

January 28, 2026

To,
BSE Limited
Listing Dept. / Dept. of Corporate Services
Phiroze Jeejeebhoy Towers
Dalal Street
Mumbai - 400 001

Security Code : 542484
Security ID : ARVINDFASN

To,
National Stock Exchange of India Ltd.
Listing Dept., Exchange Plaza, 5th Floor
Plot No. C/1, G. Block
Bandra-Kurla Complex
Bandra (E)
Mumbai - 400 051

Symbol : ARVINDFASN

Dear Sir/Madam,

Sub: Investor Presentation on Unaudited Standalone and Consolidated Financial Results of the Company for the third quarter and nine months ended on December 31, 2025

Ref.: Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith the Investor Presentation issued by the Company in respect of Unaudited Standalone and Consolidated Financial Results of the Company for the third quarter and nine months ended on December 31, 2025.

This is for your information and records.

Thanking you,

Yours faithfully,

For Arvind Fashions Limited

Lipi Jha
Company Secretary

Encl: As above.

REGISTERED OFFICE:

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Phone: +91 79 6826 8000
Email: info@arvindfashions.com
CIN: L52399GJ2016PLC085595



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Q3 FY26 RESULTS PRESENTATION

ARVIND FASHIONS

Jan | 2026

DISCLAIMER

This document by Arvind Fashions Limited ('the Company') contains forward-looking statements that represent our beliefs, projections and predictions about future events or our future performance. These forward-looking statements are necessarily subjective and involve known and unknown risks, uncertainties and other important factors that could cause our actual results performance to differ materially from any future results or performance described in or implied by such statements. The forward-looking statements contained herein include statements about the Company's business prospects, its ability to attract customers, its expectation for revenue generation and its outlook. These statements are subject to the general risks inherent in the Company's business. These expectations may or may not be realized. Some of these expectations may be based upon assumptions or judgments that prove to be incorrect. In addition, the Company's business and operations involve numerous risks and uncertainties, many of which are beyond the control of the Company, which could result in the Company's expectations not being realized or otherwise materially affect the financial condition, results of operations and cash flows of the Company. The forward-looking statements are made only as of the date hereof, and the Company does not undertake any obligation to (and expressly disclaims any obligation to) update any forward-looking statements to reflect events or circumstances after the date such statements were made, or to reflect the occurrence of unanticipated events.

AGENDA



01

Q3 FY26 Performance
Highlights



02

Q3 FY26 Results



03

Way Forward

Q3 FY26 PERFORMANCE HIGHLIGHTS

MARKET & ECONOMY UPDATE



Overall demand remains stable with uneven consumption trends

Strong brands with direct to consumer focus continue to drive higher market share

Premiumisation continues to attract strong demand

Regulatory tailwinds e.g. Interest rate cuts, GST reforms & easing inflationary pressures likely to boost consumption in medium term

Geo-political issues likely to have impact on macro economy outlook

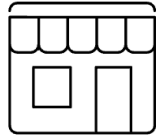
FY26 OBJECTIVES - WHAT WE HAVE SET FOR OURSELVES

	Objectives
Sales & Profitability	<ul style="list-style-type: none">• Aspiration to grow revenues at 12-15% with acceleration in adjacent categories growth• Operating leverage to aid EBITDA & PAT margins expansion
Improve brand salience	<ul style="list-style-type: none">• Continued investments in advertisement to drive market share gains
Grow via direct channels	<ul style="list-style-type: none">• Focus on driving the business through direct channels for better inventory control• Share of direct channels (retail + online B2C) to grow by 100-200 bps
Accelerate store expansion	<ul style="list-style-type: none">• Gross opening of ~150 stores, largely through FOFO route• Higher net sq. ft. addition compared to FY25
Working capital & return ratios	<ul style="list-style-type: none">• Higher free cash flow generation through continued working capital efficiency and asset-light approach• Further improvement in ROCE

SALES



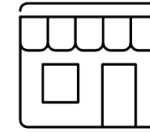
Strong revenue growth at **14.5%** Y-o-Y, driven by direct channel performance



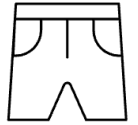
Retail LTL of **8.2%**; aided by superior execution

Q3 FY26 BUSINESS HIGHLIGHTS

GROWTH DRIVERS

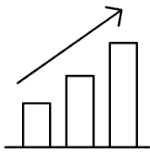


Gross addition of **43 EBOs**; net sq. ft. at ~13.07L



Adjacent categories witnessed **20%+** growth

PROFITABILITY

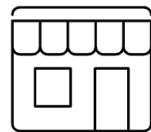


Gross margins higher by **50 bps** through strong LTL & sourcing gains



EBITDA growth of **18%** Y-o-Y to **₹ 195 crores**; **40 bps** higher margin

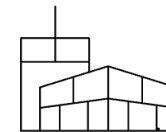
CHANNEL-WISE PERFORMANCE



~11% growth in retail channel with strong LTL & better stock freshness



Online direct-to-consumer business grew **~50%** Y-o-Y



Double digit growth in consumer sales in wholesale channels

WORKING CAPITAL

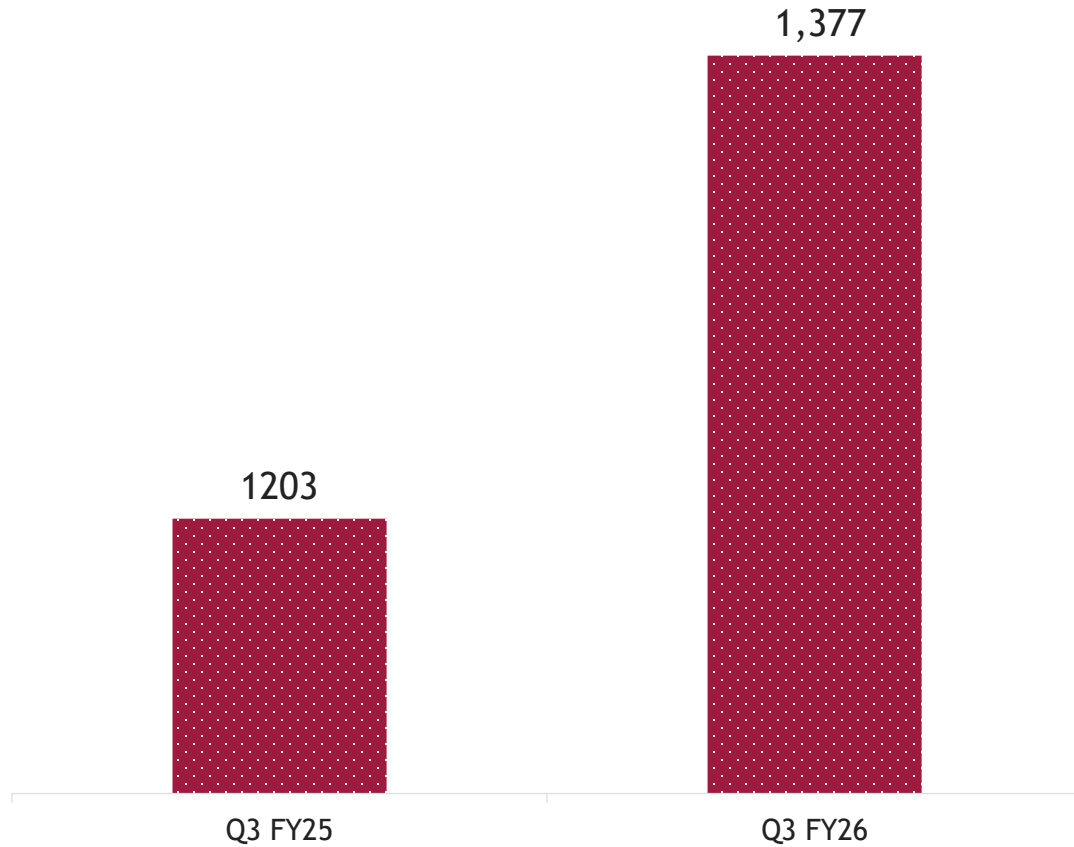


NWC days remained stable; inventory turns at healthy **~3.7x**

STRONG SALES GROWTH ACROSS CHANNELS

Sales

(₹ in crores)

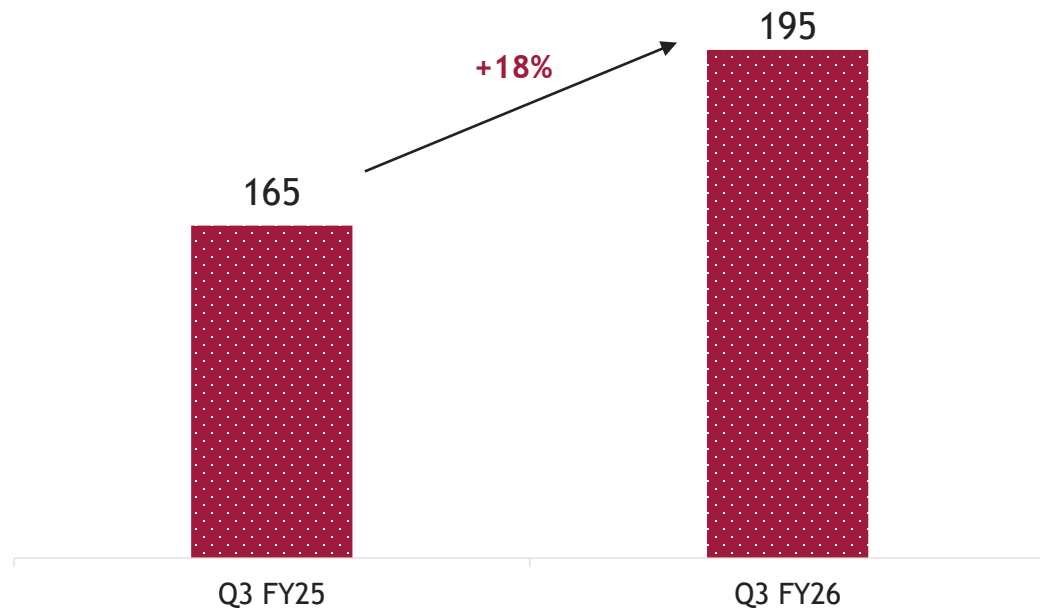


- Strong revenue growth of 14.5%, aided by growth across direct channels
- Direct channels continued their outperformance
 - Superior execution in retail drove strong LTL of 8.2% resulting in ~11% growth along with sourcing gains
 - ~50% growth in online B2C channel
- EBO count stood at 1022 as of Dec'25, net sq. ft. addition of ~41k

LEADING TO CONTINUED PROFITABILITY IMPROVEMENT

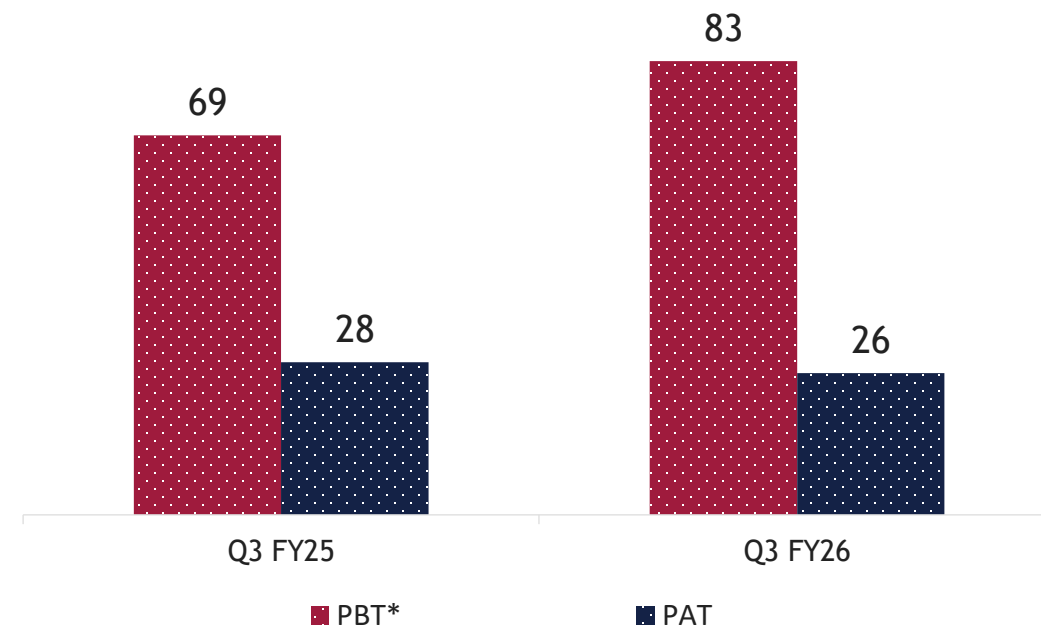
EBITDA

(₹ in crores)



PBT * and PAT

(₹ in crores)

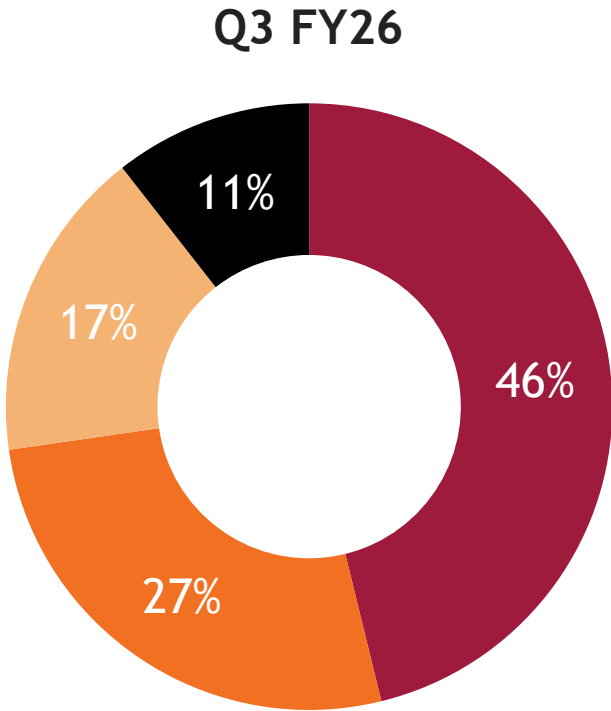
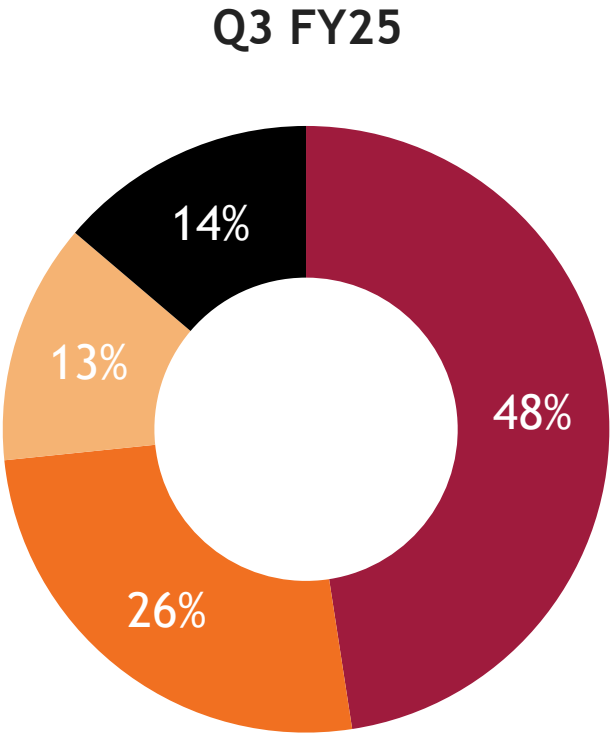


* Before Code on Wages impact
from continuing operations



- Improvement in EBITDA margins by 40 bps Y-o-Y aided by gross margin expansion
- PBT * growth of 20.4%
- PAT (before Code on Wages impact) growth of 65.2%

CHANNEL MIX

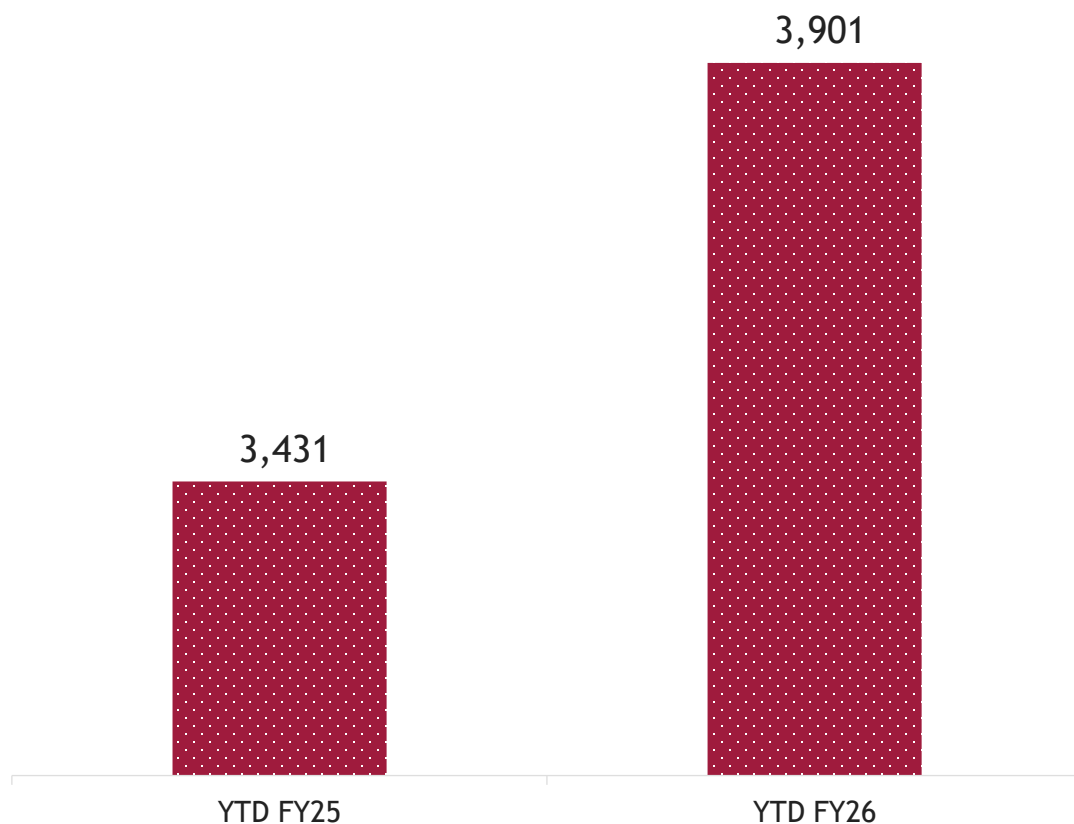


Wholesale (MBO + Dept. Stores) Retail Online B2C Online B2B and others

STABLE SALES GROWTH IN YTD ACROSS CHANNELS

Sales

(₹ in crores)

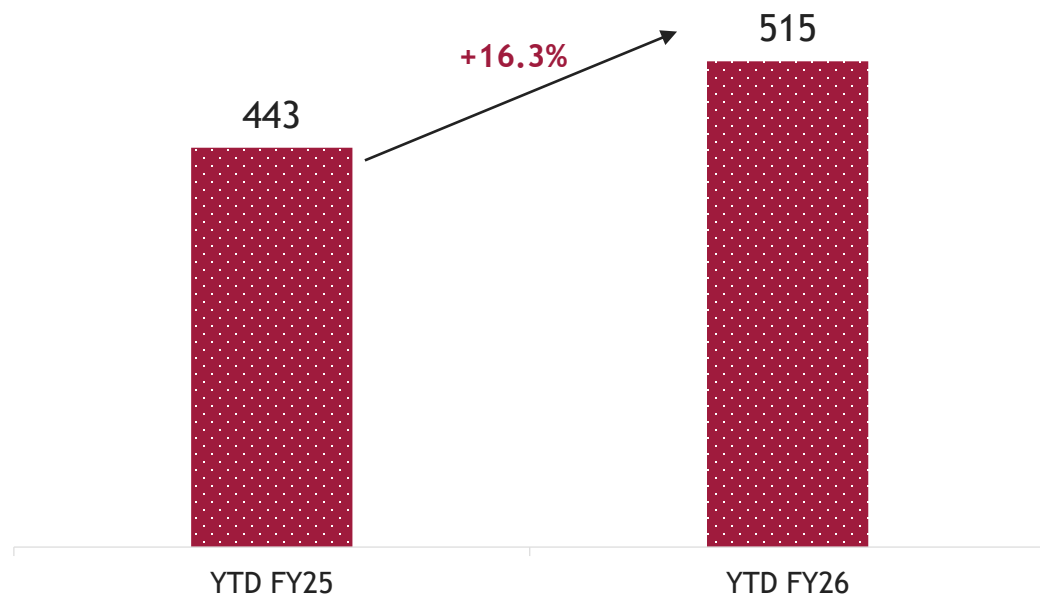


- Strong revenue growth of ~14%, aided by growth across direct channels
- Direct channels continued their outperformance
 - Consistent strong LTL of 8.2% resulting in 13% growth in retail
 - 50%+ growth in online B2C channel
- YTD Dec net sq. ft. addition of ~1.13L - significantly higher than last year

CONTINUED PROFITABILITY IMPROVEMENT DURING YTD

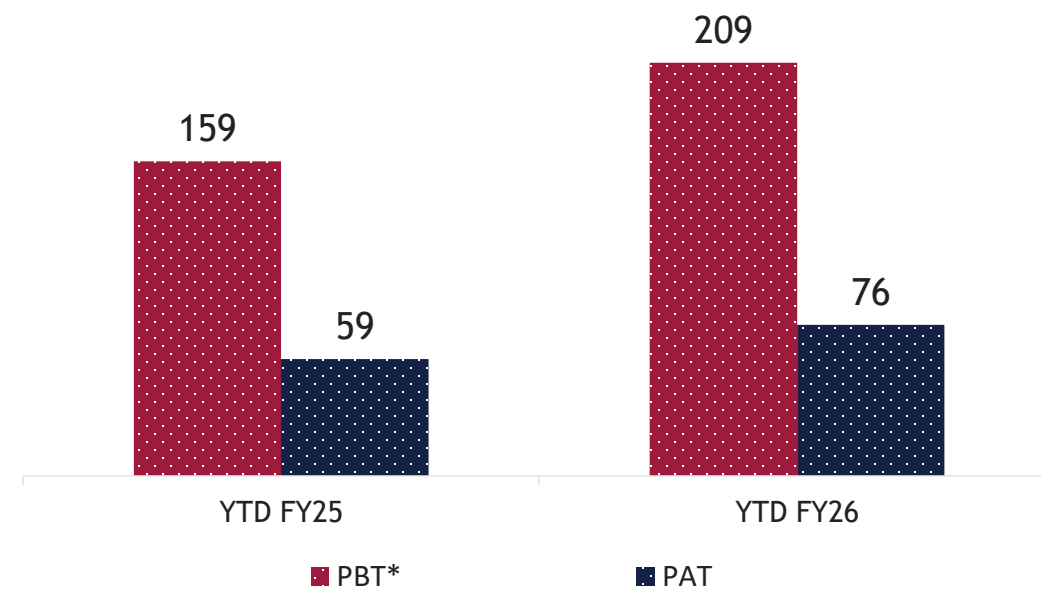
EBITDA

(₹ in crores)



PBT* and PAT

(₹ in crores)

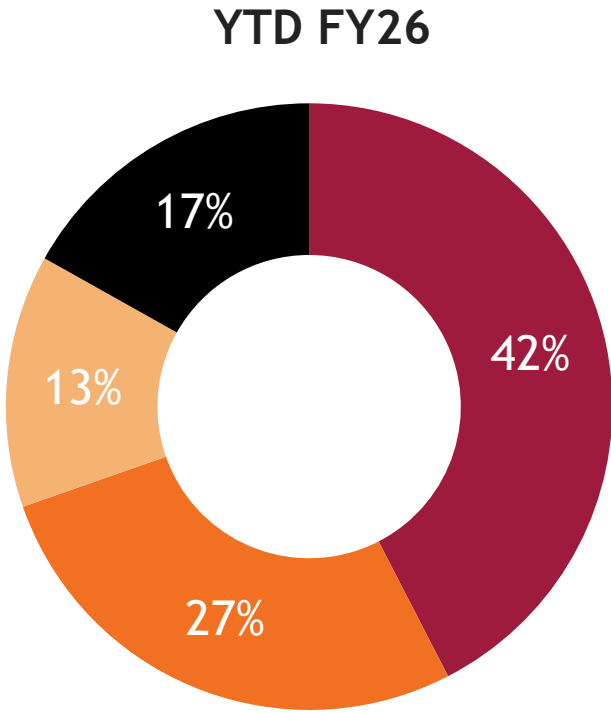
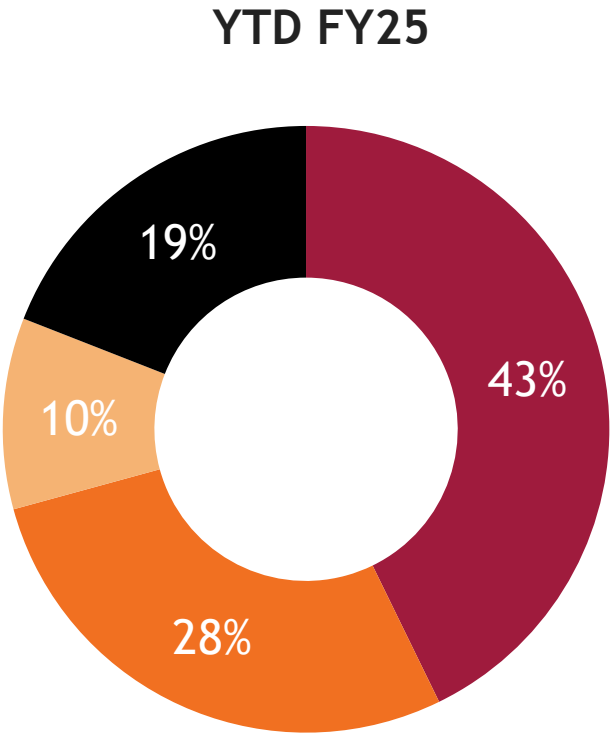


* Before Code on Wages impact
from continuing operations



- Improvement in EBITDA margins (Excl other income) by 30 bps Y-o-Y
- PBT* growth of 31.5%
- PAT (before Code on Wages impact) growth of 63.3%

CHANNEL MIX



Wholesale (MBO + Dept. Stores) Retail Online B2C Online B2B and others

CONTINUE TO OPEN MARQUEE EBOs

USPA - Gateway Mall,
Hyderabad



CONTINUE TO OPEN MARQUEE EBOs



CK, Lake Shore Mall, Hyderabad

CONTINUE TO OPEN MARQUEE EBOs



TH, Lake Shore Mall, Hyderabad



U.S. POLO ASSN.
SINCE 1890



FLYING MACHINE



ARROW
USA • 1851



Q3 FY26 PERFORMANCE HIGHLIGHTS

BRAND HIGHLIGHTS

Brand Highlights



U.S. POLO ASSN.
SINCE 1890

- Continued growth momentum with marketing investments, helping deliver consistent strong growth across channels
- Fueled by strong sales in festive season, direct channels continue to outperform; share of revenue increasing
- Opened marquee and large sq. ft. stores to further deepen retail presence
- Adjacent categories continue to be amongst the significant growth driver for the brand



Brand Highlights



- Product innovation continue to be at the heart of brand journey, e.g., Autopress, Auto flex trouser
- Strong direct channel performance
- New celeb campaign 'Tailored for the Good Life' featuring actors Vedang Raina & Khushi Kapoor delivered strong media impact
- Focus on accelerating EBOs expansion



Brand Highlights



- Delivered strong LTL in retail channel and curation of specific lines for department stores leading to healthy growth
- Well-positioned to improve financial performance backed by growth & operating leverage over coming quarters
- Completed transaction to acquire Flipkart group stake in AYBPL opening business expansion to all online channels

Brand Highlights



- Accelerated EBO expansion in Q3 & focus on expanding retail & online presence
- High single digital LTL growth coupled with favorable tailwinds around premiumization continue to aid brand performance
- Strong brand pull continues for this market leader



Brand Highlights



- Direct channel growth fueled by strong festive season and stable LTL growth
- Premiumization trend helping brand deliver industry leading sell-thru's
- Continue to deliver strong financial performance

Q3 FY26 RESULTS

Q3 FY26 - PERFORMANCE SNAPSHOT

	(₹ in crores)	
	Q3 FY26	Q3 FY25
Revenue from Operations	1377	1203
Other Income	6	9
Total Income	1382	1211
EBITDA	201	174
EBITDA excl other income	195	165
PBT before Code of Wages impact	83	69
Code of Wages impact	29	0
PBT	54	69
Taxes	17	21
Minority Interest	11	20
PAT	26	28
Profit/(loss) from discontinued operations	0	-1
Reported PAT	26	27



PAT (before Code on Wages impact) growth of 65.2%

YTD FY26 - PERFORMANCE SNAPSHOT

	(₹ in crores)	
	YTD FY26	YTD FY25
Revenue from Operations	3901	3431
Other Income	33	23
Total Income	3935	3454
EBITDA	549	467
EBITDA excl other income	515	443
PBT before Code of Wages impact	209	159
Code of Wages impact	29	0
PBT	180	159
Taxes	62	52
Minority Interest	42	48
PAT	76	59
Profit/(loss) from discontinued operations	-1	-1
Reported PAT	76	58



PAT (before Code on Wages impact) growth of 63.3%

EFFICIENT WORKING CAPITAL MANAGEMENT

(₹ in crores)

	Dec'25	Dec'24	Sept'25
Inventory	1511	1127	1492
Inventory days	99	89	96
Receivables	740	639	936
Debtor days	56	54	56
GWC	2251	1766	2428
GWC days	155	143	152
Payables	1350	1139	1467
Creditor days	92	84	91
NWC	901	628	961
NWC days	63	59	60

Note for days calculation, for example:
 Inventory days = Average TTM Inventory / TTM Revenues * 365

Higher inventory days due to early inwards of SS26, to mitigate geo-political issues. This also helps improve freshness and on time season launch

WAY FORWARD

WAY FORWARD

AFL

Stable demand environment to deliver consistent double digit revenue growth

Focus on profitability improvement led by operating leverage and better channel mix

Acceleration in retail network expansion across brands through asset light approach

Committed to scaling existing brands including adjacent categories

Continue higher marketing investments for better visibility & consumer connect

Working capital control and FCF generation leading to higher ROCE

Arvind fASHIONS

THANK YOU