

Date: March 21, 2026

To
The Compliance Manager
BSE Limited
Corporate Relationship Dept.,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai 400001.

To
The Manager, Listing Department
National Stock Exchange of India Ltd
Exchange Plaza, Plot No. C/1, G Block, Bandra-
Kurla Complex, Bandra (East), Mumbai 400
051.

Scrip Code: 544419

Symbol: ARIS

Subject: Compliance of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Intimation of Investor Presentation

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investor Presentation to be presented at the 11th Annual Valorem Conference – “Resilient Corporates, Relentless India”, organised by Valorem Advisors, in which the management of the Company will be participating.

We would like to inform that the Company had earlier intimated the Stock Exchanges regarding its participation in the aforesaid conference vide its letter dated March 13, 2026.

A copy of the Investor Presentation is enclosed herewith and the same shall also be available on the Company's website at <https://aris.in/pages/investor-relations-disclosures>

Kindly take the same on record.

Thanking you,

Yours faithfully,
For Arisintra Solutions Limited

Bhavik Jayesh Khara
Whole Time Director & CFO
DIN: 09095925

Place: Mumbai

Encl.: As mentioned above

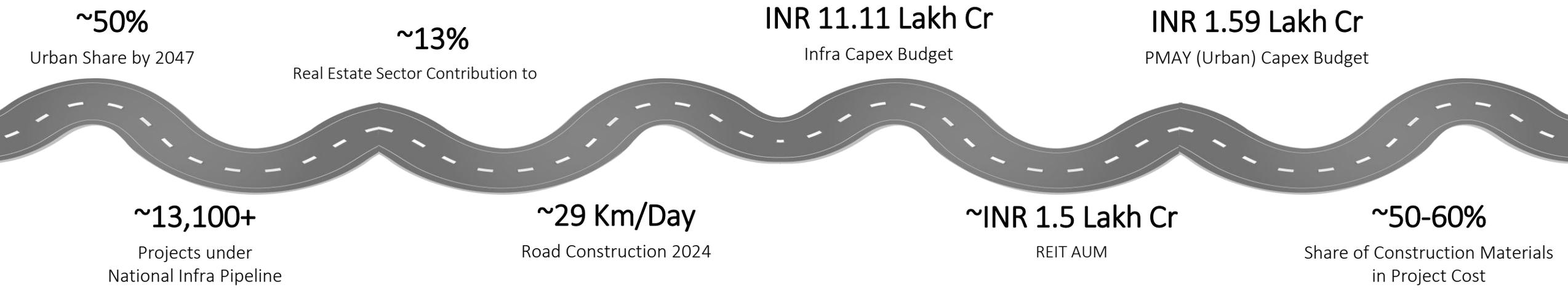


INVESTOR PRESENTATION

MARCH 2026



Dynamics of Indian Construction Materials Market

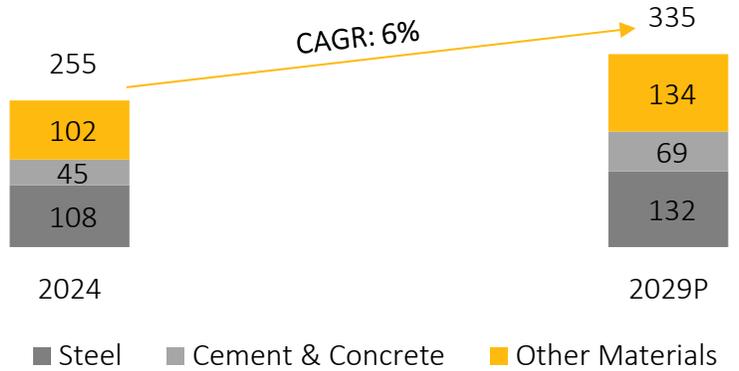


Growth Drivers:

- RERA mandating project disclosures and completion timelines.
- GST simplifying taxation and formalizing the business ecosystem.
- Government-Led Infrastructure Expansion under National Infra Pipeline
- 'Housing for All' under PMAY driving residential construction demand.
- Urban Infrastructure Fund accelerating Tier 2 & Tier 3 city growth.
- Digital adoption in construction materials market is still in early stages.

Source: Redseer research and analysis

Indian Construction Material Market (USD Bn)



Fragmented Structure of India's Construction Materials Industry



Aggregates (Sand, Gravel, Crushed Stone)
~12,000+ quarry operators



Walling Solutions (Bricks, AAC blocks)
~250 bn bricks produced annually



Ready Mix Concrete
~4,350+ RMC plants across India



Steel
~150+ MTPA steel production



Cement
~700 MTPA installed capacity



A fragmented supply ecosystem creates a large platform opportunity for ArisInfra to digitize and organize construction procurement.

Source: Indian cement review, beeindia, rentechdigital, IBEF, cmaindia, marketreportanalytics, company estimates

No technology. No organisation. No operating layer. The opportunity is entirely open.

01

1 Mn+ fragmented vendors

No single source. No price transparency. Every project renegotiates from scratch. Margins vanish at every handoff.

02

Broken working capital

Contractors pay upfront, developers pay late. The gap between cash out and cash in destroys otherwise healthy businesses.

03

Zero technology layer

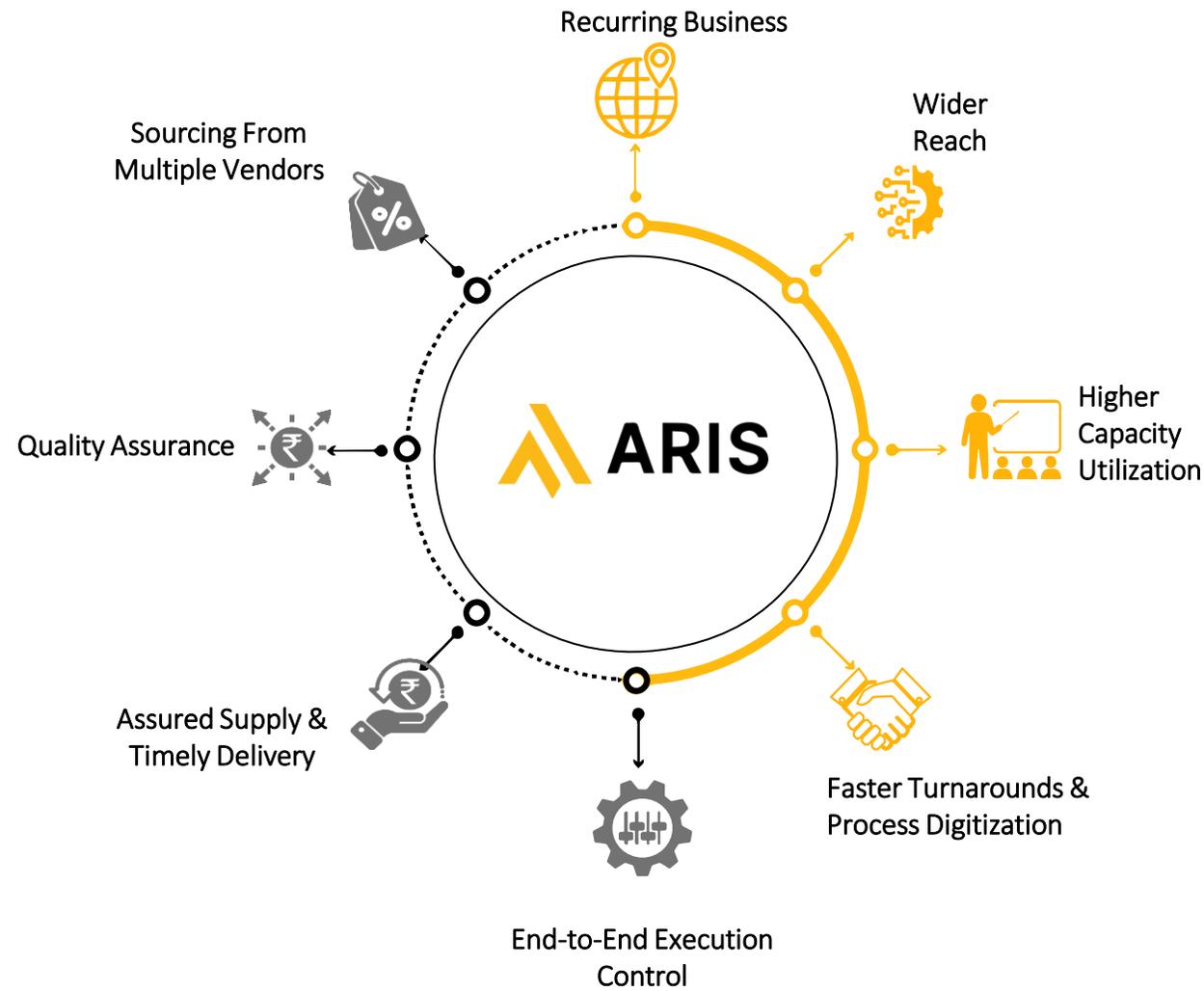
Paper trails. Manual reconciliation. No real-time visibility. Every delivery a manual event. Every invoice a potential dispute.

04

Real estate execution gap

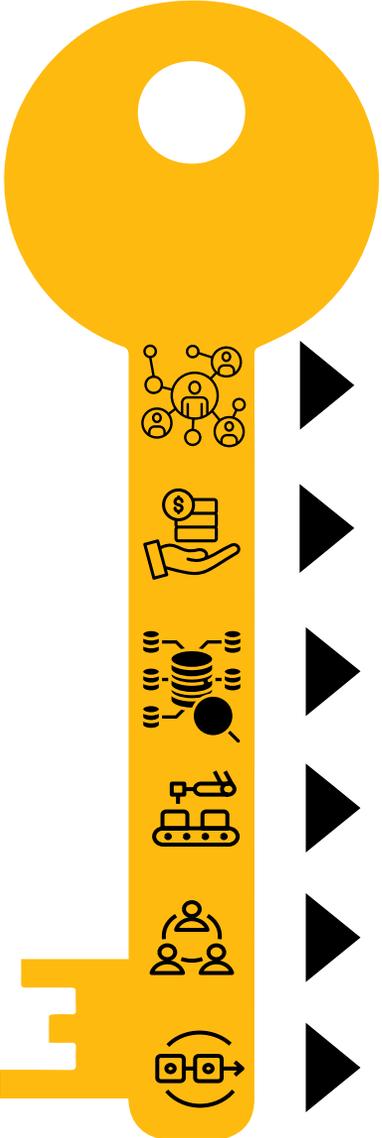
Landowners, developers, and funds lack capable operating partners. Projects stall, capital gets trapped, timelines slip. The execution layer is missing.

Every one of these is a network problem. ARIS built the network and the intelligence that runs it.



Customer Value Proposition

Vendor Value Proposition



▶ **Network Effects Compound:** More vendors, better prices. More clients, stronger terms. More data, smarter decisions.

▶ **Self Funding Network:** High-margin service segment with near-zero working capital enables the business to fund its own growth without external capital.

▶ **Difficult to Replicate:** Built on 4+ years of transaction data, exclusive plant partnerships, and 5,000+ counterparties where every new node increases network value.

▶ **Digital Procurement Platform:** End-to-end digitized sourcing, pricing & documentation.

▶ **Asset-Light Expansion Model:** No heavy capex or inventory ownership.

▶ **Execution-Led Operating Model:** Controls sourcing, quality & delivery.

A dramatic landscape featuring a cable-stayed bridge with yellow cables, a highway with a dump truck, and an industrial cityscape under a cloudy sky. The bridge's cables are a vibrant yellow, contrasting with the dark, overcast sky. The dump truck is a heavy-duty vehicle, likely used in construction or mining, and is shown in motion, kicking up dust. The background includes a mix of modern residential buildings and industrial structures, including large silos and a chimney. The overall mood is industrial and powerful.

COMPANY OVERVIEW



23

States & UTs



1,100+

Pincodes Served



3,000+

Customers Catered



2,000+

Sourcing Vendors



10+

Contract
Manufacturing Plants



9 Mn+ MTPA

Reserved Capacity



20+ MMT

Materials Delivered



765+

Daily Deliveries



78%

Repeat Orders



2 Mn Sq. Ft.

Services Portfolio
Under Execution



74 Days

Net Working Capital
Days



(0.22)x

Net Debt to Equity[^]



19%

3 Year Revenue CAGR*



35%

3 Year PAT CAGR*



26%

ROCE*

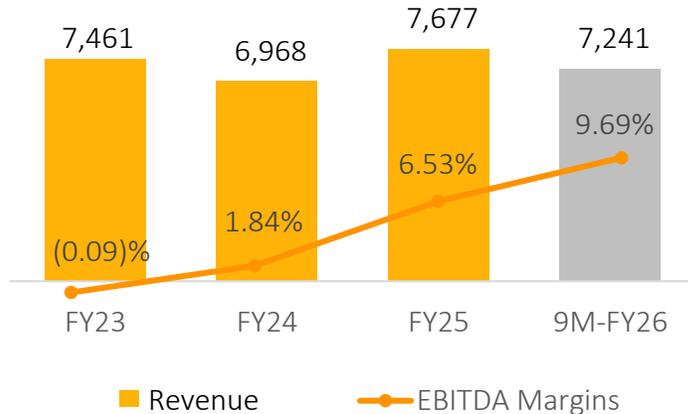
All Figures as of 9M-FY26

* Figures as of FY25

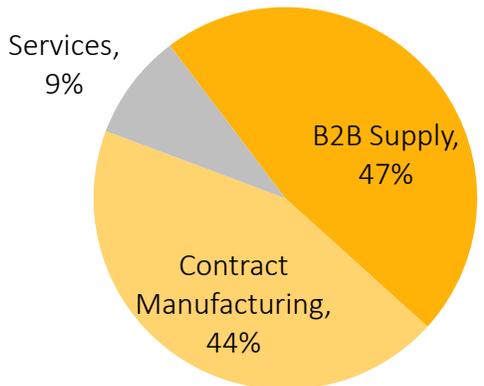
[^] Figures as of H1-FY26

- Arisinfra Solutions Limited is a tech-enabled B2B company focused on simplifying procurement of construction materials across India.
- The company operates an asset-light, aggregator-led model with no inventory risk and minimal fixed assets.
- It integrates sourcing, quality control, logistics, and documentation into a unified digital supply-chain network.
- Serving leading infrastructure and real estate developers, backed by a 3,000+ strong client base and ~78% repeat order rate, reflecting high customer stickiness and execution trust.
- Offering a diversified portfolio including aggregates, RMC, steel, cement, construction chemicals, asphalt, and value-added services.
- Operating a 2,000+ vendor network with pan-India reach, enabling seamless delivery across thousands of project locations.
- Its scalable, capacity-reservation model enables efficient growth without heavy capital deployment.
- The company combines on-ground execution with backend intelligence to improve transparency and reduce procurement inefficiencies.

Revenue (INR Mn) & EBITDA Margin (%)



9M-FY26 Segmental Revenue Mix (%)





The company was originally incorporated as a private limited company under the name Arisinfra Solutions Private Limited on February 10, 2021, in Mumbai, Maharashtra. The founders aimed to create a "digital orchestration layer" for the construction sector, replacing traditional offline procurement with a tech-enabled B2B platform.



Delivered 2 million+ metric tonnes of construction materials in a period of 12 months ended March 31, 2022 Introduced 'ArisFlow' on a pilot basis, to automate and simplify deal closure.



Expanded our footprint into major cities across North and South India, including Bangalore, Nashik, Noida, and Ranchi, broadening our offering of construction materials. Launched AAC Blocks distributed to regular transacting customers. Introduced 'ArisDelivery' to optimize delivery operations Launched a data assisted AI agent in March for real-time data access and comprehensive business analysis from a messaging app integrated with our technology.



The company had scaled its operations to serve customers across more than 18 states in India, utilizing an asset-light model that avoided the need for heavy capital expenditure on manufacturing plants. By the end of FY24, the company reached a revenue of INR 702 crores and delivered over 10 million metric tonnes of material.



The company filed its Prospectus in June 2025 for an IPO of approximately INR 500 crores. The issue was a 100% book-built process, and the company was listed on both the BSE and the NSE. The company introduced several industry-first digital features, including a Live RFQ (Request for Quote) facility and an AI-driven credit assessment tool known as "Cara AI". In late 2025, the company announced its entry into the large-scale asphalt market.





Ronak Morbia
(Chairman and Managing Director)

Co-founder with 20 year's experience scaling construction and infrastructure supply networks; led growth into a tech-enabled execution platform.



Bhavik Khara
(Whole-Time Director and Chief Financial Officer)

Co-founder and Rutgers Business School graduate; leads financial strategy, governance, and capital allocation at Arisinfra, driving discipline and scalable growth.



Siddharth Shah
(Vice Chairman and Non-Executive Director)

Promoter, an engineer from DJ Sanghvi and IIM Ahmedabad PGDM, he is MD & CEO of API Holdings, FICCI E-Commerce Chair (2024), with 8+ years in healthcare leadership.



Ramakant Sharma
(Independent Director)

Founder & CEO of Livspace, he is an IIT Kanpur and ISB alumnus with strong startup and operational experience, including engineering leadership at Myntra and founding Violetbag.com.



Gitanjali Mirchandani
(Independent Director)

A seasoned real estate investment professional, she was Managing Director & Head of Origination at JM Financial, with deep expertise in strategic investments and corporate governance.



Renganathan Bashyam
(Independent Director)

A seasoned corporate law professional with over 33 years of experience, he brings deep expertise in investment banking, corporate governance, NBFCs, M&A, issue management, and regulatory compliance.



**Srinivasan
Gopalan**

(Chief Executive Officer)

Srinivasan leads business development, customer relationships, and credit strategy, leveraging 20+ years in real estate and finance to drive disciplined growth.



**Latesh
Shah**

(Company Secretary and
Compliance Officer)

Latesh leads governance, compliance, and regulatory matters, supporting the Board in maintaining strong corporate governance standards.



**Jitender
Sharan**

(CTO and Head of Product)

Jitender heads the company's technology platform and, with prior experience at Walmart, drives digital efficiency, scalability, and competitive advantage.



**Onkar
Chatteraj**

(Senior Vice President - Business
Growth & Partnerships)

Onkar leads business expansion and strategic partnerships, working with developers, contractors, and vendors to strengthen relationships and drive market growth.



**Divya
Iyer**

(Vice President - Business
Operations)

Divya leads operations, customer engagement, and collections, ensuring seamless execution while driving financial discipline and customer trust.



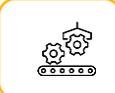
**Suvesh
Sinha**

(Vice President - Strategy
& Credit Risk)

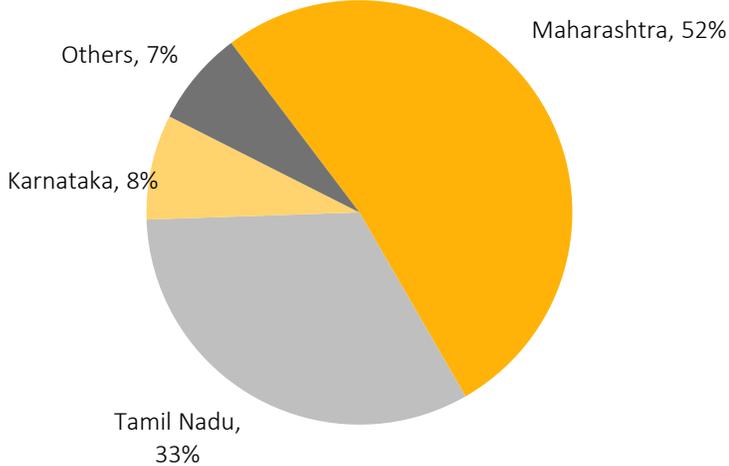
Suvesh drives strategy and oversees credit risk, balancing capital efficiency with growth to enable sustainable expansion.



Extensive Operational Footprint

- 
23
States & UTs
- 
1,100+
Pincodes
- 
10+
Contract Manufacturing Plants

9M-FY26 Geographical Revenue Mix (%)



Infrastructure Players



Real Estate Developers



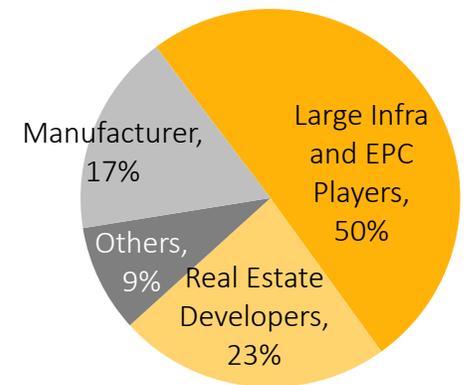
Clients Served Through Advisory & Consultancy Services



3,000+
Customers

78%
Repeat Customers Count

9M-FY26 Industry Wise Revenue Mix (%)





Chennai Peripheral Ring Road
[Aggregate supply]



Ganga Six Lane Bridge, Bihar
[Aggregate supply]



Listed Developer Project, Whitefield Bangalore [Aggregate Supply]



Mumbai Ahmedabad Bullet Train
[Chemicals & Aggregate Supply]



Navi Mumbai Airport
[Chemicals supply]



Branded Developer Project, Chennai
[RMC supply]



Chennai Metro
[RMC supply]



Warehousing in Chennai
[RMC supply]

BUSINESS OVERVIEW



STREAM 01

B2B Supply

The network's entry point

EBITDA 2–2.5%

Revenue 47%

WHAT IT IS

Direct supply of construction materials to contractors, developers, and project sites.

WHY IT MATTERS

High-volume, relationship-intensive. Every trade client deepens network density — more transactions, more data, more pricing intelligence.

→ Feeds into — Trade clients convert to higher-margin exclusive supply.

STREAM 02

Contract Manufacturing

The network's supply engine

EBITDA 9–9.5%

Revenue 44%

WHAT IT IS

ARIS secures 100% of output from partner plants under exclusive long-term agreements. Full plant economics. Zero fixed assets.

WHY IT MATTERS

9 mn+ MT locked. Exclusive. Competitors cannot access this capacity. Every rupee of growth compounds ROCE — capital is never tied to equipment.

→ Feeds into — Manufacturers anchor exclusive DaaS materials supply.

STREAM 03

Developer-as-a-Service

The network's highest-yield output

EBITDA 55–60%

Revenue 9%

WHAT IT IS

ARIS takes full ownership of real estate projects — development management, construction, sales execution, and client handover.

WHY IT MATTERS

Zero incremental capital. Works across new developments, landowner JVs, and capital-unlock situations. Every DaaS client is an exclusive materials client — one relationship, two revenue streams.

→ Feeds into — Each project adds contractors and vendors to the network.

THE NETWORK — ARIS OS

Price Intelligence

Real-time, 1,000+ SKUs

Delivery Automation

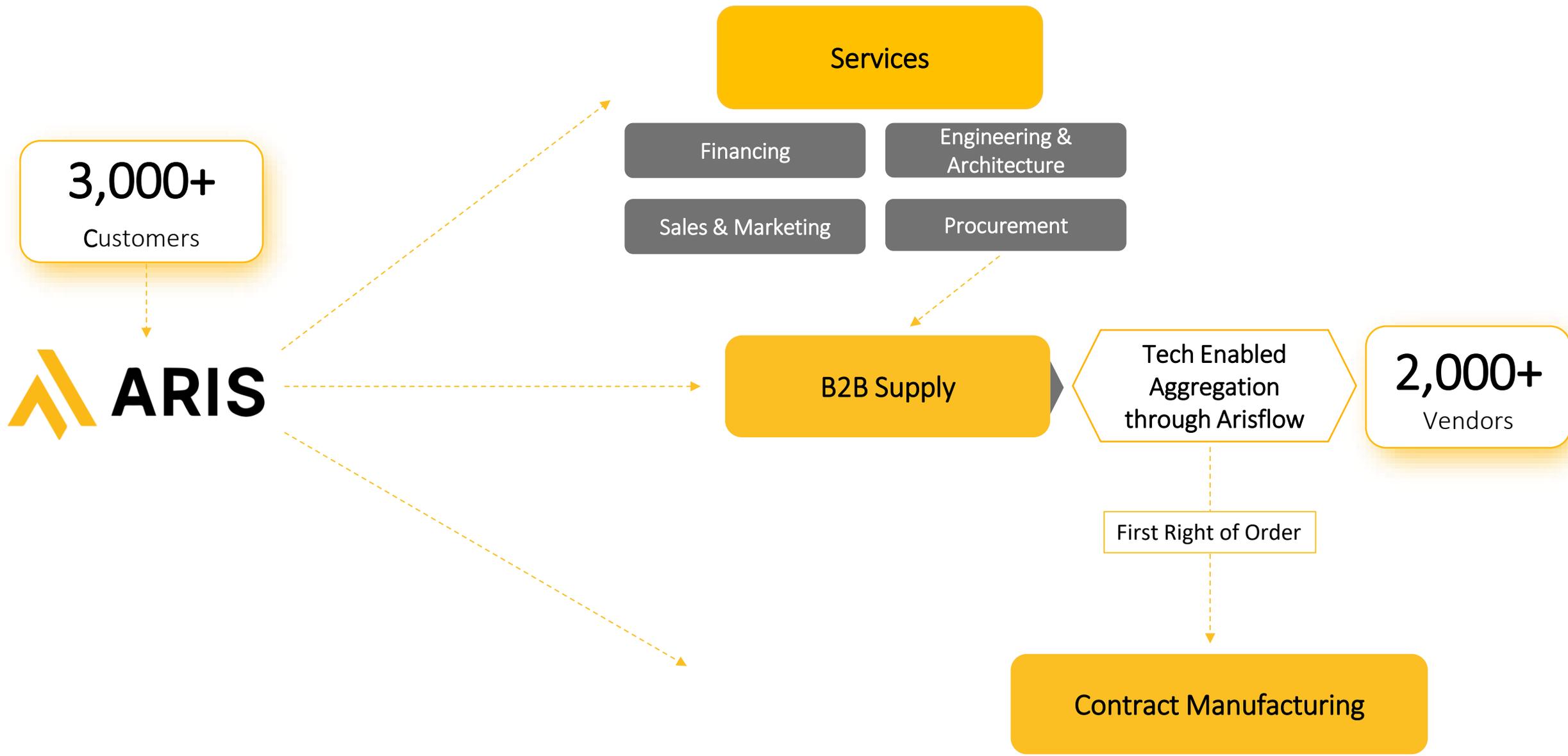
1L+ records · AI-enabled

Credit & Risk Engine

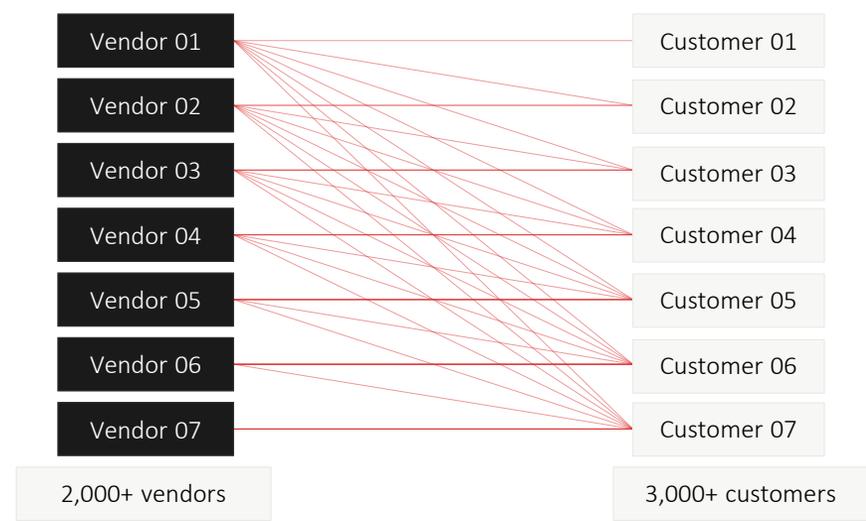
Live limits, all counterparties

WC Engine

74-day NWC · self-funded



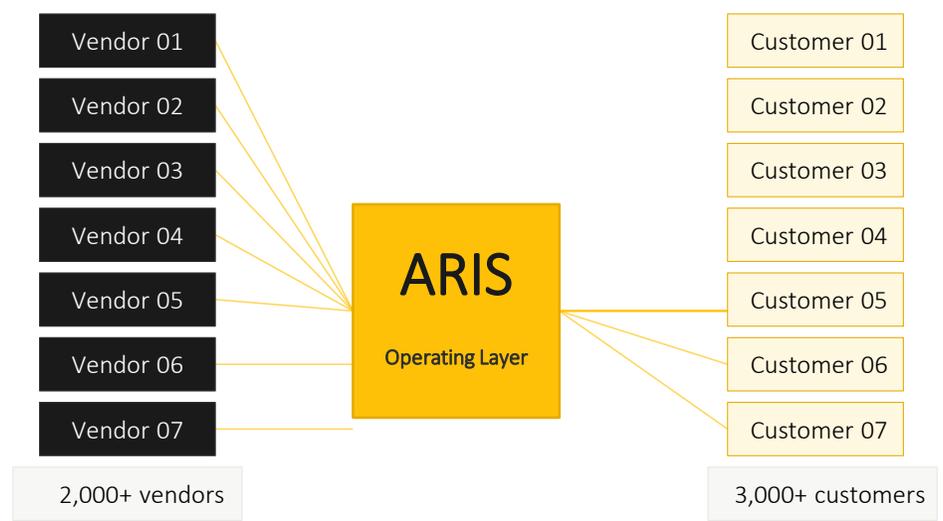
WITHOUT AN OPERATING LAYER



- Reach physically limited to 2-4 local vendors
- Single Vendor for all items
- No pricing visibility across the network
- Verbal offers resulting in days wasted on T&C confusion
- Inaccuracy in deliveries, paperwork and billing
- Credit risk invisible until it becomes a crisis

vs

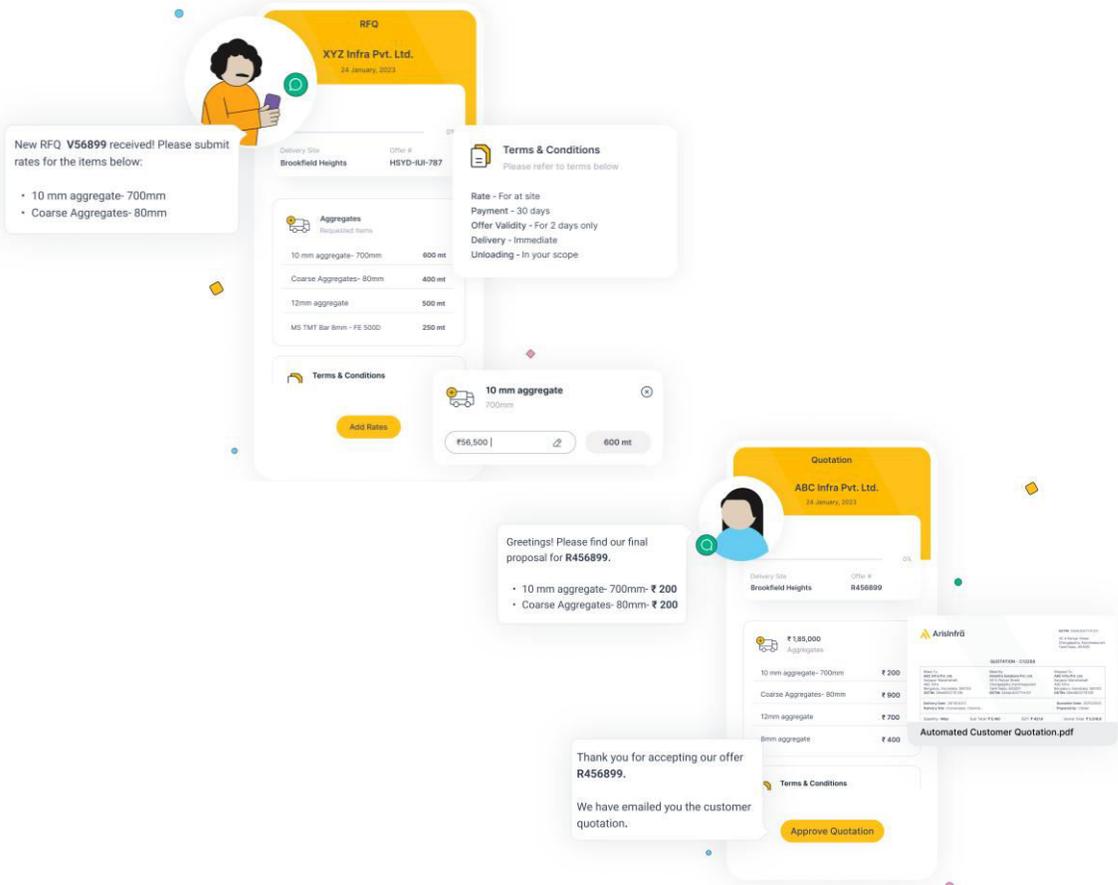
WITH ARIS AS THE OPERATING LAYER



- 100+ vetted vendors evaluated instantly via algorithm
- Optimal Multi-vendor orders finalized
- Price intelligence across every transaction
- Offers are finalized in 15 mins
- Every dispute has a complete audit trail
- Credit monitored in real time across all counterparties

ARIS is rewiring a fragmented ecosystem into a scalable, transparent, accurate and digital network.

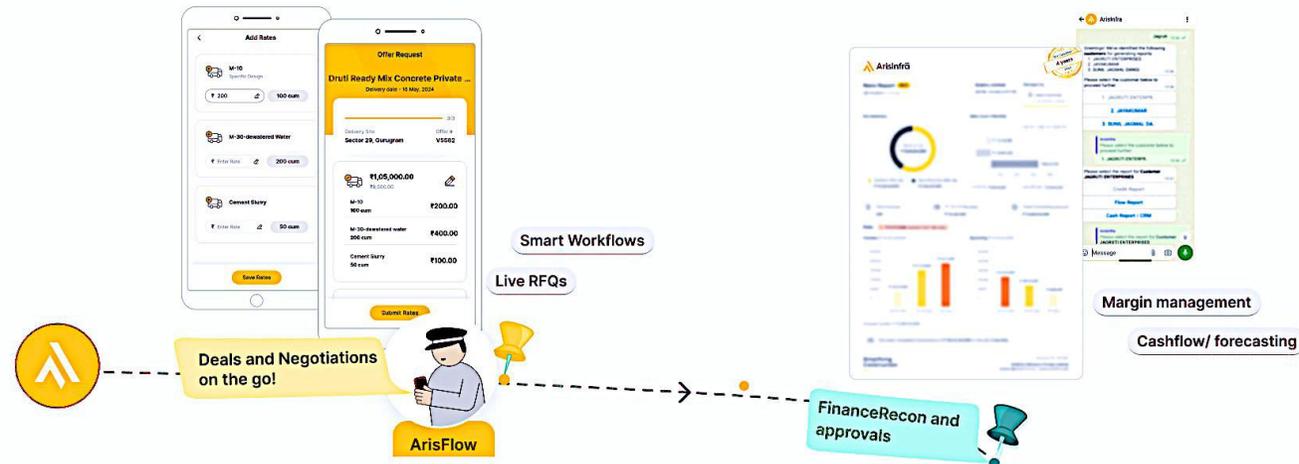
	Without Aris	Aris Difference
RFQs	15 Days	Live
Vendor Onboarding	5 Days	10 Mins
Order to PO	3+ Hours	7 Mins
Record Keeping	Manual	<30 Sec per Record
End-to-End Accuracy	<60%	100%



What once took days now happens in minutes through seamless WhatsApp-driven automation

Technology-Led Deal Finalization

Rapid Request for quotations (RFQs) dissemination to multiple vendors within minutes enables competitive price discovery. Automated bid comparison reduces procurement complexity, shortens decision cycles, and lowers reliance on large sourcing teams.

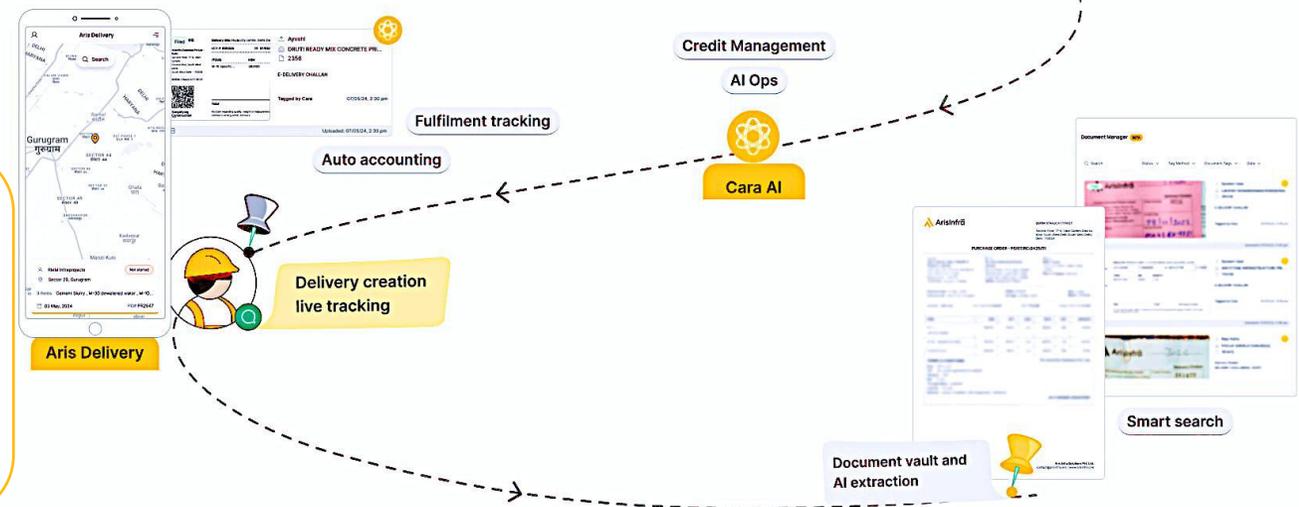


Data-Backed Decision Intelligence

Advanced analytics across RFQs, vendor pricing history, credit behavior, logistics data, and margin thresholds enable informed pricing, risk assessment, and deal approval decisions. Enhances margin control, credit discipline, and execution efficiency.

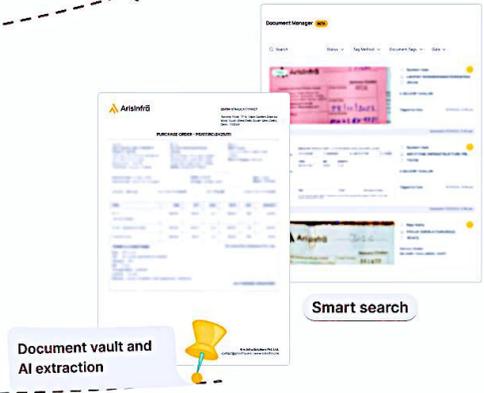
Integrated Delivery Management (ArisDelivery)

System-driven execution from purchase order to last-mile delivery ensures real-time tracking, coordinated dispatch, and operational efficiency. Reduces manual intervention, communication overhead, and staffing intensity.



AI-Driven Document Digitisation

End-to-end digitization of critical documents (quotations, POs, delivery challans, goods receipt notes) improves accuracy, reconciliation speed, and audit readiness. Cloud storage and AI-based handwritten recognition reduce risk of loss and transaction delays.

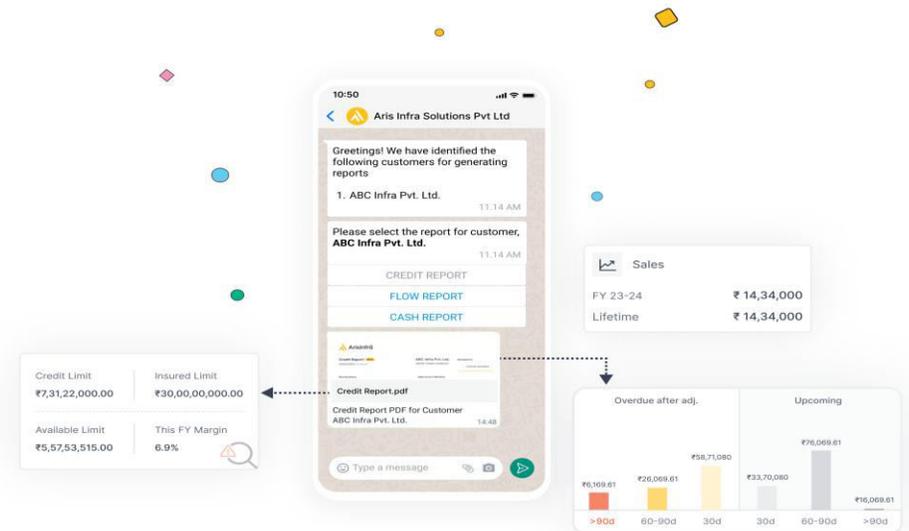
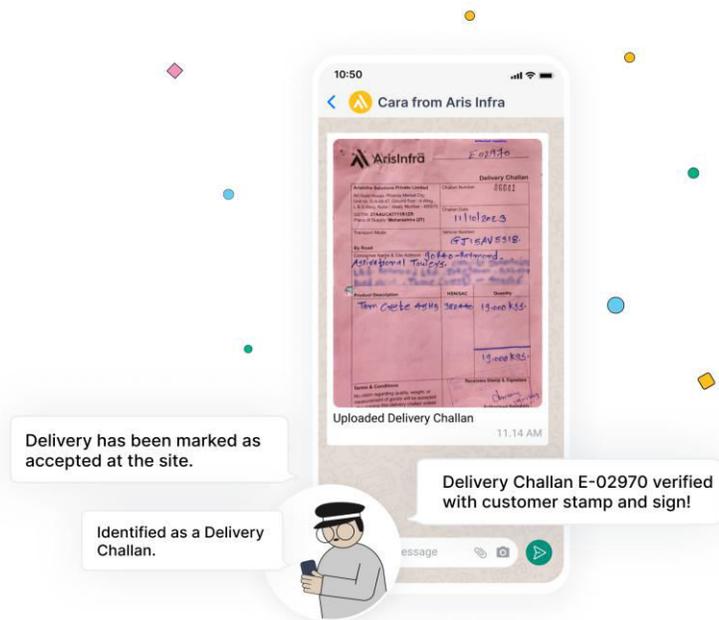


Automated Document Intelligence

- AI-powered verification extracts and validates key data from documents
- Stamp detection ensures compliance with ~95% accuracy
- Invoice processing reduced from 20+ days to under 24 hours
- Invoice and quantity disputes drop to an unprecedented < 1%, virtually eliminating revenue leakage

Real-Time Data & Reporting (CARA AI)

- Aggregates multi-source data into instant operational & financial insights
- On-demand reports delivered via WhatsApp for faster decision-making
- Enables real-time visibility across margins, credit, and performance





Conversational Business Queries: Users can ask simple questions like delivery status, receivables, or invoices and receive instant answers.



Real-Time Operational Intelligence: Tracks deliveries, deal status, margins, receivables, and operational KPIs in real time.



AI-Generated Reports: Automatically compiles data into dashboards, summaries, and actionable reports.



Anomaly Detection & Alerts: Highlights unusual trends in receivables, payments, margins, or operational activity.

Chat 1:

You: Send challan 5123 to R

ArisGPT:

- i. Sent to Rajesh on WhatsApp.
- ii. The challan was for Tata Projects and we netted 5.5% margin on a GMV of 15L.
- iii. This was delivery 35 of the 53 expected.

Overdue Vs Payments:

13 Cr Total Overdue

Month	Overdue	Payments
Jan	1.5	1.5
Feb	2.0	2.0
Mar	2.5	2.5
Apr	3.0	3.0
May	3.5	3.5
Jun	4.0	4.0
Jul	4.5	4.5
Aug	5.0	5.0
Sep	5.5	5.5
Oct	6.0	6.0

Dues Distribution:

Category	Amount (Cr)
Overdue Last 30 days	2.67
Overdue Last 30-90 days	2.65
Overdue > 90 days	2.65
Upcoming Dues	2.65

Chat 2:

You: Share the latest receivables report and highlight anything I should watch out for?

ArisGPT:

Here's your receivables report 📊

Total Overdue : ₹13 Cr

Unused Credit 🟢

Outstanding:

13 Cr Total Overdue

Month	Overdue
Jan24	1.5
Feb24	2.0
Mar24	2.5
Apr24	3.0
May24	3.5
Jun24	4.0
Jul24	4.5

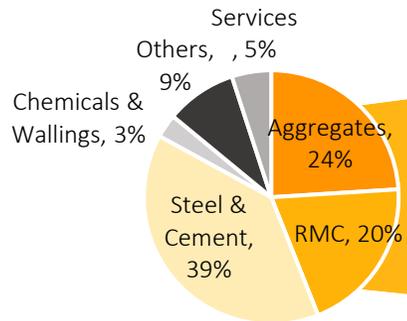
We have an unused credit of ₹12 Cr

Dues Distribution:

Category	Amount (Cr)
Overdue Last 30 days	2.67
Overdue Last 30-90 days	2.65
Overdue > 90 days	2.65
Upcoming Dues	2.65

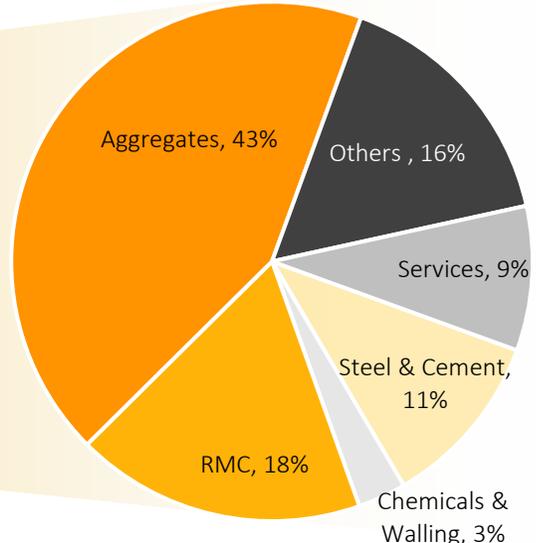
ArisGPT transforms operational data into instant intelligence, enabling faster decisions, greater transparency, and proactive risk management.

Revenue Distribution (%)



FY23

Revenue: INR 7,461 Mn
 EBITDA: INR (7) Mn
 EBITDA MARGIN: (0.09)%



9M-FY26

Revenue: INR 7,241 Mn
 EBITDA: INR 702 Mn
 EBITDA MARGIN: 9.69%



Focused Categories

Reduced focus on lower value categories like Cement & Steel



Operationally Align Mix

Focus on categories where execution strength directly impacts outcomes



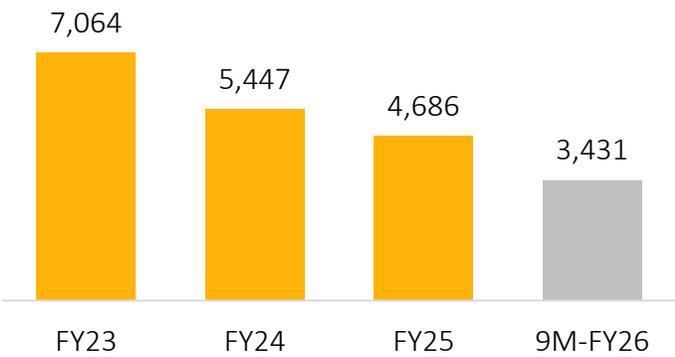
Scalable Profitability

Categories that support better unit economics and cash flow cycles

- The company provides developers and contractors efficient procurement solutions for construction projects through its network of manufacturers and suppliers of construction materials.
- The product portfolio includes aggregates, RMC, walling solutions, chemicals, steel, cement, tiles, electricals, plumbing, and other allied construction materials.
- It is building a diversified network of trusted SME/MSME suppliers and manufacturers across multiple regions.
- The company provides full-stack execution across the supply chain, covering sourcing, quality checks, logistics, delivery tracking, and documentation via its in-house technology platform.
- It is a high volume, relationship driven model where each client adds more transactions, better data, and stronger pricing insights.



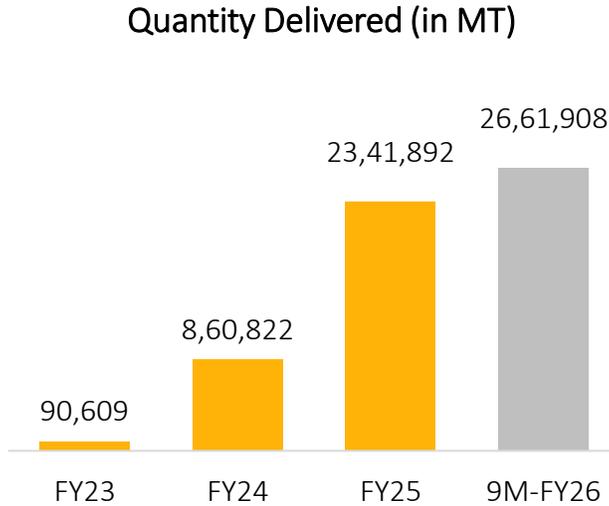
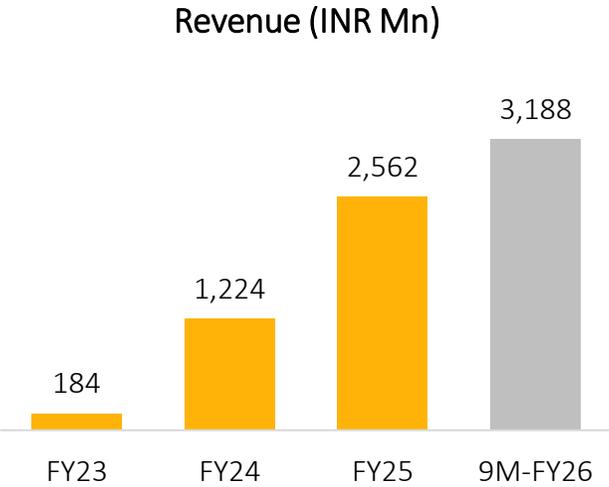
Revenue (INR Mn)



Quantity Delivered (in MT)



- Arisinfra Solutions secures 100% of output production capacity by partnering with factories that have underutilized production capacity under exclusive long-term agreements.
- It follows an asset-light model, keeping fixed costs low and eliminating depreciation, enabling higher returns while keeping capital liquid and redeployable.
- The company has no minimum offtake commitment, enabling flexible demand-led procurement with protected downside.
- Instead of buying products from the open market at fluctuating prices, the company books production capacity in advance with partner factories. This gives better price visibility and helps keep profit margins more stable.
- Partner factories also benefit because their plants run at higher utilization, creating a win-win situation as both sides grow volumes together.
- Contracts with these factories include safeguards like fair pricing commitments, damage protection and audit rights, which help manage risks and maintain financial discipline.



Reserved Capacity of
Aggregates

6 Plants

6.1 Million Tons

Reserved Capacity of
RMC

3 Plants

2.7 Million Tons

Reserved Capacity of
Asphalt

1 Plant

0.3 Million Tons

Benefits for Contract Manufacturing Partners

Higher Utilization: ARIS network drives steady demand, increasing plant utilisation from ~20% to 70%+.

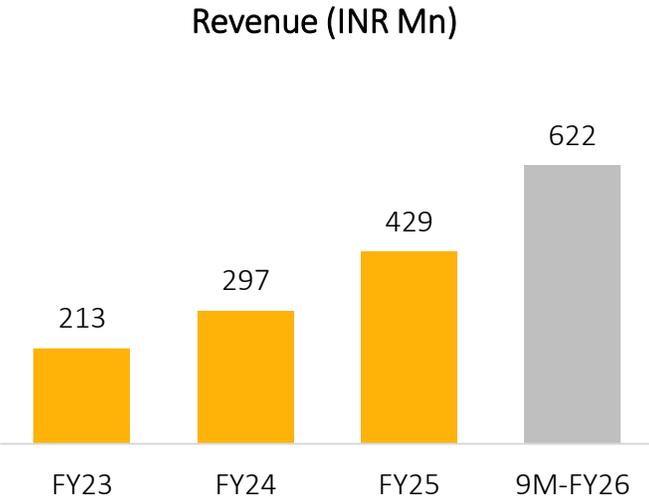
Stronger Cash Flows: The network provides working capital support, improving liquidity and reducing financial stress.

Focus only on Manufacturing: Partners focus purely on manufacturing, while ARIS manages demand, sales, pricing, logistics, receivables and other operations.

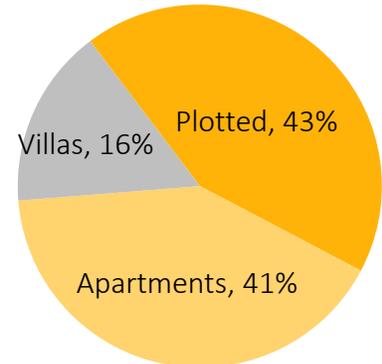


- Through ArisUniterm RE Solutions, the company is operating a first-of-its-kind Developer-as-a-Service model for real estate developers.
- The company manages the entire real estate project lifecycle from arranging funds, material procurement, sales, marketing, and collections.
- It acts as a single point of contact for developers by coordinating with lenders, contractors, vendors and channel partners.
- The company leverages its network where every materials client becomes a potential DaaS mandate across new developments, JVs, and stressed projects eliminating the need for cold sales motion.
- It accelerates project completion by integrating project management with procurement, where each DaaS client becomes an exclusive materials client.

Current Portfolio*		Strong Unit Economics	
8 Active Services Projects	INR 12,323 Mn Estimated Gross Development Value	10-14% Fees on GDV	55-60% EBITDA Margins
2 Mn Sq. Ft. Services portfolio under execution		NIL Incremental Capital	18-24 Months Execution Time



9M-FY26 Mix based on GDV under execution



*All Figures as of 9M-FY26

Developer 1

Problems faced by the developer:

Construction was slow for the following reasons:

- Lack of enough working capital
- Complete reliance on sales and collections for construction
- Dispute with existing lenders
- Terms with contractor not well defined
- Slow sales

Solutions given by Uniterm:

- Replaced the existing lender with set of Investors
- Infused enough working capital by way of fresh funding
- Secured the project by obtaining full CC (Commencement Certificate)
- Provided uninterrupted material supply with flexible credit
- Infused a high-power sales team and increased sales by 3X
- Increased the pricing by 7.5% with better terms of payment
- Infused experienced project management team to speed up construction and renegotiated with the contractor

Developer 2

Problems faced by the developer:

- The original developer had gone bankrupt
- The lender was stuck with land

Solutions given by Uniterm:

- Identified an investor for the land and the lender sold to the investor
- Uniterm became a DM partner to the investor to provide end to end solutions
- Infused working capital of INR 250 Mn
- Got approvals for the land
- Supplied all construction materials with an average saving of 2%
- Launched the project and sold 1/3rd inventory in the first month
- Managed day to day cash flows and all day-to-day operations on behalf of the investor

Unlocking value in stressed or stalled real estate projects by aligning capital, execution, and sales to deliver disciplined turnarounds and full-cycle exits



STRATEGIC OVERVIEW

Working Capital Optimization: System and mix improvements steadily reduce net working capital days, unlocking cash on an ongoing basis.

Scalable at Near-Zero Cost: The network can handle 10x higher volumes on the same infrastructure, with each new node and order adding minimal incremental cost.

Deepen Category Expansion: Increase share in high-margin, execution-driven categories such as RMC, aggregates, asphalt and value-added materials.

Onboarding new Vendors: Add new vendors to expand network capacity and secure exclusive supply partnerships.

New Category Expansion: Expanding into tiles, CP fittings, sanitaryware, electricals, and plumbing to deepen wallet share and strengthen platform breadth.

Grow Services Vertical: Increase recurring, high-margin revenue streams alongside core supply.

Geographic Scale-Up: Expand presence across high-growth infrastructure corridors and Tier 1/Tier 2 real estate markets.

Scale Contract Manufacturing: Increase secured capacity through additional third-party plant tie-ups, enhancing operating leverage and expanding higher-margin segments.



FINANCIAL OVERVIEW



Historical Consolidated Income Statement



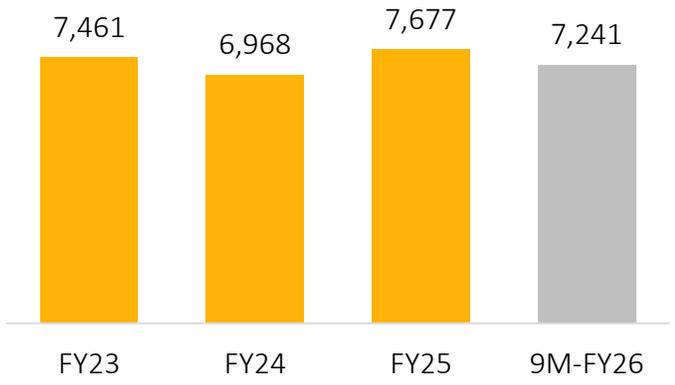
Particulars (INR Mn)	FY23	FY24	FY25	9M-FY26
Revenue from Operations	7,461	6,968	7,677	7,241
Total Expenses	7,468	6,840	7,176	6,539
EBITDA	(7)	128	501	702
<i>EBITDA Margins (%)</i>	<i>(0.09)%</i>	<i>1.84%</i>	<i>6.53%</i>	<i>9.69%</i>
Depreciation and amortisation expenses	20	29	33	25
Finance costs	239	323	415	218
Other Income	84	56	143	65
PBT before exceptional items	(182)	(168)	196	524
Exceptional Items	-	-	73	26
PBT	(182)	(168)	123	498
Tax	(28)	5	63	112
PAT	(154)	(173)	60	386
<i>PAT Margins (%)</i>	<i>(2.06)%</i>	<i>(2.48)%</i>	<i>0.78%</i>	<i>5.33%</i>
Other Comprehensive Income	(1)	-	5	(1)
Total Comprehensive Income	(155)	(173)	65	385
Diluted EPS (INR)	(4.13)	(5.30)	0.36	4.36

Historical Consolidated Balance Sheet

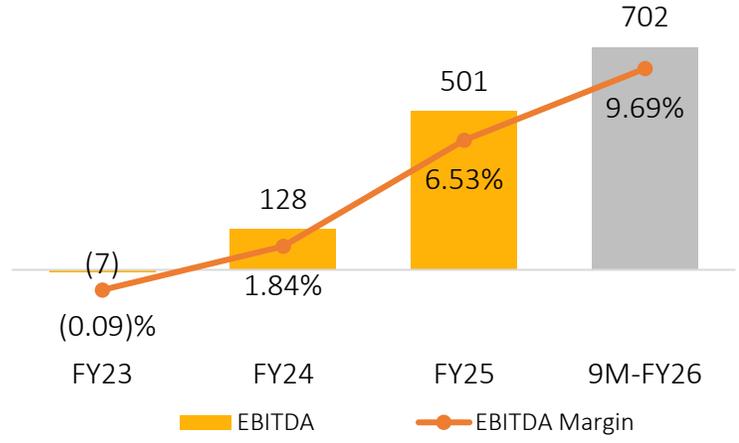
PARTICULARS (INR MN)	FY24	FY25	H1-FY26
Non-Current Assets			
Property, plant and equipment	24	18	17
Capital work in progress	-	-	-
Right use of assets	14	36	39
Other intangible assets	-	1	1
Intangible assets under development	246	414	490
Financial Assets			
i) Other non current financial assets	84	69	267
ii) Loans and advances	-	5	6
Deferred tax assets (net)	60	87	88
Non current tax assets (net)	34	18	32
Other non current assets	39	-	1,260
Total Non-Current Assets	501	648	2,200
Current Assets			
Inventories	13	16	68
Financial Assets			
i) Trade receivables	3,204	3,270	3,652
ii) Cash and cash equivalents	6	3	1,487
iii) Bank balances other than cash and cash equivalents	1	452	354
iv) Other financial assets	762	847	614
Other Current Assets	441	1,731	759
Total Current Assets	4,427	6,319	6,934
GRAND TOTAL - ASSETS	4,928	6,967	9,134

PARTICULARS (INR MN)	FY24	FY25	H1-FY26
Equity			
Equity Share Capital	18	117	162
Other Equity	1,398	2,195	6,832
Non-Controlling Interest	5	46	74
Total Equity	1,421	2,358	7,068
Non-Current Liabilities			
Financial Liabilities			
i) Long Term Borrowings	678	30	-
ii) Lease Liabilities	4	15	13
iii) Other non current financial liabilities	116	62	68
Long Term Provisions	12	18	22
Total Non-Current Liabilities	810	125	103
Current Liabilities			
i) Short Term Borrowings	2,062	3,363	523
ii) Lease Liabilities	11	23	23
iii) Trade Payables	449	701	1,092
iv) Other financial liabilities	76	153	168
Short Term Provisions	10	6	8
Current Tax Liabilities	-	51	23
Other Current Liabilities	89	187	126
Total Current Liabilities	2,697	4,484	1,963
Total Liabilities	3,507	4,609	2,066
GRAND TOTAL - EQUITIES & LIABILITIES	4,928	6,967	9,134

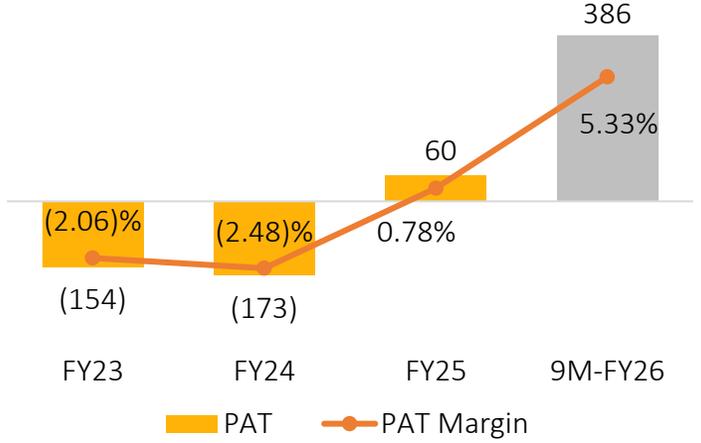
Revenue from Operations (INR Mn)



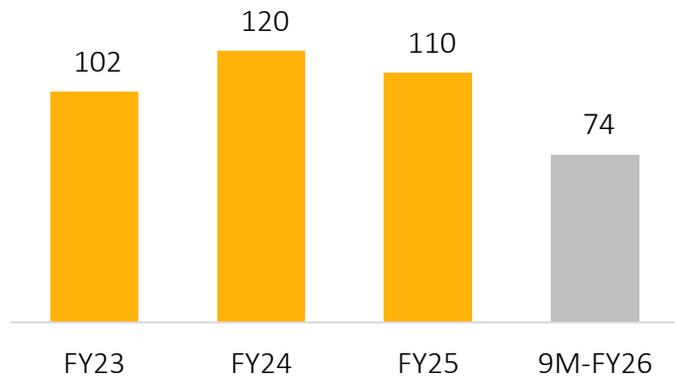
EBITDA (INR Mn) & EBITDA Margin (%)



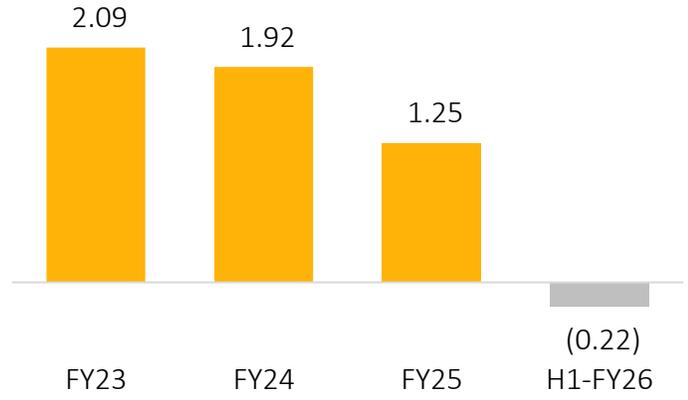
PAT (INR Mn) & PAT Margins (%)



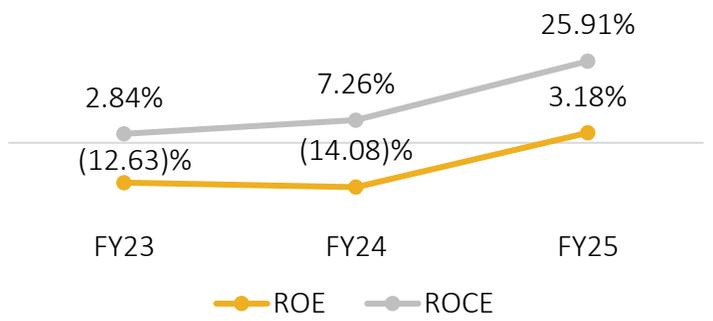
Net Working Capital Days



Net Debt/Equity (x)



ROE (%) & ROCE (%)



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