



Associated Alcohols & Breweries Limited

02nd June 2026

To,
The Department of Corporate Services
BSE Limited
PJ Tower, Dalal Street,
Mumbai – 400 001
Scrip Code: 507526

To,
The Listing Department
National Stock Exchange of India Limited
Exchange Plaza, C-1, G Block
Bandra Kurla Complex,
Mumbai – 400 051
NSE Symbol: ASALCBR

Sub: Submission of Newspaper Clippings of publication of Advertisement for “Another Special Window for Transfer and Dematerialisation of Physical Securities” pursuant to SEBI circular no. HO/38/13/11 (2) 2026-MIRSD-POD/ 1/3750/2026 dated January 30, 2026.

Dear Sir/Madam,

Please find attached newspaper clippings published in “Financial Express” (English) and “Naidunia” (Hindi) on 02nd June 2026 pursuant to SEBI circular no. HO/38/13/11 (2) 2026-MIRSD-POD/ 1/3750/2026 dated January 30, 2026 regarding opening of another special window only for transfer and dematerialisation("demat") of physical securities which were sold/purchased prior to April 01, 2019, for a period of one year from February 05, 2026 to February 04, 2027.

The above information is also available on the website of the Company www.associatedalcohols.com

This is for your information and record please.

Thanking You
Yours Faithfully,
For Associated Alcohols & Breweries Limited

Tushar Bhandari
Director
DIN: 03583114

Enclosure: Newspaper clippings.

Registered /Corporate Office: 4th Floor, BPK Star Tower, A.B. Road, Indore – 452008 (M.P.) India
Contact No. + 91 731 4780400/490 | E-mail: info@aabl.in | CIN: L15520MP1989PLC049380

Plant: Khodigram, Tehsil Barwaha, Distt. Khargone – 451115 (M.P.)



FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V

FOR INDIAN BANK, FY25 was more than just another year of steady growth—it was a watershed moment in the lender's 118-year history.

The Chennai-headquartered public sector bank crossed several milestones that underscored both the strength of its franchise and the success of its post-merger transformation. Net profit surged 35% year-on-year (y-o-y) to breach the ₹10,000-crore mark for the first time, while global business crossed ₹13 lakh crore, just three years after surpassing the ₹10-lakh-crore milestone.

These achievements came amid a challenging operating environment for banks. Tight liquidity conditions, driven by global uncertainties, a pause in US rate cuts and tariff-related concerns, triggered foreign portfolio outflows of over ₹1.3 lakh crore and intensified competition for deposits. Despite these headwinds, Indian Bank delivered balanced growth across key parameters.

Deposits rose 7% y-o-y to ₹7.37 lakh crore, while advances grew at a faster pace of 10% to ₹5.88 lakh crore, reflecting healthy credit demand and prudent balance-sheet management. More importantly, the bank combined growth with a sharp improvement in asset quality,



an area that has increasingly become a differentiator among public sector lenders.

Gross non-performing assets declined to 3.09%, while net NPAs fell to a historic low of just 0.19%, among the best in the industry. The improvement reflected stronger underwriting standards, effective recovery efforts and a sustained focus on risk management.

It was this combination of profitability, growth and asset-quality improvement that made Indian Bank the unanimous choice of the jury for the FE Best Banks Awards 2024-25 in the Public Sector Bank category.

Managing Director Binod Kumar attributes the performance to the bank's ability to consistently outperform its own targets. "Even though we

of 8-10% and credit growth of 10-12%, we have been growing ahead of that trajectory," he says. "Looking ahead, we are targeting a CAGR of 12-13% over the next three years."

A key pillar of the bank's strategy is its growing focus on the retail, agriculture and MSME (RAM) segments, which now account for nearly two-thirds of its loan book. Besides offering diversification benefits, the segment also provides stronger yields than large corporate lending. The approach has helped lift the yield on advances to 8.75%, while operating profit climbed to ₹18,998 crore in FY25.

To sustain profitability, Indian Bank is pursuing a three-pronged strategy: strengthening its CASA franchise to reduce funding costs, improving recoveries to lower credit costs and expanding fee-based income through digital transaction banking. The bank has also broadened its funding sources through new deposit products, salary account acquisition initiatives and digital payment solutions such as QR codes and POS terminals.

During FY25, it raised ₹10,000 crore through long-term infrastructure bonds, enhancing balance-sheet flexibility.

The momentum has continued into FY26. Indian Bank reported another record net profit of ₹12,156 crore, while total business moved closer to the ₹15-lakh-crore mark. The numbers reinforce the bank's emergence as one of the strongest and most consistently improving public sector lenders in the country—one that has successfully combined scale, profitability and prudence in equal measure.

MANAGING DIRECTOR BINOD KUMAR ATTRIBUTES THE PERFORMANCE TO THE BANK'S ABILITY TO CONSISTENTLY OUTPERFORM ITS OWN TARGETS



Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

FE BUREAU

THERE IS A PHRASE that Sandeep Batra, executive director of ICICI Bank, uses to describe what technology has done for lending: "What was once opaque has now become bankable." It is a deceptively simple line, but it captures something important about how India's second-largest private sector bank has quietly repositioned itself.

ICICI Bank's approach over the past several years has been built on an unusual combination: grow fast, but don't get sloppy. Push into new markets, but underwrite carefully. Embrace technology, but don't chase every shiny new thing. That balance—aggression tempered by conservatism—has allowed the bank to scale rapidly while building competitive advantages that are harder to replicate than a rate cut or a marketing campaign.

The clearest expression of this strategy is its growing focus on business banking. MSMEs are the backbone of the Indian economy—contributing over a third of GDP and nearly half of the country's

exports—yet they receive only 12-13% of formal credit. That gap has long existed because lending to smaller businesses was considered too risky, too opaque, too difficult to assess. ICICI Bank has used GST data analytics and deeper credit bureau insights to change that calculus, opening up a segment that was previously off-limits for much of the formal banking system. Its digital platform Instabiz has further accelerated this push, giving businesses faster, more seamless access to banking services.

What distinguishes the bank's approach here isn't just the technology—it's the philosophy behind it. Rather than selling individual products to MSME customers, ICICI Bank aims to serve their entire financial life. The result is stronger relationships, better cross-selling opportunities and fee income that add resilience to the overall business model.

Business banking carries higher risk than lending to large corporates, and ICICI Bank is clear-eyed about that. But it also offers better yields and richer fee income—provided the underwriting is

right. The bank has maintained a conservative credit culture throughout, prioritising a borrower's actual repayment capacity over headline credit ratings. Its 7,000-plus branches are not just a distribution network; they provide on-the-ground intelligence about local borrowers that no algorithm fully replicates.

Corporate banking, meanwhile, has settled into a steady gear. With system liquidity abundant and capital markets buoyant, large companies have had cheaper funding options available, moderating loan growth in this segment. But ICICI Bank has held its relationships firmly through transaction banking, foreign exchange services, working capital financing and cash management—businesses that generate reliable fee income and anchor the portfolio even when headline loan growth softens.

In retail, mortgages remain the anchor, accounting for nearly 30% of the loan book. Home loans are lower margin but also lower-risk, providing stability. The bank is carefully expanding into auto loans, credit cards and personal loans, but with the same discipline it applies elsewhere.

With MD and CEO Sandeep Bakhshi receiving a two-year extension from October 2026, the bank heads into its next phase with leadership continuity intact—no small thing for an institution that has spent years carefully building its strategic direction.

THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakhshi, CEO, ICICI Bank



SINGER INDIA LIMITED
 CIN: L52109DL1977PLC025405
 Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
 Email: secretarial@singerindia.com, mail@singerindia.com
 Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
 Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)/2026-MIRSD-PODI/3750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
 Members who have purchased/acquired with shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deed may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
 The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.
 For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com
 For Singer India Limited
 Sd/-
 Rupinder Kaur
 Company Secretary and Compliance Officer

ASSOCIATED ALCOHOLS & BREWERIES LIMITED
 CIN: L15520MP1989PLC049380
 Corporate Office: 4th Floor, BPK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph: 0731-4780400/490, E-mail: info@aalb.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE MENT OF TRANSFER SHARES
 In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPoP/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)/2026-MIRSD-PODI/1/3750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process/or otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardeshipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.
 Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.
 The Company's website, <https://associatedalcohols.com/special-window-for-re-lodgement-of-transfer-deed-for-physical-shares/> has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
 For Associated Alcohols & Breweries Limited
 Sd/-
 Abhinav Mathur
 Company Secretary & Compliance Officer
 Date: 01.06.2026
 Place: Indore

TITAGARH RAIL SYSTEMS LIMITED
 CIN: L27320WB1997PLC084819
 Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
 Tel: (033) 4019 0800; Fax: (033) 4019 0823
 E-mail ID: investors@titagarh.in; Website: www.titagarh.in
IMPORTANT INFORMATION FOR SHAREHOLDERS
1. Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.
 The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.
 The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in. Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.
Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
2. SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
 Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)/2026-MIRSD-PODI/3750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended due to deficiency in the documents/process/ or others.
 All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat mode i.e. the shares will be issued only in dematerialized form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).
 Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplccorporate.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001
3. 100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026
 Campaigns-Education and Protection from Fund Authority (IEPFA) has initiated the Second 100 Days Campaign-"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.
 In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in
4. UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE
 The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.

 For Titagarh Rail Systems Limited
 Sd/-
 Aditya Purohit
 Company Secretary & Compliance Officer
 Place : Kolkata
 Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF
MIDLAND POLYMERS LIMITED
 ("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
 Registered Office: Plot.No.8-2-603/23/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No.10, Hyderabad, Telangana, 500034;
 Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
 This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amana Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily - (Telangana edition) on 07th April, 2026.
1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
3. There has been no competitive bid to this Offer.
4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
**5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
 Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Open Offer as per the procedure along with other details.**
6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)/2026-CFD-RAC-DCR2/1/1712/2026 dated May 15, 2026 which has been incorporated in the LOF.
7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer identified date*	07.05.2026	Thursday	15.05.2026	Friday
Date by which letter of offer be dispatched to the shareholders	11.05.2026	Monday	19.05.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	18.05.2026	Monday	26.05.2026	Tuesday
Last date for revising the Offer Price	21.05.2026	Thursday	01.06.2026	Monday
Comments from Committee of Independent Directors of Target Company	21.05.2026	Thursday	01.06.2026	Monday
Advertisement of Schedule of activities for open offer, status of statutory and other approvals in newspapers and sending to SEBI, Stock Exchange and Target Company	22.05.2026	Friday	02.06.2026	Tuesday
Date of Opening of the Offer	25.05.2026	Monday	03.06.2026	Wednesday
Date of Closure of the Offer	08.06.2026	Monday	16.06.2026	Tuesday
Post Offer Advertisement	15.06.2026	Monday	23.06.2026	Tuesday
Payment of consideration for the acquired shares	22.06.2026	Monday	01.07.2026	Wednesday
Final report from Merchant Banker	30.06.2026	Tuesday	08.07.2026	Wednesday

*Identified Date is only for the purpose of determining the names of the shareholders as on such date to whom the Letter of Offer would be sent. All owners (registered or unregistered) of equity shares of the Target Company (except the Acquirers, Promoter, Selling Company) are eligible to participate in the Offer any time before the closure of the Offer.
 Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.
ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS

NAVIGANT CORPORATE ADVISORS LIMITED
 804, Meadows, Sahar Plaza Complex, J B Nagar, Andheri Kuria Road, Andheri East, Mumbai - 400059.
 Tel No. +91 22 4120 4837 / 4973 5078
 Email id: navigant@navigantcorp.com
 Website: www.navigantcorp.com
 SEBI Registration No: IM000012243
 Contact person: Mr. Sarthak Vijiani
 Place: Mumbai
 Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V

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Binod Kumar, MD & CEO, Indian Bank

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Sandeep Bakhshi, CEO, ICICI Bank

Corporate Partner: TAPMI, Associate Partners: RUNWAL, NYATI, Knowledge Partner: EY

SINGER INDIA LIMITED
 ORIGINAL SINCE 1951
 CIN: L52109DL1977PLC025405
 Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
 Email ID: secretarial@singerindia.com, mail@singerindia.com
 Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
 Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
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 For Singer India Limited Sd/-
 Rupinder Kaur
 Company Secretary and Compliance Officer

ASSOCIATED ALCOHOLS & BREWERIES LIMITED
 CIN: L15520MP1989PLC049380
 Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aabl.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE-MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES
 In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPOD/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process or otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardehshipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.
 Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.
 The Company's website, https://associatedalcohols.com/special-window-for-re-ldgment-of-transfer-deed-for-physical-shares/ has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
 For Associated Alcohols & Breweries Limited Sd/-
 Abhinav Mathur
 Company Secretary & Compliance Officer
 Date: 01.06.2026
 Place: Indore

TITAGARH RAIL SYSTEMS LIMITED
 CIN: L27320WB1997PLC084819
 Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
 Tel: (033) 4019 0800; Fax: (033) 4019 0823
 E-mail ID: investors@titagarh.in; Website: www.titagarh.in
IMPORTANT INFORMATION FOR SHAREHOLDERS
 1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**
 The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.
 The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in under investor > Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.
Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
 2. **SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES**
 Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended due to deficiency in the documents/process/ or others.
 All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat-mode i.e. the shares will be issued only in dematerialised form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).
 Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplcorporat.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001
 3. **100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026**
 Investors Education and Protection Fund Authority (IEPFA) has initiated the Second 100 Days Campaign-"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.
 In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in
 4. **UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE**
 The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.

 For Titagarh Rail Systems Limited Sd/-
 Aditya Purohit
 Company Secretary & Compliance Officer
 Place : Kolkata
 Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF MIDLAND POLYMERS LIMITED
 ("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
 Registered Office: Plot.No.8-2-603/23/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
 Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
 This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily -- (Telangana edition) on 07th April, 2026.
 1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
 2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
 3. There has been no competitive bid to this Offer.
 4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
 5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
 Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Offer as per the procedure along with other details.
 6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/11172/2026 dated May 15, 2026 which have been incorporated in the LOF.
 7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer	07.05.2026	Thursday	15.05.2026	Friday
Identified date*	11.05.2026	Monday	19.05.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	18.05.2026	Monday	26.05.2026	Tuesday
Last date for revising the Offer Price	21.05.2026	Thursday	01.06.2026	Monday
Comments from Committee of Independent Directors of Target Company	21.05.2026	Thursday	01.06.2026	Monday
Advertisement of Schedule of activities for open offer, status of statutory and other approvals in newspapers and sending to SEBI, Stock Exchange and Target Company	22.05.2026	Friday	02.06.2026	Tuesday
Date of Opening of the Offer	25.05.2026	Monday	03.06.2026	Wednesday
Date of Closure of the Offer	08.06.2026	Monday	16.06.2026	Tuesday
Post Offer Advertisement	15.06.2026	Monday	23.06.2026	Tuesday
Payment of consideration for the acquired shares	22.06.2026	Monday	01.07.2026	Wednesday
Final report from Merchant Banker	30.06.2026	Tuesday	08.07.2026	Wednesday

*Identified Date is only for the purpose of determining the names of the shareholders as on such date to whom the Letter of Offer would be sent. All owners (registered or unregistered) of equity shares of the Target Company (except the Acquirers, Promoter, Selling Company) are eligible to participate in the Offer any time before the closure of the Offer.
 Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.
ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS

NAVIGANT CORPORATE ADVISORS LIMITED
 804, Meadows, Sahar Plaza Complex, J B Nagar, Andheri Kuria Road, Andheri East, Mumbai - 400059.
 Tel No. +91 22 4120 4837 / 4973 5078
 Email id: navigant@navigantcorp.com
 Website: www.navigantcorp.com
 SEBI Registration No: INM000012243
 Contact person: Mr. Sarthak Vijlani
 Place: Mumbai
 Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V

FOR INDIAN BANK, FY25 was more than just another year of steady growth—it was a watershed moment in the lender's 118-year history.

The Chennai-headquartered public sector bank crossed several milestones that underscored both the strength of its franchise and the success of its post-merger transformation. Net profit surged 35% year-on-year (y-o-y) to breach the ₹10,000-crore mark for the first time, while global business crossed ₹13 lakh crore, just three years after surpassing the ₹10-lakh-crore milestone.

These achievements came amid a challenging operating environment for banks. Tight liquidity conditions, driven by global uncertainties, a pause in US rate cuts and tariff-related concerns, triggered foreign portfolio outflows of over ₹1.3 lakh crore and intensified competition for deposits. Despite these headwinds, Indian Bank delivered balanced growth across key parameters.

Deposits rose 7% y-o-y to ₹7.37 lakh crore, while advances grew at a faster pace of 10% to ₹5.88 lakh crore, reflecting healthy credit demand and prudent balance-sheet management. More importantly, the bank combined growth with a sharp improvement in asset quality,



an area that has increasingly become a differentiator among public sector lenders.

Gross non-performing assets declined to 3.09%, while net NPAs fell to a historic low of just 0.19%, among the best in the industry. The improvement reflected stronger underwriting standards, effective recovery efforts and a sustained focus on risk management.

It was this combination of profitability, growth and asset-quality improvement that made Indian Bank the unanimous choice of the jury for the FE Best Banks Awards 2024–25 in the Public Sector Bank category.

Managing Director Binod Kumar attributes the performance to the bank's ability to consistently outperform its own targets. "Even though we had guided for deposit growth

of 8-10% and credit growth of 10-12%, we have been growing ahead of that trajectory," he says. "Looking ahead, we are targeting a CAGR of 12-13% over the next three years."

A key pillar of the bank's strategy is its growing focus on the retail, agriculture and MSME (RAM) segments, which now account for nearly two-thirds of its loan book. Besides offering diversification benefits, the segment also provides stronger yields than large corporate lending. The approach has helped lift the yield on advances to 8.75%, while operating profit climbed to ₹18,998 crore in FY25.

To sustain profitability, Indian Bank is pursuing a three-pronged strategy: strengthening its CASA franchise to reduce funding costs, improving recoveries to lower credit costs and expanding fee-based income through digital transaction banking. The bank has also broadened its funding sources through new deposit products, salary account acquisition initiatives and digital payment solutions such as QR codes and POS terminals. During FY25, it raised ₹10,000 crore through long-term infrastructure bonds, enhancing balance-sheet flexibility.

The momentum has continued into FY26. Indian Bank reported another record net profit of ₹12,156 crore, while total business moved closer to the ₹15-lakh-crore mark. The numbers reinforce the bank's emergence as one of the strongest and most consistently improving public sector lenders in the country—one that has successfully combined scale, profitability and prudence in equal measure.

MANAGING DIRECTOR BINOD KUMAR ATTRIBUTES THE PERFORMANCE TO THE BANK'S ABILITY TO CONSISTENTLY OUTPERFORM ITS OWN TARGETS



Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

FE BUREAU

THERE IS A PHRASE that Sandeep Batra, executive director of ICICI Bank, uses to describe what technology has done for lending: "What was once opaque has now become bankable." It is a deceptively simple line, but it captures something important about how India's second-largest private sector bank has quietly repositioned itself.

ICICI Bank's approach over the past several years has been built on an unusual combination: grow fast, but don't get sloppy. Push into new markets, but underwrite carefully. Embrace technology, but don't chase every shiny new thing. That balance—aggression tempered by conservatism—has allowed the bank to scale rapidly while building competitive advantages that are harder to replicate than a rate cut or a marketing campaign.

The clearest expression of this strategy is its growing focus on business banking. MSMEs are the backbone of the Indian economy—contributing over a third of GDP and nearly half of the country's

exports—yet they receive only 12-13% of formal credit. That gap has long existed because lending to smaller businesses was considered too risky, too opaque, too difficult to assess. ICICI Bank has used GST data analytics and deeper credit bureau insights to change that calculus, opening up a segment that was previously off-limits for much of the formal banking system. Its digital platform InstaBIZ has further accelerated this push, giving businesses faster, more seamless access to banking services.

What distinguishes the bank's approach here isn't just the technology—it's the philosophy behind it. Rather than selling individual products to MSME customers, ICICI Bank aims to serve their entire financial life. The result is stronger relationships, better cross-selling opportunities and fee income that add resilience to the overall business model.

Business banking carries higher risk than lending to large corporates, and ICICI Bank is clear-eyed about that. But it also offers better yields and richer fee income—provided the underwriting is

right. The bank has maintained a conservative credit culture throughout, prioritising a borrower's actual repayment capacity over headline credit ratings. Its 7,000-plus branches are not just a distribution network; they provide on-the-ground intelligence about local borrowers that no algorithm fully replicates.

Corporate banking, meanwhile, has settled into a steadier gear. With system liquidity abundant and capital markets buoyant, large companies have had cheaper funding options available, moderating loan growth in this segment. But ICICI Bank has held its relationships firmly through transaction banking, foreign exchange services, working capital financing and cash management—businesses that generate reliable fee income and anchor the portfolio even when headline loan growth softens.

In retail, mortgages remain the anchor, accounting for nearly 30% of the loan book. Home loans are lower-margin but also lower-risk, providing stability. The bank is carefully expanding into auto loans, credit cards and personal loans, but with the same discipline it applies elsewhere.

With MD and CEO Sandeep Bakhshi receiving a two-year extension from October 2026, the bank heads into its next phase with leadership continuity intact—no small thing for an institution that has spent years carefully building its strategic direction.

THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakhshi, CEO, ICICI Bank

Corporate Partner: TAPMI, Associate Partners: RUNWAL, NYATI, Knowledge Partner: EY

SINGER INDIA LIMITED
 ORIGINAL SINCE 1951
 CIN: L52109DL1977PLC025405
 Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
 Email ID: secretarial@singerindia.com, mail@singerindia.com
 Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
 Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)2026-MIRSD-POD/1/3750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
 Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
 The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.
 For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com
 For Singer India Limited Sd/- Rupinder Kaur Company Secretary and Compliance Officer

ASSOCIATED ALCOHOLS & BREWERIES LIMITED
 CIN: L15520MP1989PLC049380
 Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aabl.in
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 For Associated Alcohols & Breweries Limited Sd/- Abhinav Mathur Company Secretary & Compliance Officer
 Date: 01.06.2026 Place: Indore

TITAGARH RAIL SYSTEMS LIMITED
 CIN: L27320WB1997PLC084819
 Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
 Tel: (033) 4019 0800; Fax: (033) 4019 0823
 E-mail ID: investors@titagarh.in; Website: www.titagarh.in
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 For Titagarh Rail Systems Limited Sd/- Aditya Purohit Company Secretary & Compliance Officer
 Place : Kolkata Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF MIDLAND POLYMERS LIMITED
 ("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
 Registered Office: Plot.No.8-2-603/2/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
 Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
 This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily -- (Telangana edition) on 07th April, 2026.
1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
3. There has been no competitive bid to this Offer.
4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
 Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Open Offer as per the procedure along with other details.
6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/11/1712/2026 dated May 15, 2026 which have been incorporated in the LOF.
7. Any other material changes from the date of PA: Nil
Schedule of Activities:

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Receipt of comments from SEBI on draft letter of offer	07.05.2026	Thursday	15.05.2026	Friday
Identified date*	11.05.2026	Monday	19.05.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	18.05.2026	Monday	26.05.2026	Tuesday
Last date for revising the Offer Price	21.05.2026	Thursday	01.06.2026	Monday
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Date of Closure of the Offer	08.06.2026	Monday	16.06.2026	Tuesday
Post Offer Advertisement	15.06.2026	Monday	23.06.2026	Tuesday
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 Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.
ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS
NAVIGANT CORPORATE ADVISORS LIMITED
 804, Meadows, Sahar Plaza Complex, J B Nagar, Andheri Kurla Road, Andheri East, Mumbai - 400059.
 Tel No. +91 22 4120 4837 / 4973 5078
 Email id: navigant@navigantcorp.com
 Website: www.navigantcorp.com
 SEBI Registration No: INM000012243
 Contact person: Mr. Sarthak Vijlani
 Place: Mumbai Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V

FOR INDIAN BANK, FY25 was more than just another year of steady growth—it was a watershed moment in the lender's 118-year history.

The Chennai-headquartered public sector bank crossed several milestones that underscored both the strength of its franchise and the success of its post-merger transformation. Net profit surged 35% year-on-year (y-o-y) to breach the ₹10,000-crore mark for the first time, while global business crossed ₹13 lakh crore, just three years after surpassing the ₹10-lakh-crore milestone.

These achievements came amid a challenging operating environment for banks. Tight liquidity conditions, driven by global uncertainties, a pause in US rate cuts and tariff-related concerns, triggered foreign portfolio outflows of over ₹1.3 lakh crore and intensified competition for deposits. Despite these headwinds, Indian Bank delivered balanced growth across key parameters.

Deposits rose 7% y-o-y to ₹7.37 lakh crore, while advances grew at a faster pace of 10% to ₹5.88 lakh crore, reflecting healthy credit demand and prudent balance-sheet management. More importantly, the bank combined growth with a sharp improvement in asset quality,



an area that has increasingly become a differentiator among public sector lenders.

Gross non-performing assets declined to 3.09%, while net NPAs fell to a historic low of just 0.19%, among the best in the industry. The improvement reflected stronger underwriting standards, effective recovery efforts and a sustained focus on risk management.

It was this combination of profitability, growth and asset-quality improvement that made Indian Bank the unanimous choice of the jury for the FE Best Banks Awards 2024–25 in the Public Sector Bank category.

Managing Director Binod Kumar attributes the performance to the bank's ability to consistently outperform its own targets. "Even though we had guided for deposit growth

of 8-10% and credit growth of 10-12%, we have been growing ahead of that trajectory," he says. "Looking ahead, we are targeting a CAGR of 12-13% over the next three years."

A key pillar of the bank's strategy is its growing focus on the retail, agriculture and MSME (RAM) segments, which now account for nearly two-thirds of its loan book. Besides offering diversification benefits, the segment also provides stronger yields than large corporate lending. The approach has helped lift the yield on advances to 8.75%, while operating profit climbed to ₹18,998 crore in FY25.

To sustain profitability, Indian Bank is pursuing a three-pronged strategy: strengthening its CASA franchise to reduce funding costs, improving recoveries to lower credit costs and expanding fee-based income through digital transaction banking. The bank has also broadened its funding sources through new deposit products, salary account acquisition initiatives and digital payment solutions such as QR codes and POS terminals. During FY25, it raised ₹10,000 crore through long-term infrastructure bonds, enhancing balance-sheet flexibility.

The momentum has continued into FY26. Indian Bank reported another record net profit of ₹12,156 crore, while total business moved closer to the ₹15-lakh-crore mark. The numbers reinforce the bank's emergence as one of the strongest and most consistently improving public sector lenders in the country—one that has successfully combined scale, profitability and prudence in equal measure.

MANAGING DIRECTOR BINOD KUMAR ATTRIBUTES THE PERFORMANCE TO THE BANK'S ABILITY TO CONSISTENTLY OUTPERFORM ITS OWN TARGETS



Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

FE BUREAU

THERE IS A PHRASE that Sandeep Batra, executive director of ICICI Bank, uses to describe what technology has done for lending: "What was once opaque has now become bankable." It is a deceptively simple line, but it captures something important about how India's second-largest private sector bank has quietly repositioned itself.

ICICI Bank's approach over the past several years has been built on an unusual combination: grow fast, but don't get sloppy. Push into new markets, but underwrite carefully. Embrace technology, but don't chase every shiny new thing. That balance—aggression tempered by conservatism—has allowed the bank to scale rapidly while building competitive advantages that are harder to replicate than a rate cut or a marketing campaign.

The clearest expression of this strategy is its growing focus on business banking. MSMEs are the backbone of the Indian economy—contributing over a third of GDP and nearly half of the country's

exports—yet they receive only 12-13% of formal credit. That gap has long existed because lending to smaller businesses was considered too risky, too opaque, too difficult to assess. ICICI Bank has used GST data analytics and deeper credit bureau insights to change that calculus, opening up a segment that was previously off-limits for much of the formal banking system. Its digital platform InstaBiz has further accelerated this push, giving businesses faster, more seamless access to banking services.

What distinguishes the bank's approach here isn't just the technology—it's the philosophy behind it. Rather than selling individual products to MSME customers, ICICI Bank aims to serve their entire financial life. The result is stronger relationships, better cross-selling opportunities and fee income that add resilience to the overall business model.

Business banking carries higher risk than lending to large corporates, and ICICI Bank is clear-eyed about that. But it also offers better yields and richer fee income—provided the underwriting is

right. The bank has maintained a conservative credit culture throughout, prioritising a borrower's actual repayment capacity over headline credit ratings. Its 7,000-plus branches are not just a distribution network; they provide on-the-ground intelligence about local borrowers that no algorithm fully replicates.

Corporate banking, meanwhile, has settled into a steadier gear. With system liquidity abundant and capital markets buoyant, large companies have had cheaper funding options available, moderating loan growth in this segment. But ICICI Bank has held its relationships firmly through transaction banking, foreign exchange services, working capital financing and cash management—businesses that generate reliable fee income and anchor the portfolio even when headline loan growth softens.

In retail, mortgages remain the anchor, accounting for nearly 30% of the loan book. Home loans are lower-margin but also lower-risk, providing stability. The bank is carefully expanding into auto loans, credit cards and personal loans, but with the same discipline it applies elsewhere.

With MD and CEO Sandeep Bakhshi receiving a two-year extension from October 2026, the bank heads into its next phase with leadership continuity intact—no small thing for an institution that has spent years carefully building its strategic direction.

THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakhshi, CEO, ICICI Bank

Corporate Partner: TAPMI, Associate Partners: RUNWAL, NYATI, Knowledge Partner: EY

SINGER INDIA LIMITED
 ORIGINAL SINCE 1851
 CIN: L52109DL1977PLC025405
 Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
 Email ID: secretarial@singerindia.com, mail@singerindia.com
 Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
 Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
 Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
 The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.
 For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com
 For Singer India Limited Sd/- Rupinder Kaur Company Secretary and Compliance Officer

ASSOCIATED ALCOHOLS & BREWERIES LIMITED
 CIN: L15520MP1989PLC049380
 Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aabl.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE-MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES
 In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPOD/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process or otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardehshipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.
 Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.
 The Company's website, https://associatedalcohols.com/special-window-for-re-ldgment-of-transfer-deed-for-physical-shares/ has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
 For Associated Alcohols & Breweries Limited Sd/- Abhinav Mathur Company Secretary & Compliance Officer
 Date: 01.06.2026 Place: Indore

TITAGARH RAIL SYSTEMS LIMITED
 CIN: L27320WB1997PLC084819
 Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
 Tel: (033) 4019 0800; Fax: (033) 4019 0823
 E-mail ID: investors@titagarh.in; Website: www.titagarh.in
IMPORTANT INFORMATION FOR SHAREHOLDERS
 1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**
 The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.
 The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in under investor > Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.
Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
 2. **SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES**
 Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended due to deficiency in the documents/process/ or others.
 All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat-mode i.e. the shares will be issued only in dematerialised form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).
 Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplcorporat.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001
 3. **100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026**
 Investors Education and Protection Fund Authority (IEPFA) has initiated the Second 100 Days Campaign-"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.
 In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in
 4. **UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE**
 The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.
 For Titagarh Rail Systems Limited Sd/- Aditya Purohit Company Secretary & Compliance Officer
 Place : Kolkata Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF MIDLAND POLYMERS LIMITED
 ("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
 Registered Office: Plot.No.8-2-603/2/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
 Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
 This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily -- (Telangana edition) on 07th April, 2026.
 1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
 2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
 3. There has been no competitive bid to this Offer.
 4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
 5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
 Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Open Offer as per the procedure along with other details.
 6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/11/172/2026 dated May 15, 2026 which have been incorporated in the LOF.
 7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer	07.05.2026	Thursday	15.05.2026	Friday
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ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS
NAVIGANT CORPORATE ADVISORS LIMITED
 804, Meadows, Sahar Plaza Complex, J B Nagar, Andheri Kuria Road, Andheri East, Mumbai - 400059.
 Tel No. +91 22 4120 4837 / 4973 5078
 Email id: navigant@navigantcorp.com
 Website: www.navigantcorp.com
 SEBI Registration No: INM000012243
 Contact person: Mr. Sarthak Vijlani
 Place: Mumbai Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

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IRB
INDIA'S RAILWAYS
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Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

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Sandeep Bakhshi, CEO, ICICI Bank



SINGER
ORIGINAL SINCE 1851.
SINGER INDIA LIMITED
CIN: L52109DL1977PLC025405
Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2/3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
Email ID: secretarial@singerindia.com, mail@singerindia.com
Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES

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Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.

The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.

For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com

For Singer India Limited
Sd/-
Rupinder Kaur
Company Secretary and Compliance Officer

ASSOCIATED
ASSOCIATED ALCOHOLS & BREWERIES LIMITED
CIN: L15520MP1989PLC049380
Corporate/Regd. Office: 4th Floor, BPK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aabl.in

NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES

In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPOD/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)2026-MIRSD-POD/1/3750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process or otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardeshipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.

Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.

The Company's website, https://associatedalcohols.com/special-window-for-re-ldgment-of-transfer-deed-for-physical-shares/ has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.

For Associated Alcohols & Breweries Limited
Sd/-
Abhinav Mathur
Company Secretary & Compliance Officer

Date: 01.06.2026
Place: Indore

TITAGARH
RAIL SYSTEMS LIMITED
TITAGARH RAIL SYSTEMS LIMITED
CIN: L27320WB1997PLC084819
Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
Tel: (033) 4019 0800; Fax: (033) 4019 0823
E-mail ID: investors@titagarh.in; Website: www.titagarh.in

IMPORTANT INFORMATION FOR SHAREHOLDERS

1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**

The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.

The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in under investor > Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.

Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

2. **SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES**

Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)2026-MIRSD-POD/1/3750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended due to deficiency in the documents/process or/ others.

All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat mode i.e. the shares will be issued only in dematerialised form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).

Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplcorporate.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001

3. **100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026**

Investors Education and Protection Fund Authority (IEPFA) has initiated the Second 100 Days Campaign-"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.

In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in

4. **UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE**

The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.

For Titagarh Rail Systems Limited
Sd/-
Aditya Purohit
Company Secretary & Compliance Officer

Place : Kolkata
Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF
MIDLAND POLYMERS LIMITED
("MPL"/"TARGET COMPANY"/"TC") (Corporate Identification No. L62013TS1992PLC178971)
Registered Office: Plot.No.8-2-603/23/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No.10, Hyderabad, Telangana, 500034;
Phone No.: +91-8125730447; Email ID: midland.polymers@gmail.com; Website: www.midlandpolymers.com

This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudira (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions), Jansatta - Hindi Daily (all editions); Pratakhal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily - (Telangana edition) on 07th April, 2026.

- The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
- Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
- There has been no competitive bid to this Offer.
- The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
- Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Open Offer as per the procedure along with other details.
- In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/1/1712/2026 dated May 15, 2026 which have been incorporated in the LOF.
- Any other material changes from the date of PA: Nil

Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer	07.05.2026	Thursday	15.05.2026	Friday
Identified date*	11.05.2026	Monday	19.05.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	18.05.2026	Monday	26.05.2026	Tuesday
Last date for revising the Offer Price	21.05.2026	Thursday	01.06.2026	Monday
Comments from Committee of Independent Directors of Target Company	21.05.2026	Thursday	01.06.2026	Monday
Advertisement of Schedule of activities for open offer, status of statutory and other approvals in newspapers and sending to SEBI, Stock Exchange and Target Company	22.05.2026	Friday	02.06.2026	Tuesday
Date of Opening of the Offer	25.05.2026	Monday	03.06.2026	Wednesday
Date of Closure of the Offer	08.06.2026	Monday	16.06.2026	Tuesday
Post Offer Advertisement	15.06.2026	Monday	23.06.2026	Tuesday
Payment of consideration for the acquired shares	22.06.2026	Monday	01.07.2026	Wednesday
Final report from Merchant Banker	30.06.2026	Tuesday	08.07.2026	Wednesday

*Identified Date is only for the purpose of determining the names of the shareholders as on such date to whom the Letter of Offer would be sent. All owners (registered or unregistered) of equity shares of the Target Company (except the Acquirers, Promoter, Selling Company) are eligible to participate in the Offer any time before the closure of the Offer.

Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.

ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS

NAVIGANT CORPORATE ADVISORS LIMITED
804, Meadows, Sahar Plaza Complex, J.B Nagar, Andheri Kurla Road, Andheri East, Mumbai - 400059.
Tel No. +91 22 4120 4837 / 4973 5078
Email ID: navigant@navigantcorp.com
Website: www.navigantcorp.com
SEBI Registration No: INM000012243
Contact person: Mr. Sarthak Vijlani

Place: Mumbai
Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V

FOR INDIAN BANK, FY25 was more than just another year of steady growth—it was a watershed moment in the lender's 118-year history.

The Chennai-headquartered public sector bank crossed several milestones that underscored both the strength of its franchise and the success of its post-merger transformation. Net profit surged 35% year-on-year (y-o-y) to breach the ₹10,000-crore mark for the first time, while global business crossed ₹13 lakh crore, just three years after surpassing the ₹10-lakh-crore milestone.

These achievements came amid a challenging operating environment for banks. Tight liquidity conditions, driven by global uncertainties, a pause in US rate cuts and tariff-related concerns, triggered foreign portfolio outflows of over ₹1.3 lakh crore and intensified competition for deposits. Despite these headwinds, Indian Bank delivered balanced growth across key parameters.

Deposits rose 7% y-o-y to ₹7.37 lakh crore, while advances grew at a faster pace of 10% to ₹5.88 lakh crore, reflecting healthy credit demand and prudent balance-sheet management. More importantly, the bank combined growth with a sharp improvement in asset quality,

an area that has increasingly become a differentiator among public sector lenders. Gross non-performing assets declined to 3.09%, while net NPAs fell to a historic low of just 0.19%, among the best in the industry. The improvement reflected stronger underwriting standards, effective recovery efforts and a sustained focus on risk management.

It was this combination of profitability, growth and asset-quality improvement that made Indian Bank the unanimous choice of the jury for the FE Best Banks Awards 2024–25 in the Public Sector Bank category.

Managing Director Binod Kumar attributes the performance to the bank's ability to consistently outperform its own targets. "Even though we had guided for deposit growth

of 8-10% and credit growth of 10-12%, we have been growing ahead of that trajectory," he says. "Looking ahead, we are targeting a CAGR of 12-13% over the next three years."

A key pillar of the bank's strategy is its growing focus on the retail, agriculture and MSME (RAM) segments, which now account for nearly two-thirds of its loan book. Besides offering diversification benefits, the segment also provides stronger yields than large corporate lending. The approach has helped lift the yield on advances to 8.75%, while operating profit climbed to ₹18,998 crore in FY25.

To sustain profitability, Indian Bank is pursuing a three-pronged strategy: strengthening its CASA franchise to reduce funding costs, improving recoveries to lower credit costs and expanding fee-based income through digital transaction banking. The bank has also broadened its funding sources through new deposit products, salary account acquisition initiatives and digital payment solutions such as QR codes and POS terminals. During FY25, it raised ₹10,000 crore through long-term infrastructure bonds, enhancing balance-sheet flexibility.

The momentum has continued into FY26. Indian Bank reported another record net profit of ₹12,156 crore, while total business moved closer to the ₹15-lakh-crore mark. The numbers reinforce the bank's emergence as one of the strongest and most consistently improving public sector lenders in the country—one that has successfully combined scale, profitability and prudence in equal measure.

MANAGING DIRECTOR BINOD KUMAR ATTRIBUTES THE PERFORMANCE TO THE BANK'S ABILITY TO CONSISTENTLY OUTPERFORM ITS OWN TARGETS



Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

FE BUREAU

THERE IS A PHRASE that Sandeep Batra, executive director of ICICI Bank, uses to describe what technology has done for lending: "What was once opaque has now become bankable." It is a deceptively simple line, but it captures something important about how India's second-largest private sector bank has quietly repositioned itself.

ICICI Bank's approach over the past several years has been built on an unusual combination: grow fast, but don't get sloppy. Push into new markets, but underwrite carefully. Embrace technology, but don't chase every shiny new thing. That balance—aggression tempered by conservatism—has allowed the bank to scale rapidly while building competitive advantages that are harder to replicate than a rate cut or a marketing campaign.

The clearest expression of this strategy is its growing focus on business banking. MSMEs are the backbone of the Indian economy—contributing over a third of GDP and nearly half of the country's

right. The bank has maintained a conservative credit culture throughout, prioritising a borrower's actual repayment capacity over headline credit ratings. Its 7,000-plus branches are not just a distribution network; they provide on-the-ground intelligence about local borrowers that no algorithm fully replicates.

Corporate banking, meanwhile, has settled into a steadier gear. With system liquidity abundant and capital markets buoyant, large companies have had cheaper funding options available, moderating loan growth in this segment. But ICICI Bank has held its relationships firmly through transaction banking, foreign exchange services, working capital financing and cash management—businesses that generate reliable fee income and anchor the portfolio even when headline loan growth softens.

In retail, mortgages remain the anchor, accounting for nearly 30% of the loan book. Home loans are lower-margin but also lower-risk, providing stability. The bank is carefully expanding into auto loans, credit cards and personal loans, but with the same discipline it applies elsewhere.

With MD and CEO Sandeep Bakhshi receiving a two-year extension from October 2026, the bank heads into its next phase with leadership continuity intact—no small thing for an institution that has spent years carefully building its strategic direction.

THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakhshi, CEO, ICICI Bank

Corporate Partner: TAPMI, Associate Partners: RUNWAL, NYATI, Knowledge Partner: EY

SINGER INDIA LIMITED
 ORIGINAL SINCE 1851
 CIN: L52109DL1977PLC025405
 Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
 Email ID: secretarial@singerindia.com, mail@singerindia.com
 Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
 Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)/2026-MIRSD-POD/1/3750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
 Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
 The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.
 For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com
 For Singer India Limited Sd/- Rupinder Kaur Company Secretary and Compliance Officer

ASSOCIATED ALCOHOLS & BREWERIES LIMITED
 CIN: L15520MP1989PLC049380
 Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aabl.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE-MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES
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 The Company's website, https://associatedalcohols.com/special-window-for-re-ldgment-of-transfer-deed-for-physical-shares/ has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
 For Associated Alcohols & Breweries Limited Sd/- Abhinav Mathur Company Secretary & Compliance Officer
 Date: 01.06.2026 Place: Indore

TITAGARH RAIL SYSTEMS LIMITED
 CIN: L27320WB1997PLC084819
 Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
 Tel: (033) 4019 0800; Fax: (033) 4019 0823
 E-mail ID: investors@titagarh.in; Website: www.titagarh.in
IMPORTANT INFORMATION FOR SHAREHOLDERS
 1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**
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 Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplcorporat.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001
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 For Titagarh Rail Systems Limited Sd/- Aditya Purohit Company Secretary & Compliance Officer
 Place : Kolkata Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF MIDLAND POLYMERS LIMITED
 ("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
 Registered Office: Plot.No.8-2-603/23/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
 Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
 This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily -- (Telangana edition) on 07th April, 2026.
 1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
 2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
 3. There has been no competitive bid to this Offer.
 4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
 5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
 Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Open Offer as per the procedure along with other details.
 6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/11/172/2026 dated May 15, 2026 which have been incorporated in the LOF.
 7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
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Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer	07.05.2026	Thursday	15.05.2026	Friday
Identified date*	11.05.2026	Monday	19.05.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	18.05.2026	Monday	26.05.2026	Tuesday
Last date for revising the Offer Price	21.05.2026	Thursday	01.06.2026	Monday
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 Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.
ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS
NAVIGANT CORPORATE ADVISORS LIMITED
 804, Meadows, Sahar Plaza Complex, JB Nagar, Andheri Kuria Road, Andheri East, Mumbai - 400059.
 Tel No. +91 22 4120 4837 / 4973 5078
 Email id: navigant@navigantcorp.com
 Website: www.navigantcorp.com
 SEBI Registration No: INM000012243
 Contact person: Mr. Sarthak Vijlani
 Place: Mumbai Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V

FOR INDIAN BANK, FY25 was more than just another year of steady growth—it was a watershed moment in the lender's 118-year history.

The Chennai-headquartered public sector bank crossed several milestones that underscored both the strength of its franchise and the success of its post-merger transformation. Net profit surged 35% year-on-year (y-o-y) to breach the ₹10,000-crore mark for the first time, while global business crossed ₹13 lakh crore, just three years after surpassing the ₹10-lakh-crore milestone.

These achievements came amid a challenging operating environment for banks. Tight liquidity conditions, driven by global uncertainties, a pause in US rate cuts and tariff-related concerns, triggered foreign portfolio outflows of over ₹1.3 lakh crore and intensified competition for deposits. Despite these headwinds, Indian Bank delivered balanced growth across key parameters.

Deposits rose 7% y-o-y to ₹7.37 lakh crore, while advances grew at a faster pace of 10% to ₹5.88 lakh crore, reflecting healthy credit demand and prudent balance-sheet management. More importantly, the bank combined growth with a sharp improvement in asset quality,



an area that has increasingly become a differentiator among public sector lenders.

Gross non-performing assets declined to 3.09%, while net NPAs fell to a historic low of just 0.19%, among the best in the industry. The improvement reflected stronger underwriting standards, effective recovery efforts and a sustained focus on risk management.

It was this combination of profitability, growth and asset-quality improvement that made Indian Bank the unanimous choice of the jury for the FE Best Banks Awards 2024-25 in the Public Sector Bank category.

Managing Director Binod Kumar attributes the performance to the bank's ability to consistently outperform its own targets. "Even though we had guided for deposit growth

of 8-10% and credit growth of 10-12%, we have been growing ahead of that trajectory," he says. "Looking ahead, we are targeting a CAGR of 12-13% over the next three years."

A key pillar of the bank's strategy is its growing focus on the retail, agriculture and MSME (RAM) segments, which now account for nearly two-thirds of its loan book. Besides offering diversification benefits, the segment also provides stronger yields than large corporate lending. The approach has helped lift the yield on advances to 8.75%, while operating profit climbed to ₹18,998 crore in FY25.

To sustain profitability, Indian Bank is pursuing a three-pronged strategy: strengthening its CASA franchise to reduce funding costs, improving recoveries to lower credit costs and expanding fee-based income through digital transaction banking. The bank has also broadened its funding sources through new deposit products, salary account acquisition initiatives and digital payment solutions such as QR codes and POS terminals. During FY25, it raised ₹10,000 crore through long-term infrastructure bonds, enhancing balance-sheet flexibility.

The momentum has continued into FY26. Indian Bank reported another record net profit of ₹12,156 crore, while total business moved closer to the ₹15-lakh-crore mark. The numbers reinforce the bank's emergence as one of the strongest and most consistently improving public sector lenders in the country—one that has successfully combined scale, profitability and prudence in equal measure.

MANAGING DIRECTOR BINOD KUMAR ATTRIBUTES THE PERFORMANCE TO THE BANK'S ABILITY TO CONSISTENTLY OUTPERFORM ITS OWN TARGETS



Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

FE BUREAU

THERE IS A PHRASE that Sandeep Batra, executive director of ICICI Bank, uses to describe what technology has done for lending: "What was once opaque has now become bankable." It is a deceptively simple line, but it captures something important about how India's second-largest private sector bank has quietly repositioned itself.

ICICI Bank's approach over the past several years has been built on an unusual combination: grow fast, but don't get sloppy. Push into new markets, but underwrite carefully. Embrace technology, but don't chase every shiny new thing. That balance—aggression tempered by conservatism—has allowed the bank to scale rapidly while building competitive advantages that are harder to replicate than a rate cut or a marketing campaign.

The clearest expression of this strategy is its growing focus on business banking. MSMEs are the backbone of the Indian economy—contributing over a third of GDP and nearly half of the country's

exports—yet they receive only 12-13% of formal credit. That gap has long existed because lending to smaller businesses was considered too risky, too opaque, too difficult to assess. ICICI Bank has used GST data analytics and deeper credit bureau insights to change that calculus, opening up a segment that was previously off-limits for much of the formal banking system. Its digital platform InstaBIZ has further accelerated this push, giving businesses faster, more seamless access to banking services.

What distinguishes the bank's approach here isn't just the technology—it's the philosophy behind it. Rather than selling individual products to MSME customers, ICICI Bank aims to serve their entire financial life. The result is stronger relationships, better cross-selling opportunities and fee income that add resilience to the overall business model.

Business banking carries higher risk than lending to large corporates, and ICICI Bank is clear-eyed about that. But it also offers better yields and richer fee income—provided the underwriting is

right. The bank has maintained a conservative credit culture throughout, prioritising a borrower's actual repayment capacity over headline credit ratings. Its 7,000-plus branches are not just a distribution network; they provide on-the-ground intelligence about local borrowers that no algorithm fully replicates.

Corporate banking, meanwhile, has settled into a steadier gear. With system liquidity abundant and capital markets buoyant, large companies have had cheaper funding options available, moderating loan growth in this segment. But ICICI Bank has held its relationships firmly through transaction banking, foreign exchange services, working capital financing and cash management—businesses that generate reliable fee income and anchor the portfolio even when headline loan growth softens.

In retail, mortgages remain the anchor, accounting for nearly 30% of the loan book. Home loans are lower-margin but also lower-risk, providing stability. The bank is carefully expanding into auto loans, credit cards and personal loans, but with the same discipline it applies elsewhere.

With MD and CEO Sandeep Bakhshi receiving a two-year extension from October 2026, the bank heads into its next phase with leadership continuity intact—no small thing for an institution that has spent years carefully building its strategic direction.

THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakhshi, CEO, ICICI Bank



SINGER
ORIGINAL SINCE 1951.
SINGER INDIA LIMITED
CIN: L52109DL1977PLC025405
Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
Email ID: secretarial@singerindia.com, mail@singerindia.com
Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)/2026-MIRSD-POD/1/3750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.
For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com
For Singer India Limited
Sd/-
Rupinder Kaur
Company Secretary and Compliance Officer


ASSOCIATED
ASSOCIATED ALCOHOLS & BREWERIES LIMITED
CIN: L15520MP1989PLC049380
Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-478040/490, E-mail: info@aalb.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES
In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPOD/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)/2026-MIRSD-POD/1/3750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process/ or otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardeshipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.
Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.
The Company's website, <https://associatedalcohols.com/special-window-for-re-lodgment-of-transfer-deed-for-physical-shares/> has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
For Associated Alcohols & Breweries Limited
Sd/-
Abhinav Mathur
Company Secretary & Compliance Officer
Date: 01.06.2026
Place: Indore

TITAGARH
RAIL SYSTEMS LIMITED
TITAGARH RAIL SYSTEMS LIMITED
CIN: L27320WB1997PLC084919
Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
Tel: (033) 4019 0800; Fax: (033) 4019 0823
E-mail ID: investors@titagarh.in; Website: www.titagarh.in
IMPORTANT INFORMATION FOR SHAREHOLDERS
1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**
The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.
The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in. Under investor > Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.
Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
2. **SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES**
Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)/2026-MIRSD-POD/1/3750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended due to deficiency in the documents/process/ or others.
All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat-mode i.e. the shares will be issued only in dematerialised form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).
Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplccorporate.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001
3. **100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026**
Investors Education and Protection Fund Authority (IEPFA) has initiated the Second 100 Days Campaign-"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.
In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in
4. **UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE**
The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.

For Titagarh Rail Systems Limited
Sd/-
Aditya Purohit
Company Secretary & Compliance Officer
Place : Kolkata
Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF
MIDLAND POLYMERS LIMITED
("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
Registered Office: Plot No. 8-2-603/23/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily - (Telangana edition) on 07th April, 2026.
1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
3. There has been no competitive bid to this Offer.
4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Offer as per the procedure along with other details.
6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/1/1712/2026 dated May 15, 2026 which have been incorporated in the LOF.
7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
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NAVIGANT CORPORATE ADVISORS LIMITED
804, Meadows, Sahar Plaza Complex, JB Nagar, Andheri Kurla Road, Andheri East, Mumbai - 400059.
Tel No. +91 22 4120 4837 / 4973 5078
Email id: navigant@navigantcorp.com
Website: www.navigantcorp.com
SEBI Registration No: INM000012243
Contact person: Mr. Sarthak Vijiani
Place: Mumbai
Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

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Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

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Sandeep Bakhshi, CEO, ICICI Bank

Corporate Partner: TAPMI, Associate Partners: RUNWAL, NYATI, Knowledge Partner: EY

SINGER INDIA LIMITED
 ORIGINAL SINCE 1851
 CIN: L52109DL1977PLC025405
 Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
 Email ID: secretarial@singerindia.com, mail@singerindia.com
 Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
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 Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
 The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.
 For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com
 For Singer India Limited Sd/- Rupinder Kaur Company Secretary and Compliance Officer

ASSOCIATED ALCOHOLS & BREWERIES LIMITED
 CIN: L15520MP1989PLC049380
 Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aabl.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE-MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES
 In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPOD/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process or otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardeishipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.
 Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.
 The Company's website, https://associatedalcohols.com/special-window-for-re-ldgment-of-transfer-deed-for-physical-shares/ has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
 For Associated Alcohols & Breweries Limited Sd/- Abhinav Mathur Company Secretary & Compliance Officer
 Date: 01.06.2026 Place: Indore

TITAGARH RAIL SYSTEMS LIMITED
 CIN: L27320WB1997PLC084819
 Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
 Tel: (033) 4019 0800; Fax: (033) 4019 0823
 E-mail ID: investors@titagarh.in; Website: www.titagarh.in
IMPORTANT INFORMATION FOR SHAREHOLDERS
 1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**
 The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.
 The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in under investor > Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.
Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
 2. **SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES**
 Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended due to deficiency in the documents/process/ or others.
 All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat-mode i.e. the shares will be issued only in dematerialised form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).
 Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplcorporat.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001
 3. **100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026**
 Investors Education and Protection Fund Authority (IEPFA) has initiated the Second 100 Days Campaign-"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.
 In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in
 4. **UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE**
 The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.
 For Titagarh Rail Systems Limited Sd/- Aditya Purohit Company Secretary & Compliance Officer
 Place : Kolkata Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF MIDLAND POLYMERS LIMITED
 ("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
 Registered Office: Plot.No.8-2-603/2/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
 Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
 This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily -- (Telangana edition) on 07th April, 2026.
 1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
 2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
 3. There has been no competitive bid to this Offer.
 4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
 5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
 Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Open Offer as per the procedure along with other details.
 6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/11/172/2026 dated May 15, 2026 which have been incorporated in the LOF.
 7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer	07.05.2026	Thursday	15.05.2026	Friday
Identified date*	11.05.2026	Monday	19.05.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	18.05.2026	Monday	26.05.2026	Tuesday
Last date for revising the Offer Price	21.05.2026	Thursday	01.06.2026	Monday
Comments from Committee of Independent Directors of Target Company	21.05.2026	Thursday	01.06.2026	Monday
Advertisement of Schedule of activities for open offer, status of statutory and other approvals in newspapers and sending to SEBI, Stock Exchange and Target Company	22.05.2026	Friday	02.06.2026	Tuesday
Date of Opening of the Offer	25.05.2026	Monday	03.06.2026	Wednesday
Date of Closure of the Offer	08.06.2026	Monday	16.06.2026	Tuesday
Post Offer Advertisement	15.06.2026	Monday	23.06.2026	Tuesday
Payment of consideration for the acquired shares	22.06.2026	Monday	01.07.2026	Wednesday
Final report from Merchant Banker	30.06.2026	Tuesday	08.07.2026	Wednesday

*Identified Date is only for the purpose of determining the names of the shareholders as on such date to whom the Letter of Offer would be sent. All owners (registered or unregistered) of equity shares of the Target Company (except the Acquirers, Promoter, Selling Company) are eligible to participate in the Offer any time before the closure of the Offer.
 Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.
ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS
NAVIGANT CORPORATE ADVISORS LIMITED
 804, Meadows, Sahar Plaza Complex, JB Nagar, Andheri Kuria Road, Andheri East, Mumbai - 400059.
 Tel No. +91 22 4120 4837 / 4973 5078
 Email id: navigant@navigantcorp.com
 Website: www.navigantcorp.com
 SEBI Registration No: INM000012243
 Contact person: Mr. Sarthak Vijlani
 Place: Mumbai Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V
FOR INDIAN BANK, FY25 was more than just another year of steady growth—it was a watershed moment in the lender's 118-year history.
 The Chennai-headquartered public sector bank crossed several milestones that underscored both the strength of its franchise and the success of its post-merger transformation. Net profit surged 35% year-on-year (y-o-y) to breach the ₹10,000-crore mark for the first time, while global business crossed ₹13 lakh crore, just three years after surpassing the ₹10-lakh-crore milestone.

These achievements came amid a challenging operating environment for banks. Tight liquidity conditions, driven by global uncertainties, a pause in US rate cuts and tariff-related concerns, triggered foreign portfolio outflows of over ₹1.3 lakh crore and intensified competition for deposits. Despite these headwinds, Indian Bank delivered balanced growth across key parameters.

Deposits rose 7% y-o-y to ₹7.37 lakh crore, while advances grew at a faster pace of 10% to ₹5.88 lakh crore, reflecting healthy credit demand and prudent balance-sheet management. More importantly, the bank combined growth with a sharp improvement in asset quality,

an area that has increasingly become a differentiator among public sector lenders. Gross non-performing assets declined to 3.09%, while net NPAs fell to a historic low of just 0.19%, among the best in the industry. The improvement reflected stronger underwriting standards, effective recovery efforts and a sustained focus on risk management.

It was this combination of profitability, growth and asset-quality improvement that made Indian Bank the unanimous choice of the jury for the FE Best Banks Awards 2024–25 in the Public Sector Bank category.

Managing Director Binod Kumar attributes the performance to the bank's ability to consistently outperform its own targets. "Even though we had guided for deposit growth

of 8-10% and credit growth of 10-12%, we have been growing ahead of that trajectory," he says. "Looking ahead, we are targeting a CAGR of 12-13% over the next three years."

A key pillar of the bank's strategy is its growing focus on the retail, agriculture and MSME (RAM) segments, which now account for nearly two-thirds of its loan book. Besides offering diversification benefits, the segment also provides stronger yields than large corporate lending. The approach has helped lift the yield on advances to 8.75%, while operating profit climbed to ₹18,998 crore in FY25.

To sustain profitability, Indian Bank is pursuing a three-pronged strategy: strengthening its CASA franchise to reduce funding costs, improving recoveries to lower credit costs and expanding fee-based income through digital transaction banking. The bank has also broadened its funding sources through new deposit products, salary account acquisition initiatives and digital payment solutions such as QR codes and POS terminals. During FY25, it raised ₹10,000 crore through long-term infrastructure bonds, enhancing balance-sheet flexibility.

The momentum has continued into FY26. Indian Bank reported another record net profit of ₹12,156 crore, while total business moved closer to the ₹15-lakh-crore mark. The numbers reinforce the bank's emergence as one of the strongest and most consistently improving public sector lenders in the country—one that has successfully combined scale, profitability and prudence in equal measure.

MANAGING DIRECTOR BINOD KUMAR ATTRIBUTES THE PERFORMANCE TO THE BANK'S ABILITY TO CONSISTENTLY OUTPERFORM ITS OWN TARGETS



Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

FE BUREAU
THERE IS A PHRASE that Sandeep Batra, executive director of ICICI Bank, uses to describe what technology has done for lending: "What was once opaque has now become bankable." It is a deceptively simple line, but it captures something important about how India's second-largest private sector bank has quietly repositioned itself.

ICICI Bank's approach over the past several years has been built on an unusual combination: grow fast, but don't get sloppy. Push into new markets, but underwrite carefully. Embrace technology, but don't chase every shiny new thing. That balance—aggression tempered by conservatism—has allowed the bank to scale rapidly while building competitive advantages that are harder to replicate than a rate cut or a marketing campaign.

The clearest expression of this strategy is its growing focus on business banking. MSMEs are the backbone of the Indian economy—contributing over a third of GDP and nearly half of the country's

right. The bank has maintained a conservative credit culture throughout, prioritising a borrower's actual repayment capacity over headline credit ratings. Its 7,000-plus branches are not just a distribution network; they provide on-the-ground intelligence about local borrowers that no algorithm fully replicates.

Corporate banking, meanwhile, has settled into a steadier gear. With system liquidity abundant and capital markets buoyant, large companies have had cheaper funding options available, moderating loan growth in this segment. But ICICI Bank has held its relationships firmly through transaction banking, foreign exchange services, working capital financing and cash management—businesses that generate reliable fee income and anchor the portfolio even when headline loan growth softens.

In retail, mortgages remain the anchor, accounting for nearly 30% of the loan book. Home loans are lower-margin but also lower-risk, providing stability. The bank is carefully expanding into auto loans, credit cards and personal loans, but with the same discipline it applies elsewhere.

With MD and CEO Sandeep Bakhshi receiving a two-year extension from October 2026, the bank heads into its next phase with leadership continuity intact—no small thing for an institution that has spent years carefully building its strategic direction.

THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakhshi, CEO, ICICI Bank

Corporate Partner: TAPMI, Associate Partners: RUNWAL, NYATI, Knowledge Partner: EY

SINGER INDIA LIMITED
 ORIGINAL SINCE 1851
 CIN: L52109DL1977PLC025405
 Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
 Email ID: secretarial@singerindia.com, mail@singerindia.com
 Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
 Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)2026-MIRSD-POD/13750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
 Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
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 For Singer India Limited Sd/- Rupinder Kaur Company Secretary and Compliance Officer

ASSOCIATED ALCOHOLS & BREWERIES LIMITED
 CIN: L15520MP1989PLC049380
 Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aabl.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE- MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES
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 The Company's website, https://associatedalcohols.com/special-window-for-re- lodgment-of-transfer-deed-for-physical-shares/ has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
 For Associated Alcohols & Breweries Limited Sd/- Abhinav Mathur Company Secretary & Compliance Officer
 Date: 01.06.2026 Place: Indore

TITAGARH RAIL SYSTEMS LIMITED
 CIN: L27320WB1997PLC084819
 Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
 Tel: (033) 4019 0800; Fax: (033) 4019 0823
 E-mail ID: investors@titagarh.in; Website: www.titagarh.in
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 For Titagarh Rail Systems Limited Sd/- Aditya Purohit Company Secretary & Compliance Officer
 Place : Kolkata Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF MIDLAND POLYMERS LIMITED
 ("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
 Registered Office: Plot.No.8-2-603/2/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
 Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
 This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily -- (Telangana edition) on 07th April, 2026.
 1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
 2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
 3. There has been no competitive bid to this Offer.
 4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
 5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
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 7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
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Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer	07.05.2026	Thursday	15.05.2026	Friday
Identified date*	11.05.2026	Monday	19.05.2026	Tuesday
Date by which letter of offer be dispatched to the shareholders	18.05.2026	Monday	26.05.2026	Tuesday
Last date for revising the Offer Price	21.05.2026	Thursday	01.06.2026	Monday
Comments from Committee of Independent Directors of Target Company	21.05.2026	Thursday	01.06.2026	Monday
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Date of Opening of the Offer	25.05.2026	Monday	03.06.2026	Wednesday
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 Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.
ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS
NAVIGANT CORPORATE ADVISORS LIMITED
 804, Meadows, Sahar Plaza Complex, J B Nagar, Andheri Kuria Road, Andheri East, Mumbai - 400059.
 Tel No. +91 22 4120 4837 / 4973 5078
 Email id: navigant@navigantcorp.com
 Website: www.navigantcorp.com
 SEBI Registration No: INM000012243
 Contact person: Mr. Sarthak Vijlani
 Place: Mumbai Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

NARAYANAN V

FOR INDIAN BANK, FY25 was more than just another year of steady growth—it was a watershed moment in the lender's 118-year history.

The Chennai-headquartered public sector bank crossed several milestones that underscored both the strength of its franchise and the success of its post-merger transformation. Net profit surged 35% year-on-year (y-o-y) to breach the ₹10,000-crore mark for the first time, while global business crossed ₹13 lakh crore, just three years after surpassing the ₹10-lakh-crore milestone.

These achievements came amid a challenging operating environment for banks. Tight liquidity conditions, driven by global uncertainties, a pause in US rate cuts and tariff-related concerns, triggered foreign portfolio outflows of over ₹1.3 lakh crore and intensified competition for deposits. Despite these headwinds, Indian Bank delivered balanced growth across key parameters.

Deposits rose 7% y-o-y to ₹7.37 lakh crore, while advances grew at a faster pace of 10% to ₹5.88 lakh crore, reflecting healthy credit demand and prudent balance-sheet management. More importantly, the bank combined growth with a sharp improvement in asset quality,



an area that has increasingly become a differentiator among public sector lenders.

Gross non-performing assets declined to 3.09%, while net NPAs fell to a historic low of just 0.19%, among the best in the industry. The improvement reflected stronger underwriting standards, effective recovery efforts and a sustained focus on risk management.

It was this combination of profitability, growth and asset-quality improvement that made Indian Bank the unanimous choice of the jury for the FE Best Banks Awards 2024-25 in the Public Sector Bank category.

Managing Director Binod Kumar attributes the performance to the bank's ability to consistently outperform its own targets. "Even though we had guided for deposit growth

of 8-10% and credit growth of 10-12%, we have been growing ahead of that trajectory," he says. "Looking ahead, we are targeting a CAGR of 12-13% over the next three years."

A key pillar of the bank's strategy is its growing focus on the retail, agriculture and MSME (RAM) segments, which now account for nearly two-thirds of its loan book. Besides offering diversification benefits, the segment also provides stronger yields than large corporate lending. The approach has helped lift the yield on advances to 8.75%, while operating profit climbed to ₹18,998 crore in FY25.

To sustain profitability, Indian Bank is pursuing a three-pronged strategy: strengthening its CASA franchise to reduce funding costs, improving recoveries to lower credit costs and expanding fee-based income through digital transaction banking. The bank has also broadened its funding sources through new deposit products, salary account acquisition initiatives and digital payment solutions such as QR codes and POS terminals. During FY25, it raised ₹10,000 crore through long-term infrastructure bonds, enhancing balance-sheet flexibility.

The momentum has continued into FY26. Indian Bank reported another record net profit of ₹12,156 crore, while total business moved closer to the ₹15-lakh-crore mark. The numbers reinforce the bank's emergence as one of the strongest and most consistently improving public sector lenders in the country—one that has successfully combined scale, profitability and prudence in equal measure.

MANAGING DIRECTOR BINOD KUMAR ATTRIBUTES THE PERFORMANCE TO THE BANK'S ABILITY TO CONSISTENTLY OUTPERFORM ITS OWN TARGETS



Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

ICICI BANK HAS MADE A HABIT OF WINNING BY KNOWING WHEN TO PUSH AND WHEN TO HOLD BACK

FE BUREAU

THERE IS A PHRASE that Sandeep Batra, executive director of ICICI Bank, uses to describe what technology has done for lending: "What was once opaque has now become bankable." It is a deceptively simple line, but it captures something important about how India's second-largest private sector bank has quietly repositioned itself.

ICICI Bank's approach over the past several years has been built on an unusual combination: grow fast, but don't get sloppy. Push into new markets, but underwrite carefully. Embrace technology, but don't chase every shiny new thing. That balance—aggression tempered by conservatism—has allowed the bank to scale rapidly while building competitive advantages that are harder to replicate than a rate cut or a marketing campaign.

The clearest expression of this strategy is its growing focus on business banking. MSMEs are the backbone of the Indian economy—contributing over a third of GDP and nearly half of the country's

exports—yet they receive only 12-13% of formal credit. That gap has long existed because lending to smaller businesses was considered too risky, too opaque, too difficult to assess. ICICI Bank has used GST data analytics and deeper credit bureau insights to change that calculus, opening up a segment that was previously off-limits for much of the formal banking system. Its digital platform InstaBIZ has further accelerated this push, giving businesses faster, more seamless access to banking services.

What distinguishes the bank's approach here isn't just the technology—it's the philosophy behind it. Rather than selling individual products to MSME customers, ICICI Bank aims to serve their entire financial life. The result is stronger relationships, better cross-selling opportunities and fee income that add resilience to the overall business model.

Business banking carries higher risk than lending to large corporates, and ICICI Bank is clear-eyed about that. But it also offers better yields and richer fee income—provided the underwriting is

right. The bank has maintained a conservative credit culture throughout, prioritising a borrower's actual repayment capacity over headline credit ratings. Its 7,000-plus branches are not just a distribution network; they provide on-the-ground intelligence about local borrowers that no algorithm fully replicates.

Corporate banking, meanwhile, has settled into a steadier gear. With system liquidity abundant and capital markets buoyant, large companies have had cheaper funding options available, moderating loan growth in this segment. But ICICI Bank has held its relationships firmly through transaction banking, foreign exchange services, working capital financing and cash management—businesses that generate reliable fee income and anchor the portfolio even when headline loan growth softens.

In retail, mortgages remain the anchor, accounting for nearly 30% of the loan book. Home loans are lower-margin but also lower-risk, providing stability. The bank is carefully expanding into auto loans, credit cards and personal loans, but with the same discipline it applies elsewhere.

With MD and CEO Sandeep Bakhshi receiving a two-year extension from October 2026, the bank heads into its next phase with leadership continuity intact—no small thing for an institution that has spent years carefully building its strategic direction.

THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakhshi, CEO, ICICI Bank



SINGER
ORIGINAL SINCE 1951.
SINGER INDIA LIMITED
CIN: L52109DL1977PLC025405
Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-2-3 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070
Email ID: secretarial@singerindia.com, mail@singerindia.com
Phone No.: +91-11-40617777 Website: www.singerindia.com
SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES
Members are hereby informed that the Securities and Exchange Board of India ("SEBI"), vide Circular No. HO/38/13/11(2)/2026-MIRSD-POD/1/3750/2026 dated January 30, 2026, has opened a Special Window for Transfer and Dematerialisation of Physical Securities. The Special Window shall remain open for a period of one year from February 05, 2026, to February 04, 2027.
Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.
The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.
For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011 - 41406149 - 51, Email: admin@mcsregistrars.com
For Singer India Limited
Sd/-
Rupinder Kaur
Company Secretary and Compliance Officer

ASSOCIATED
ASSOCIATED ALCOHOLS & BREWERIES LIMITED
CIN: L15520MP1989PLC049380
Corporate/Regd. Office: 4th Floor, BFK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-478040/490, E-mail: info@aabl.in
NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES
In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPOD/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)/2026-MIRSD-POD/1/3750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process/ or otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardeshipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.
Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.
The Company's website, https://associatedalcohols.com/special-window-for-re- lodgment-of-transfer-deed-for-physical-shares/ has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.
For Associated Alcohols & Breweries Limited
Sd/-
Abhinav Mathur
Company Secretary & Compliance Officer
Date: 01.06.2026
Place: Indore

TITAGARH
RAIL SYSTEMS LIMITED
TITAGARH RAIL SYSTEMS LIMITED
CIN: L27320WB1997PLC084919
Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
Tel: (033) 4019 0800; Fax: (033) 4019 0823
E-mail ID: investors@titagarh.in; Website: www.titagarh.in
IMPORTANT INFORMATION FOR SHAREHOLDERS
1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**
The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.
The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in. under investor > Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.
Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015
2. **SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES**
Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)/2026-MIRSD-POD/1/3750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended due to deficiency in the documents/process/ or others.
All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat-mode i.e. the shares will be issued only in dematerialised form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).
Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplccorporate.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001
3. **100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026**
Investors Education and Protection Fund Authority (IEPFA) has initiated the Second 100 Days Campaign-"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.
In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in
4. **UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE**
The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.
For Titagarh Rail Systems Limited
Sd/-
Aditya Purohit
Company Secretary & Compliance Officer
Place : Kolkata
Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF
MIDLAND POLYMERS LIMITED
("MPL"/ "TARGET COMPANY"/ "TC") (Corporate Identification No. L62013TS1992PLC178971)
Registered Office: Plot No. 8-2-603/23/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com
This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudari (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahkal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily - (Telangana edition) on 07th April, 2026.
1. The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
2. Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
3. There has been no competitive bid to this Offer.
4. The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 26th May, 2026.
5. Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the Offer as per the procedure along with other details.
6. In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/1/1712/2026 dated May 15, 2026 which have been incorporated in the LOF.
7. Any other material changes from the date of PA: Nil
Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
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ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS
NAVIGANT CORPORATE ADVISORS LIMITED
804, Meadows, Sahar Plaza Complex, JB Nagar, Andheri Kurla Road, Andheri East, Mumbai - 400059.
Tel No. +91 22 4120 4837 / 4973 5078
Email id: navigant@navigantcorp.com
Website: www.navigantcorp.com
SEBI Registration No: INM000012243
Contact person: Mr. Sarthak Vijiani
Place: Mumbai
Date: June 01, 2026

FE BEST BANKS AWARDS ON JUNE 7

BEST PUBLIC SECTOR BANK INDIAN BANK

Scale meets prudence

GROWTH, PROFITABILITY AND ASSET QUALITY COME TOGETHER IN A DEFINING YEAR

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Binod Kumar, MD & CEO, Indian Bank

BEST PRIVATE SECTOR BANK ICICI BANK

Caution at speed

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THE BANK WANTS TO SCALE RAPIDLY WHILE BUILDING COMPETITIVE ADVANTAGES THAT ARE HARDER TO REPLICATE THAN A RATE CUT OR A MARKETING CAMPAIGN



Sandeep Bakshi, CEO, ICICI Bank



SINGER
ORIGINAL SINCE 1851.
SINGER INDIA LIMITED
CIN: L52109DL1977PLC025405

Registered & Corporate Office Address: Institute for Studies in Industrial Development (ISID), 3rd Floor, Block C-23 ISID Campus, 4, Vasant Kunj Institutional Area, New Delhi - 110070

Email ID: secretarial@singerindia.com, mail@singerindia.com
Phone No.: +91-11-40617777 Website: www.singerindia.com

SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES

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Members who have purchased/acquired shares prior to April 01, 2019 and are holding original share certificates along with duly executed transfer deeds may submit their requests for transfer and simultaneous dematerialisation of such securities through the Company's Registrar and Share Transfer Agent ("RTA"), subject to compliance with the conditions and requirements prescribed by SEBI.

The Special Window is also available for transfer requests that were previously submitted and rejected/returned/not attended to due to deficiencies in documentation or process.

For detailed eligibility criteria, documentation requirements and procedural guidelines, investors may refer to the SEBI Circular dated January 30, 2026, available on the SEBI website (www.sebi.gov.in), Company website (www.singerindia.com) or contact the Company's RTA: MCS Share Transfer Agent Limited 179-180, DSIDC Shed, 3rd Floor, Okhla Industrial Area, Phase - 1, New Delhi - 110020 Tel: Phone: 011-41406149-51, Email: admin@mcsregistrars.com

For Singer India Limited
Sd/-
Rupinder Kaur
Company Secretary and Compliance Officer

ASSOCIATED
ASSOCIATED ALCOHOLS & BREWERIES LIMITED
CIN: L15520MP1989PLC049380

Corporate/Regd. Office: 4th Floor, BPK Star Tower, A.B. Road, Indore-452008 (M.P.) Ph.: 0731-4780400/490, E-mail: info@aalb.in

NOTICE
ANOTHER SPECIAL WINDOW FOR RE-LODGE MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES

In continuation to SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSDPOD/P/CIR/2025/97 dated July 2, 2025, notice is hereby given to inform that in order to facilitate ease of investing for investors and to secure their rights in the securities purchased by them and get rightful access to their securities, SEBI vide its Circular No. HO/38/13/11(2)2026-MIRSD-POD/1/3750/2026 dated January 30, 2026 has opened another special window only for transfer and dematerialisation ("demat") of physical securities which were sold/purchased prior to April 01, 2019 for a period of one year from February 05, 2026 to February 04, 2027. The special window shall also be available for such transfer requests which were submitted earlier and were rejected/returned/not attended to due to deficiency in the documents/process/otherwise. During this period, the securities so transferred shall be mandatorily credited to the transferee only in demat mode and shall be under lock-in for a period of one year from the date of registration of transfer. Such securities shall not be transferred/lien-marked/pledged during the said lock-in period. Due process shall be followed for such transfer-cum-demat requests. Shareholders who wish to avail the opportunity are requested to contact our Registrar and Share Transfer Agent, Ankit Consultancy Pvt. Ltd. (Unit: Associated Alcohols & Breweries Limited) 60, Electronics Complex, Pardeshipura, Indore (M.P.) - 452010, having e-mail ID investor@ankitonline.com; and Contact Number: 0731-4065797/99.

Further, Letters have been sent via speed post to applicant shareholders (as per the RTA's records) whose requests for transfer of physical shares were rejected, returned or not processed due to deficiencies in documentation, process, or other reasons, prior to the 1 April 2019 deadline.

The Company's website, <https://associatedalcohols.com/special-window-for-re-ldgment-of-transfer-deed-for-physical-shares/> has been updated with the details regarding the opening of this special window and further updates if any, shall be uploaded therein.

For Associated Alcohols & Breweries Limited
Sd/-
Abhinav Mathur
Company Secretary & Compliance Officer

Date: 01.06.2026
Place: Indore

TITAGARH
RAIL SYSTEMS LIMITED

TITAGARH RAIL SYSTEMS LIMITED
CIN: L27320WB1997PLC084819

Registered Office: Poddar Point, 113 Park Street, 10th Floor, Kolkata-700016
Tel: (033) 4019 0800; Fax: (033) 4019 0823
E-mail ID: investors@titagarh.in; Website: www.titagarh.in

IMPORTANT INFORMATION FOR SHAREHOLDERS

1. **Statement of Audited Standalone and Consolidated Financial Results for the Quarter and Year ended on March 31, 2026.**

The Audited Standalone and Consolidated Financial Results for the Quarter and Year ended March 31, 2026 ("Financial Results") have been reviewed by the Audit Committee and inter-alia approved by the Board of Directors of the Company in their respective meetings held on May 30, 2026.

The full format of Financial Results is available on the website of Stock Exchanges at www.bseindia.com and www.nseindia.com and also on the Company's website i.e. website: www.titagarh.in, under investor > Financial Results > 2025-2026. The same can be accessed by scanning the QR Code.

Note: the above intimation is in accordance with Regulation 33 read with Regulation 47(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

2. **SPECIAL WINDOW FOR TRANSFER AND DEMATERIALIZATION OF PHYSICAL SECURITIES**

Notice is hereby given to Shareholders that in terms of SEBI Circular No. HO/38/13/11(2)2026-MIRSD-POD/1/3750/2026 dated January 30th, 2026 the Special Window has been extended for a period of one year from February 05, 2026 to February 04, 2027, to facilitate re-lodgement of transfer requests of physical shares. This facility is available for transfer deeds that were lodged prior to April 01, 2019, but were rejected/returned/not attended to due to deficiency in the documents/process/ or others.

All transfer requests duly ratified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat-mode i.e. the shares will be issued only in dematerialised form after transfer. The Lodger(s) must have a demat account and provide Client Master List (CML) along with the transfer document(s), share certificate(s), and other necessary document(s) while lodging the documents for transfer with our Registrar to Issue and Share Transfer Agent (RTA).

Eligible shareholders are requested to contact the Company's RTA i.e. Maheshwari Datamatics Pvt Ltd at their email ID: contact@mdplcorporate.com or send the requisite documents at their office at 23, R N Mukherjee Road, 5th Floor, Kolkata - 700 001

3. **100 DAYS CAMPAIGN - "SAKSHAM NIVESHAK": 15TH APRIL 2026 TO 9TH JULY 2026**

Investors Education and Protection Fund Authority (IEPFA) has initiated the Second 100 Days Campaign—"Saksham Niveshak" from 1st April 2026 to 9th July 2026 to reach out to shareholders whose Dividend(s) has remained unpaid / unclaimed and whose Know Your Customers (KYC) other details have not been updated.

In line with this, the shareholders of the Company having unpaid / unclaimed dividend(s) or whose KYC details have not been updated are requested to reach out to the Company's RTA at the address as give above. Alternatively, signed document can be emailed at investors@titagarh.in

4. **UPDATE KYC AND CONVERT PHYSICAL SHARES INTO DEMAT MODE**

The shareholders who are holding shares in physical form are requested to update their KYC and also requested to convert their physical share Certificates into dematerialized form (electronic form). The shareholders are also requested to claim their unclaimed dividend amounts, otherwise, the same will be transferred to Investor Education and Protection Fund (IEPF) after expiry of seven years along with the Shares thereon timely.

For Titagarh Rail Systems Limited
Sd/-
Aditya Purohit
Company Secretary & Compliance Officer

Place : Kolkata
Date : May 30, 2026

OFFER OPENING PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF
MIDLAND POLYMERS LIMITED
("MPL"/"TARGET COMPANY"/"TC") (Corporate Identification No. L62013TS1992PLC178971)
Registered Office: Plot No. 8-2-603/23/3 & 8-2-603/23, 15, 2nd Floor, HSR Summit, Banjara Hills, Road No. 10, Hyderabad, Telangana, 500034;
Phone No.: +91-8125730447; Email id: midland.polymers@gmail.com; Website: www.midlandpolymers.com

This Advertisement is being issued by Navigant Corporate Advisors Limited, on behalf of Gayathri Boreddy (Acquirer-1), Jagannath Edla (Acquirer-2), Radha Krishna Avudani (Acquirer-3), Mahammad Amaan Shaik (Acquirer-4) and Ravi Kiran Veeramalla (Acquirer-5) (Acquirer-1, Acquirer-2, Acquirer-3, Acquirer-4 and Acquirer-5 hereinafter collectively referred to as the "Acquirers") pursuant to regulation 18(7) of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended ("SEBI (SAST) Regulations") in respect of Open Offer ("Offer") for the acquisition up to 97,50,000 Equity Shares of Rs. 10/- each representing 26.00% of the expanded equity and voting share capital of the Target Company. The Detailed Public Statement ("DPS") pursuant to the Public Announcement ("PA") made by the Acquirers have appeared in Financial Express - English Daily (all editions); Jansatta - Hindi Daily (all editions); Pratahal - Marathi Daily (Mumbai edition); Mega Jyothi - Telugu Daily - (Telangana edition) on 07th April, 2026.

- The Offer Price is Rs. 10/- (Rupees Ten Only) per equity share payable in cash ("Offer Price").
- Committee of Independent Directors ("IDC") of the Target Company are of the opinion that the Offer Price of Rs. 10/- (Rupees Ten Only) offered by the Acquirers is in accordance with the relevant regulations prescribed in the Takeover Code and prima facie appear to be justified. The recommendation of IDC was published in the aforementioned newspapers on 01st June, 2026.
- There has been no competitive bid to this Offer.
- The completion of dispatch of The Letter of Offer ("LOF") to all the Public Shareholders of Target Company was completed on 25th May, 2026.
- Please note that a copy of the LOF is also available on the website of Securities and Exchange Board of India (SEBI), www.sebi.gov.in and also on the website of Manager to the Offer, www.navigantcorp.com and shareholders can also apply on plain paper as per below details:
Eligible Person(s) may participate in the Offer by approaching their respective Broker/Selling Broker and tender Shares in the open market as per the procedure along with other details.
- In terms of Regulation 16(1) of the SEBI (SAST) Regulations, the Draft Letter of Offer had been submitted to SEBI on 15th April, 2026. We have received the final observations in terms of Regulation 16(4) of the SEBI (SAST) Regulations from SEBI vide its Letter No. HO/49/12/11(47)2026-CFD-RAC-DCR2/1/1712/2026 dated May 15, 2026 which have been incorporated in the LOF.
- Any other material changes from the date of PA: Nil

Schedule of Activities:

Activity	Original Date	Original Day	Revised Date	Revised Day
Public Announcement	27.03.2026	Friday	27.03.2026	Friday
Publication of Detailed Public Statement in newspapers	07.04.2026	Tuesday	07.04.2026	Tuesday
Submission of Detailed Public Statement to BSE, Target Company & SEBI	07.04.2026	Tuesday	07.04.2026	Tuesday
Last date of filing draft letter of offer with SEBI	15.04.2026	Wednesday	15.04.2026	Wednesday
Last date for a Competing offer	29.04.2026	Wednesday	29.04.2026	Wednesday
Receipt of comments from SEBI on draft letter of offer identified date*	07.05.2026	Thursday	15.05.2026	Friday
Date by which letter of offer be dispatched to the shareholders	11.05.2026	Monday	19.05.2026	Tuesday
Last date for revising the Offer Price	18.05.2026	Monday	26.05.2026	Tuesday
Comments from Committee of Independent Directors of Target Company	21.05.2026	Thursday	01.06.2026	Monday
Advertisement of Schedule of activities for open offer, status of statutory and other approvals in newspapers and sending to SEBI, Stock Exchange and Target Company	22.05.2026	Friday	02.06.2026	Tuesday
Date of Opening of the Offer	25.05.2026	Monday	03.06.2026	Wednesday
Date of Closure of the Offer	08.06.2026	Monday	16.06.2026	Tuesday
Post Offer Advertisement	15.06.2026	Monday	23.06.2026	Tuesday
Payment of consideration for the acquired shares	22.06.2026	Monday	01.07.2026	Wednesday
Final report from Merchant Banker	30.06.2026	Tuesday	08.07.2026	Wednesday

*Identified Date is only for the purpose of determining the names of the shareholders as on such date to whom the Letter of Offer would be sent. All owners (registered or unregistered) of equity shares of the Target Company (except the Acquirers, Promoter, Selling Company) are eligible to participate in the Offer any time before the closure of the Offer. Capitalized terms used in this announcement, but not defined, shall have the same meaning assigned to them in the PA, DPS and LOF.

ISSUED BY MANAGER TO THE OFFER FOR AND ON BEHALF OF THE ACQUIRERS

NAVIGANT CORPORATE ADVISORS LIMITED
804, Meadows, Sahar Plaza Complex, J B Nagar, Andheri Kurla Road, Andheri East, Mumbai - 400059.
Tel No. +91 22 4120 4837 / 4973 5078
Email id: navigant@navigantcorp.com
Website: www.navigantcorp.com
SEBI Registration No: INM000012243
Contact person: Mr. Sarthak Vijlani

Place: Mumbai
Date: June 01, 2026

