

APOLLO HOSPITALS ENTERPRISE LIMITED

CIN : L85110TN1979PLC008035



May 20, 2026

The Secretary,
Bombay Stock Exchange Ltd (BSE)
Phiroze Jheejheebhoy Towers,
Dalal Street,
Mumbai - 400 001.
Scrip Code - 508869
ISIN INE437A01024

The Secretary,
National Stock Exchange,
Exchange Plaza, 5th Floor
Plot No.C/1, 'G' Block
Bandra - Kurla Complex
Bandra (E)
Mumbai - 400 051.
Scrip Code-
APOLLOHOSP
ISIN INE437A01024

Dear Sir,

Sub: Press Release

We refer to our earlier communication dated 20th May 2026, which also referred to the transaction involving Apollo Health and Lifestyle Limited (AHLL) and Kids Clinic India Limited (Cloudnine).

This is to request you to kindly take the proposed Press release related to the development, on record.

Thanking You,

Yours faithfully,
For APOLLO HOSPITALS ENTERPRISE LIMITED

S.M. KRISHNAN
Sr. VICE PRESIDENT - FINANCE
AND COMPANY SECRETARY

IS/ISO 9001 : 2000

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PRESS RELEASE

20.05.2026

Apollo Cradle and Fertility and Cloudnine combine to create one of India's largest integrated Maternity and Fertility care Platforms.

AHLL's Mother & Child and Fertility Businesses Valued at INR 1,550 Crores through combination of Cash and 9.9% Equity Stake in the Combined Entity

Apollo Health and Lifestyle to become the Largest Non-Financial Shareholder in the Combined Platform

Apollo Health and Lifestyle Limited's ("AHLL") standalone Mother & Child and Fertility verticals, operating under the brands "Apollo Cradle" and "Apollo Fertility" respectively, have entered into a combination with Kids Clinic India Limited's Mother & Child and Fertility businesses operating under the "Cloudnine" brand, to create one of India's largest integrated maternity and fertility care platforms with a strong presence across key markets.

Following completion of the transaction, AHLL will hold a 9.9% stake in the combined entity, making it the largest non-financial shareholder of the platform.

AHLL will also have board representation in the combined entity through a nominee director.

Proposed combination values AHLL's standalone Mother and Child and Fertility verticals at INR 1,550 Crores, represented through combination of cash and 9.9% equity stake in the Combined Entity.

With 55+ centres, combined platform will be a significant player across operating markets with strong network presence of both the brands, serving patients across various income and target segments, by way of access to the highest clinical experience. Combined Entity will also have one of the largest senior clinician pools, operating under world class clinical governance structures, with ability to deliver services seamlessly across the combined network. The

Combined Entity will continue to be driven by a unified professional management team backed by a seasoned board.

Combined Entity will further strengthen network presence of both the brands and synergise efforts to continually ramp up the centres in a defined manner, expanding services in existing markets, while enhancing presence in Tier1 and 2 locations more intensely.

The combination is subject to regulatory approvals, including CCI.

The Combined Entity is backed by marquee investors namely Temasek, True North and TPG NewQuest. AHEL, represented through its subsidiary AHLL, will be the largest non-financial shareholder of the Combined Entity. Cloudnine Founders will continue to hold minority stake in the Combined Entity.

Commenting on the partnership Dr. Sangita Reddy, Chairperson, AHLL said *“Apollo Cradle helped redefine specialised maternity and newborn care in India by combining clinical excellence with holistic, woman-centric care. This partnership marks a pivotal moment for the future of women’s healthcare in India.*

Together, we are India’s largest maternity network and potentially one of the world’s largest platforms dedicated to women and children’s health. At a time when healthcare systems globally are reimagining care for women across every life stage, India has the scale, talent, and innovation capability to lead.

This collaboration will accelerate access to premium maternity, fertility, neonatal, and paediatric care while raising the bar on outcomes, experience, and continuity of care. Apollo remains deeply committed to expanding end-to-end women and child healthcare — from prevention and fertility to high-risk pregnancy, neonatal intensive care, paediatrics, and lifelong wellness — through its integrated healthcare ecosystem across geographies.”

About the Companies:

Apollo Health and Lifestyle Ltd (AHLL): AHLL is one of India's largest retail healthcare platforms with significant presence in primary care, diagnostics, day care surgeries, maternity, fertility, dental, dialysis and diabetes care.

Under "Apollo Cradle", AHLL operates a chain of 12 maternity centres in Hyderabad, Bengaluru, Chennai, Delhi NCR and Punjab, while under "Apollo Fertility", AHLL operates a chain of 20 fertility centres across India.

Apollo Group: Apollo revolutionised healthcare when Dr Prathap Reddy opened the first hospital in Chennai in 1983. Today, Apollo is one of the world's largest integrated healthcare platform with over 10,400 beds across 76 hospitals, 6,600+ pharmacies, 264 clinics, 2,182 diagnostic centres, and 800+ telemedicine centres. It is one of the world's leading cardiac centres, having performed over 3,00,000 angioplasties and 2,00,000 surgeries. Apollo continues to invest in research and innovation to deliver cutting-edge technologies, equipment, and treatment protocols, ensuring patients have access to the best care in the world. Apollo's 1,20,000 family members are dedicated to delivering exceptional care and leaving the world better than we found it.

Kids Clinic India Ltd, under "Cloudnine", operates chain of 46 maternity, child and fertility centres in Bengaluru, Delhi NCR, Hyderabad, Mumbai, Pune, Punjab and Chennai.