other services due to Paynet divestment.

Logistics & Other Services Revenue includes captive revenue

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Glossary:

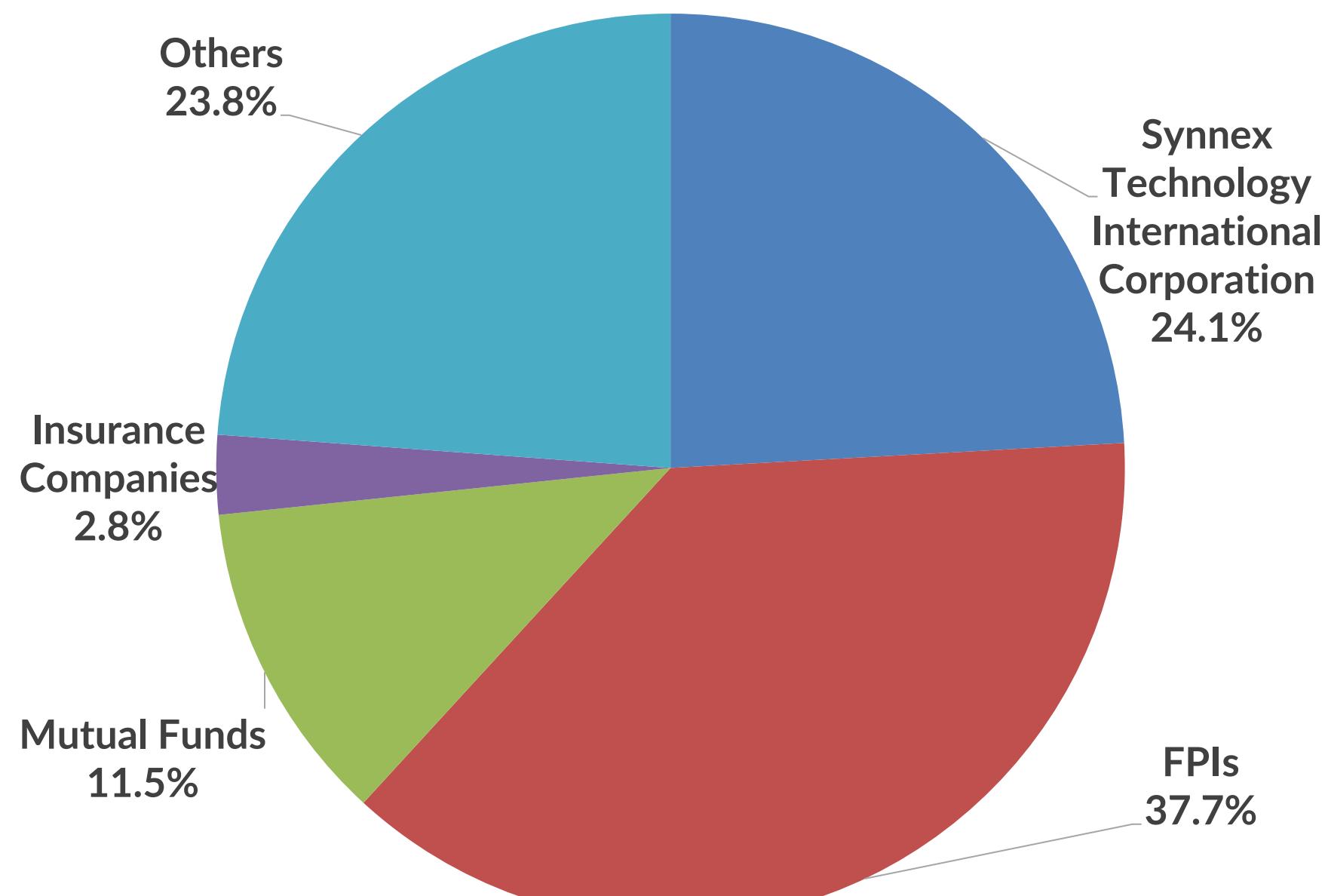
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TSG	Technology Solutions Group	Networking, Server & Storage, Power & Collab
MSG	Mobility Solutions Group	Smart Phones & Feature Phones
SSG	Software Solutions Group	Cloud and Professional Services, Software Licensing & Subscription, Enterprise Security Solutions
Renewable energy	Solar	Solar Panels & Inverters
Logistics	ProConnect Supply Chain Solutions	Logistics, Warehousing, Transportation & VAS
Other Services	Ensure, Paynet & RGS	Ensure : IT Services, Paynet : Fintech (sold in Feb'25), RGS : Shared Services

9MFY26 Free Cash Flow Statement

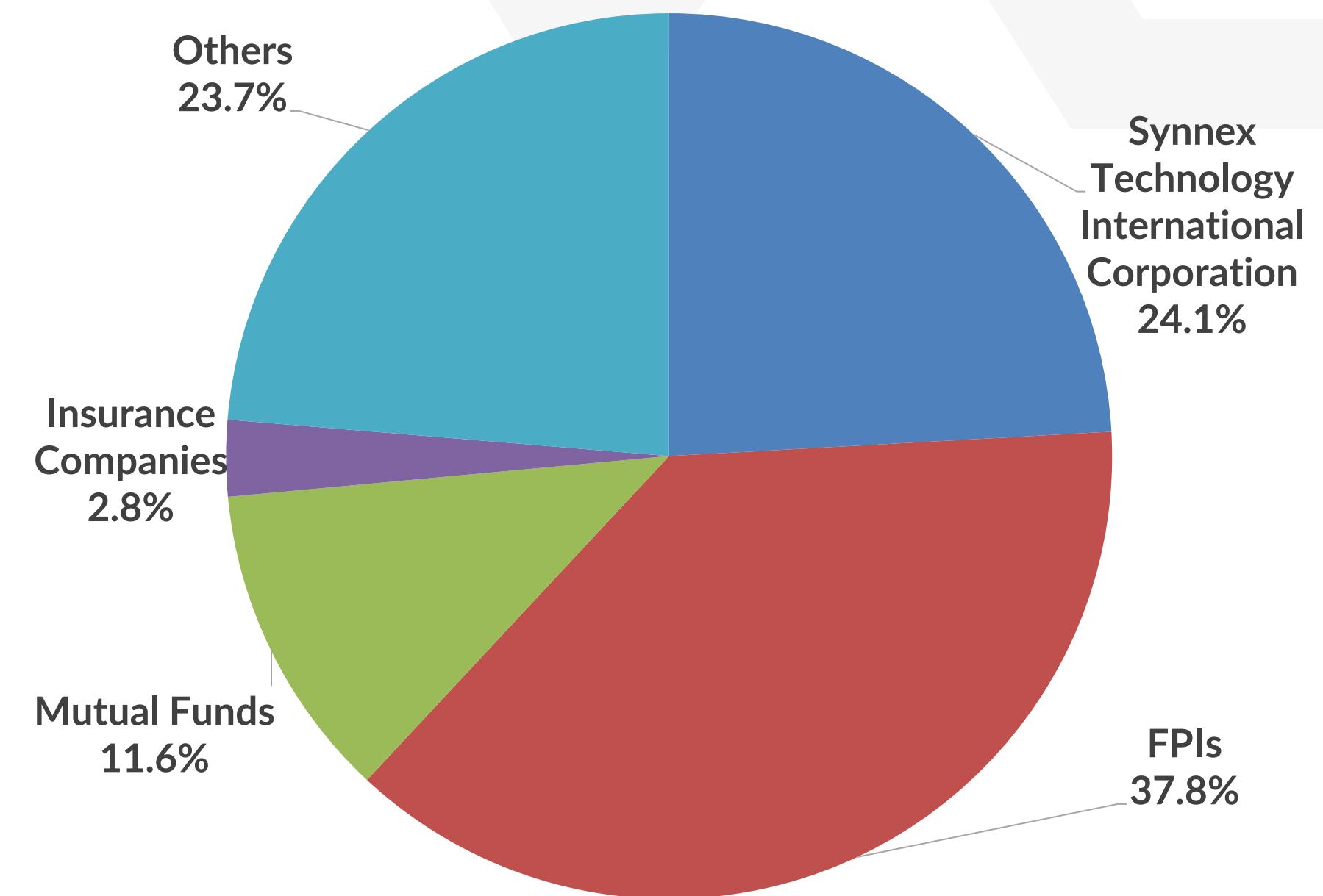
Particulars (₹ in Cr)	9MFY25	9MFY26
Profit Before Taxation	1,187	1,302
Non-cash items	146	328
Finance Cost	249	287
Changes in Working Capital	(1,107)	(345)
Direct Tax Paid	(384)	(372)
Net Cash Flow from Operations	90	1,200
Capex	(73)	(145)
Outflow of Finance Cost	(239)	(256)
Free Cash Flow	(221)	800

FCF = NCFO - Capex - Finance cost
 Amounts may not add due to rounding

Shareholding Pattern



Sep-2025



Dec-2025

Investor Contacts

Vijayshyam Acharya K
Compliance Officer

Palak Agrawal
Head - Investor Relations

Registered office:
Block 3, Plathin, Redington Tower,
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Puzhuthivakkam,
Chennai - 600 091

<https://www.redingtongroup.com>

CIN - L52599TN1961PLC028758

Thank You

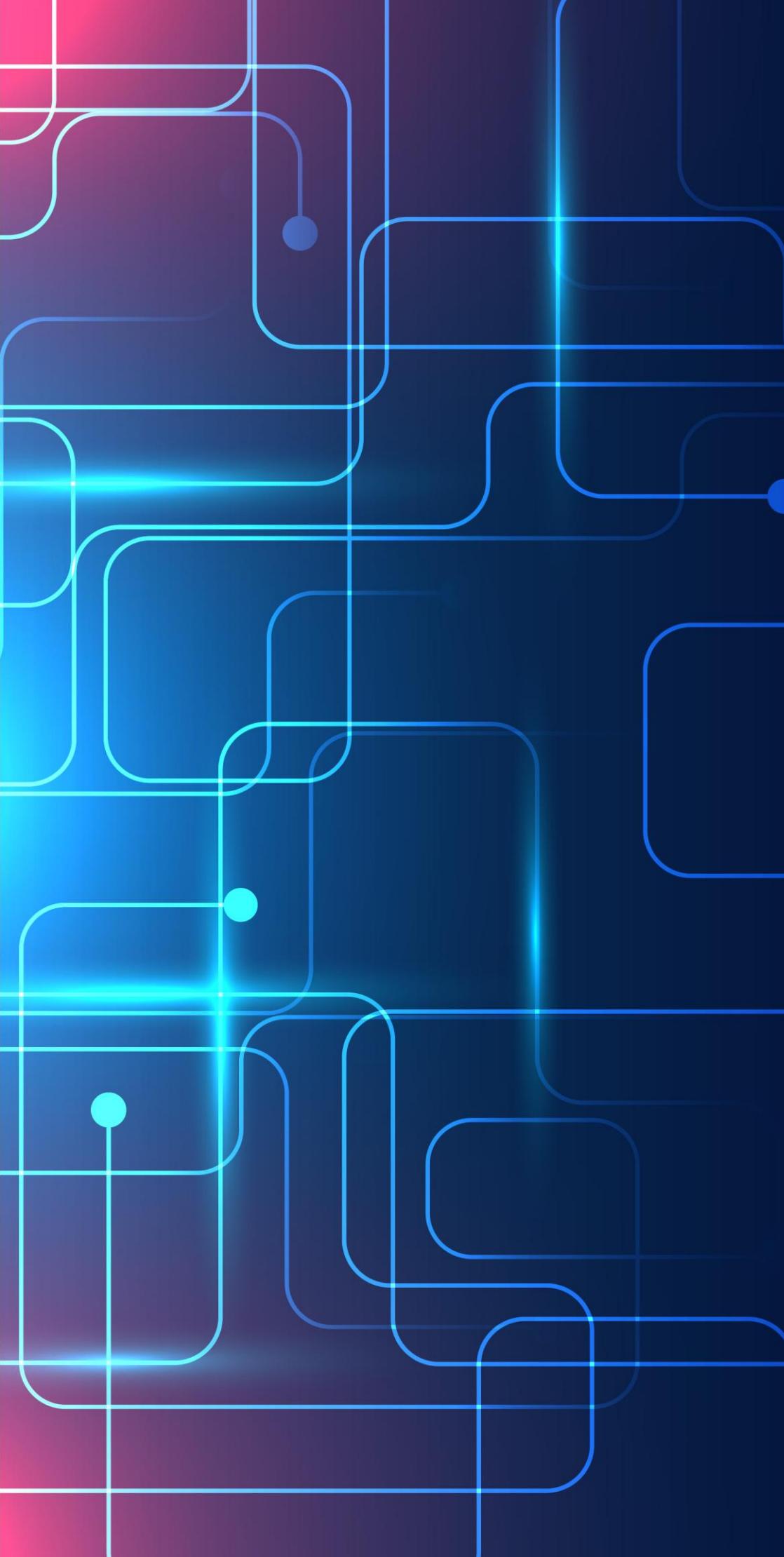




CORPORATE PRESENTATION

Q3FY26





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Redington

ABOUT US

~5,100

Redingtonians creating a culture of inclusion, creativity, and innovation

75,000+

Channel Partners

~430

Brands

160

Warehouses

62

Sales Offices



Products , Service & Solutions Company

- An Emerging Markets Multinational with presence across 40 markets
- Distributing entire gamut of IT products namely Smartphone, PCs, server, storage, networking, solar, 3D printing, etc.
- Software & solutions, Cloud, Security, XaaS, Professional services



Professionally managed, Board-governed

- A listed entity with no promoter, Chairman is Non-executive Director
- AA+/Stable long-term rating by ICRA/CRISIL
- Experienced executive Leadership team with stable middle management
- 'A' ESG Rating from MSCI



Outstanding Financial Performance

- \$11.8bn+ company with a strong double digit-CAGR for 18 years
- Amongst the Top 10 IT distribution company in the world
- ROE # at 17% and ROCE at 21% in FY25

Excluding profits from divestment of step-down subsidiary, Paynet

The Making of Redington



1993 - 98

- Commenced IT distribution in India with HP Contract.
- Consolidated top 4 brands – HP, Epson, Seagate & Intel.
- Started **Redington Services**, the backbone of Solutions Business



1999 - 02

- Implementation of ERP System by JBA.
- Started the PC & Server Division for HP, Compaq, IBM & Microsoft.
- Signed-up with IBM to start Enterprise software Vertical followed by McAfee & Cisco
- Started operations in Dubai, followed by KSA and other countries in the region.**
- CRISIL upgraded ratings as **P1+ (Degree of safety is very strong)** for short-term debt.



2007 - 10

- Listed in NSE and BSE of India.
- First ADC established in Chennai
- Strengthened the Mobility portfolio with BlackBerry Smartphones in India and Nokia in the Gulf Region.
- #1 Distributor in India award 2008 by DataQuest.
- Signup with Apple for MAC business.

2003 - 06

- Strategic investment by Synnex with 36% equity.
- Investment by PE Fund Chrys Capital with 11% equity.**
- Forayed into the **Mobility Business with Motorola**.
- Commenced Operations in Africa – Nigeria & Kenya.
- Redington joins the **\$1Bn Club**.
- Started HP Indigo Business.



2011 - 14

- Bought 49% stake in Arena – Turkey in 2012.
- ADC started in MEA.
- Spread across Africa with Operations in more than 18 countries.
- Standard Chartered Equity invests 11% stake.
- Started Supply Chain Business with ProConnect, a fully owned subsidiary.
- Microsoft Cloud portfolio imbibed – setup platform for future cloud business with AWS, Cisco and others.
- Signed up for Apple iPhone business.

2019 - 22

- Classified by SEBI as a “LISTED ENTITY” with no promoters.
- Acquisition of Brightstar in Turkey.
- Incorporation of RedServe (Captive BPO)
- Launch of E-Commerce platform: redingtononline.com
- Expansion of Mobility Portfolio into Android with Google Pixel, Motorola and Nothing.
- New Corporate & Registered office Inauguration.
- Achieved the \$1Bn market cap.

2015 - 18

- Launch of Cloud Portal, our first e-commerce platform for all cloud products.
- Evolved from a promoter led to a board-governed and professionally managed organization.
- Acquisition of 70% stake in Turkey based Linkplus.
- Crossed the \$5Bn revenue mark.

2023 - 25

- India's No 1 Distributor by VAR India.
- ISO 27001 Certification.
- Most Preferred Workplace 2023
- Awarded LinkedIn Top Companies in India 2024.
- Redington Tower in Chennai gets LEEDS Platinum certified.
- Software & Solutions business crossed \$1bn mark
- Ranked 31st among India's Most Sustainable Companies by Business World
- Divested Paynet, our home-grown Fintech step-down subsidiary
- Transfer of Vodafone Contract by Arena



Core Values



- Being open, honest and direct in our dealings
- Being transparent with our communications and actions

Uncompromising Integrity



- Fostering a culture of inclusion
- Ensuring fairness and dignity for all

Respect & Trust



- Best customer experience for the customer
- Keeping customer as the center of our business's philosophy, operations, or ideas

Customer Centricity



- High levels of ownership and commitment
- Innovative, flexible and open to new ideas

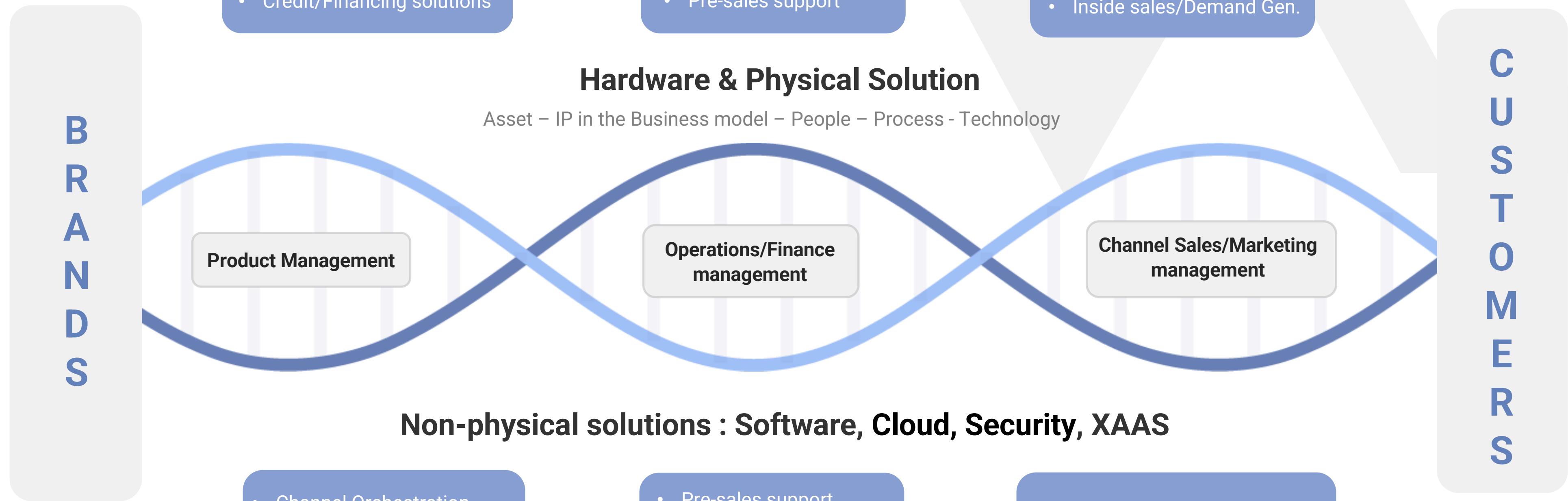
Strive for Excellence



- Individual contribution key to our success
- Ensure effective collaboration

Results through Teamwork

Enabling Technology Adoption : Our DNA & value added

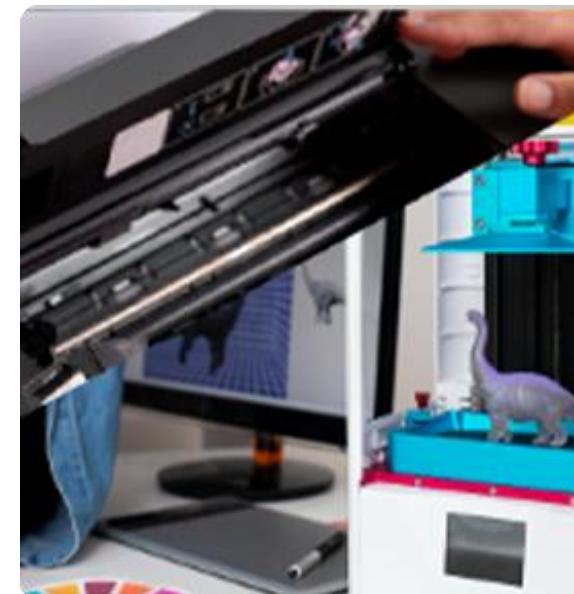


Portfolio



End Point Solutions Group

PCs, Laptops, Desktops, All-in-Ones, Printers, Consumables & Accessories



Digital Printing

2D & 3D Printing

Technology Solutions Group

Networking, Server, and Storage, Power & Collab



Solar

Solar Green Energy Products & Services

Mobility Solutions Group

Smartphones



ProConnect

Logistics, Warehousing, VAS & Transportation



Ensure Services

Warranty services, Infrastructure Managed Services

Brand Collaboration

Enviable Partnerships with
~430 brands



Presence

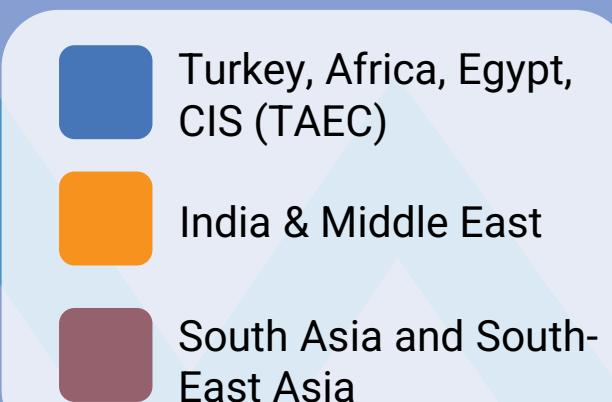
Global Footprint

#1 - #2

Across All Markets

32

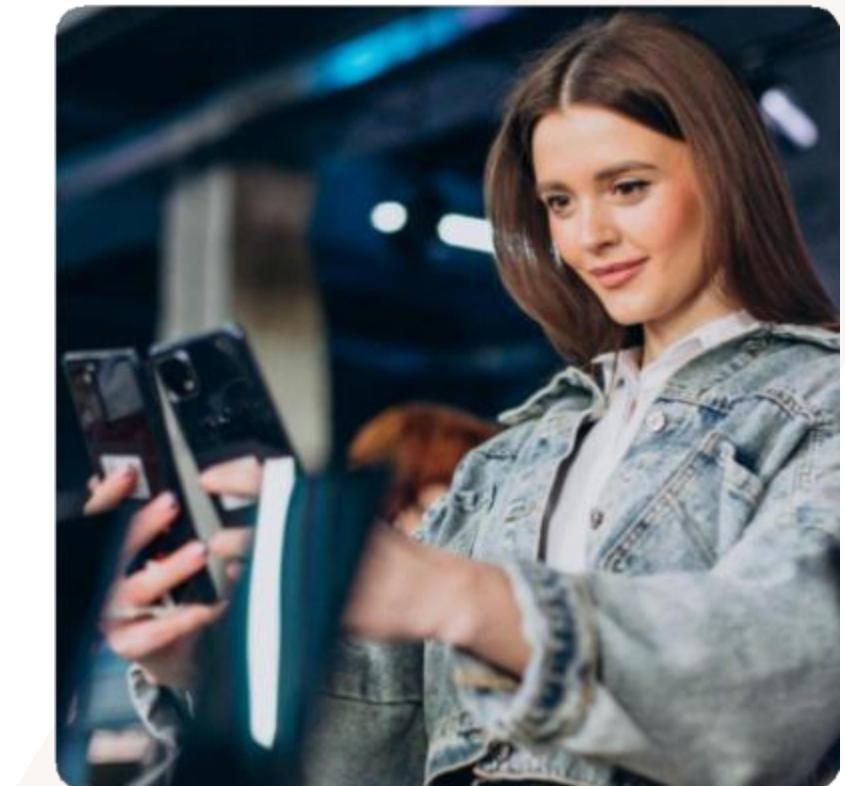
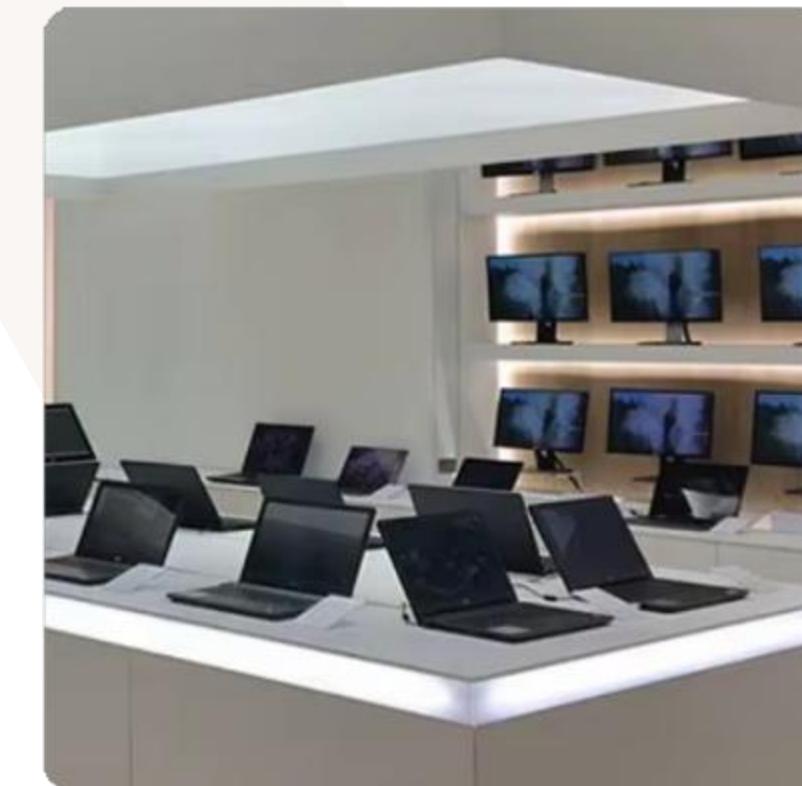
In Country Presence



Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

Route to Market

Channel partners



Commercial/Enterprise IT

- System Integrators
- Corporate Resellers
- Cloud Partners & Providers
- ISVs
- Service Providers

TSG, SSG, ESG

Consumer IT

- Large Format Retailers
- Hypermarkets
- E-tailers
- Marketplace Players
- Independent Retailers

ESG & MSG

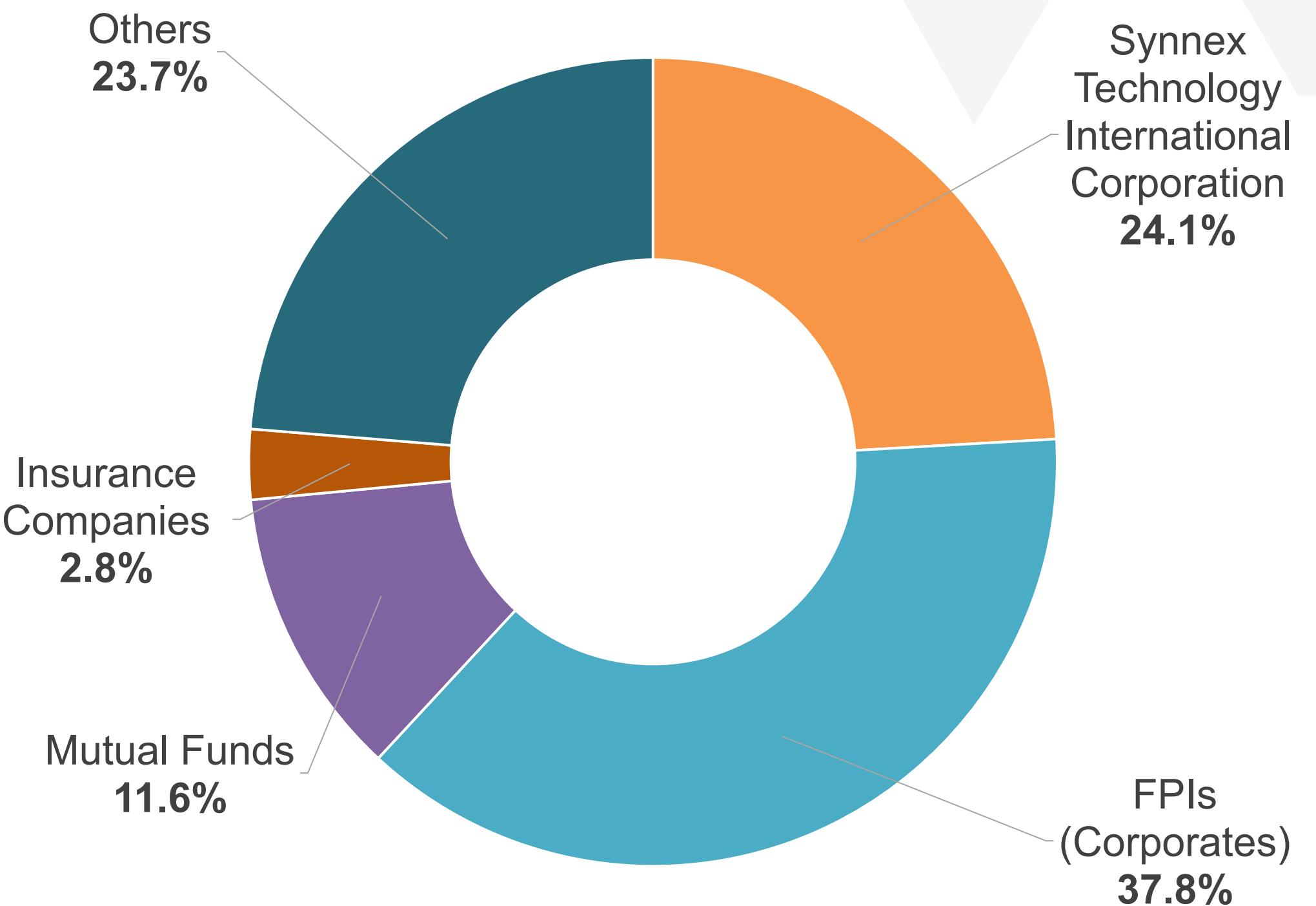
Mobility

- Large Format Retailers
- Exclusive Brand Stores
- Hypermarkets
- E-tailers
- Marketplace Players
- Telecom Channels
- Corporate Resellers
- Independent Retailers

Shareholders



Shareholding date:
31 December 2025



Board of Directors



Professor J. Ramachandran
Chairman & Non Executive
Director



Anita P Belani
Independent Director



B. Ramaratnam
Independent Director



Tu, Shu-Chyuan
Non Executive Director



V S Hariharan
Managing Director & Group CEO



Sudip Nandy
Independent Director



S.V. Krishnan
Finance Director



Chen, Yi-Ju
Non Executive Director

Leadership

Leadership Team

Experienced & Diverse



V. S. Hariharan
Managing Director & Group CEO



Cem Borhan
CEO, Southeast & South Asia



Sayantan Dev
Global Head, Software Solution Group

Middle Management

Long Tenure & Domain expertise



Ramesh Natarajan
CEO, India & Middle East

Serkan Çelik
CEO, Turkey, Africa, Egypt & CIS



Deepak Puligadda
Global Chief Technology Officer



Puneet Chadha
Global Chief Marketing Officer



Vijay Swaminathan
Global Chief Human Resource Officer

Serkan Kutlu
Global Chief Strategy Officer



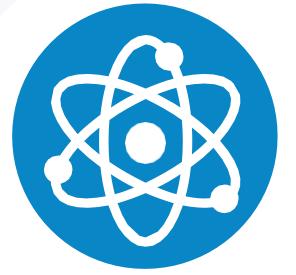
R Venkatesh
Global Chief Sustainability Officer



Srinivasababu Vellanki
CEO, Redserv Global

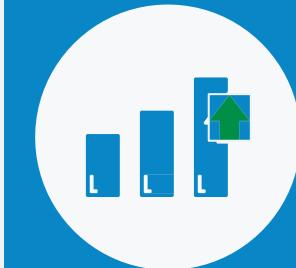
Corporate Strategy

Re-investing profits for future, build best customer access RTMs, efficient tech platforms, and adapting to evolving business models.



Sustainable Profitable Core

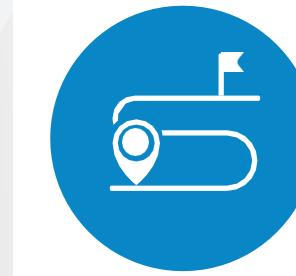
Maintaining leadership position across geographies, while sustaining healthy business returns via operational efficiency and focused investment to profitable spaces.



Accelerate Business Growth

Faster adoption of subscription and consumption business, enhanced by professional services.

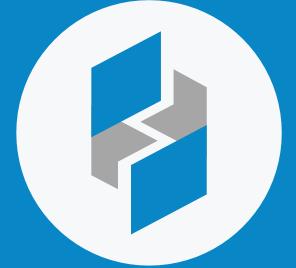
Localized approach for expansion in growth geographies.



Route to market Transformation

Segmented approach that enables high-touch coverage for large partners serving enterprise, mid-market and consumer.

Ensuring efficient reach to long tail partners through low-touch and digital platforms.



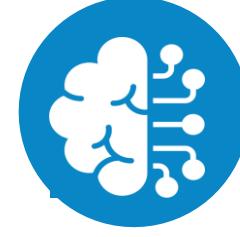
Power of "One Redington"

Engaging our ecosystem by co-creating distinctive initiatives and leveraging them globally as our best practices.

Key Technology Trend



Hybrid Cloud



Artificial Intelligence



Cyber Security



Software



Sustainability Tech

Technology Trends

GROWTH CAGR% 2024-32

INDIA
21%

MEA
20%

INDIA
29%

MEA
40%

INDIA
17%

MEA
17%

INDIA
13%

MEA
15%

INDIA
29%

MEA
26%

What it means for Redington

Building a diverse product portfolio catering to hybrid cloud requirements

Enhancing support for cloud migration and hybrid infrastructure management

Forging alliances with AI technology providers to deliver cutting-edge solutions to customers

Providing specialized technical support for AI implementation and troubleshooting

Partnering with leading cybersecurity vendors to deliver integrated security solutions

Scaling up the Managed Security Services Practice (MSSP)

Software contribution in ICT Distribution Industry grew from **12% to 24%** in last two years (2022-24)

Re-aligning org & ops model for Software led business growth.
Current contribution of software in Redington >15%

Expanding product catalog to include sustainable tech solutions

Establishing partnerships for responsible disposal and e-recycling

2025

Global IT spend growth
9.8% \$5.6 Tn

India
11.1% \$161.5Bn

MEA
7.4% \$230.7Bn

Biz Model Trends

Business Model Trends



Subscription Model

Product to Services



Work Location

Hybrid work Model



Circular Economy

Circulate Products and Material



BOP Affordability

Product for low Income earners

What it means for Redington

- Focusing on life-cycle management and expand service offerings for long-term customer success
- Leveraging on technology to embrace recurring revenue models: invest in new cloud platform, build an ISV ecosystem enabling the cloud marketplace
- Offering technology solutions for seamless collaboration in hybrid environments
- Invest in digital tools to enhance connectivity and efficiency in hybrid workspaces
- Implementing reverse logistics for efficient product return and recycling
- Promoting reuse and refurbishment to minimize environmental footprint
- Managing disposition of e-waste & support EPR* policies for OEMs
- Forging partnerships to develop cost effective solutions and building new route to markets to serve in low-income
- Offering financing options to make products accessible to a wider audience

Approach towards ESG

Our Sustainability Strategy

Resilient Business

01

Reimagined Efficiencies

02

Responsible Business Practices

03

Redefined Value Chain Engagement

04

1100 MW

3%

25%

80%

Solar Capacity created in India

Renewable energy (2.5X Y-o-Y increase)

Women representation on Board

Trade vendors ESG aligned

19 MT

19%

38%

1,00,000+

Successfully diverted e-waste from landfills through responsible collection and recycling efforts

Reduction in emissions intensity tCO2 e /Million \$ (Scope 1 & Scope 2)

Independence in Board composition

Beneficiaries from CSR projects undertaken during FY24-25

Safely Managed hazardous substances and recovered materials from obsolete electronics, reducing contamination risks and supporting a circular economy

3%

Reduction in water consumption

100%

Oversight of ESG risks and implementation plan through ESG Committee

31st

Ranked among 250 Most Sustainable Companies in Inaugural IMSC listing by Business World

81%

Global Employee Engagement Score

100%

Training completion on ABAC

1,40,000+

hours of Skill training through COLTE in partnership with the Government through Logistics Skill Council, an NGO set-up by the National Skill Development Corporation (NSDC)

Our ESG Credentials



Approach towards CSR

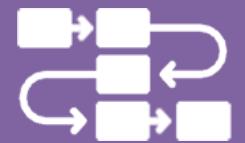
REDINGTON FOUNDATION

Key Anchors



Stakeholder

Develop strategy anchored on target segments such as youth, women, children



Aligned to Business

Leverage business processes, key partnerships and business expertise to create maximum value in focus areas



Social Cause

Solve specific problems with the thematic areas such as education, environment and health care basis the most critical needs



Geography

Determine strategy based on geographic needs or in alignment with needs in priority states



Skill to Employ

Skilling programmes in logistics & supply chain management, IT/ITeS/Emerging Technology training programmes, Solar Skill Training programs



Educate to Empower

Digital inclusion through education programmes, scholarships, behavioral change on health & sanitation, promotion of art & culture



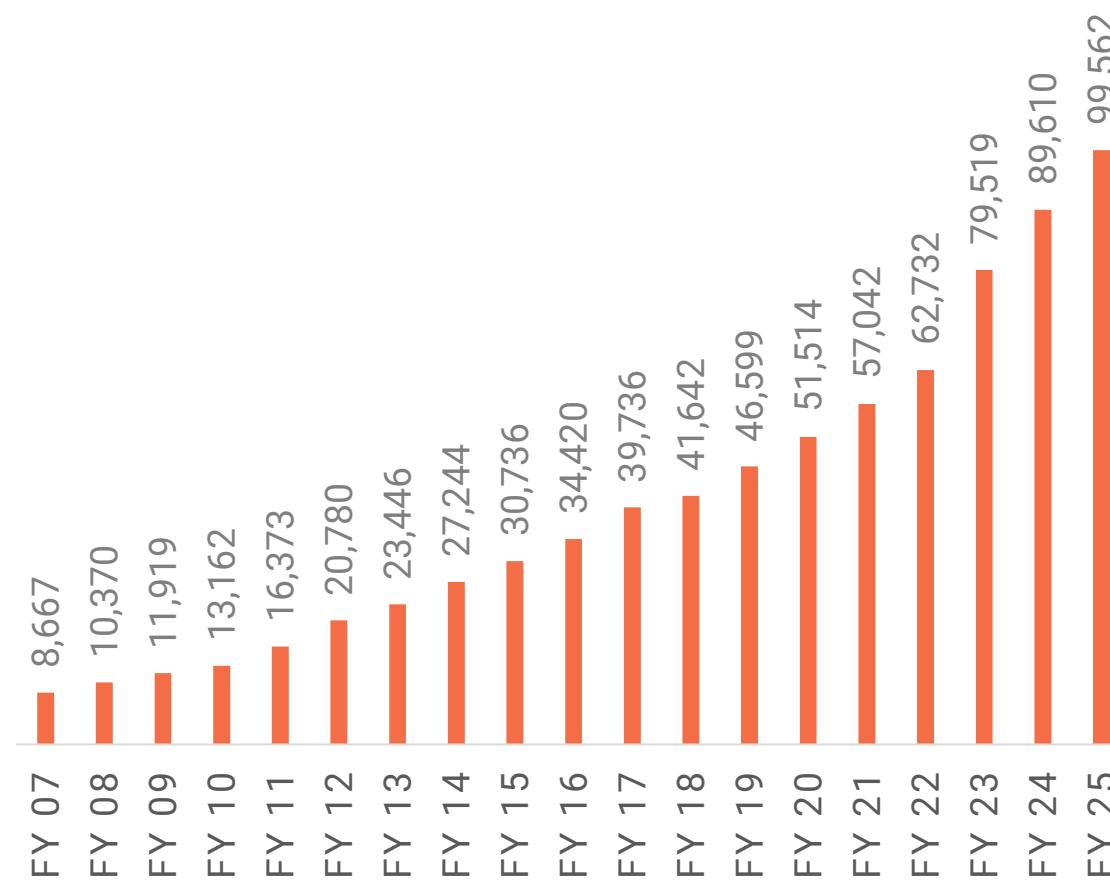
Community Development

Social progress through environmental programmes, preventive healthcare interventions, integrated village development programmes, need-based interventions aligned to disaster relief, etc.

Performance Since listing

Revenue

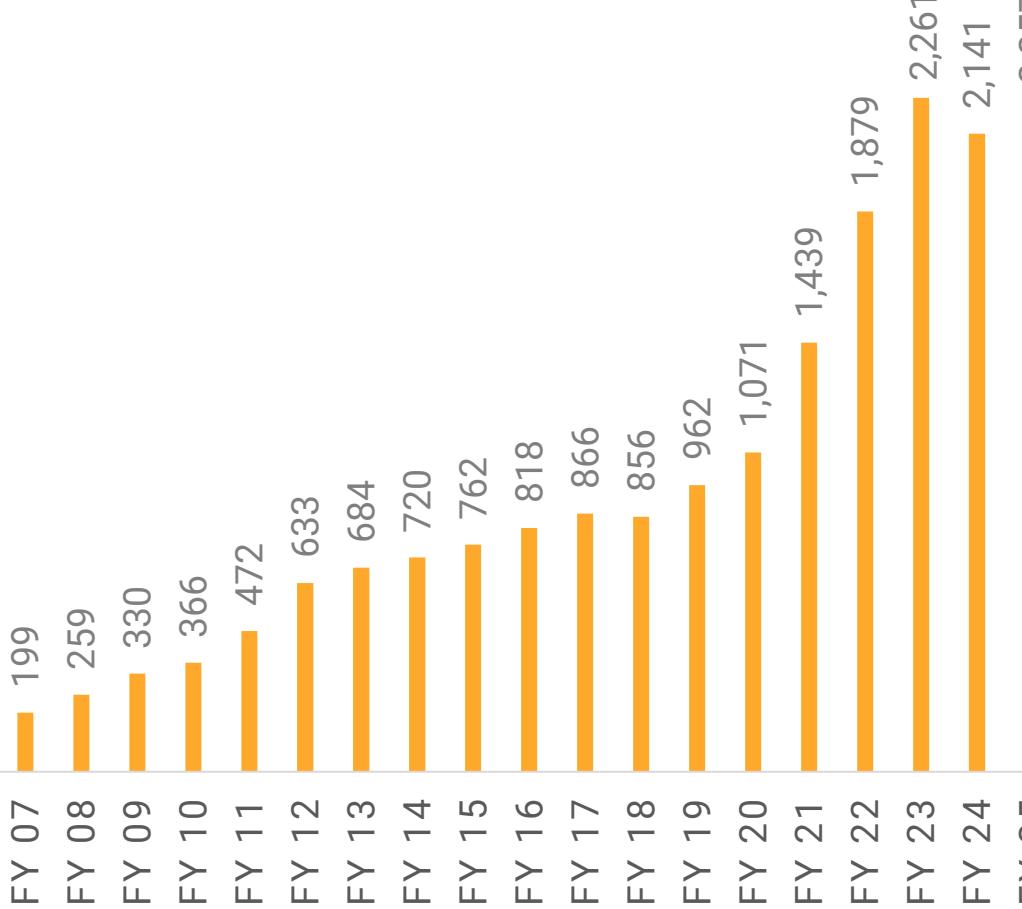
CAGR 15%



₹ in Cr.

EBITDA

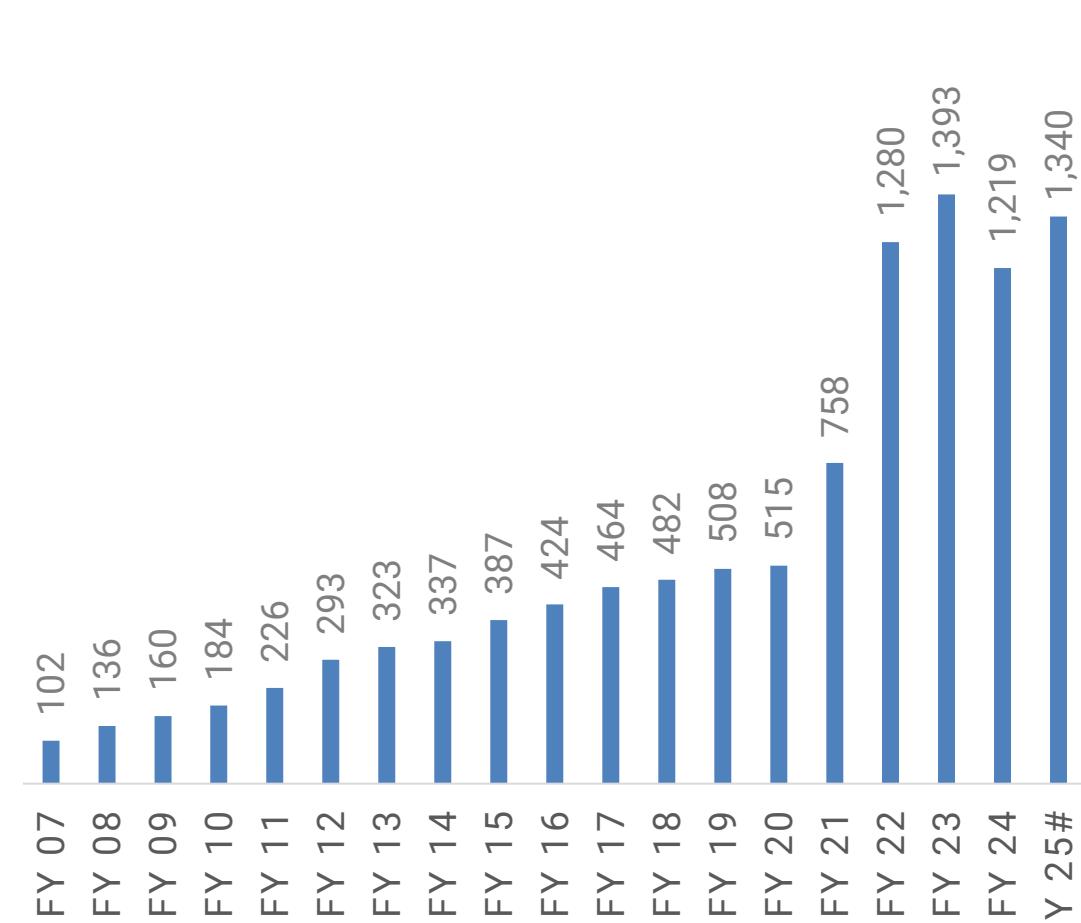
CAGR 14%



₹ in Cr.

PAT*

CAGR 15%



₹ in Cr.

FY25 Revenue \$11.8 Bn

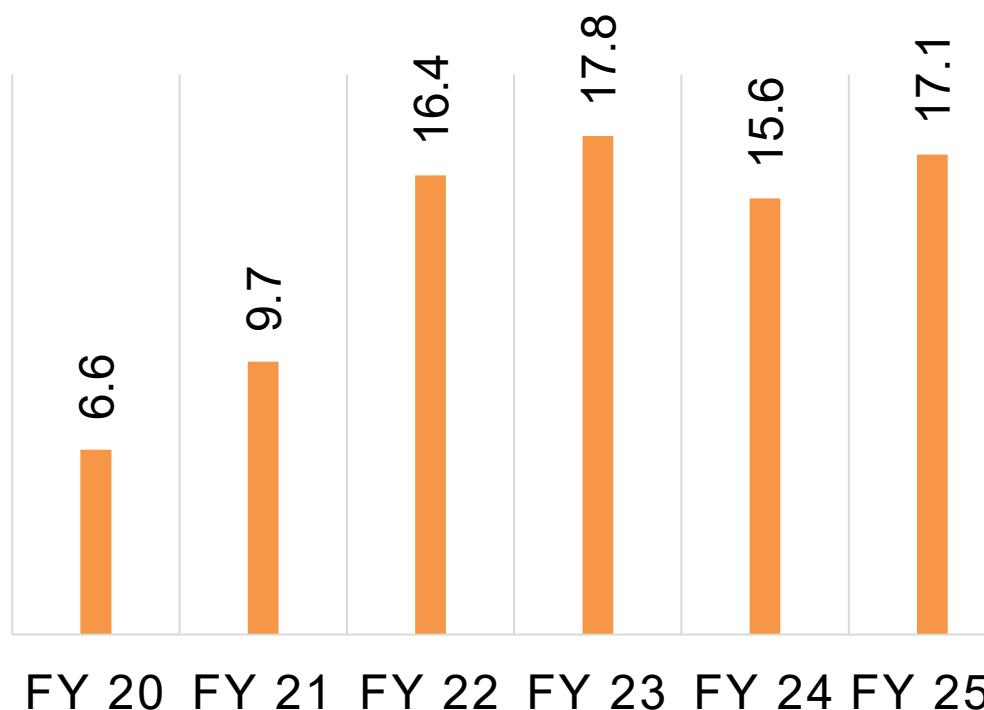
* after minority interest

Excluding profits from divestment of step-down subsidiary, Paynet

Shareholder Value Creation

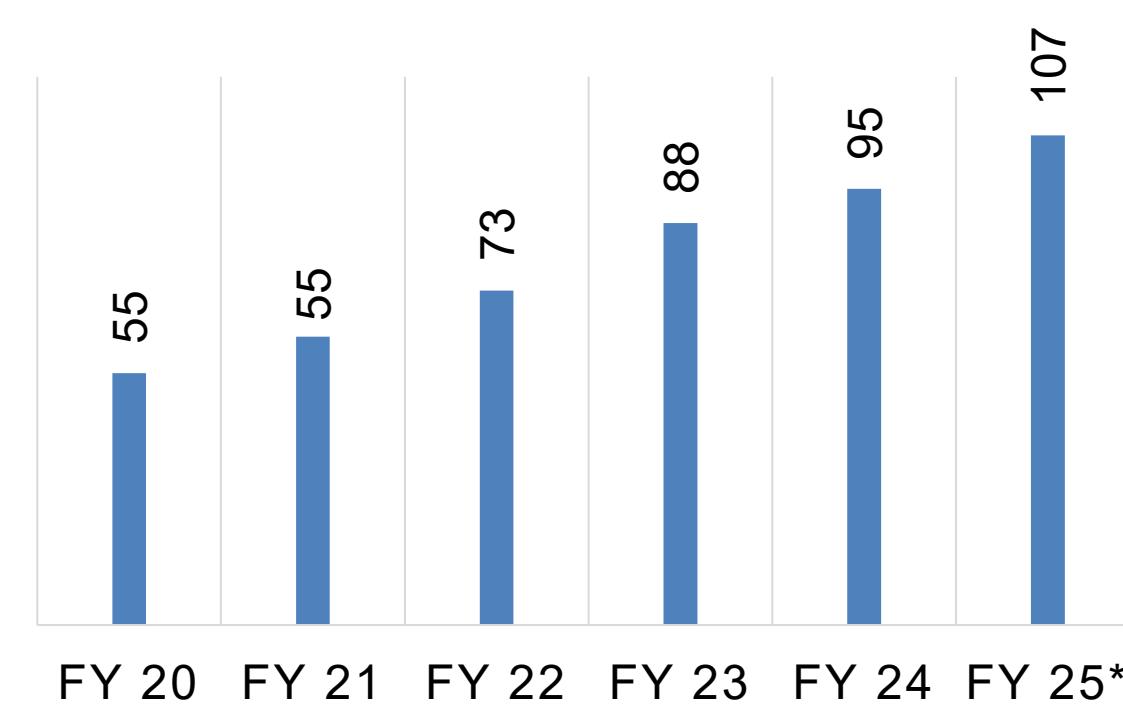
EPS

CAGR 21%



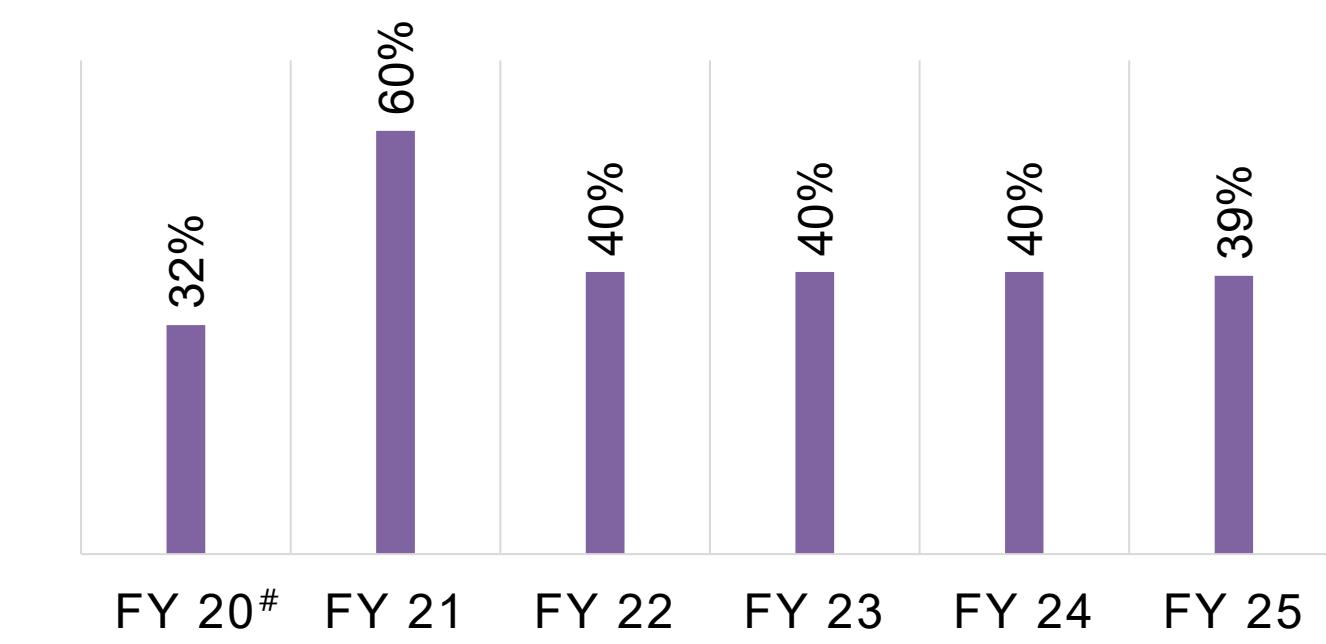
Book Value/Share

CAGR 14%

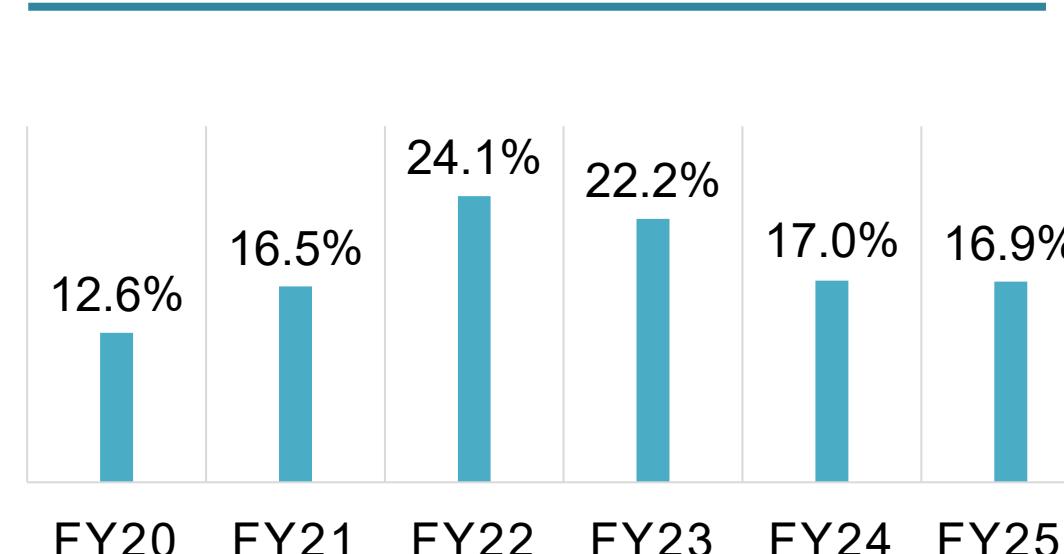


Shareholder Payout[#]

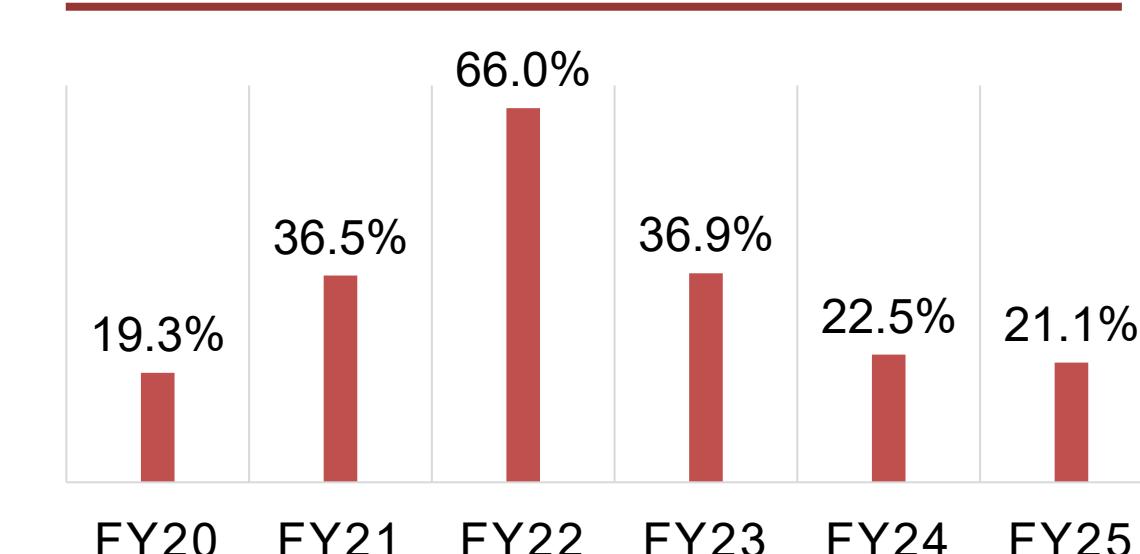
~42% of profit earned



ROE



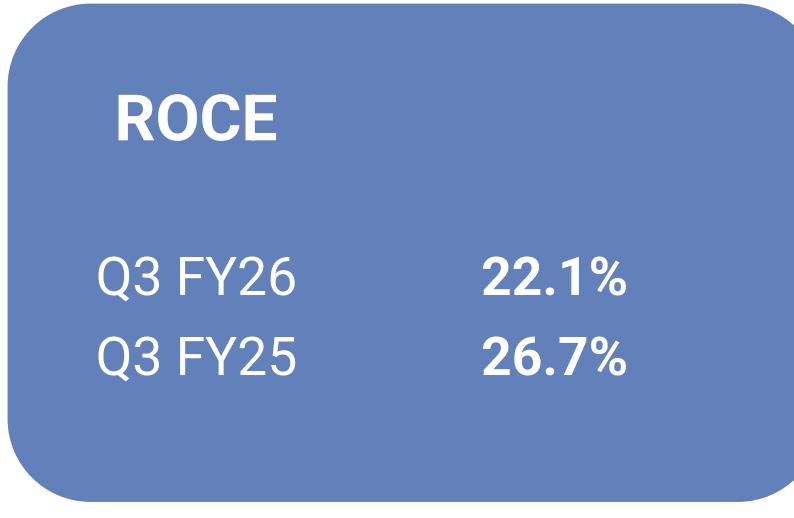
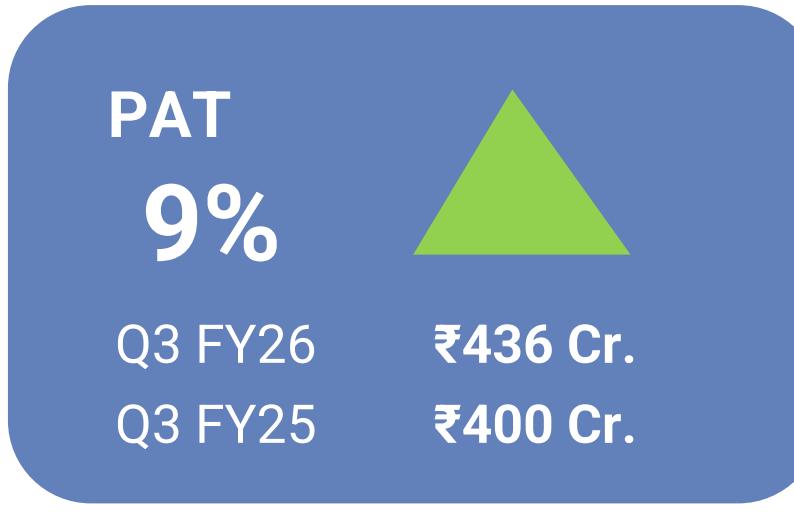
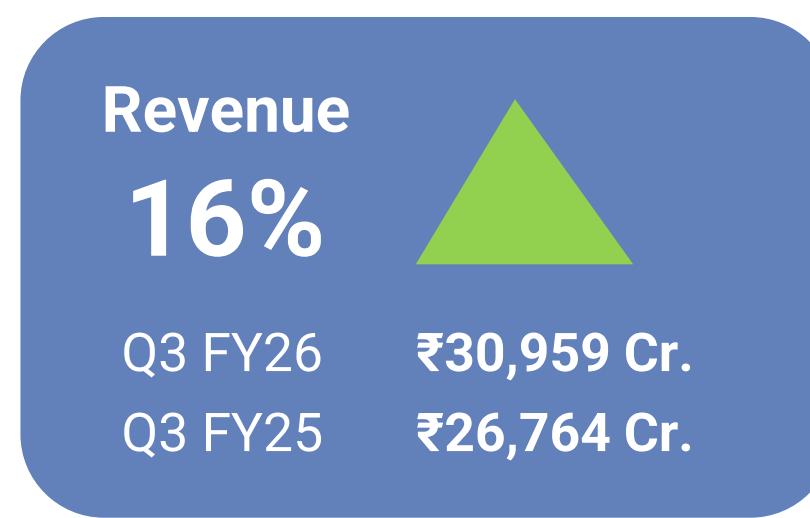
ROCE



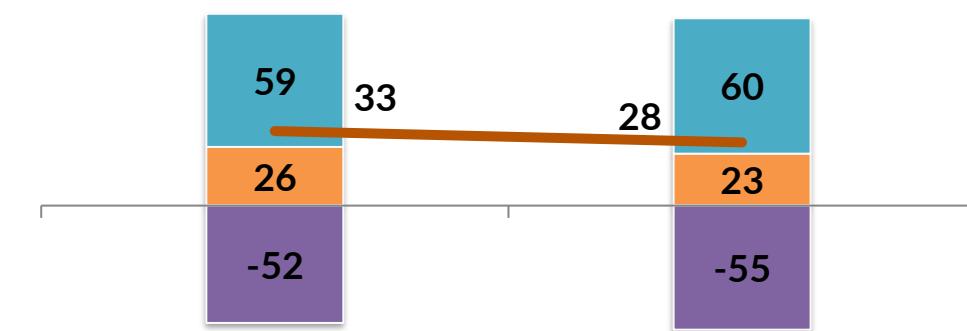
Including Buyback

* Excluding profits from divestment of step-down subsidiary, Paynet

Q3 FY26 Performance Snapshot



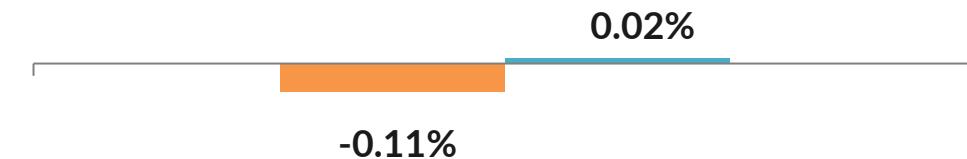
- **WC Components (days of sale)**



Q3 FY25 Q3 FY26

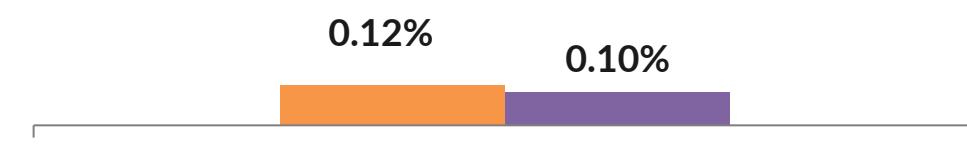
● **Inventory days** **Debtor days**
● **Creditor days** **Working capital days**

- **Inventory Charge (% of sale)**



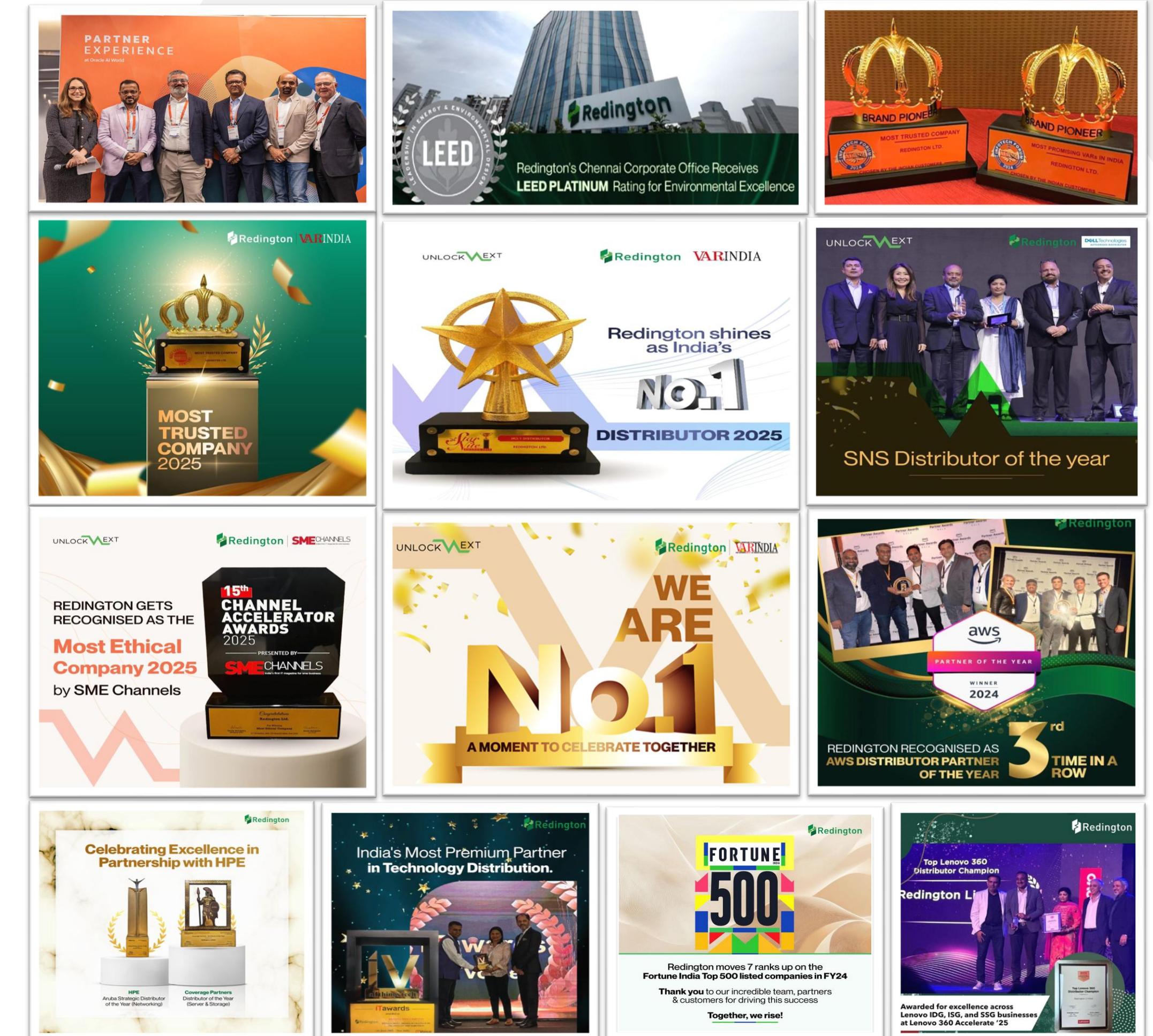
Q3 FY25 Q3 FY26

- **AR Provision (% of sale)**



Q3 FY25 Q3 FY26

Awards



Thank You

