



October 29, 2026

To,
National Stock Exchange of India Limited
Corporate Action Department
Exchange Plaza, C-1 Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400051
Symbol: ARCIL

To,
BSE Limited
Corporate Relationship Department
Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai - 400 001
Scrip Code: 544921

Dear Sir/Madam,

Subject: Investor Presentation under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the “SEBI Listing Regulations”).

In accordance with Regulation 30 read with Schedule III Part A Para A of the SEBI Listing Regulations, enclosed herewith the Investor Presentation along with performance highlights of the Company for the quarter and half year ended September 30, 2026.

The aforesaid information is also available on the website of the Company at <https://www.arcil.co.in/investor-relations/disclosures-to-stock-exchanges>.

We request you to take the above on record.

Thanking you,

For Asset Reconstruction Company (India) Limited

**AMEET
ASHOK KELA**

Digitally signed by AMEET ASHOK KELA
DN: C=IN, O=Personal, Phone=2207880459903889977C134503E2D1134549531526
423D14545C7655F93D0, PostalCode=400104, S=Maharashtra, SERIALNUMBER=9667C723DCE5C0ACAS403889994E9C9AE7DCE419D
AA7086DFD1B1FF00AD4FE1, CN=AMEET ASHOK KELA
Reason: I am the author of this document
Location:
Date: 2026.10.29 19:22:05+05'30'
Foxit PDF Editor Version: 12.0.2

Ameet Ashok Kela
Company Secretary and Compliance Officer
Membership No.: F7934

Encl: as above

Asset Reconstruction Company (India) Limited

Investor Presentation –
Q2 & H1FY27

29th October 2026



{Kintsugi is a centuries-old Japanese art of repairing pottery with precious metals, symbolizing healing, resilience, and renewed value}

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This Presentation contains certain forward-looking statements concerning the Company’s future business prospects and business profitability, which are subject to a number of risks and uncertainties, and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost overruns on contracts, our ability to manage our international operations, government policies and action regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the Company.

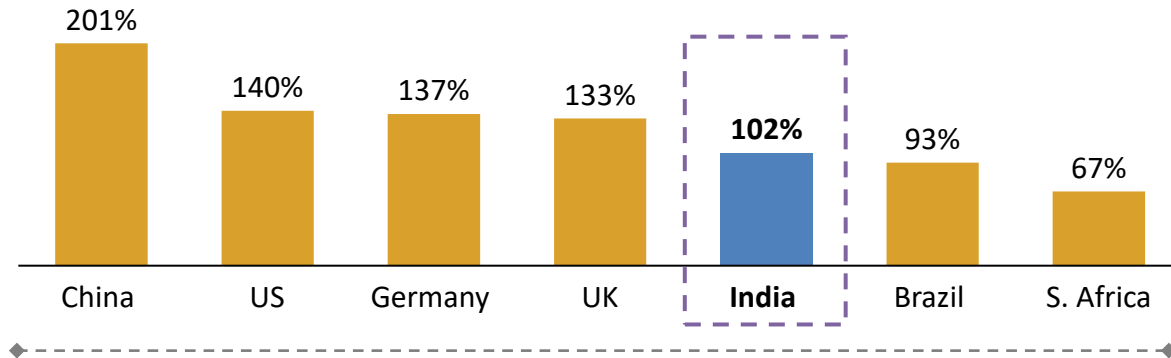
Industry Opportunities



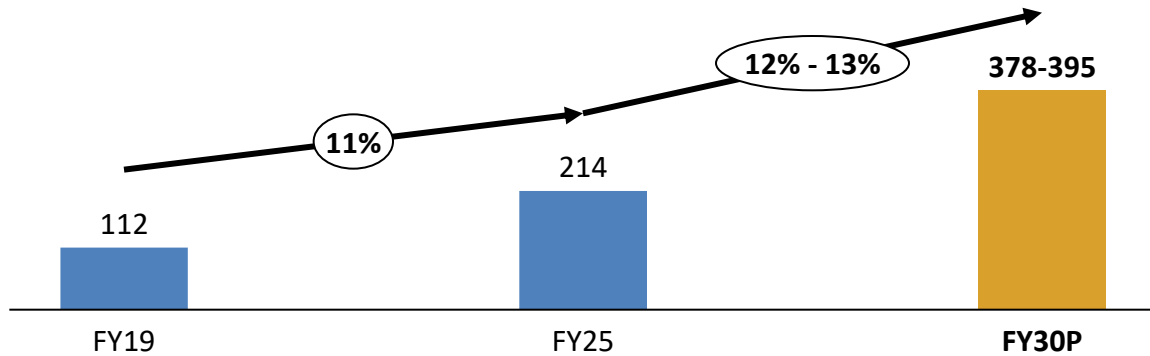
India a Growing Credit Market

Overall Credit¹ to GDP Growth

India's modest credit to GDP to offer strong runway for credit growth

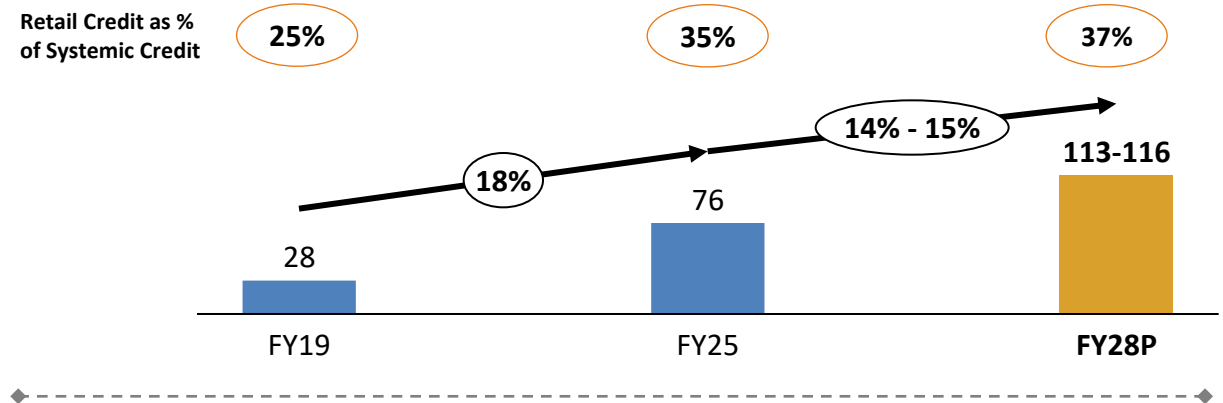


Growth Trend in Systemic Credit² (Rs. Tn) over the years

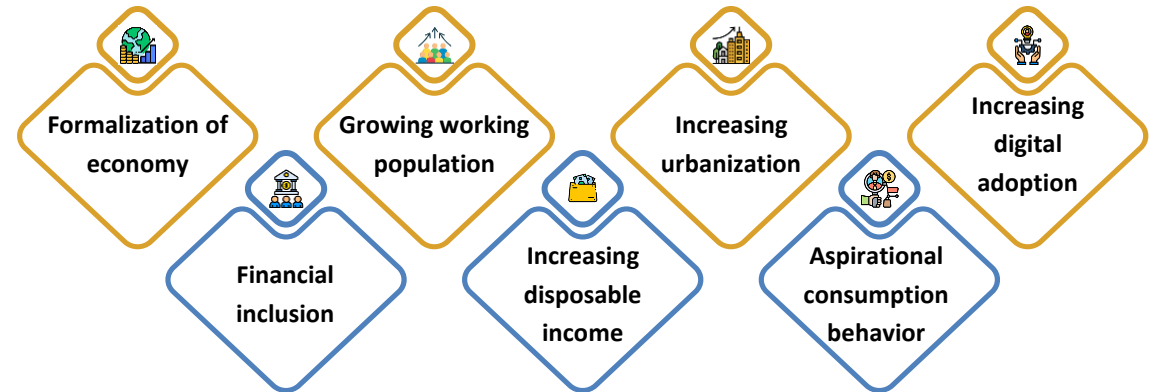


Retail Credit³ (Rs. Tn)

Growth trend in Retail Credit over the years



Factors supporting retail credit growth



Financial inclusion on a fast path in India which will aid long term growth for financial institutions

Source: Industry report titled "Analysis of Asset Reconstruction Industry in India" dated August 2026 ("CRISIL Industry Report")

Notes

1. Credit refers to total credit to the private non-financial sector

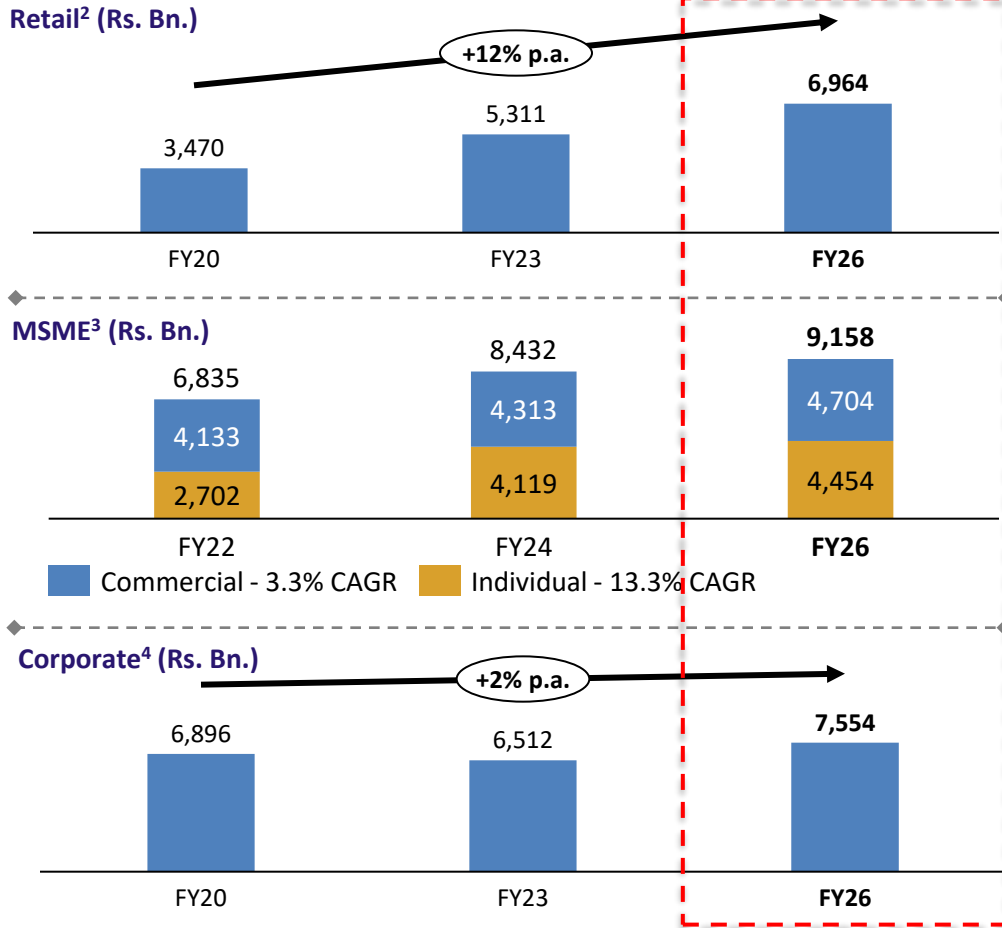
2. Systemic Credit: Domestic banking credit (after deduction of bank lending to NBFC) and NBFC credit

3. Retail Credit: Personal loans (under SCBs) and Retail Loans (under NBFCs) together

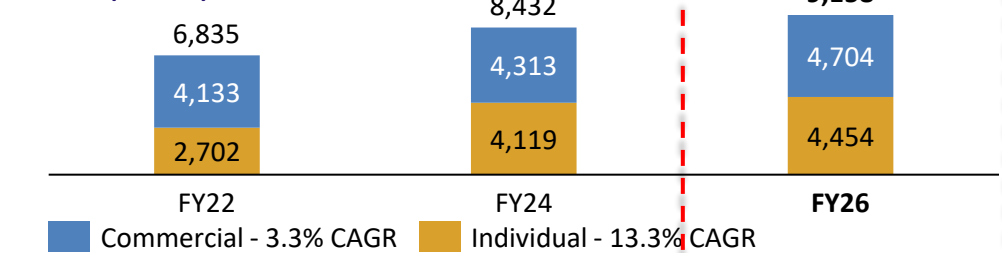
Stress Grows with Credit, a Structural Opportunity in Every Cycle

Overall Stressed Assets Outstanding is Large*
across Banks¹ and NBFCs across Lending Segments

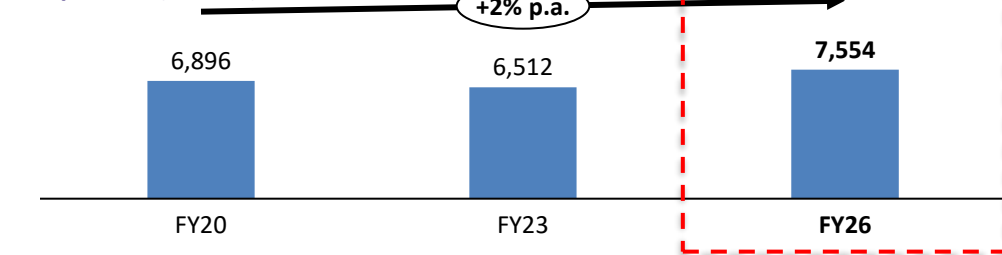
Retail² (Rs. Bn.)



MSME³ (Rs. Bn.)



Corporate⁴ (Rs. Bn.)

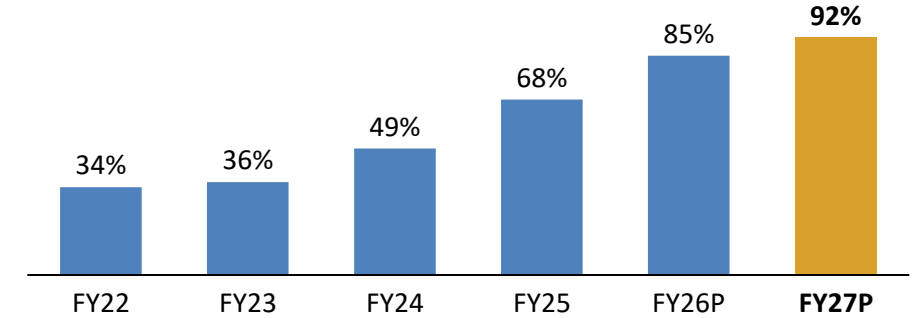


*Includes SMA0, SMA1, SMA2, NPA and Write offs

Total Available
Stress in the
Industry is
~Rs. 23 Lakh Cr.
Including ~Rs. 12
Lakh Cr. of
written off book#.

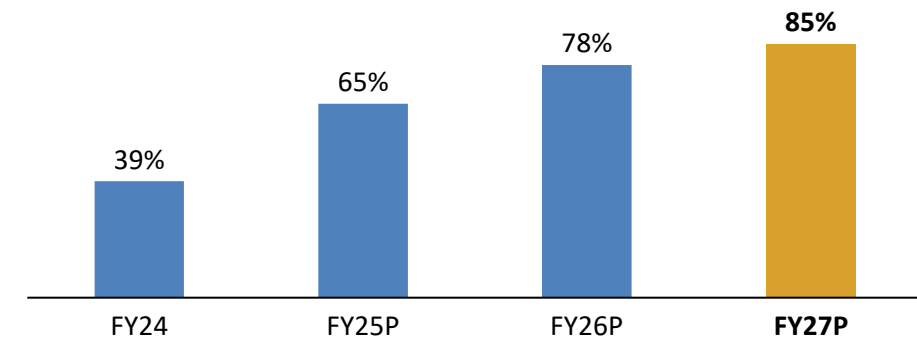
#Written off does not appear in the
NPA reporting of Banks / NBFCs

Improving Recovery Rates* of ARCs



*Cumulative recovery rate = Cumulative gross recoveries / Cumulative SRs issued

Cumulative redemption rates of Retail assets have improved
significantly



ARCs are one of the most robust channels available for Banks/Financial Institutions to dispose of their stressed assets

Source: CRISIL Industry Report

Note: Figures in Rs. Bn are rounded off

1. Small Finance Banks are not included in Banks

2. Retail portfolio here includes Housing Loan, Vehicle Loans (Used car, Auto loans), Consumer loans,

3. Credit cards, Student Loan and Personal Loans (Personal loan and short-term personal loan)

MSME segment (individual) here includes Business Loans (General), Business Loans (Secured), Business Loans (Unsecured), Commercial Vehicle Loans, Commercial Equipment Loans, Loans against Property (LAP); Commercial bureau data (<=Rs50 cr. loans exposure) is considered as MSME segment

(commercial) here

Commercial bureau data (>Rs. 50 cr. loans exposure) is considered as corporate segment here

* SSAF (Securitization of Stressed Framework – draft of this framework was released by RBI in April 2025)

Rs. 23.7 Lakh Crore of Stress Across Three Business Verticals

Our business	Corporate	SME	Retail		
Rs. lakh cr, FY26	Corporate	SME commercial	SME individual	Retail	Total
SMA-0	0.63	1.09	0.88	1.74	4.34
SMA-1	0.39	0.56	0.53	0.79	2.27
SMA-2	0.03	0.21	0.35	0.56	1.15
NPA	0.08	0.25	1.69	1.63	3.66
Written off	6.42	2.59	1.01	2.24	12.26
Total stress	7.55	4.70	4.45	6.96	23.68
TAM: NPA + W/O	6.50	2.84	2.70	3.87	15.92

Rs. 23.7 lakh Cr.
Total stress, FY26

Rs. 15.9 lakh Cr.
NPA + written off (67%)

Rs. 7.8 lakh Cr.
SMA: transferable, rarely sold

ARCIL's Position in India's ARC Industry



● H1 FY27 – Key Performance Highlights

~Rs. 1.40 Lakh Cr.*

Total Dues Outstanding
at the time of
Acquisition against
Outstanding AUM

~Rs. 20,274 Cr.*

↑ 21% YoY

Asset Under
Management



~Rs. 4,442 Cr.

↑ 26% YoY

ARCIL's Investment in
AUM

~Rs. 2,882 Cr.

↑ 14% YoY

Net Owned Fund

~Rs. 1,707 Cr.

↑ 18% YoY

Total Acquisition



~Rs. 2,135 Cr.

↑ 21% YoY

Total Recovery

~Rs. 516 Cr.

↑ 48% YoY

Total Income

~Rs. 290 Cr.

↑ 54% YoY

Profit After Tax



~12.6%

Return on Assets

~18.1%

Return on Equity

Credit Rating : ICRA AA– Stable | CRISIL AA– Stable

*AUM is 14.4% of the Dues Outstanding at the time of acquisition being currently managed

Figures may not add up due to rounding off

About ARCIL | Pioneer of Asset Reconstruction in India

A two-decade old resolution platform with first mover advantage

2002

India's first incorporated ARC - successfully navigated an evolving regulatory landscape

2008

Successfully acquired and resolved retail loans since 2008

Verticals

Present across three verticals - Corporate, retail, SME and others

IBC

Among the few ARCs to maintain RBI-prescribed NOF to act as a Resolution Applicant under IBC

Tech-Driven

Implemented an IT infra to build a scalable and efficient operating model

Ownership Structure – 30th September 2026



■ Promoter & Promoter Group ■ Public

Backed by Marquee Promoters such as
**Avenue India Resurgence Pte. Ltd. and
State Bank of India**

Largest Private ARC in India by AUM, Profitability and Market Share.



**ARCIL's
MOAT**

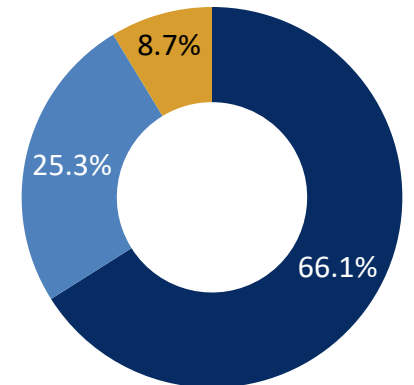
**Expertise in Acquiring Stressed Assets
with increasing investment in SRs.**

**Ability to Implement Resolution Strategies
& a Robust Collections Framework**

**Effective use of Technology and Data
Analytics to Improve Efficiency**

**Strong PAN India on ground network
behind two decades of recovery.**

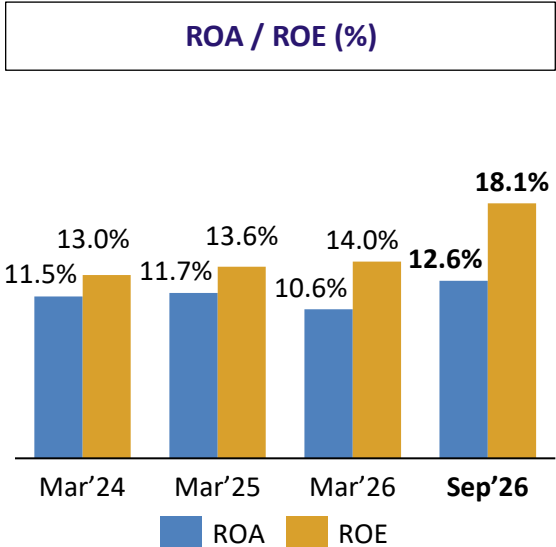
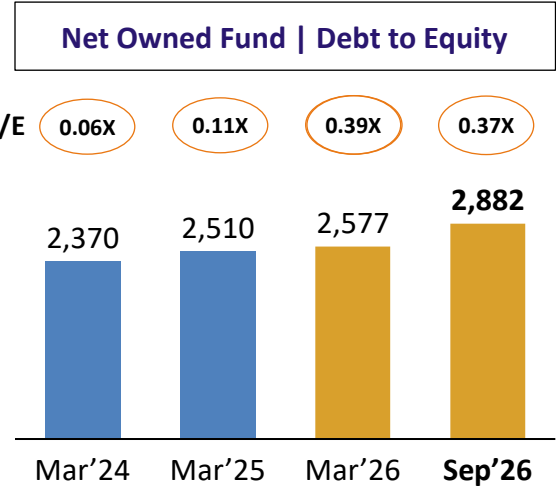
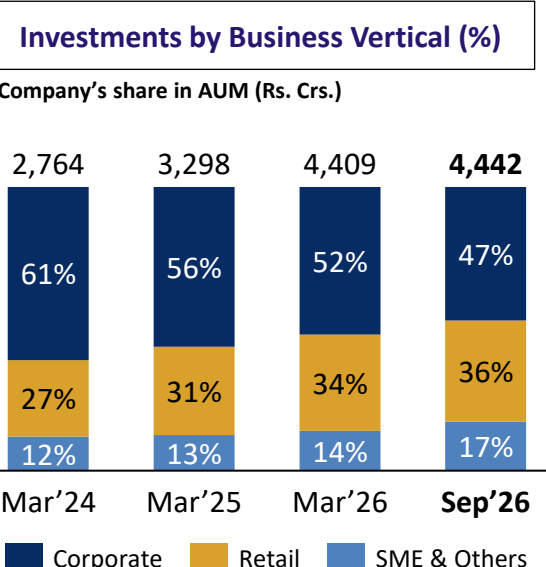
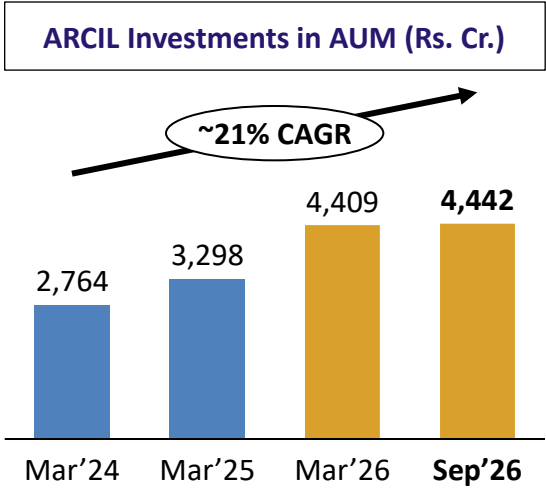
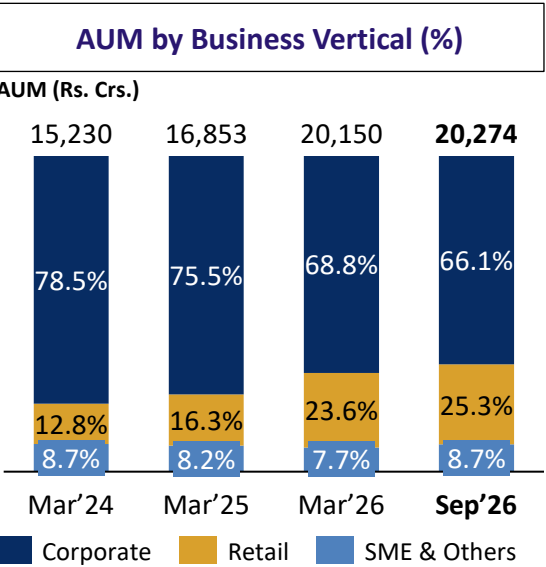
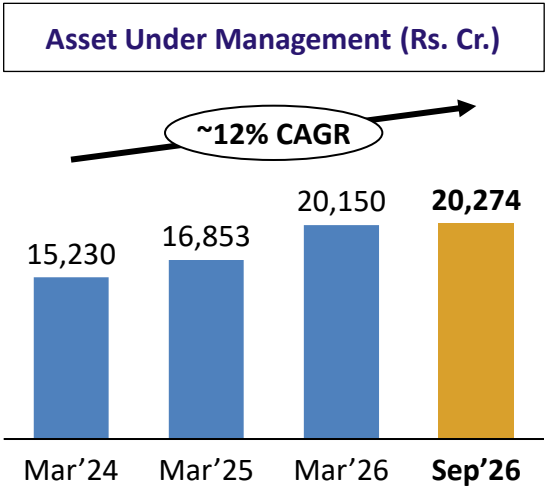
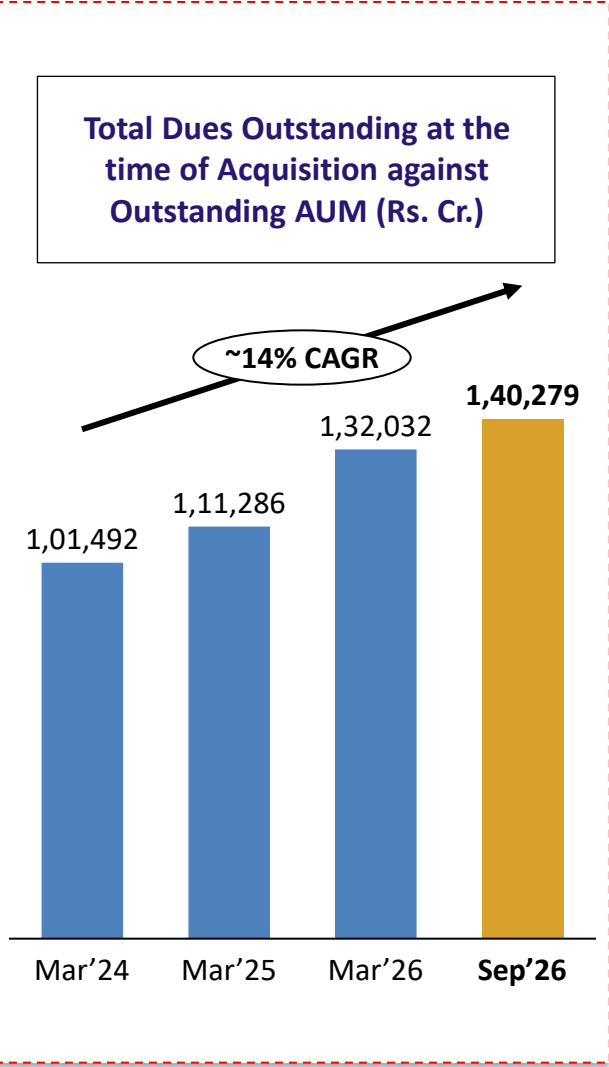
AUM Mix (%) – H1 FY27



■ Corporate ■ Retail ■ SME

Figures may not add up due to rounding off

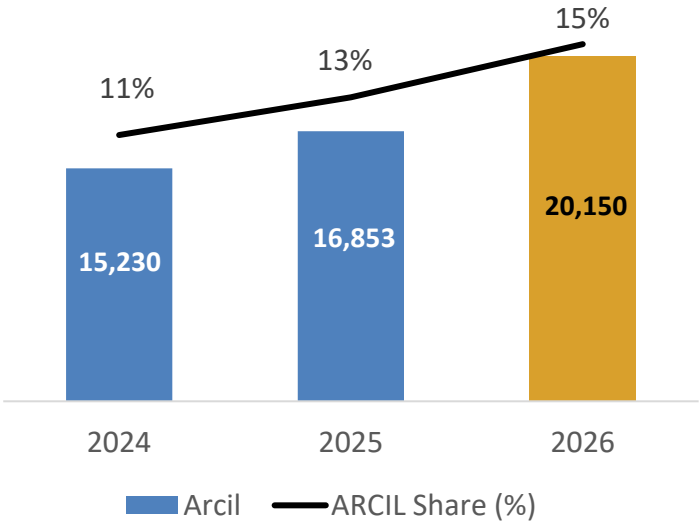
Consistent Financial & Operational Performance



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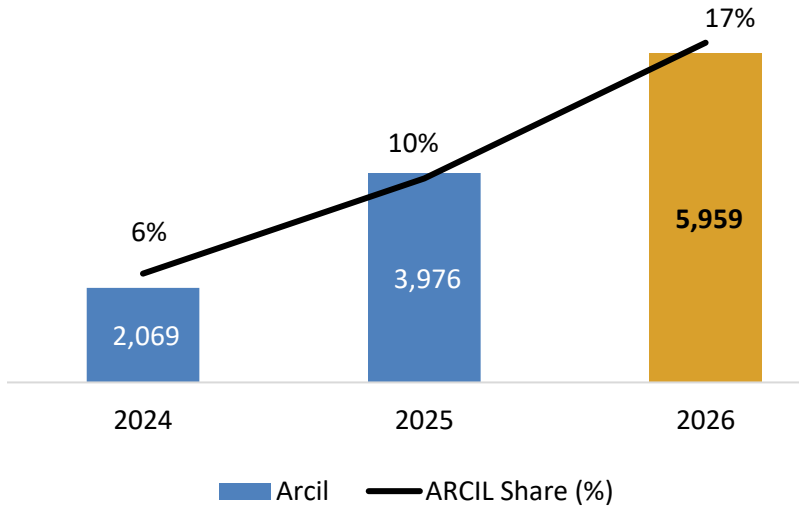
ARCIL's Growing Market Share

ARCIL's AUM Share in the Industry (Rs. Cr.)



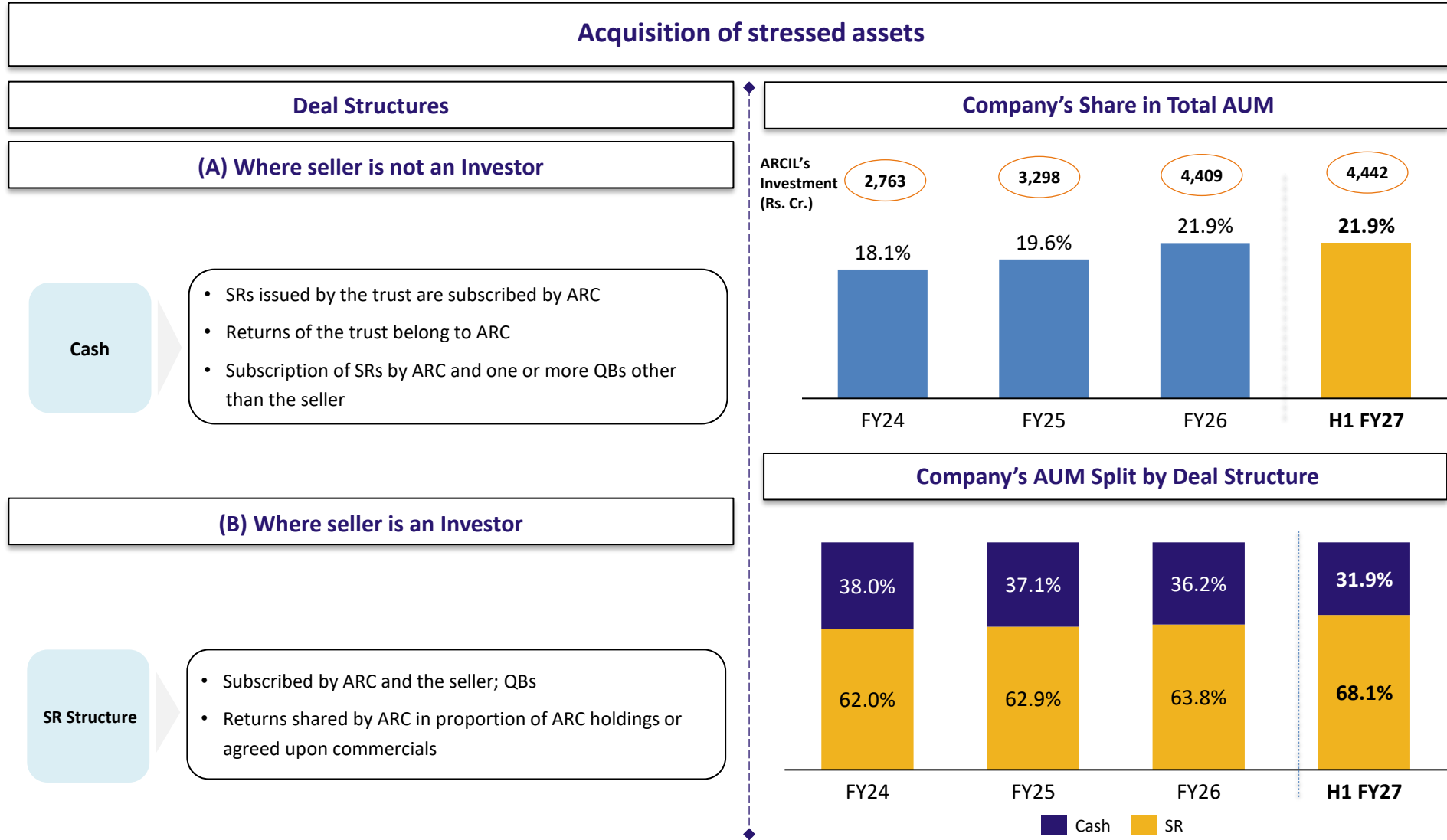
Year	ARCIL	ARC Industry	ARCIL Share (%)
Mar'24	15,230	1,38,429	11%
Mar'25	16,853	1,34,178	13%
Mar'26	20,150	1,36,554	15%

ARCIL's Acquisition Share in the Industry (Rs. Cr.)



Year	ARCIL	ARC Industry	ARCIL Share (%)
Mar'24	2,069	37,236	6%
Mar'25	3,976	38,139	10%
Mar'26	5,959	34,350	17%

Expertise in Acquiring Stressed Assets With Increasing Investment in SRs



General Sources of Revenue

I Fee Income

- Fee is typically charged from trust by ARC to manage the SRs portfolio
- This is as a percentage (e.g., 1.5% to 2%) of the outstanding NAV of the SRs
- Collection fees; upfront fees

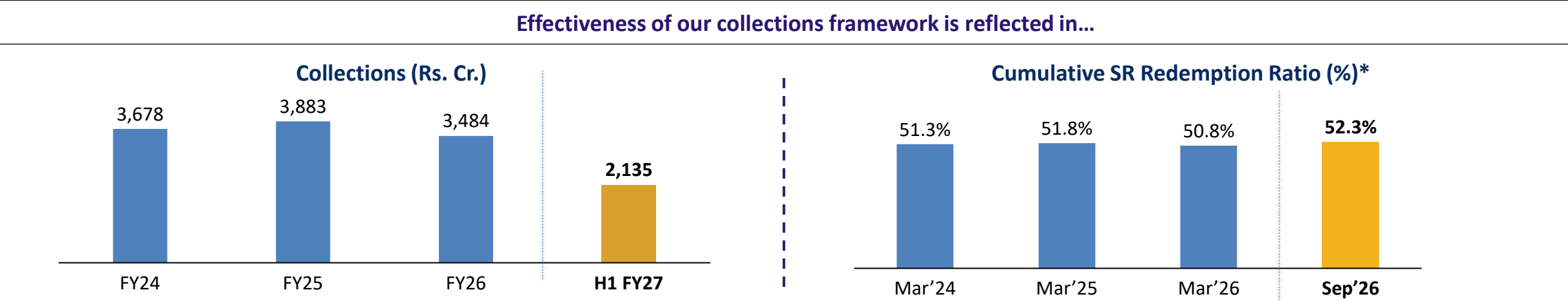
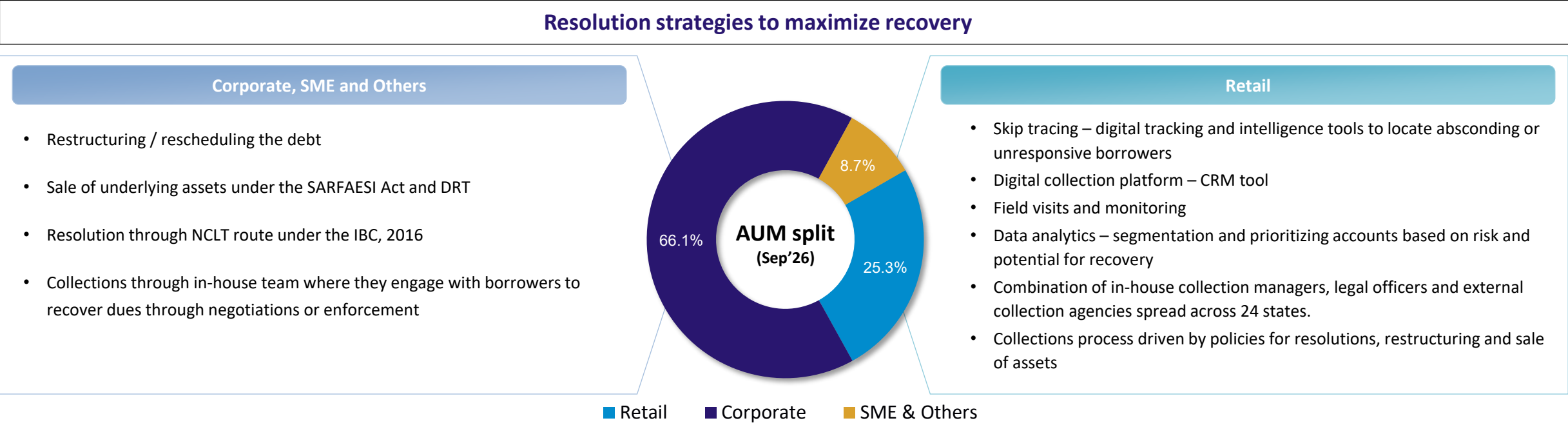
II Upside Income

- Income earned by ARCs over and above the acquisition cost
- Fair value changes on investment in SR

III Others

- Interest Income: Treasury Income & some interest on loan
- Write Back: Recovery made in respect of technical write offs

Growing Investment in the Business; 31.9% of ARCIL's Outstanding Investments is in All Cash Acquisitions



Figures may not add up due to rounding off

H1 FY27 | Acquisition & Recovery Highlights

Rs. 20,274 Cr.

Total AUM
(~21% YoY)

Rs. 1,707 Cr.

Total Acquisitions
(+18% YoY)

~Rs. 8,482 Cr.

Total Dues of the Acquisitions
During H1 FY27

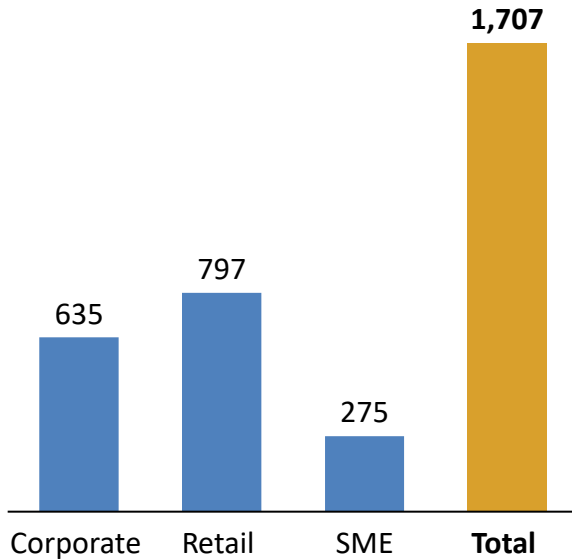
Rs. 718 Cr.

ARCIL Investment in Acquisitions
(+42% YoY)

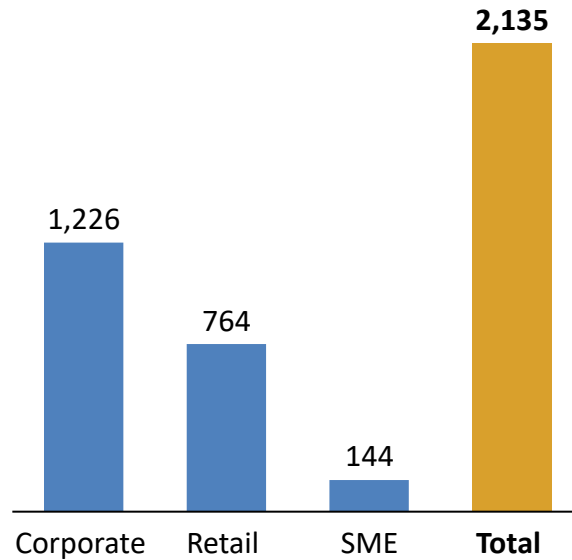
Rs. 2,135 Cr.

Total Recovery
(+21% YoY)

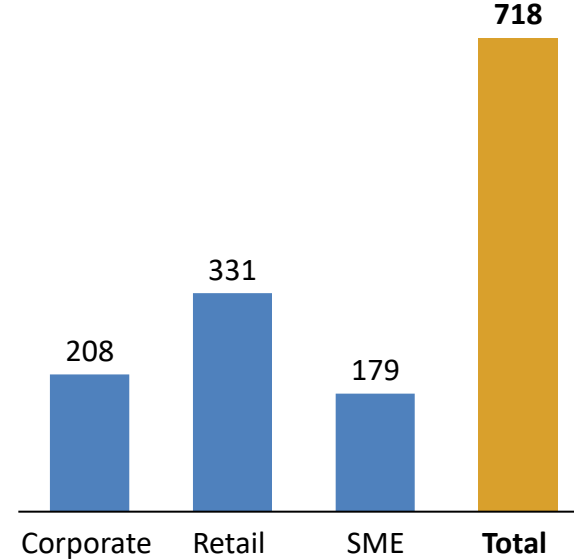
**H1 FY27 Acquisition by vertical
(Rs. Cr.)**



**H1 FY27 Recovery by vertical
(Rs. Cr.)**



**H1 FY27 ARCIL Investments
(Rs. Cr.)**



Rs. 516 Cr.

Total Income
(+48% YoY)

Rs. 390 Cr.

PBT
(+54% YoY)

Rs. 290 Cr.

PAT
(+54% YoY)

Figures may not add up due to rounding off

Effective use of Technology and Data Analytics to Improve Efficiency

Core Platforms

Proprietary platform

- Asset tracking
- Case management
- Compliance monitoring

Loan management system

- Online settlement offers
- Restructuring proposals

Data Analytics

Data analytics

- Proprietary scorecards
- CIC scrubs, Skip Tracing
- Predicting risk profile, probability of recovery and decision making
- Customer Segmentation

Communication analytics

- Tracking and enhancing borrower communication
- Borrower segmentation; payment prioritization; legal actions
- AML, FATF and PEP certifications; relevant loans tagged accordingly

Action & Collections

Automation

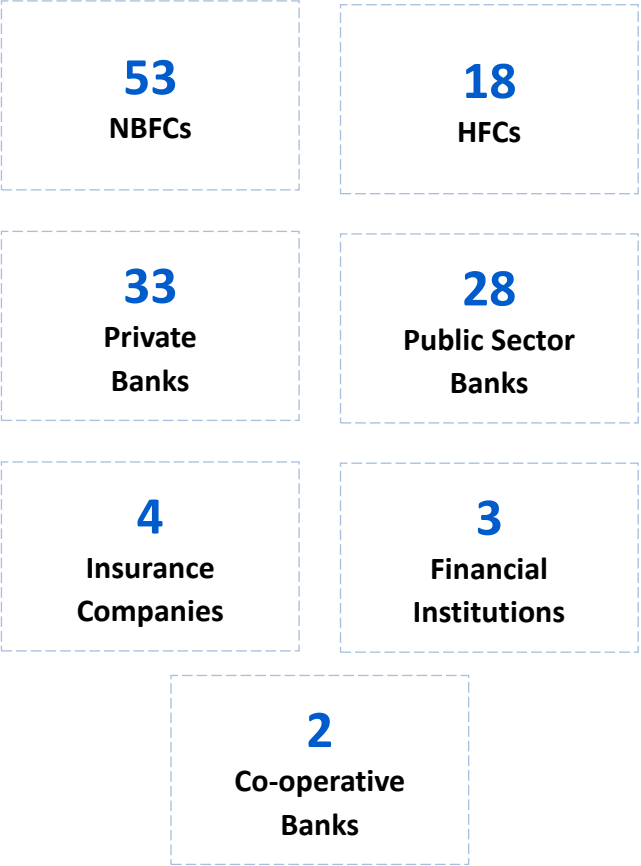
- Once settlement proposals are approved, one-time settlement letters are sent using automated email and automated SMS.

Collection

- Geo-tracking
- UPI and QR code based payments
- Generation of heat maps
- Risk models

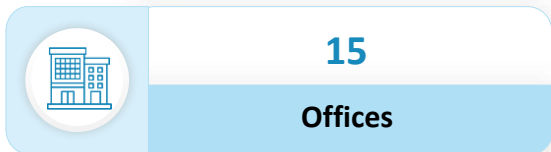
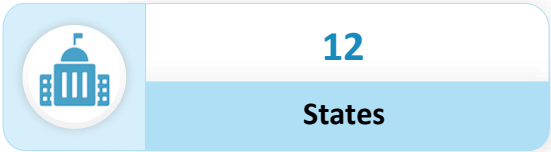
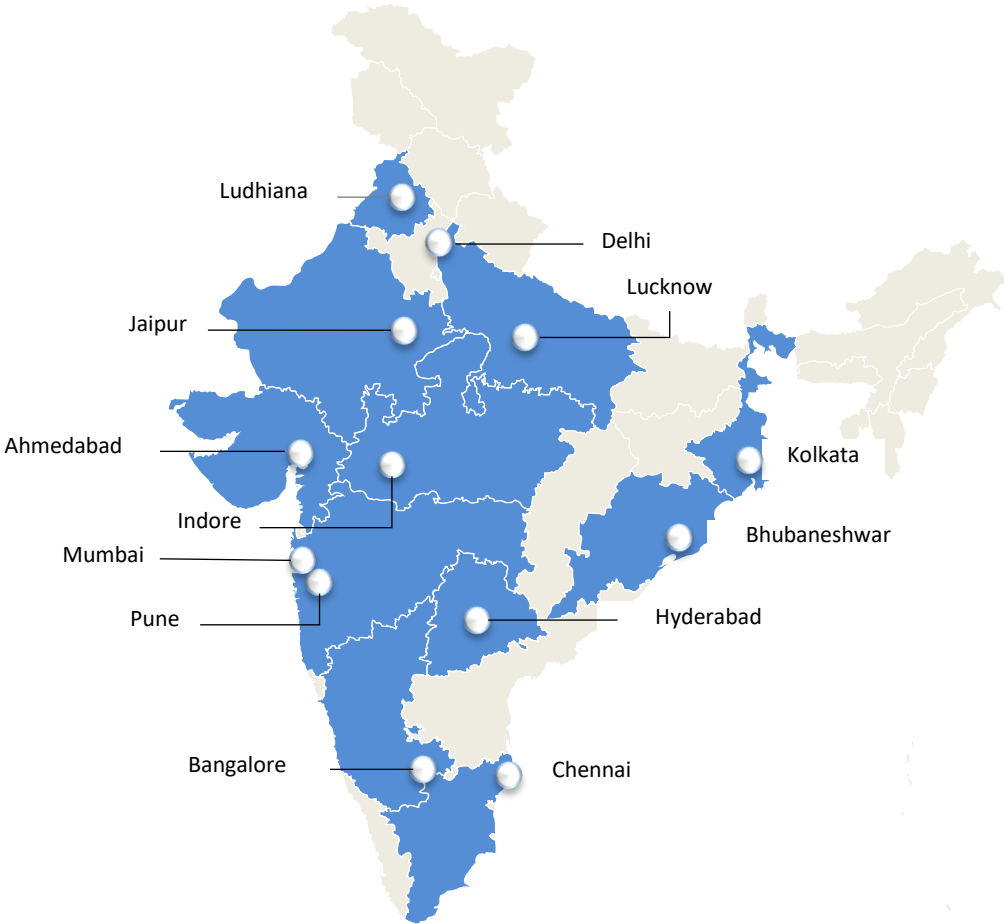
● Strong PAN India on Ground Network Behind Two Decades of Recovery

Relationship with lenders*



*Since inception; Multiple companies have since merged

Presence through our offices in 12 states



Data as of Sep'26

Managing > 3.29 Mn. Retail Borrowers on the Tech Platform

● Five Strategies to Drive Growth, Efficiency and New Business Opportunities

01

Increase the proportion of our Retail, SME and Other Loans

- Intend to increase the proportion of Retail and SME and other loans.
- This increase in AUM has resulted in an increase in the number of retail borrowers on our platform by **227.32%, from 1 Mn. as of March 31, 2024, to more than 3.29 Mn. as of March 31, 2026**

02

Continue to grow our corporate loans business

- Acquiring stressed corporate assets for over two decades and will continue to focus on growing our Corporate loans business by targeting credit-worthy mid-sized stressed assets

03

Continue to focus on Effective Use of Technology and Data Analytics to improve operational efficiency

- Implemented different technology platforms and tools to assist us with the key functions of our business right from portfolio acquisitions, credit assessments, pricing to collections

04

Strengthen our retail loan collection capabilities

- A robust collection infrastructure which involves a combination of in-house collection managers, legal officers and external collection agencies spread across 24 states in India to ensure efficient recovery from both secured and unsecured pools

05

Pursue New business opportunities

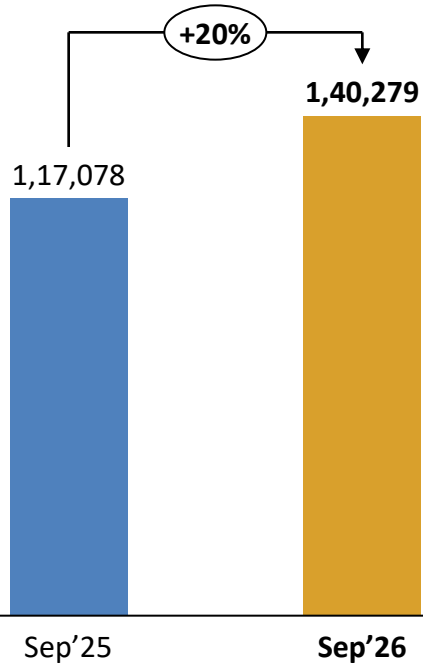
- Intend to offer our collection services for retail loans to banks and collect outstanding amounts from borrowers on their behalf
- Intend to expand our AUM and grow our business by purchasing stressed assets from Microfinance Institutions

Q2 & H1FY27 Operating & Financial Performance

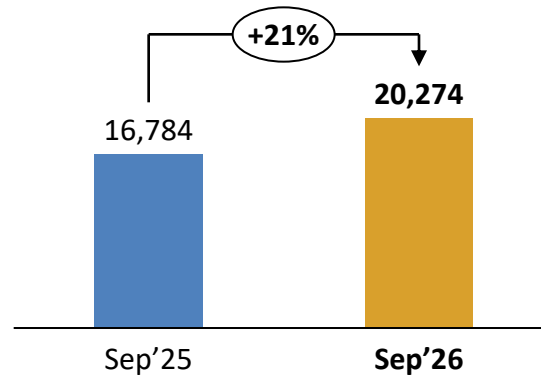


● H1 FY27 - Standalone Financial and Operational Performance

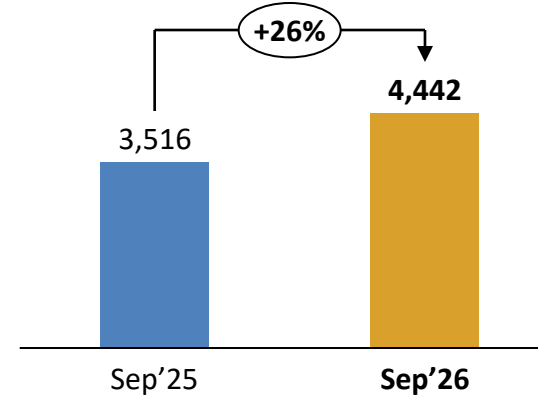
Total Dues Outstanding at the time of Acquisition against Outstanding AUM (Rs. Cr.)



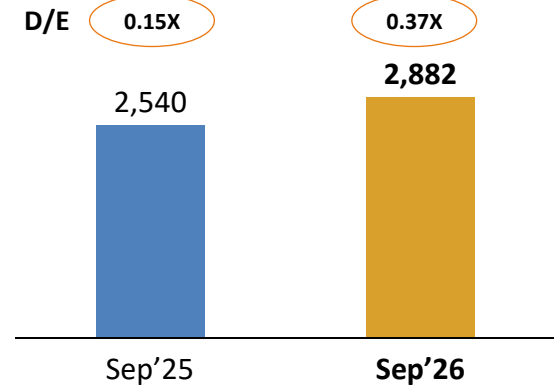
Asset Under Management (Rs. Cr.)



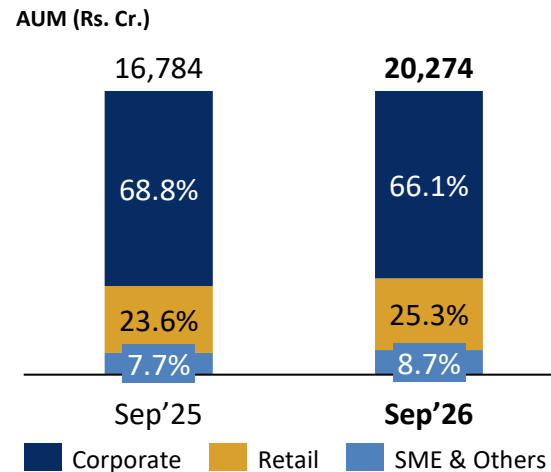
ARCIL Investments in AUM (Rs. Cr.)



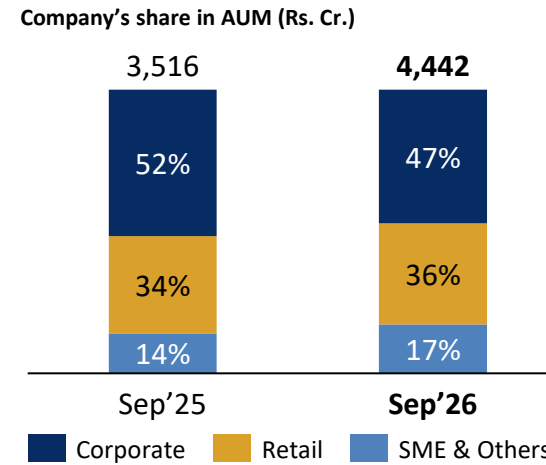
Net Owned Fund | Debt to Equity



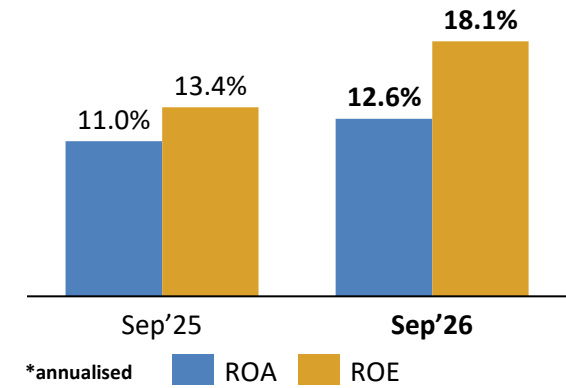
AUM by Business Vertical (%)



Investment by Business Vertical (%)



ROA / ROE (%)*



*annualised

Figures may not add up due to rounding off

Q2 & H1 FY27 - Standalone Statement of Profit and Loss

Particulars (Rs. Cr.)	Q2FY27	Q2FY26	Y-o-Y	H1FY27	H1FY26	Y-o-Y	FY26
Revenue from Operations							
Fees and Other Income	109.6	67.0		227.6	124.9		280.1
Other Operating Income (Investment Income)	112.2	71.3		121.8	87.4		191.3
Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)	8.9	33.4		129.0	36.6		65.9
Interest Income	4.0	2.1		6.8	15.7		20.6
Net Gain on Fair Value Changes-Unrealised*	2.7	45.7		26.3	72.9		159.6
Total Revenue from Operations (I)	237.5	219.5	8%	511.5	337.4	52%	717.5
Other Income (II)	2.9	2.3		4.9	10.6		32.0
Total Income (III=I+II)	240.4	221.8	8%	516.4	348.0	48%	749.5
Expenses							
Finance Costs	17.7	4.3		42.7	7.5		36.2
Impairment, Depreciation & Amortisation	-9.1	1.9		13.1	4.1		10.3
Employee Benefits Expenses	17.9	17.2		39.2 [#]	30.8		63.6
Write off of Security Receipts, Unrealized Fee & Expenses*	2.8	27.6		5.8	33.1		51.2
Other Expenses	13.1	10.1		25.2	18.3		38.5
Total Expenses (IV)	42.4	61.1		126.0	93.8		199.8
Profit before tax (V=III-IV)	197.9	160.7	23%	390.4	254.1	54%	549.7
Total Tax Expense (VI)	51.1	41.0		100.4	65.4		141.9
(Loss) / Profit for the period (VII=V-VI)	146.8	119.6	23%	290.0	188.7	54%	407.8

H1FY27 - Earnings Commentary:

- **Strong earnings growth:** Total income increased 48% YoY to Rs. 516.4 Cr. in H1FY27, while PAT grew 54% YoY to Rs. 290.0 Cr.
- **Robust fee income:** Fees and Other Income increased 82% YoY to Rs. 227.6 Cr., compared to Rs. 124.9 Cr. in H1FY26.
- **Strong recoveries:** Recovery of previously written-off Security Receipts, unrealised fees and expenses contributed Rs. 129.0 Cr. in H1FY27, compared to Rs. 36.6 Cr. in H1FY26.
- **Healthy profitability:** PBT increased 54% YoY to Rs. 390.4 Cr., despite higher finance costs and impairment expenses during the period.
- **Strong PAT margin:** PAT margin remained healthy at approximately 56% of total income, compared to 54% in H1FY26.

Note: *Net of Fair Value Impact of regulatory write offs which completed 8 Years during the period

[#]Net of 3.5 Crs of reversal of excess provision pertaining to previous year

Figures may not add up due to rounding off

Sep 2026 - Standalone Statement of Asset and Liabilities

**~88% to 92% of the balance sheet is invested in SRs*

Assets (Rs. Cr.)	Sep'26	Jun'26
Financial assets		
Cash and Bank Balance	260.2	252.7
Trade Receivables	61.1	78.2
Loans	31.8	20.5
Investments*	4,208.5	3,964.8
Other Financial Assets	37.0	39.2
Total Financial Assets	4,598.6	4,355.4
Non-financial Assets		
Current Tax Assets (Net)	46.8	49.6
Property, Plant and Equipment	39.7	40.0
Other Non-Financial Assets	68.6	65.8
Total Non-financial Assets	155.1	155.4
TOTAL ASSETS	4,753.6	4,510.8

Liabilities & Equity (Rs. Cr.)	Sep'26	Jun'26
Financial Liabilities		
Borrowings (other than Debt securities)	1,224.2	1,100.3
Other Financial Liabilities	34.4	34.1
Total Financial Liabilities	1,258.6	1,134.4
Non-financial Liabilities		
Deferred Tax Liabilities (Net)	102.6	98.3
Other Non-Financial Liabilities / Provisions	55.6	55.8
Total Non-financial Liabilities	158.2	154.1
Equity		
Equity Share Capital	324.9	324.9
Reserves and Surplus	3,011.9	2,897.4
Total Equity	3,336.8	3,222.3
TOTAL LIABILITIES AND EQUITY	4,753.6	4,510.8

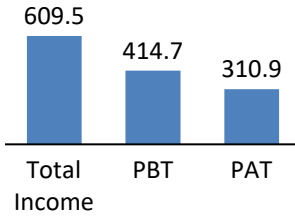
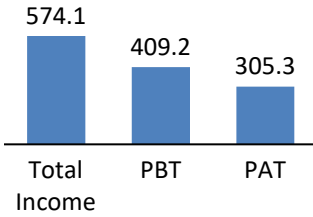
Figures may not add up due to rounding off

Why Standalone Financials are More Relevant for the ARC Business

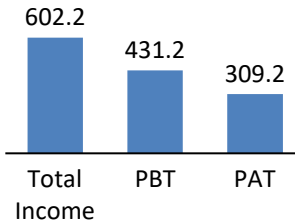
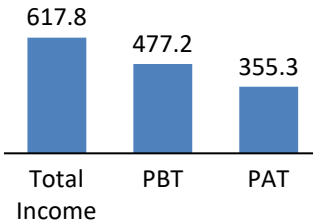
Standalone Performance (Rs. Cr.)

Consolidated Performance (Rs. Cr.)

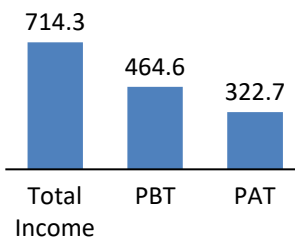
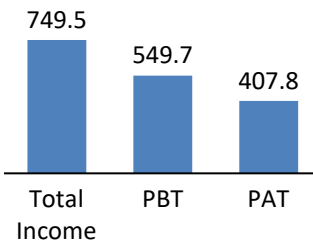
FY24



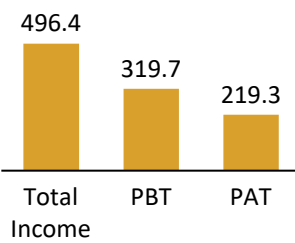
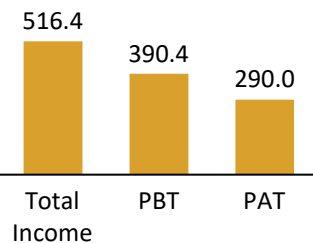
FY25



FY26



H1 FY27



H1FY27 - Profit & Loss Line Items (Rs. Cr.)	Parent	Subsidiary	Adj.	Consol.	Rationale for elimination	Impact
Income						
Fee & Other Income	228	-	-49	178	Fee and upside income earned from subsidiary trusts are eliminated	Reduction in the income
Other operating Income	122	148	-119	151		
Fair value changes on investments	26	1	-	27	Fair value gain of subsidiaries is added	Increase in fair value gain
Interest Income	7	2	-1	8	Interest earned on expenses funded by ARCIL from subsidiary trusts	
Other income	5	1	-3	3	Other income earned from subsidiary trusts eliminated	
Major Expenses						
Finance Cost	43	1	-1	43	Finance cost on expenses funded by ARCIL to subsidiary trusts	
Impairment of Financial Instruments/ Financial Assets	13	-	-	13	Impairment on financial instrument of subsidiary is also eliminated along with financial instrument at consol level.	
Other expenses	24	103	-53	74	Resolution expenses incurred at Trust level are added as cost plus Management Fees charged is eliminated	Significant increase in expenses
PAT	290	48	-119	219	Substantial reduction in profits	

Standalone is a better representation of ARC Business

- Trust assets are held for the SR holders and ARCIL is a trustee of such trust. Trusts are completely different from an operating company perspective.
- ARCIL earns income from these trusts which are classified as expenses or payable to ARCIL in the trust books
- Regulatory ratios such as CRAR and NOF are monitored on standalone basis

Figures may not add up due to rounding off

Historical Financial & Operating Performance



Standalone Statement of Profit and Loss

Particulars (Rs. Cr.)	FY26	FY25	FY24
Revenue from Operations			
Fees and Other Income	280.1	171.9	178.9
Other Operating Income (Investment Income)	191.3	192.3	82.3
Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)	65.9	100.0	287.5
Interest Income	20.6	13.8	21.5
Net Gain on Fair Value Changes-Unrealised*	159.6	112.8	0.0
Total Revenue from Operations (I)	717.5	590.8	570.1
Other Income (II)	32.0	27.0	4.0
Total Income (III=I+II)	749.5	617.8	574.1
Expenses			
Finance Costs	36.2	12.5	5.2
Impairment, Depreciation & Amortization	10.3	6.1	4.3
Employee Benefits Expenses	63.6	60.9	55.7
Write off of Security Receipts, Unrealized Fee & Expenses*	51.2	31.1	49.3
Other Expenses	38.5	30.0	24.6
Net Loss on Fair Value Changes-Unrealised	0.0	0.0	25.8
Total Expenses (IV)	199.8	140.5	164.9
Profit before tax (V=III-IV)	549.7	477.2	409.2
Total Tax Expense (VI)	141.9	121.9	103.9
(Loss) / Profit for the period (VII=V-VI)	407.8	355.3	305.3

Note: *Net of Fair Value Impact of regulatory write offs which completed 8 Years during the period

Figures may not add up due to rounding off

Standalone Statement of Asset and Liabilities

Assets (Rs. Cr.)	FY26	FY25	FY24
Financial assets			
Cash and Bank Balances	98.8	258.7	409.5
Trade Receivables	122.4	72.1	73.0
Loans	19.9	0.0	0.0
Investments	4,024.7	2,771.7	2,062.4
Other Financial Assets	33.1	24.2	17.4
Total Financial Assets	4,298.9	3,126.6	2,562.3
Non-financial Assets			
Current Tax Assets (Net)	56.0	35.6	131.9
Property, Plant and Equipment	40.3	39.9	40.6
Other Non-Financial Assets	65.6	61.7	60.5
Total Non-financial Assets	162.0	137.2	233.0
TOTAL ASSETS	4,460.9	3,263.8	2,795.3

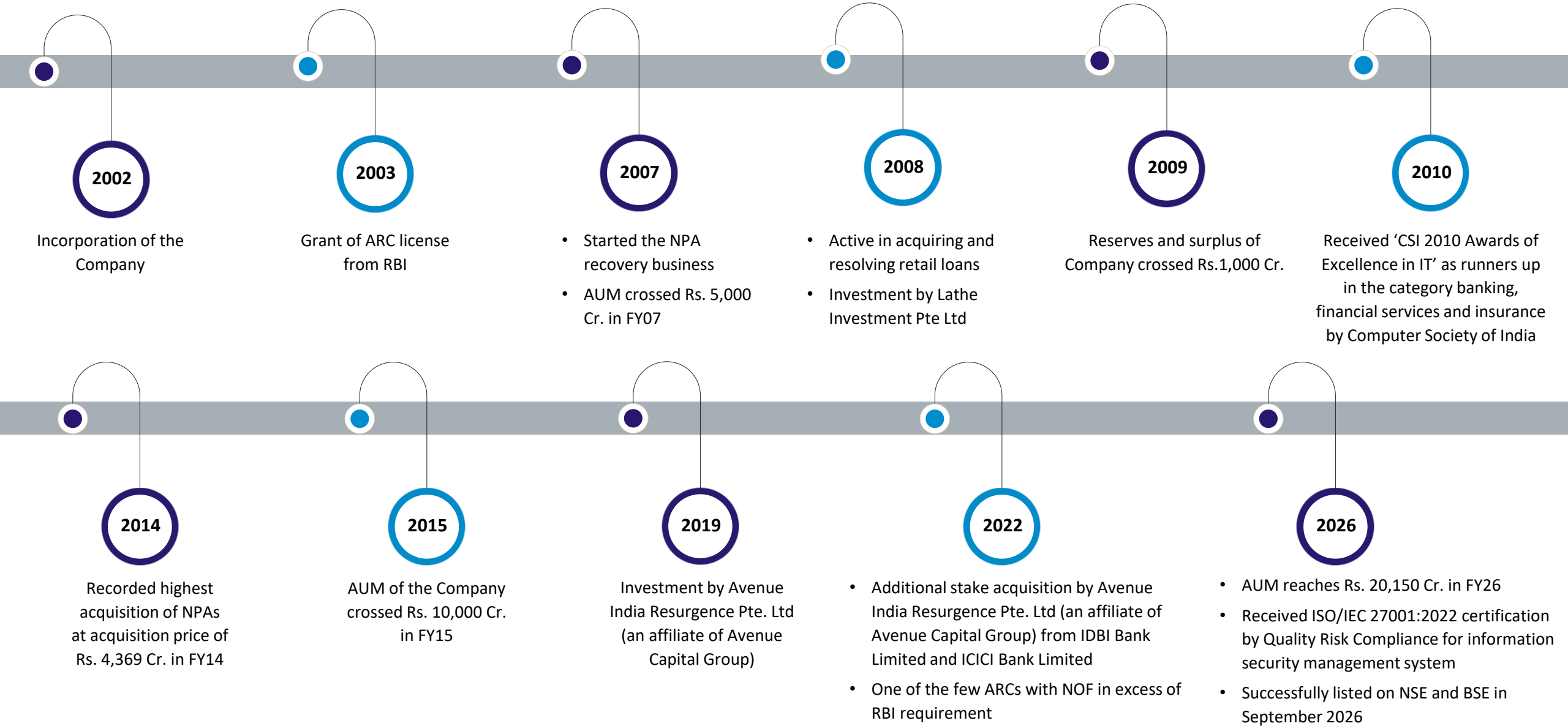
Liabilities & Equity (Rs. Cr.)	FY26	FY25	FY24
Financial Liabilities			
Borrowings (other than Debt securities)	1,205.5	305.9	149.9
Other Financial Liabilities	27.4	31.7	113.6
Total Financial Liabilities	1,232.9	337.6	263.5
Non-financial Liabilities			
Deferred Tax Liabilities (Net)	104.8	45.7	10.6
Other Non-Financial Liabilities / Provisions	43.6	112.8	58.7
Total Non-financial Liabilities	148.5	158.4	69.3
Equity			
Equity Share Capital	324.9	324.9	324.9
Reserves & Surplus	2,754.5	2,442.9	2,137.6
Total Equity	3,079.4	2,767.8	2,462.5
TOTAL LIABILITIES AND EQUITY	4,460.9	3,263.8	2,795.3

Figures may not add up due to rounding off

Annexures



Journey So Far & Key Milestone



Seasoned Board of Directors



**Narayanan
Subramaniam**

*Chairman and
Non-Executive Independent
Director*



**Phanindranath
Kakarla**

*Chief Executive Officer
and Managing Director*



Ashish Shukla

*Non-Executive
Director*



Sudarshan Sen

*Non-Executive
Director*



**Balachander
Rajaraman**

*Non-Executive
Independent Director*



**Raksha Shashikant
Kothari**

*Non-Executive
Independent Director*



**Prasad P
Naga**

*Non-Executive
Independent Director*

Experienced professionals from diverse industries instrumental in providing support and strategic direction

Experienced Leadership Team



**Pramod
Gupta**

*Chief Financial
Officer*



**Sumit
Manchanda**

*Chief Risk
Officer*



**Kapil Mohan
Rohilla**

*Head of Collection as
a Service (CaaS)*



**Anup Satish
Mittal**

*Head – Retail
Business*



**Gurleen Kaur
Chhabra**

*Head Legal & Head
Collection and
Resolution - Corporate*



**Ameet Ashok
Kela**

*Company Secretary
and Compliance
Officer, Head CSR*

Led by professionals and experienced team with extensive domain expertise and vision to scale up the business



Thank You

Company :

Asset Reconstruction Company (India) Limited
CIN: L65999MH2002PLC134884

Ms. Anuradha Singh – VP, Finance
E: investor.relations@arcil.co.in

www.arcil.co.in



Investor Relations Advisor :

Strategic Growth Advisors Pvt. Ltd.
CIN: U74140MH2010PTC204285

SGA Strategic Growth Advisors

Mr. Abhishek Shah / Mr. Dhruvil Jani

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