

Amber Enterprises India Limited
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Punjab, India

Corporate Office: Universal Trade Tower,
1st Floor, Sector 49, Sohna Road,
Gurgaon-122018, Haryana, India



Date: 10 February 2026

To
Secretary
Listing Department

To
Secretary
Listing Department

BSE Limited

Department of Corporate Services
Phiroze Jeejeebhoy Towers Dalal Street,
Mumbai – 400 001

Scrip Code: 540902
ISIN: INE371P01015

National Stock Exchange of India Ltd.

Exchange Plaza, C-1, Block G, Bandra Kurla
Complex, Bandra (E) Mumbai – 400 051

Symbol: AMBER
ISIN: INE371P01015

Dear Sir/Ma'am,

Subject: Investor Presentation on the Unaudited Financial Results (Standalone and Consolidated) of the Company for the Quarter and Nine Months ended 31st December 2025

Pursuant to the Regulation 30 and other relevant provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith Investor Presentation on the Unaudited Financial Results (Standalone and Consolidated) of the Company for the Quarter and Nine months ended 31st December 2025.

This information is also being hosted on the Company's website, at <https://www.ir.ambergrouppindia.com/investor-information/investor-presentations/> for your information and for information of members/participants and public at large.

Kindly take the same into your records and oblige.

Thanking You,
Yours faithfully
For **Amber Enterprises India Limited**

(Konica Yaadav)
Company Secretary and Compliance officer
Membership No. : A30322



Q3 & 9M FY26

Result Presentation

Feb 2026

This presentation and the accompanying slides (the “Presentation”), which have been prepared by **Amber Enterprises India Limited** (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks. The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.

Key Highlights

Key Highlights

Expansion

- **Electronic Manufacturing Component Scheme (ECMS)**
 - Obtained approval under ECMS for Ascent-K Circuit (JV with Korea Circuits) for HDI PCB application of ₹3,200 Cr and Shogini Technoarts for multi-layer PCB application of ₹500 Cr
 - Earlier ECMS approval received for Ascent Circuits Multi-layer PCBs application
- **Allotment of Land Parcels**

Allotment secured of 16 acres to Ascent-K Circuit Pvt Ltd and 100 acres of land to Amber Enterprises for setting up manufacturing facilities in YEIDA, near upcoming Jewar Airport (U.P)



Acquisition of Unitronics & Shogini

IL JIN Electronics completed

- Stake purchase in Unitronics subsidiary:
 - Initial stake of 40.2% on 09th Oct'25;
 - And subsequently increased to current holding of ~45.5%
- Stake purchase of 80% in Shogini Technoarts on 01st Dec'25
 - Prominent PCB manufacturer of single sided, multi layered, metal clad and flex PCBs



Fund Raise

- ILJIN Electronics concluded fund raise of ₹1,750 Cr from marquee investors
 - Received funds of ₹1,380 Cr in Q3FY26 & ₹370 Cr in Sep'25



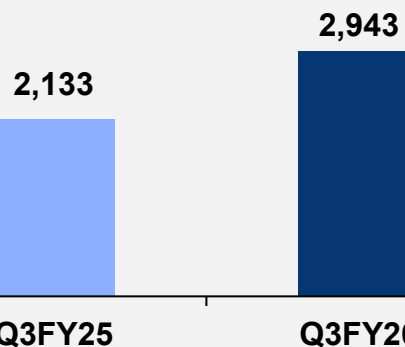
Q3 & 9MFY26 Consolidated Performance

In ₹ Crore

Q3FY26

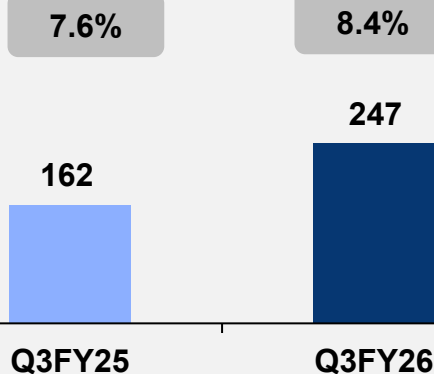
REVENUE[^]

38%



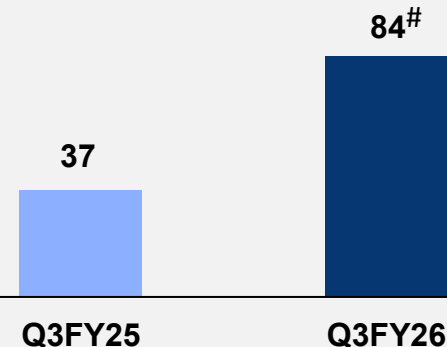
OPERATING EBITDA*

53%



PAT**

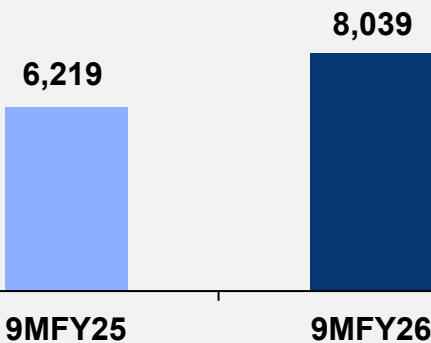
128%



9MFY26

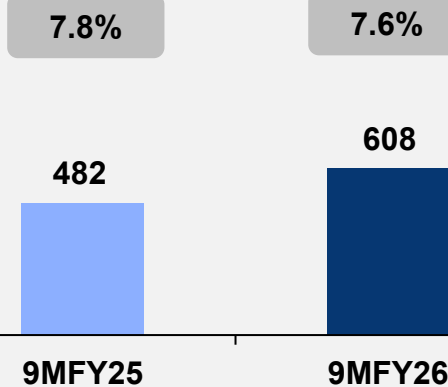
REVENUE[^]

29%



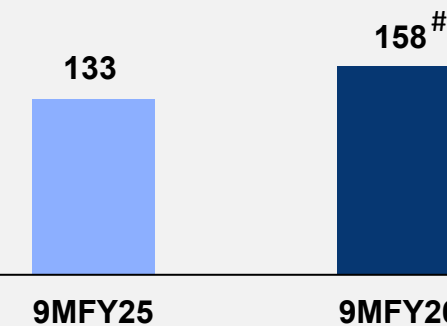
OPERATING EBITDA*

26%



PAT**

19%



PAT is prior to the exceptional one-off impairment of investment in Shivalik of ₹ 94 Cr

**PAT is after considering the one-off provision of ₹ 9 Cr on account of New Labour Code;

PAT is after considering the share of loss of joint ventures of ₹9 Cr and ₹23 Cr for Q3 & 9M of FY26 respectively

* Before impact of ESOP expense and other non-operating income and expenses

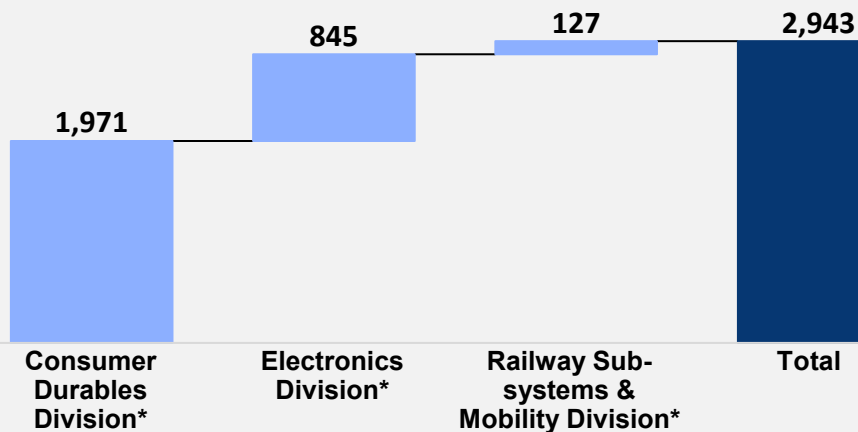
[^] Does not include other income

Consolidated Operating EBITDA & Revenue Build-up

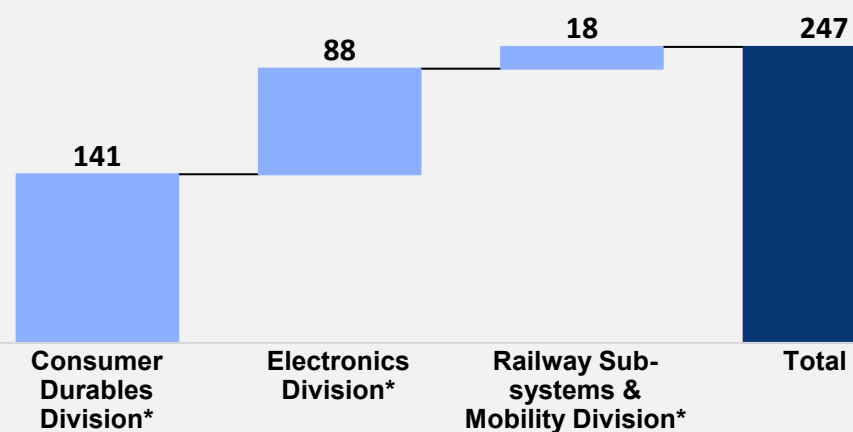
In ₹ Crore

Q3FY26

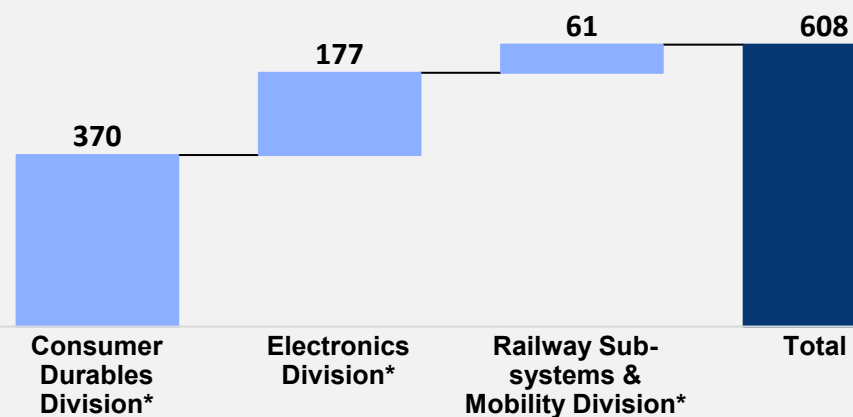
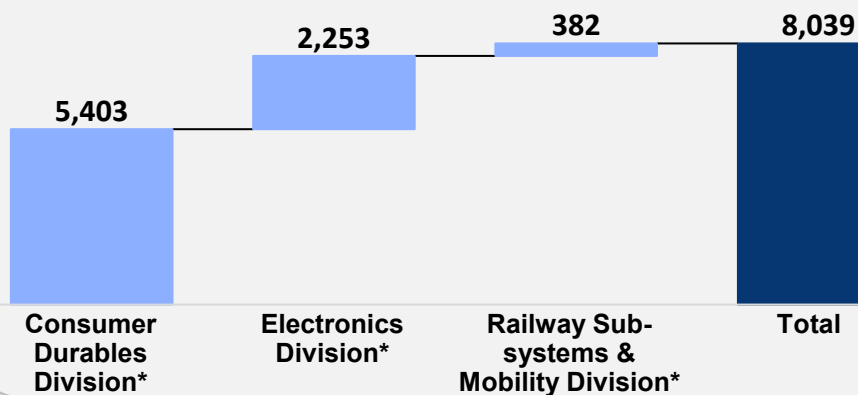
REVENUE[^]

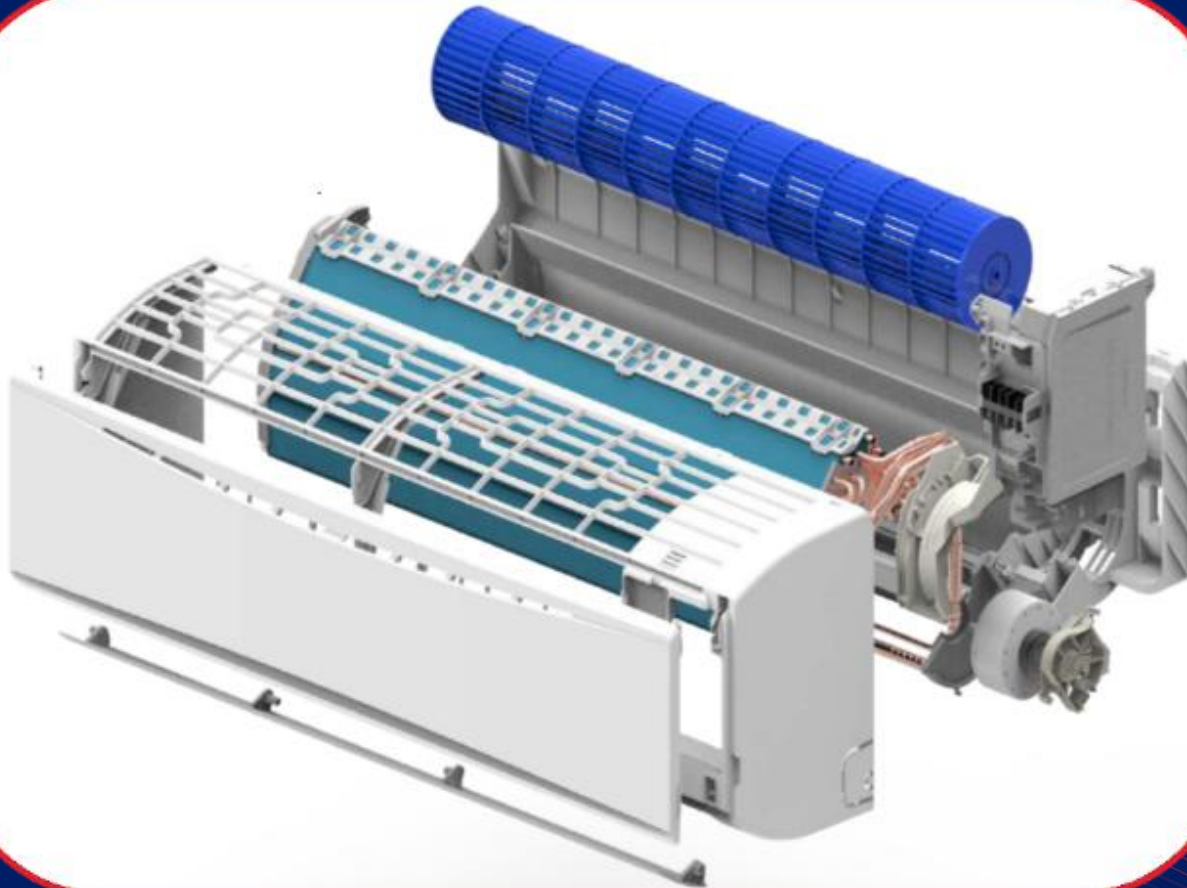


OPERATING EBITDA*



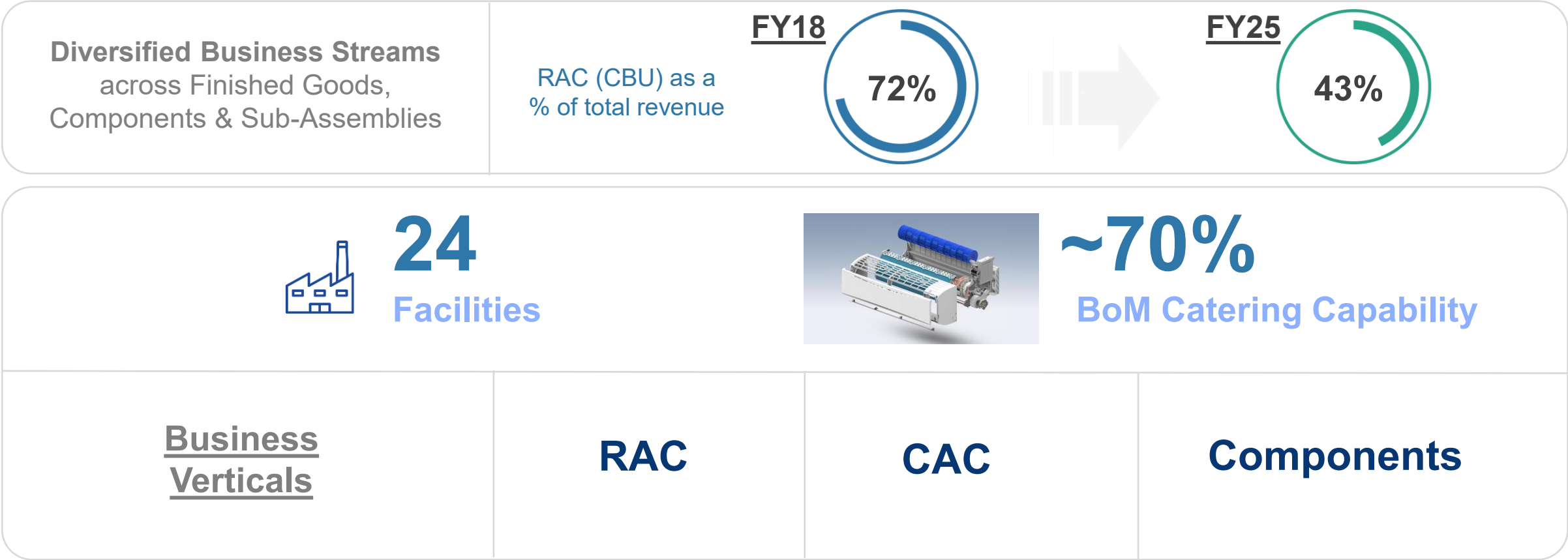
9MFY26





Consumer Durables Division

Division Overview



Consumer Durables Product Portfolio



Diversification into Various Applications

Products

FG

- IDU
- ODU
- Commercial AC
- Window AC

Components

- Copper Tube
- Sheet Metal
- Injection Moulding
- Motor
- Tools
- Heat Exchanger
- CFF

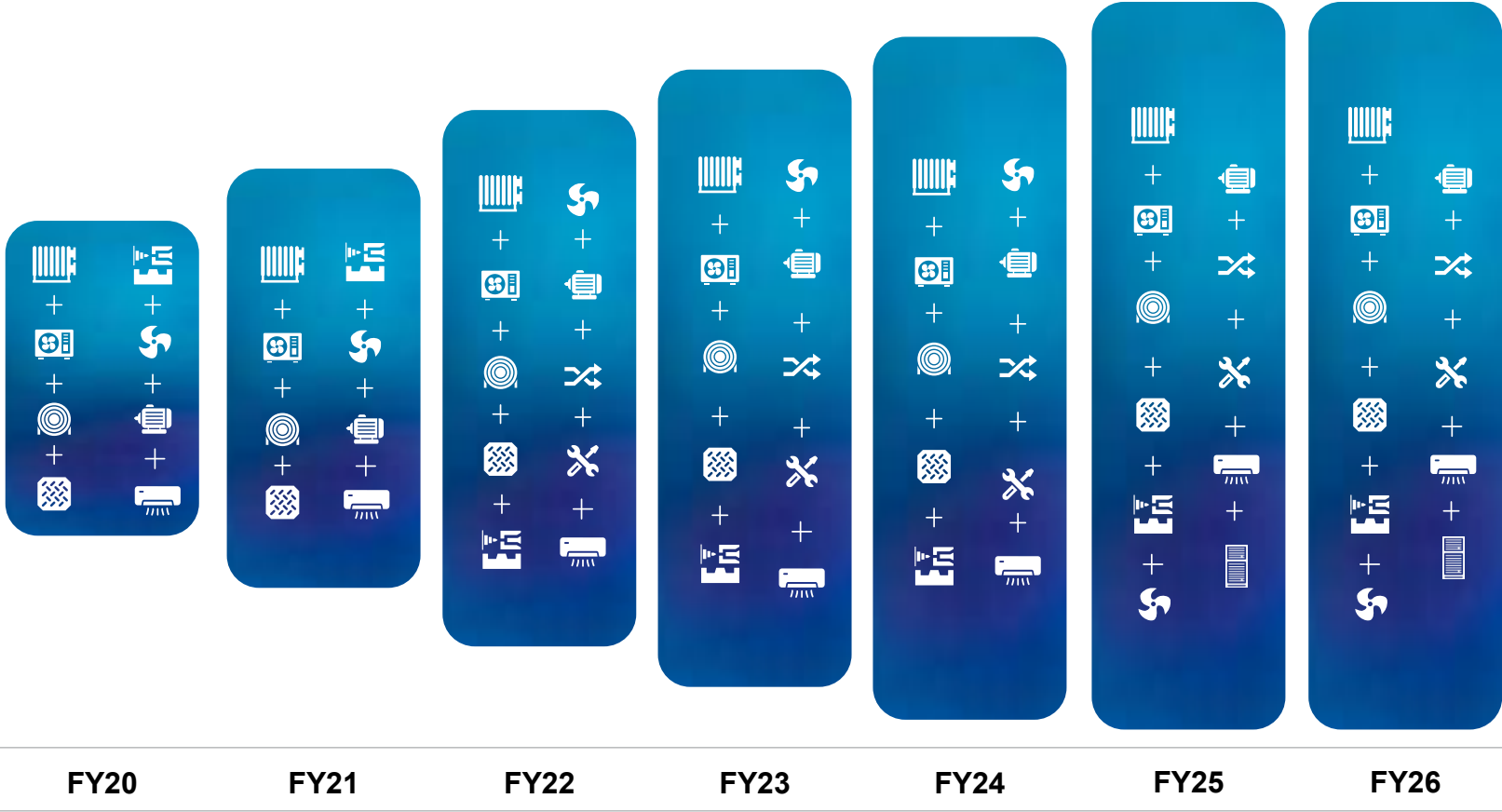
Target Segments

AC & Components

- Split AC, Window AC, Inverter AC
- Cassette AC, Tower AC and Ductable

Non-AC Components

- Refrigerators
- Washing Machine
- Microwave
- Water Purifiers
- Automobile
- Energy Meters
- Set Top Boxes, etc.



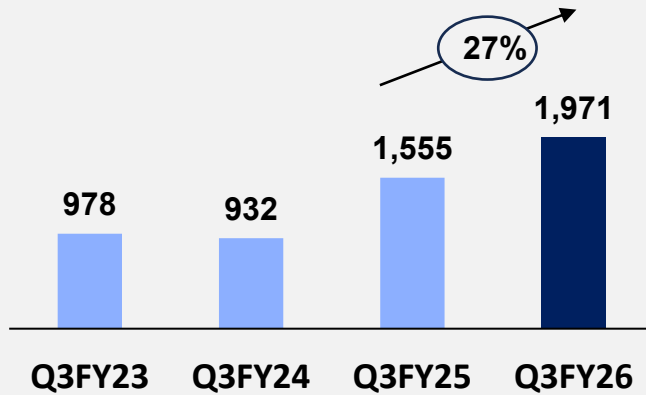
Consumer Durables Division Performance



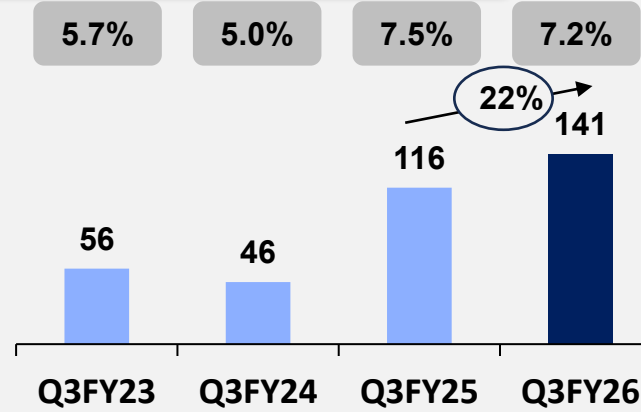
In ₹ Crore

Q3FY26

REVENUE



OPERATING EBITDA*

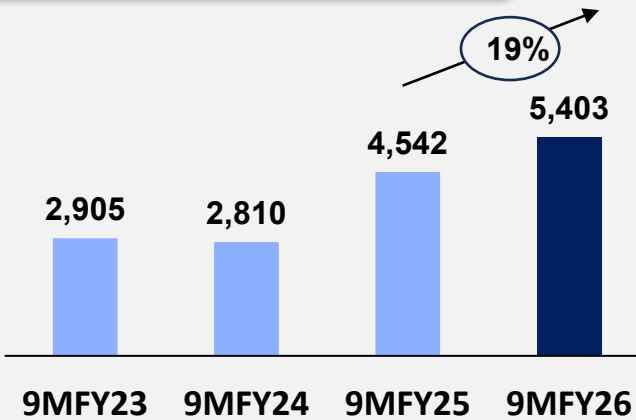


COMMENTS

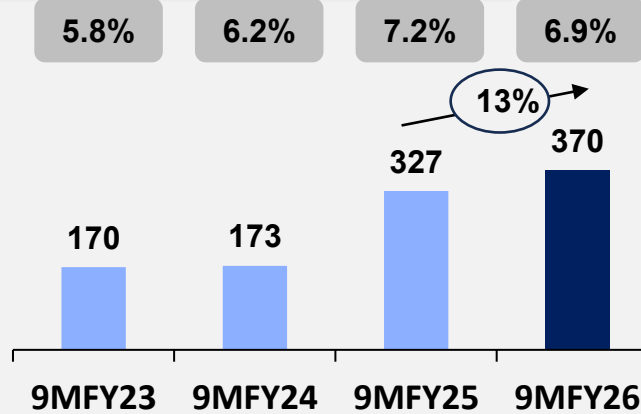
- Strong division growth of
 - Revenue grew by 27% YoY and Operating EBITDA grew by 22% YoY in Q3FY26
- The division continued the growth trajectory in line with the guided growth path driven by the diversified product offering, adding wallet share within existing customers, expanding product baskets
- Industry Update: RAC industry transitioned to the revised and higher-efficiency BEE rating norms from 01 Jan 2026
- Strengthening of Light Commercial AC vertical with customer addition during the quarter
- Remain optimistic that the division will outperform the industry and expected grow 13-15% in the full year

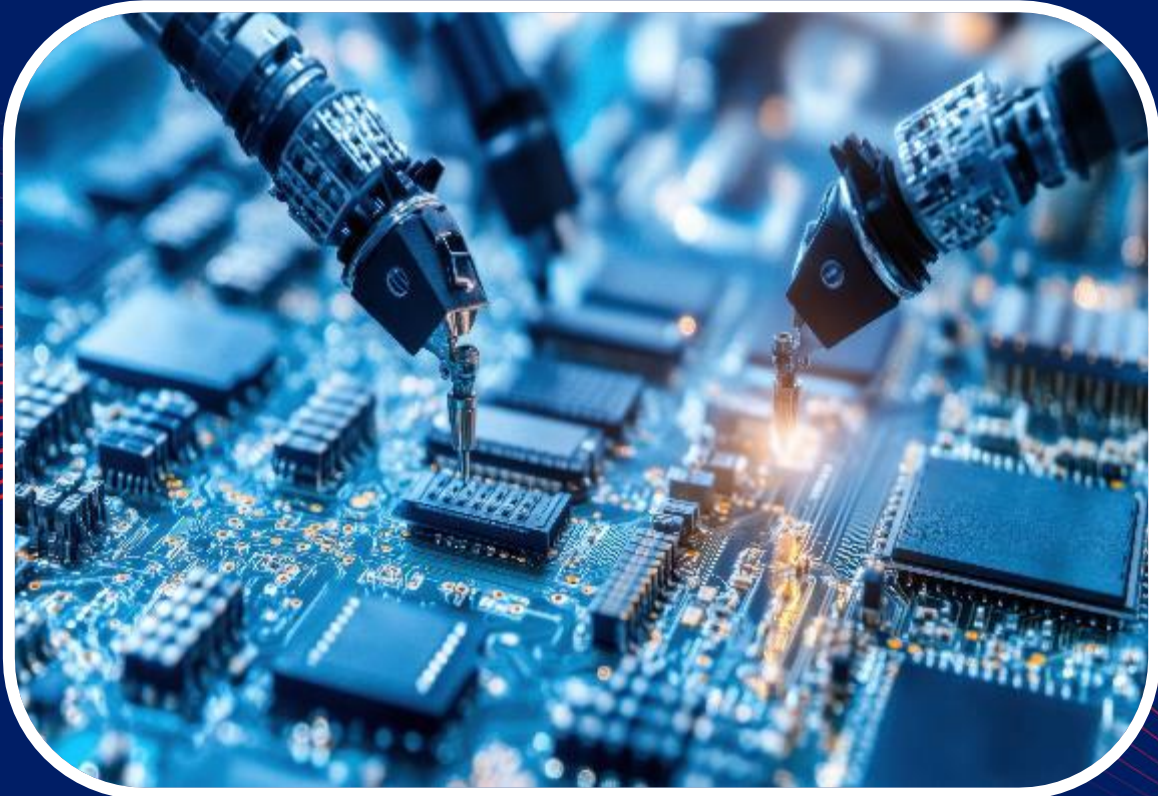
9MFY26

REVENUE



OPERATING EBITDA*





Electronics Division

Division Overview



08

Facilities*





01

Expansion at Hosur

Business Verticals

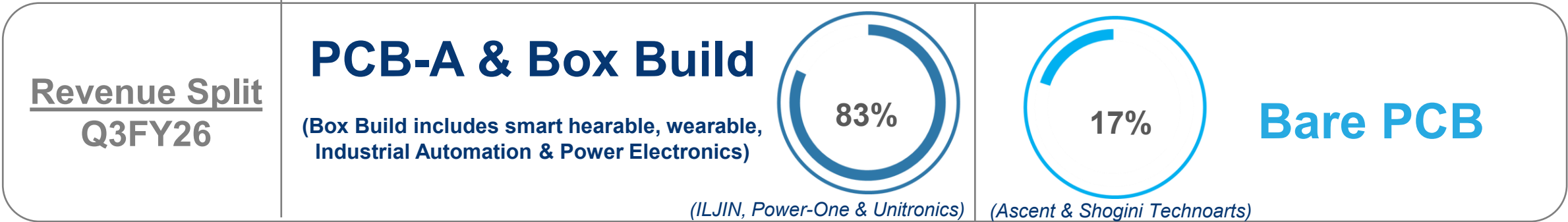
<div>PCB-A & Box Build</div>	<div>Bare PCB</div> <div></div>	<div>Power Electronics & Industrial Automation (Box Build)</div> <div></div>
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PCB-A stands for PCB Assembly; * Including Unitronics facility based out of Israel

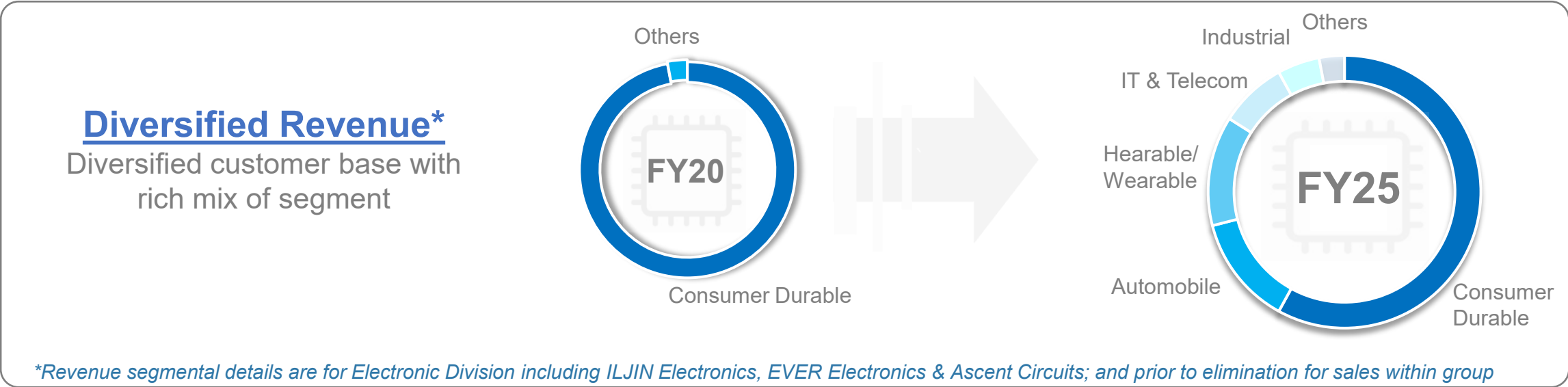
Electronics Division: Revenue Mix



PCB-A and Bare PCB



Diversified Customer Segments



PCB-A growth coupled with new acquisitions and Bare PCB expansion will further enrich customer mix

Electronics Product Portfolio

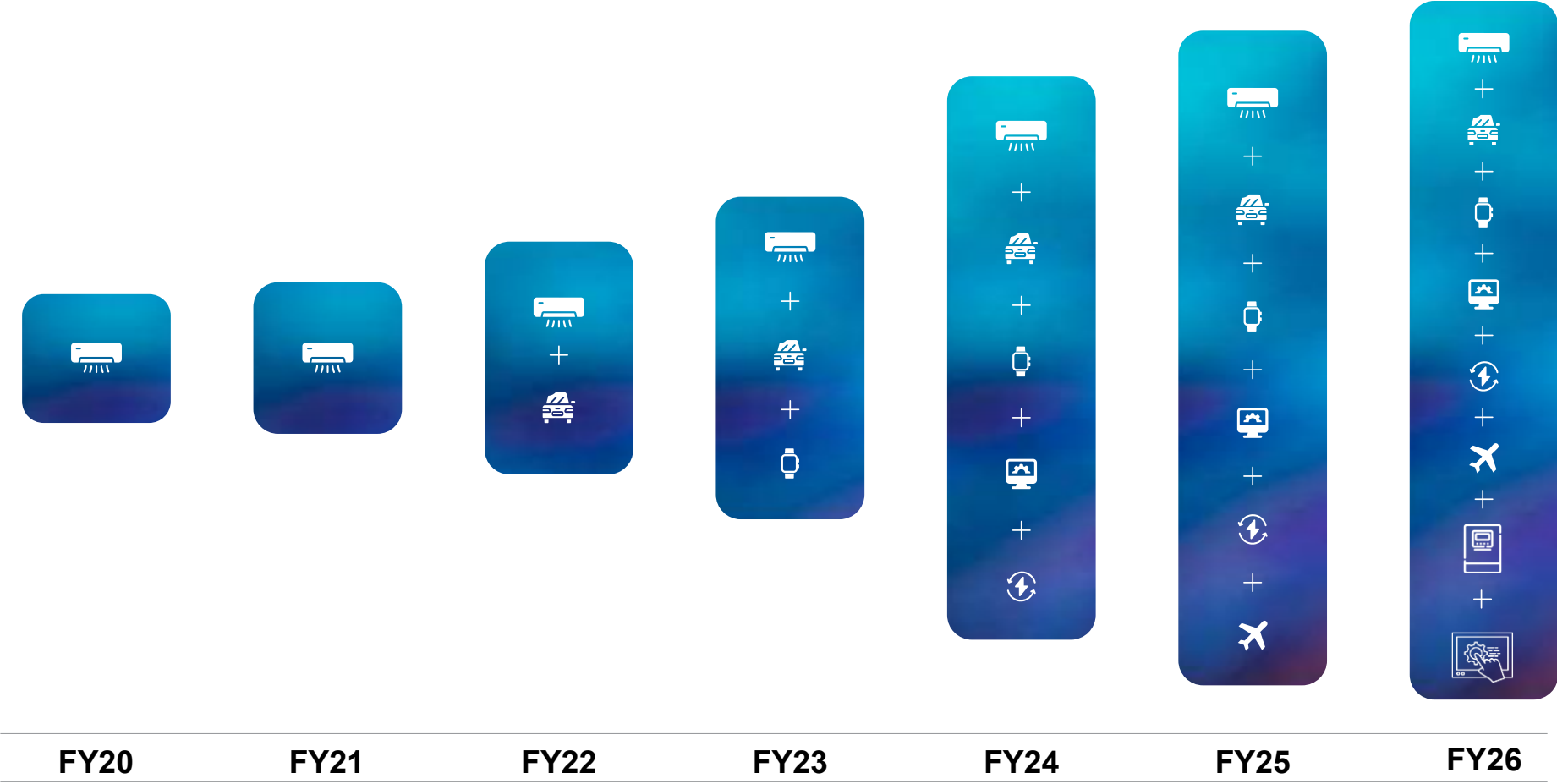


Product Portfolio Expansion

Target Segments

-  Consumer Durables
-  Automobile
-  Smart Watches
-  IT & Telecom
-  Defence & Aerospace
-  Industrials
(Including Energy)
-  Industrials
(Power-One)
-  Industrial Automation
(Unitronics)

Product Portfolio for PCBA's and Bare PCBs

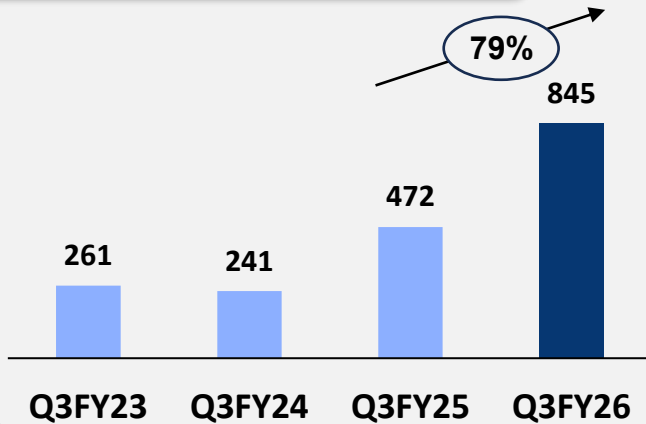


Electronics Division Performance

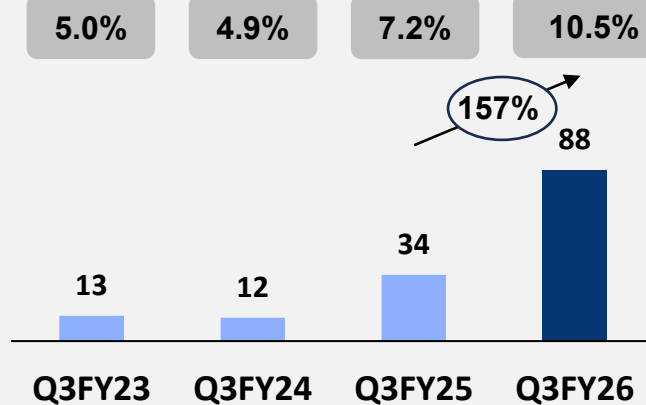
In ₹ Crore

Q3FY26

REVENUE



OPERATING EBITDA*

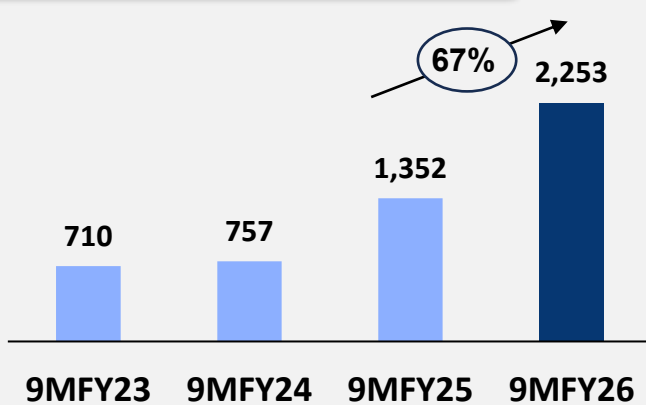


COMMENTS

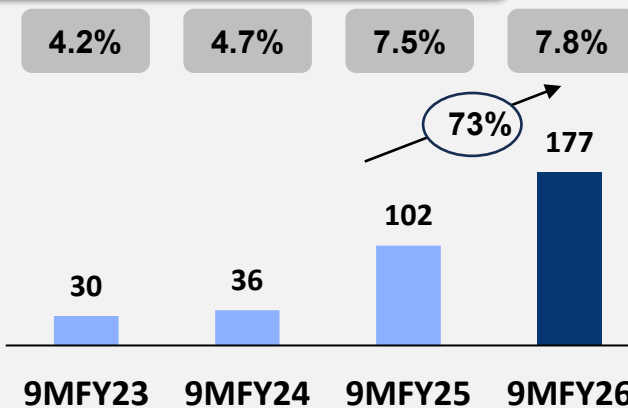
- Division performance:
 - Revenue grew by 79% YoY and Operating EBITDA grew by 157% YoY in Q3FY26
- Electronic Division is now evolving into a full stack electronic company; Comprising of PCB-Assemblies, Comprehensive Bare PCB and Box Build solutions for hearable-wearable, power electronics and industrial automation
- Power-One, Unitronics, and Shogini acquisitions accelerates the Electronic Division's journey towards diversified, margin-accretive and value-oriented solutions
- Operating EBITDA margins expected to be in double digit by FY27 driven by growth momentum and strategic actions

9MFY26

REVENUE



OPERATING EBITDA*



Electronics Division: Expansion



Ascent Circuits Facility Expansion – Hosur, T.N



- Construction progressing well for new multi-layer PCB facility at Hosur, T.N
- ECMS approval received for Multi-layer PCBs application
- Planned investment of ₹ 991 Cr over the scheme tenure
- Trial production expected to commence by Q2FY27

Ascent-K Circuit Facility Expansion – Jewar, U.P

- **Ascent-K Circuit:** JV between ILJIN and Korea Circuit for HDI, Flex and Semiconductor Substrates PCBs
- ECMS approval received for HDI PCB application `
- Received land allotment of 16 acres in YEIDA, near upcoming Jewar Airport (U.P)
- Planned investment of ₹ 3,200 Cr over the scheme tenure

PCB-Assembly Expansion



- Pune Facility Expansion:
 - Construction progressing well for a facility expansion in Pune

ILJIN Electronics acquired controlling* stake in Unitronics (1989) (R"G) Ltd

Products

PLCs, HMIs, PLCs with integrated HMIs, VFDs, Servo Drives and SaaS solutions



Global Presence

Revenue



~55%



~40%



Extensive sales network

Synergies

- Broadens Electronic Division portfolio into industrial automation applications
- Geographic market expansion of Unitronics products into India
- Access to key global markets including US and Europe
- Enable backward integration of PCB-A and Bare PCB leveraging Electronic Division capabilities

Transaction Details

Stake %
~45.5%

Stake Purchase
Initial stake on 9th Oct 2025: 40.2%
Subsequently increased to current holding of 45.5%

PLC: Programmable logic controllers, HMI: Human-Machine Interface and VFD: Variable Frequency Drives

* Pursuant to the stake purchase and Board control, Unitronics is classified as a subsidiary

ILJIN Electronics purchased 80% stake in Shogini Technoarts Pvt Ltd

Products

Printed Circuit Board (PCB) Manufacturing

- Single Sided PCB
- Double Sided PCB
- Multi-layer PCB
- Metal Clad PCB
- Flex PCB

Segments



Synergies

Driving Scale, Excellence, and Synergy for Market Leadership

- Rapid Scale-up: Addition of 4,50,000 Sq. M of the installed capacity
 - Customer Base: Customer base expansion across diversified segments
 - Group Synergies: Harness purchase leverage & enhance operational efficiency

Transaction Details

Stake %
80%

Stake Purchased on
01st Dec 2025

Shogini acquisition, Ascent expansion, and JV with Korea Circuit lays strong foundation for ILJIN to emerge as India’s leading and highly comprehensive PCB manufacturer



Railway Sub-systems & Defense Division

Division Overview

 **01**
Facility



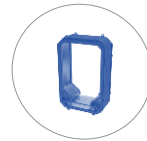
 **02**
Expansion of New Facilities

 **₹ 2,600+ cr**
Order Book Visibility

**Collaborations and
Product Expansion**



Doors



Gangways

Technology Transfer (ToT)

Greenfield Expansion



Coupler



Pantograph



Driving Gears



Brakes

JV with Yujin Machinery

New Facility Expansion

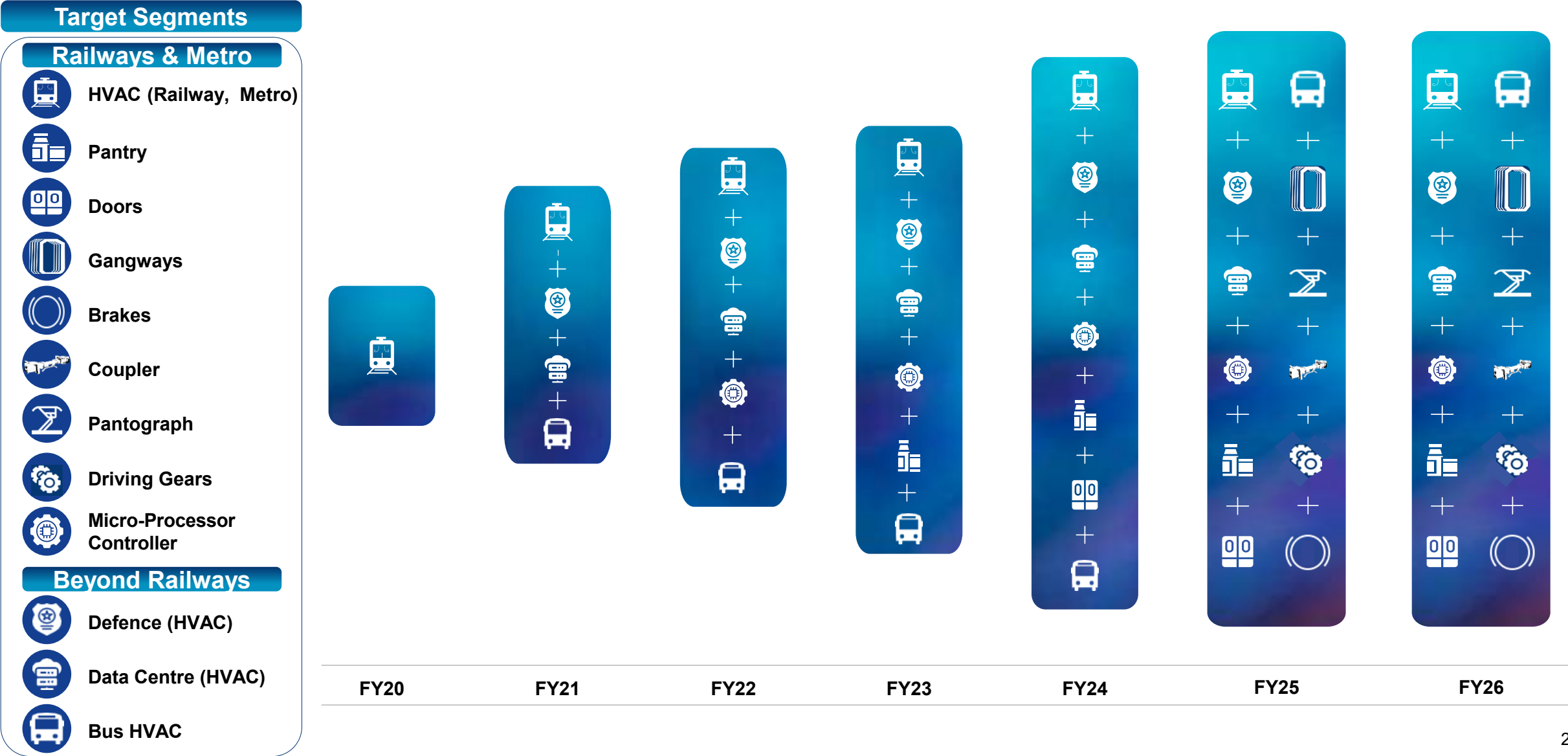


- Wallet share further enhanced by addition of brakes into Yujin Machinery JV product line-up
- Sidwal greenfield facility is under machine installation phase and commercial production expected to begin from Q4FY26
- Yujin JV: New JV facility is ready; Product development and design is underway, and commercial production is anticipated to commence, following requisite RDSO approval, in H2FY27

Railway Sub-systems & Defense Product Portfolio



Diversification of Product Portfolio



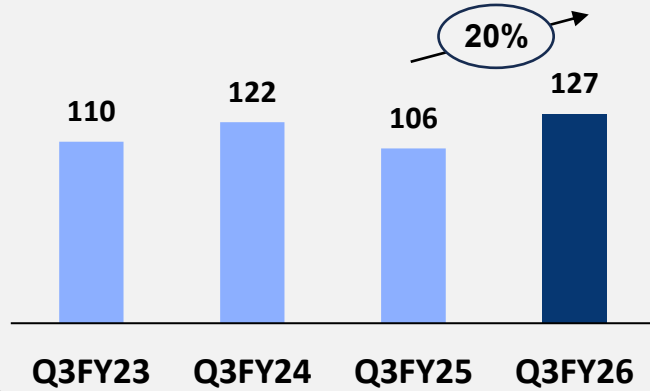
Railway Sub-systems & Defense Division Performance



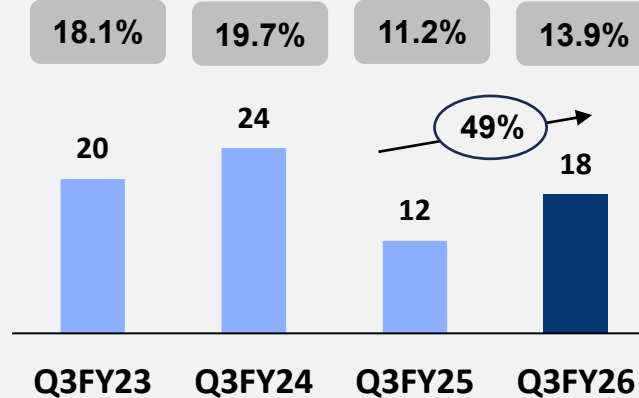
In ₹ Crore

Q3FY26

REVENUE



OPERATING EBITDA*

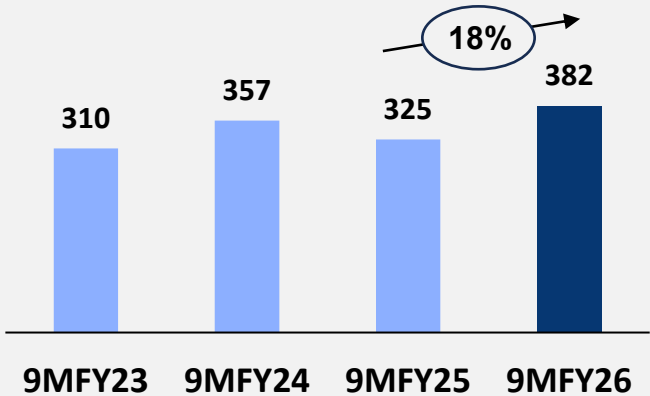


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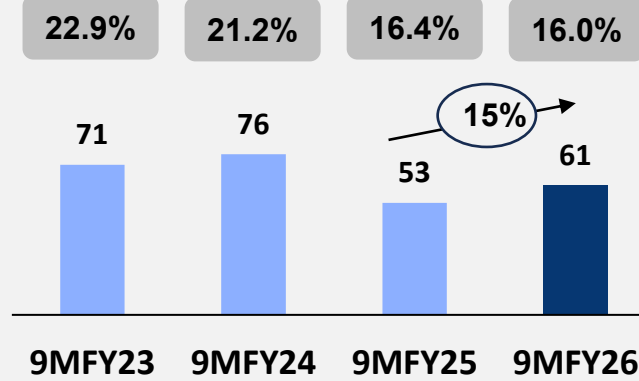
- Division performance:
 - Revenue grew by 20% YoY and Operating EBITDA grew by 49% YoY in Q3FY26
- During the quarter, Sidwal has considered an impairment of investment in Shivalik through which, investment was done in Titagarh Firema, Italy and shown as exceptional items in the results. **Kindly refer note 15 of the published results for details.**
- Remain optimistic of doubling the division's revenue over the next two financial years
- Defense projects gaining robust traction

9MFY26

REVENUE



OPERATING EBITDA*





Consolidated Financial Performance

Consolidated Profit & Loss Statement



Particulars (₹ in Crs.)	Q3FY26	Q3FY25	YoY	9MFY26	9MFY25	YoY
Revenue from Operations	2,943	2,133	38%	8,039	6,219	29%
Raw Material Consumption (RMC)	2,363	1,734		6,579	5,054	
Gross Profit	580	399	45%	1,460	1,165	25%
Gross Margins (%)	19.7%	18.7%		18.2%	18.7%	
Employee Expenses (excluding ESOP expenses)	119	77		298	225	
Other Expenses (excluding MTM loss on forward contracts, Loss on sale of FA and FA written off)	213	160		553	457	
Total Expenses (including RMC)	2,695	1,971		7,431	5,737	
Operating EBITDA	247	162	53%	608	482	26%
Operating EBITDA Margins (%)	8.4%	7.6%		7.6%	7.8%	
Depreciation & Amortization	91	59		223	170	
ESOP expenses	4	2		6	7	
Other Income (Including forex gain, adjustment of forex loss, loss on sale of FA and FA written off)	57	15		91	47	
EBIT	210	116	81%	471	353	33%
Finance Cost	79	54		220	154	
Profit before tax and share of profit/(loss) from JV and exceptional items	130	62	109%	251	199	26%
Exceptional item	(103)	-		(103)	-	
Share of (loss) of JV	(9)	(9)		(23)	(17)	
PBT	19	53	(65%)	125	181	(31%)
Tax	28	16		61	49	
PAT	(9)	37	-	64	133	(52%)
PAT Margins (%)	(0.3%)	1.7%		0.8%	2.1%	
Adjusted PAT (Before exceptional one-off impairment of investment in Shivalik of ₹94 Cr)	84	37		158	133	

Contact Us



Company :



CIN: L28910PB1990PLC010265

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SGA Strategic Growth Advisors

CIN: U74140MH2010PTC204285

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