Date 11-11-2026

The Board of Directors,
ASPIRE & INNOVATIVE ADVERTISING LIMITED
2nd Floor, Plot no. 52, Sector-44,
Gurugram, Haryana - 122003

Subject: Resignation as a Non-Executive Independent Director of the Company.

Dear Sir/Madam,

I Sudhanshu Singhal, Non-Executive Independent Director, DIN: 08167554 residing at C/o 30a, E- Block, Deenpur Extension, Najafgarh, New Delhi - 110043, hereby tender my resignation from the position of Non- Executive Independent Director of the Aspire & Innovative Advertising Limited with immediate effect due to pre-occupation of business.

I further hereby confirm that there are no other material reasons behind my resignation other than those stated as above.

I sincerely thank you and other members of the board, both present and past, for their support and cooperation during my tenure, which enabled me to discharge my responsibility as an Independent Director.

I also request to kindly intimate the stock exchanges and Registrar of Companies accordingly.

Thanking You,

Sudhanshu Singhal

DIN: 08167554