

November 10, 2025

Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Plot No. C-1 G Block
Bandra-Kurla Complex, Bandra(E)
Mumbai -400051

SYMBOL: ALLETEC
ISIN: INE0M2X01012

Subject: Investor Presentation

Dear Sir/Madam,

With reference to the above-mentioned subject, please find enclosed herewith a copy of the Investor Presentation for the upcoming Investor conference call scheduled for November 10, 2025.

This Investor Presentation may also be accessed on the website of the Company at www.alletec.com.

Kindly take the information on your record.

Thanking you

Yours truly

For All e Technologies Limited

Priyanka Kumari
Company Secretary and Compliance Officer



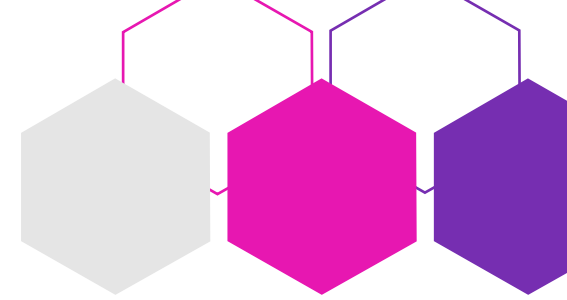
All e Technologies Ltd.

Catalysing
AI Transformations

Investor Presentation
Q2 & H1 FY'26



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The Numbers

Company In Numbers (Consolidated)

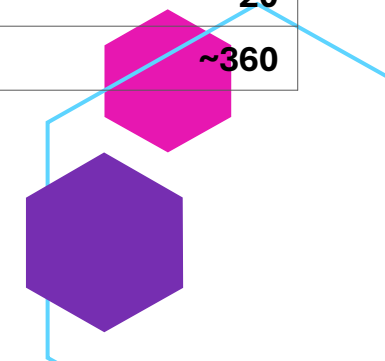
Q2 FY'26	
Total Revenue*	INR 333.5 Mn
Total Income from Operations [#]	INR 371.3 Mn
EBITDA ^{\$}	28.2% (INR 104.7 Mn)
Reported Net Profit	INR 73.8 Mn
Reported Net Profit Margin	19.9%
Total Income Growth (QoQ)	2.2%
Total Income Growth (YoY)	-2.4%
Repeat + Recurring Revenue	92.3%
Customers Added	9

*Total Revenue (Exclusive of Other Income)

[#]Total Income from Operations (Inclusive of Other Income)

^{\$}EBITDA (Inclusive of Other Income)

H1 FY'26	
Total Revenue*	INR 674.2 Mn
Total Income from Operations [#]	INR 734.5 Mn
EBITDA ^{\$}	26.2% (INR 192.6 Mn)
Reported Net Profit	INR 136.9 Mn
Reported Net Profit Margin	18.6%
Total Income Growth (YoY)	0.6%
Repeat + Recurring Revenue	94.4%
Customers Added	20
Team Size	~360



Quarterly Performance (Consolidated)

Total Income Growth	EBIT Growth	EBITDA Margin
2.2 % ▲	19.4 % ▲	28.2 % ▲ +400 BPS
EBITDA Growth	Reported Net Profit Growth	Reported Net Profit Margin
19.1 % ▲	16.8 % ▲	19.9 % ▲ +248 BPS

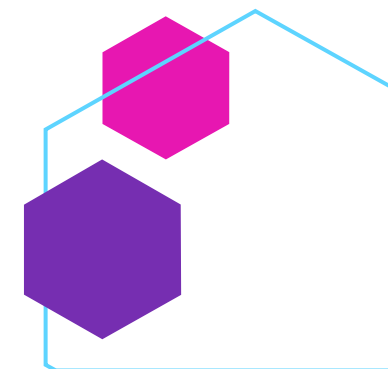
QoQ

(Q2 FY'26 vs Q1 FY'26)

Total Income Growth	EBIT Growth	EBITDA Margin
-2.4 %	15.1 % ▲	28.2 % ▲ +420 BPS
EBITDA Growth	Reported Net Profit Growth	Reported Net Profit Margin
14.7 % ▲	10.4 % ▲	19.9 % ▲ +230 BPS

YoY

(Q2 FY'26 vs Q2 FY'25)

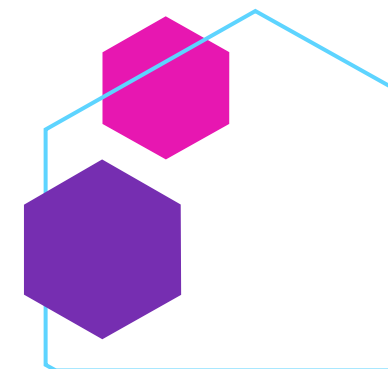


Half Yearly Performance (Consolidated)

Total Income Growth	EBIT Growth	EBITDA Margin
0.6 % ▲	10.1 % ▲	26.2 % ▲ +220 BPS
EBITDA Growth	Reported Net Profit Growth	Reported Net Profit Margin
9.8 % ▲	6.5 % ▲	18.6 % ▲ +105 BPS

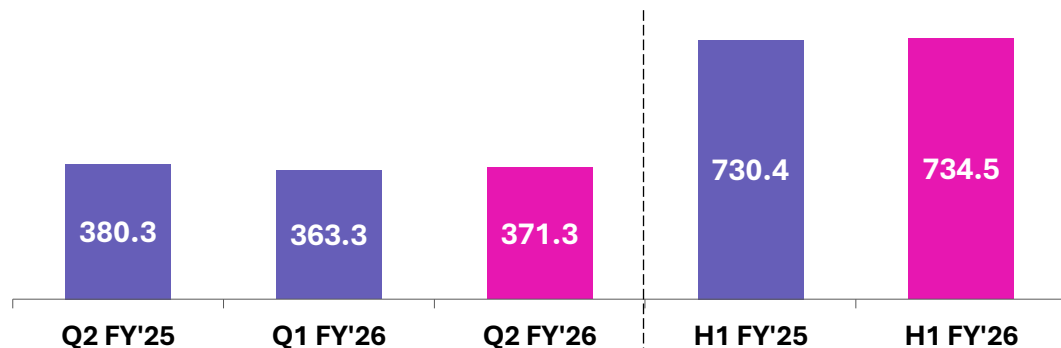
YoY

(H1 FY'26 vs H1 FY'25)

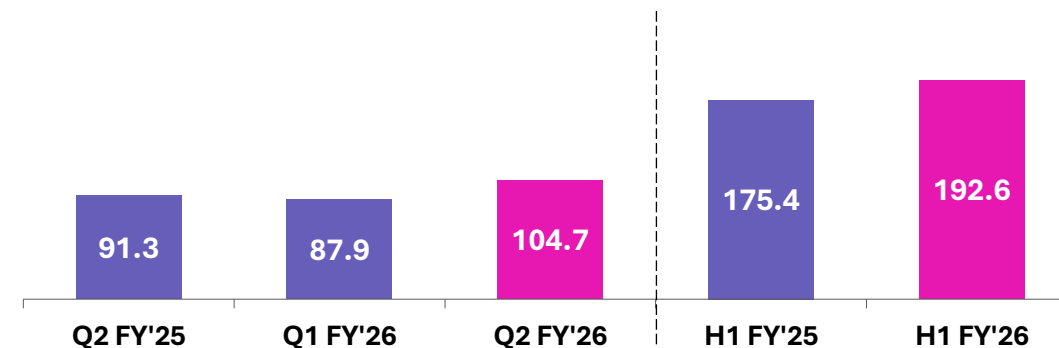


Key Financial Highlights (Consolidated)

***Total Income from Operations (INR Mn)**

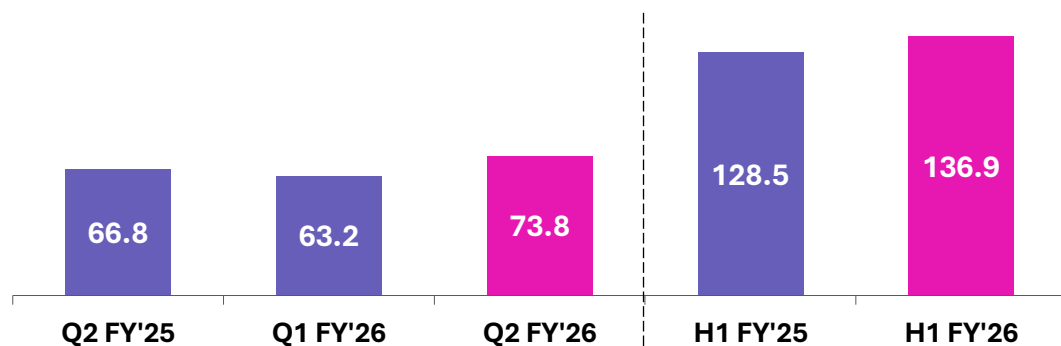


***EBITDA (INR Mn)**

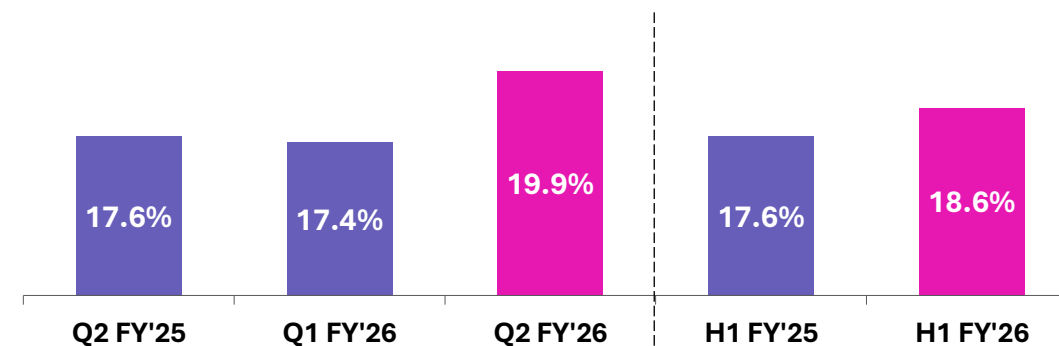


*Includes Other Income

Reported Profit After Tax (INR Mn)



Reported Profit After Tax Margin (%)

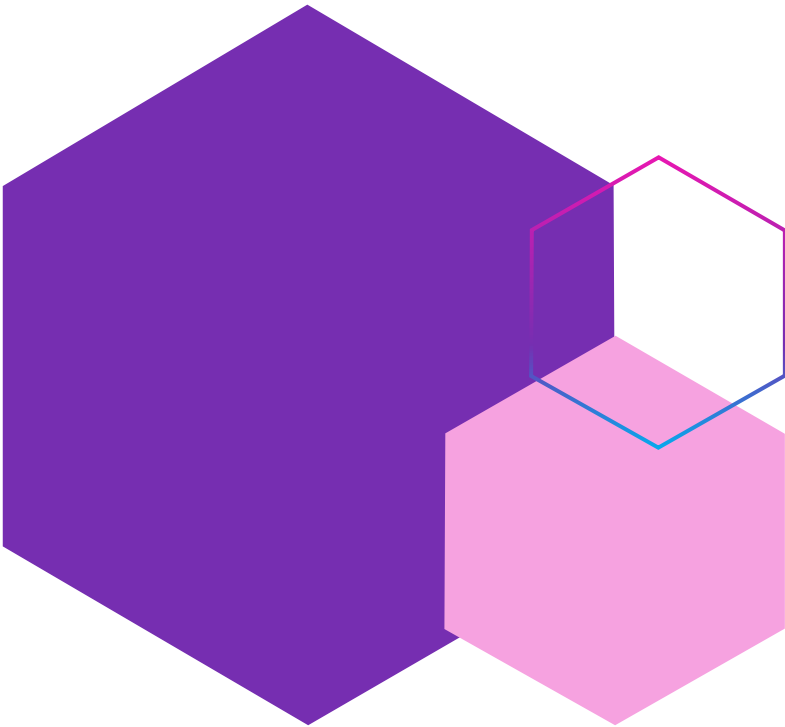




02

The Story Behind

Reaffirming Leadership Amongst Top <1% Global Microsoft Partners



INNER CIRCLE
FOR MICROSOFT AI BUSINESS SOLUTIONS

India Business Gaining Momentum




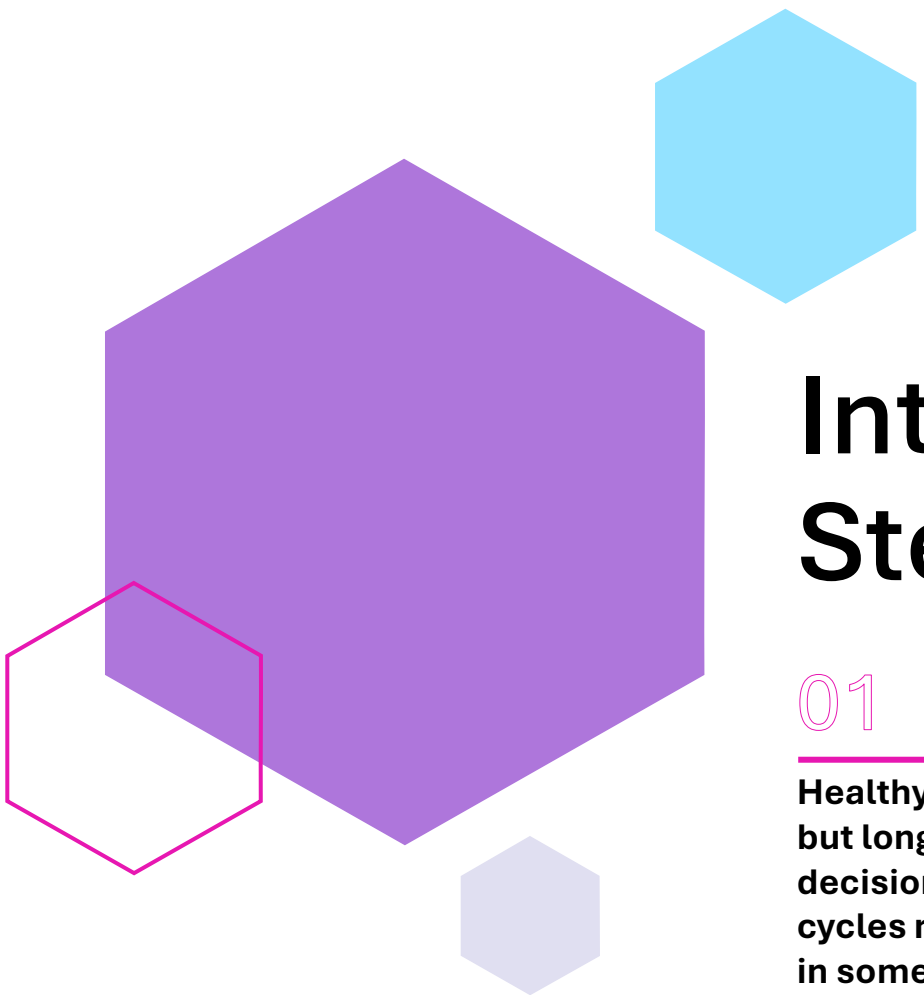
Increase in new customer add numbers

Increased interest in AI adoption.

New IP developed for CPQ (Configure Price & Quote). Pilot customer gone live.

SAP customers showing interest in Microsoft solutions. 2 deals won recently.

Alletec remains in the leadership position in India geography



International Business Steady Traction

01

Healthy pipeline, but longer decision making cycles resulted in some deals shifting to Q3; hence lower than usual customer adds in Q2.

02

Services revenue remained identical to Q1

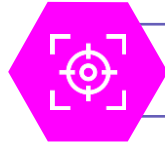
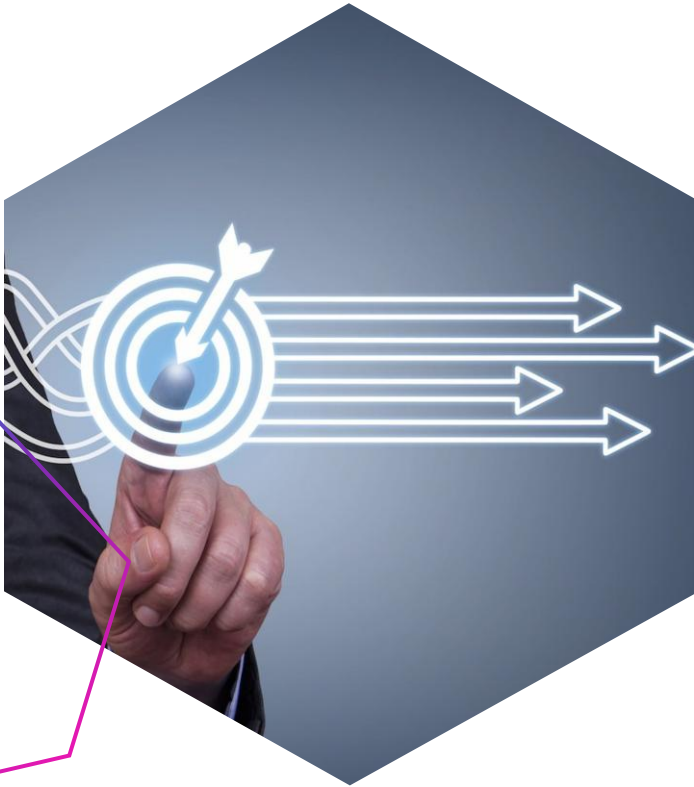
03

Data Engineering and AI with Microsoft Fabric, Copilots and AI Foundry now part of most customer conversations.

04

Sales cycles prolonged due to enhanced focus on mid-market customers, and overall global macroeconomic sentiment.

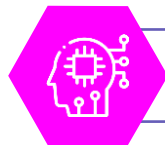
Strategic Alignment



Increase business share from mid-market customers

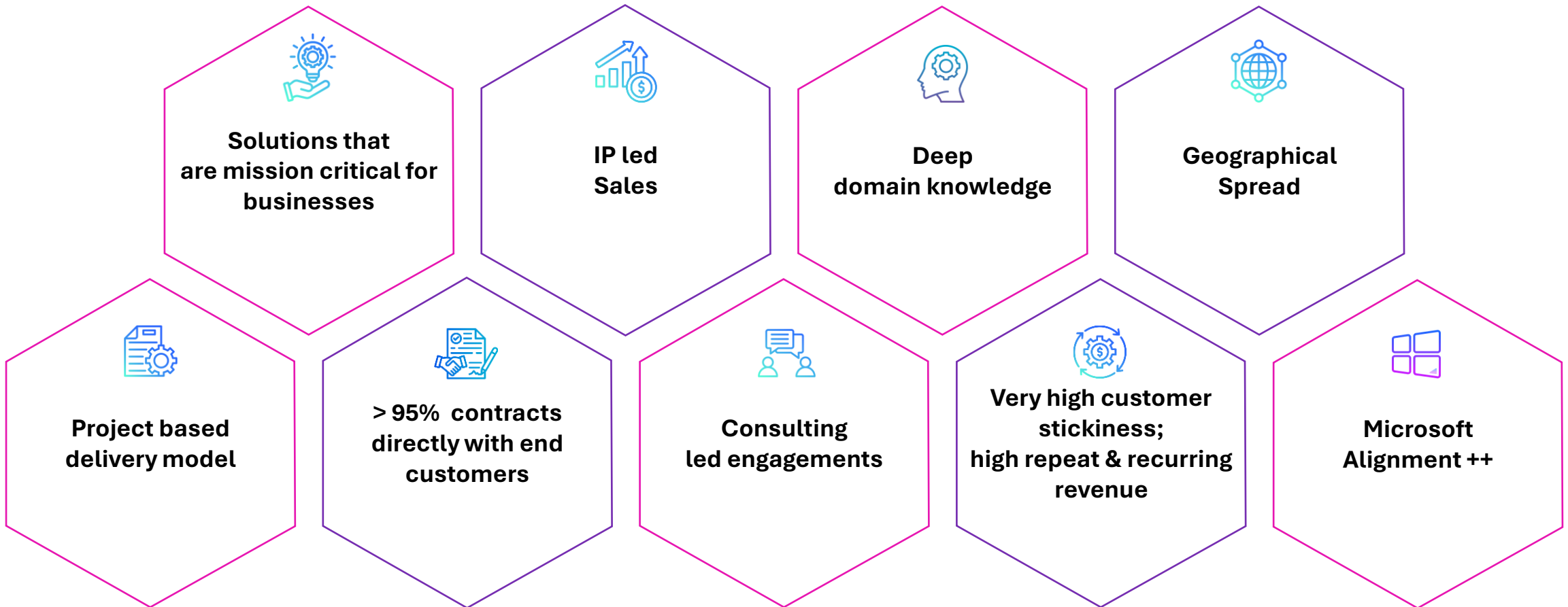
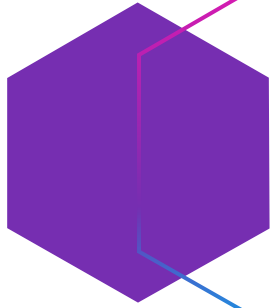


Embedding AI-capabilities in all offerings



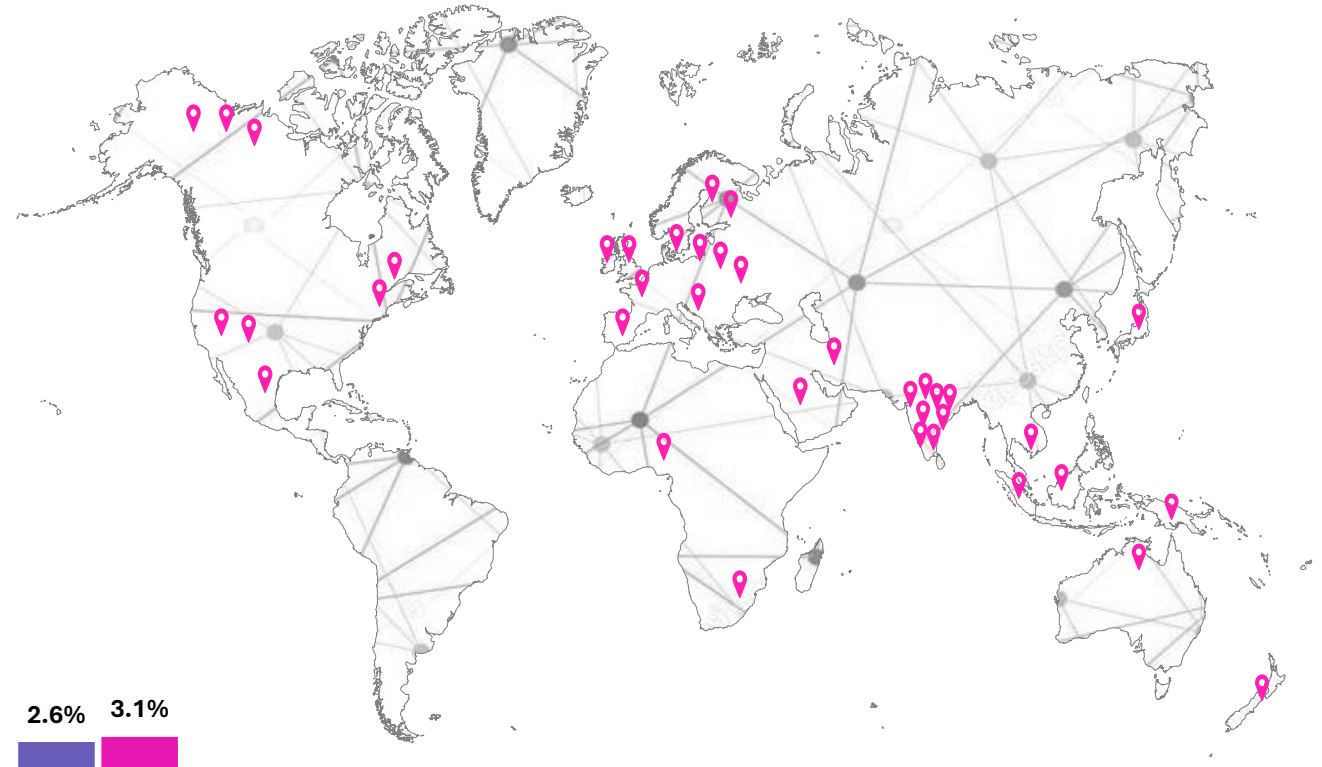
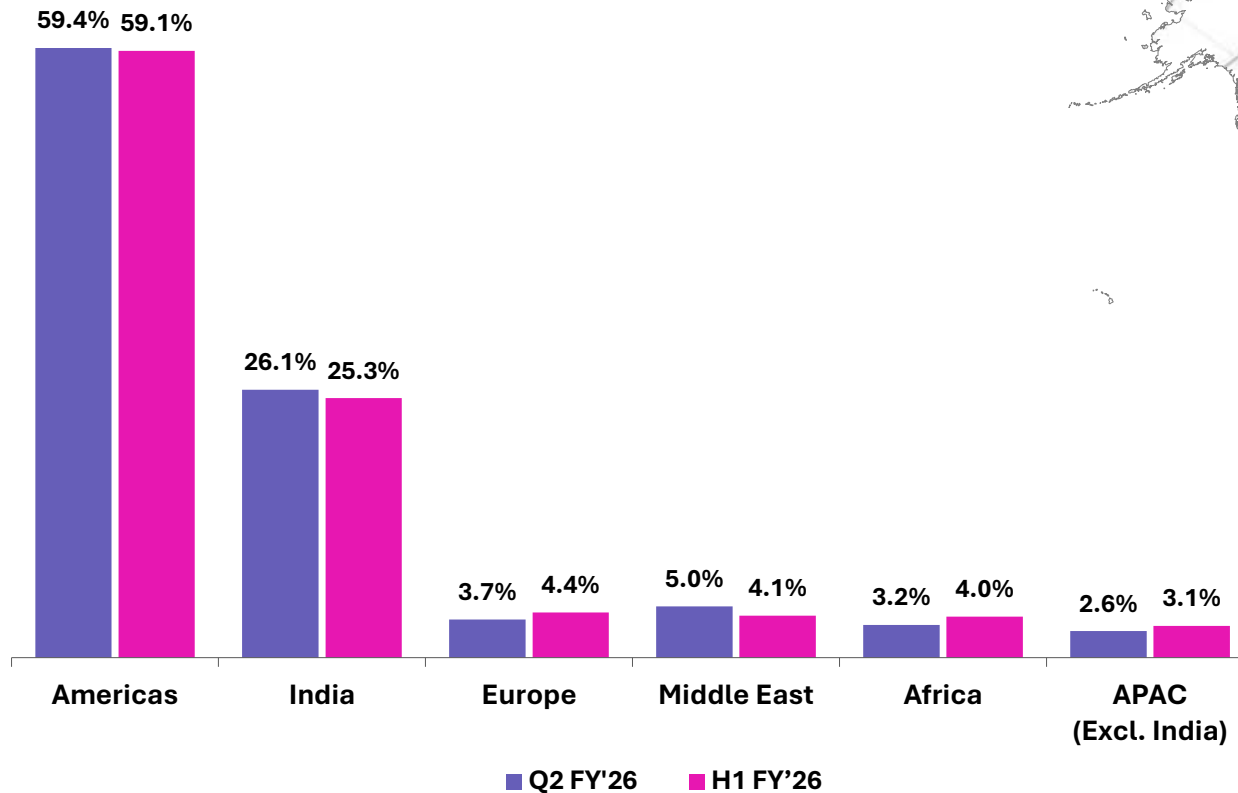
Enhanced focus on productization of solutions & services

Business Model Revalidation



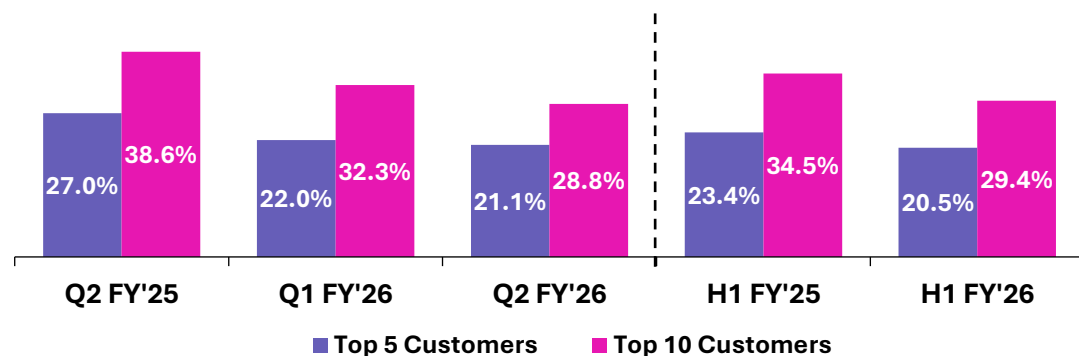
Geographic Spread

Services Revenue Breakup

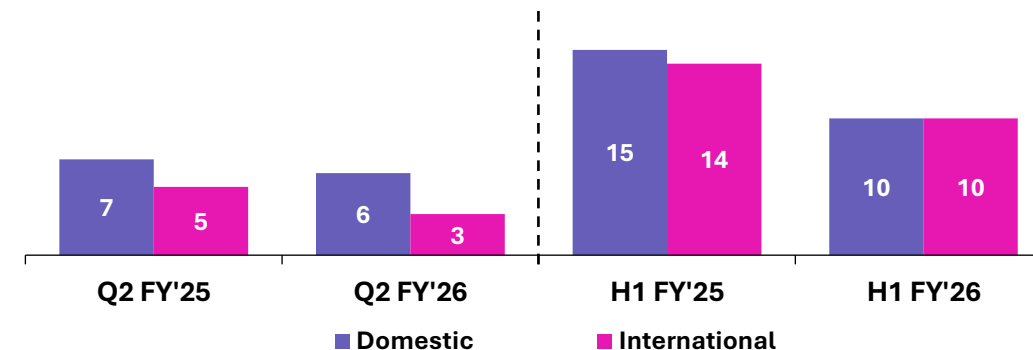


Customer Engagement

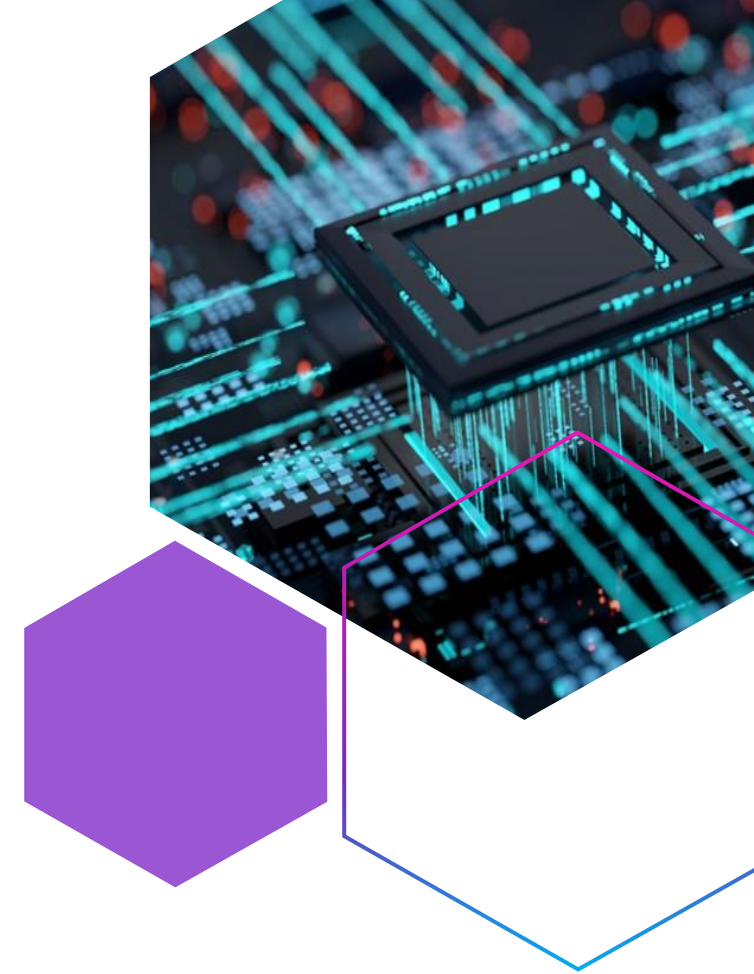
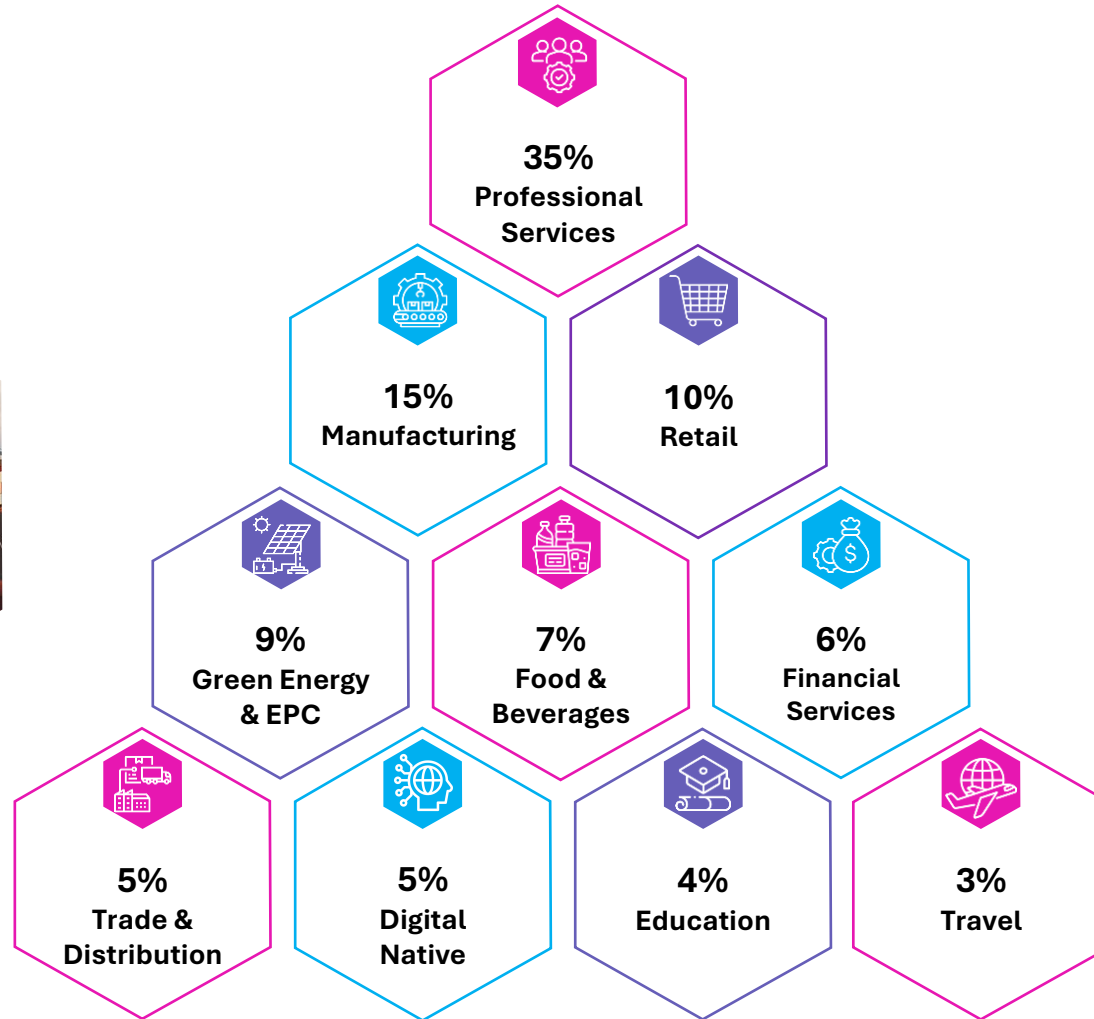
Revenue from Top Customers



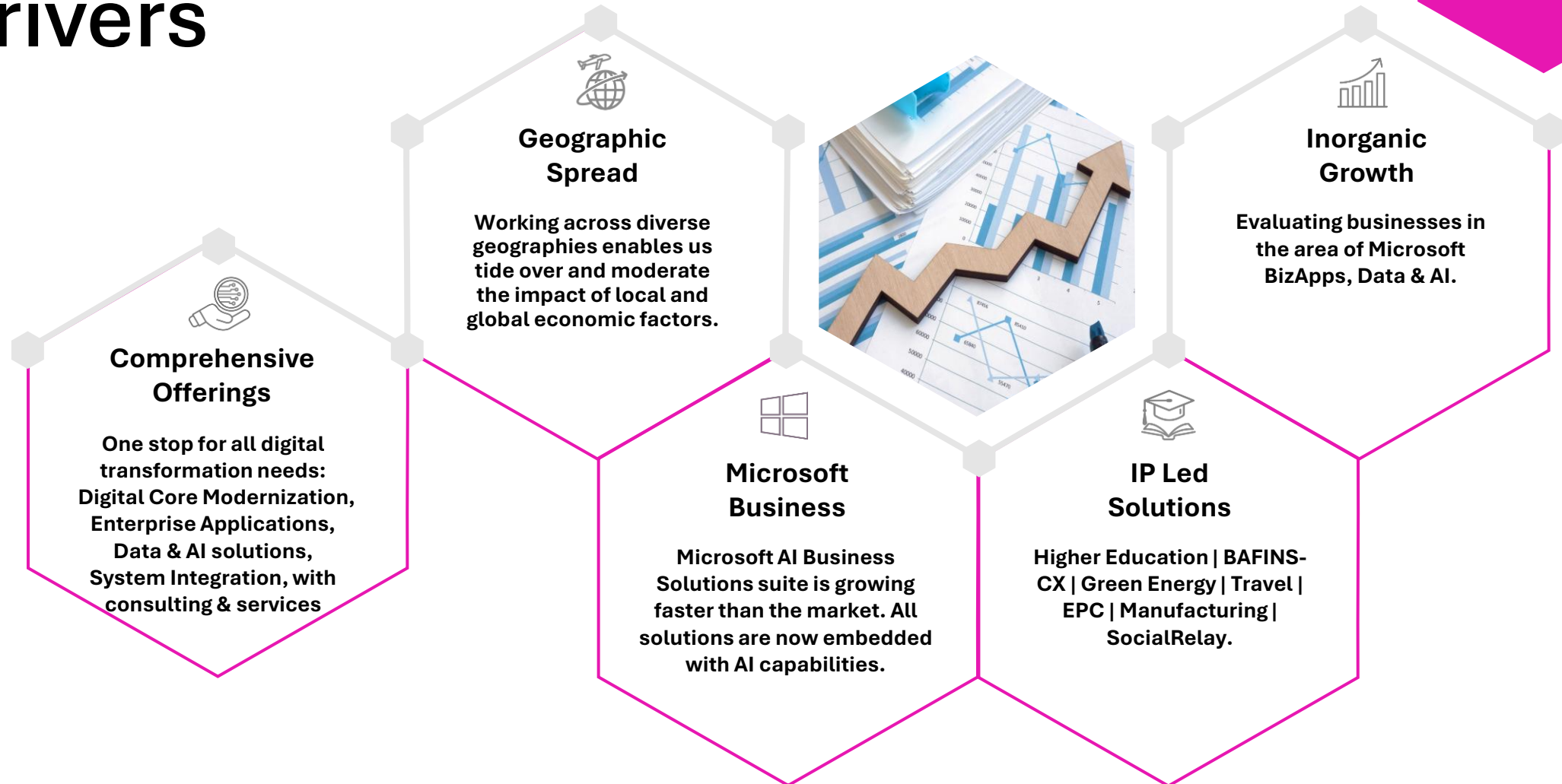
New Customers Added

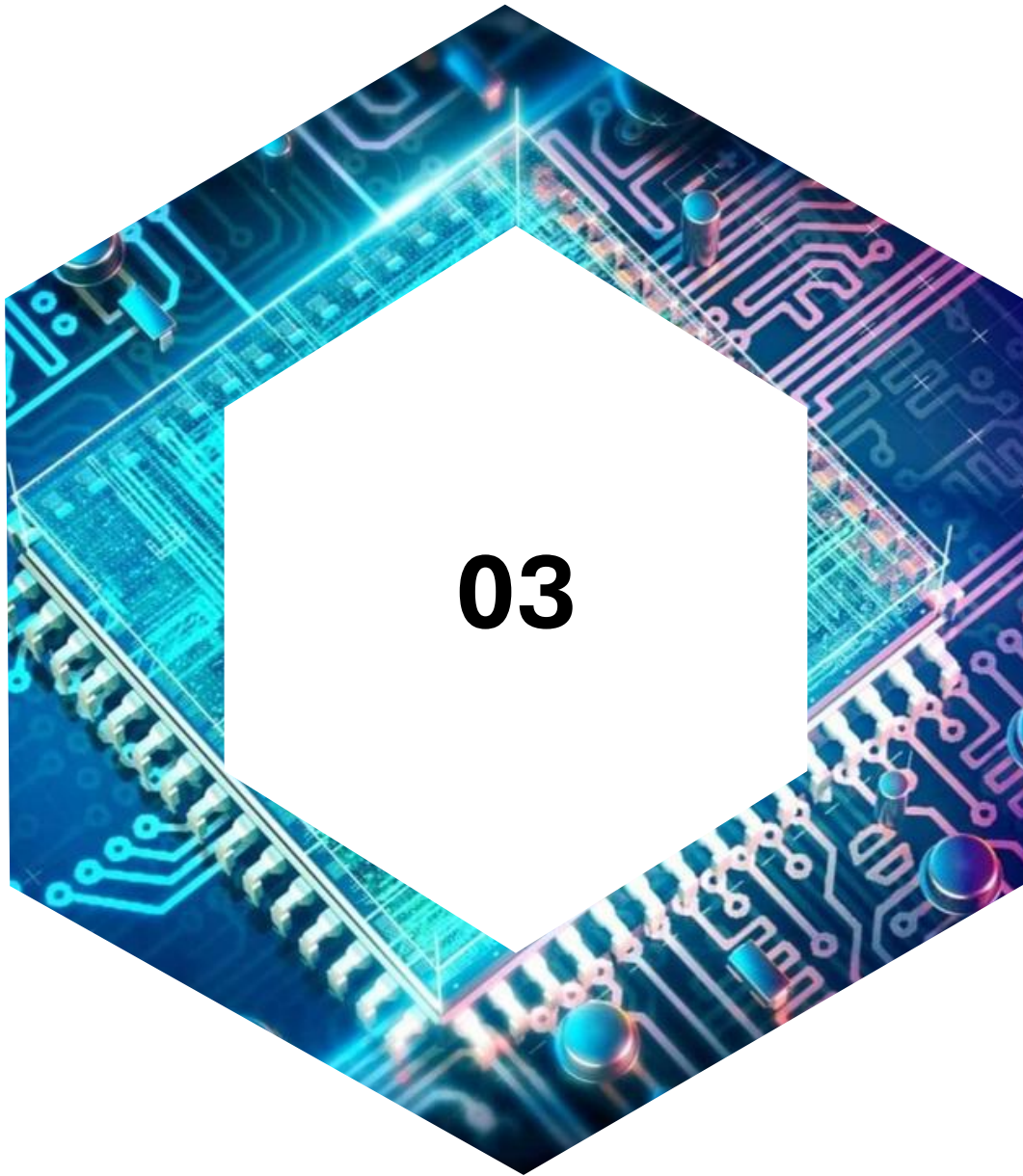


Industries Served – H1 FY'26



Growth Drivers





What's Steady

Business Applications Provider Since 2000



Microsoft CSP Tier 1
India | USA | Canada |
Africa | SGP



**Business
Applications
Competency**
Microsoft Dynamics
Master VAR

25
Years on Microsoft
Business Applications

07
Inner Circle Microsoft AI
Business Solutions;
Gold Partner

1100+
Successful
Projects

~360
Team Strength
(30% workforce is women)



Enabling Enterprises Do More With Digital Transformation



Digital Core Modernization

Transform operations, customer experiences, and business models by modernizing the digital core with cloud computing, automation, applications modernization, collaboration, data engineering and AI



Enterprise Applications

ERP, CRM, HCM, and Commerce applications
- Implement and customize to meet specific business needs.



Process Optimization

Optimize performance by streamlining business processes to improve efficiency and reduce costs through process assessments, bottlenecks identification, and redesigning workflows.



System Integration

Integrate disparate systems and new technologies, ensuring robust IT architecture and seamless data flow across the organization.



Data & AI

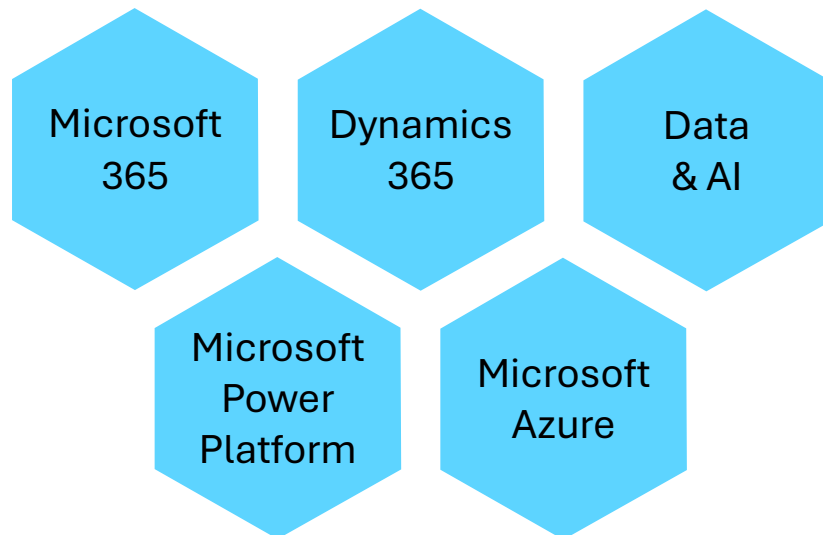
Harness the power of data and analytics to gain valuable insights, make data-driven decisions, and enable business growth with data management, advanced analytics, predictive modelling, and AI-driven insights.



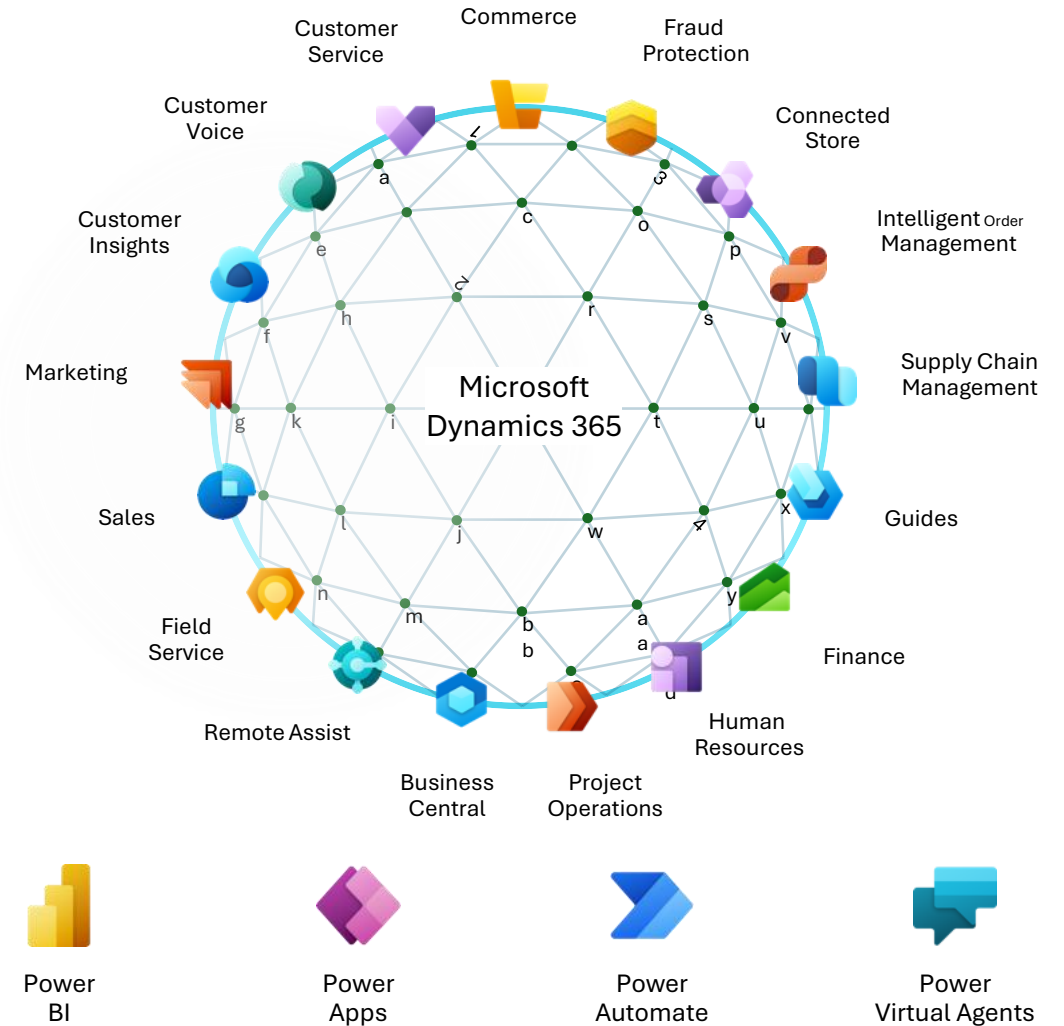
Change Management

Help manage organizational changes accompanying technology implementations - trainings, communication, and readiness assessments for smooth transitions and adoption

Leveraging Full Stack



Identity | Security | Management | Compliance



Board of Directors



Dr. Ajay Mian
Managing Director



Mr. Rajiv Tyagi
Executive Director



Mrs. Ritu Sood
Executive Director



Mr. Vinod Sood
Independent Director



Mr. Sunil Goyal
Independent Director



Dr. Suman Mian
Non Executive Director



Lead Management



Dr. Ajay Mian
Managing Director



Mr. Rajiv Tyagi
Executive Director



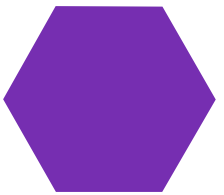
Mrs. Ritu Sood
Executive Director



Mr. Sandeep Jain
Chief Financial Officer



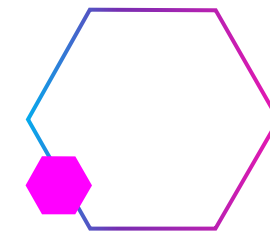
Mr. Sandeep Salman
Head - Cloud & Managed Services





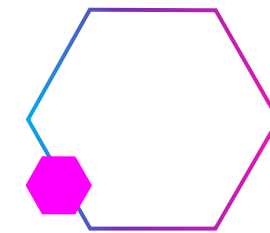
Annexures

Quarterly Income Statement (Consolidated)



Particulars (INR Mn)	Q2 FY'26	Q1 FY'26	Q2 FY'25	YoY%	QoQ%	H1 FY'26	H1 FY'25	YoY%
Total Revenue	333.5	340.7	359.1	-7.1%	-2.1%	674.2	690.4	-2.4%
Other Income	37.7	22.6	21.1	78.6%	67.3%	60.3	39.9	51.1%
Total Income from Operations	371.3	363.3	380.3	-2.4%	2.2%	734.5	730.4	0.6%
Total Expenditure	266.6	275.3	289.0	-7.8%	-3.2%	541.9	554.9	-2.3%
EBITDA	104.7	87.9	91.3	14.7%	19.1%	192.6	175.4	9.8%
EBITDA Margin (%)	28.2%	24.2%	24.0%	+420 bps	+400 bps	26.2%	24.0%	+220 bps
Depreciation	3.2	3.0	3.1	4.8%	9.0%	6.2	6.1	0.8%
Profit Before Interest & Tax	101.5	85.0	88.2	15.1%	19.4%	186.4	169.3	10.1%
Interest	0.1	0.1	-	-	-14.2%	0.3	-	-
Profit Before Tax	101.3	84.8	88.2	14.9%	19.5%	186.2	169.3	10.0%
Minority Share Adjusted	-0.0	-0.0	-0.1	-76.33%	157.8%	-0.0	-0.1	-68.3%
Tax	-27.6	-21.6	-21.3	29.4%	27.3%	-49.2	-40.7	20.9%
Net Profit (excl. extra ord.)	73.8	63.2	66.8	10.4%	16.8%	136.9	128.5	6.5%
Net Profit Margin (%) (excl. extra ord.)	19.9%	17.4%	17.6%	+230 bps	+248 bps	18.6%	17.6%	+105 bps
Extraordinary Items	-	-	-	-	-	-	-	-
Net Profit (incl. extra ord.)	73.8	63.2	66.8	10.4%	16.8%	136.9	128.5	6.5%
EPS (Rs) (excl. extra ord.)	3.65	3.13	3.31	10.4%	16.8%	6.78	6.37	6.5%
EPS (Rs) (incl. extra ord.)	3.65	3.13	3.31	10.4%	16.8%	6.78	6.37	6.5%

Annual Income Statement (Consolidated)



Particulars (INR Mn)	FY'21	FY'22	FY'23	FY'24	FY'25
Total Revenue	612.2	700.5	876.8	1,163.3	1,399.7
Other Income	20.6	22.9	38.1	73.2	95.0
Total Income from Operations	632.8	723.4	915.0	1,236.5	1,494.7
Total Expenditure	508.8	592.5	755.4	964.5	1,093.2
EBITDA	124.0	130.9	159.6	272.1	401.5
EBITDA Margin (%)	19.6%	18.1%	17.4%	22.0%	26.9%
Depreciation	4.6	6.4	6.8	10.0	11.4
Profit Before Interest & Tax	119.4	124.6	152.8	262.1	390.0
Interest	0.1	0.1	0.1	-	0.2
Profit Before Tax	119.3	124.5	152.7	262.1	389.9
Minority Share Adjusted	(10.6)	3.7	(0.1)	0.5	(0.1)
Tax	(22.0)	(32.3)	(36.9)	(64.7)	(96.7)
Net Profit (excl. extra ord.)	86.6	95.9	115.9	196.9	293.1
Net Profit Margin (%) (excl. extra ord.)	13.7%	13.3%	12.7%	15.9%	19.6%
Extraordinary Items	-	6.8	4.9	-	8.4
Net Profit (incl. extra ord.)	86.6	102.7	120.8	196.9	301.5
EPS (Rs) (excl. extra ord.)	5.86	6.48	6.95	9.75	14.51
EPS (Rs) (incl. extra ord.)	5.86	6.94	7.24	9.75	14.93

24%

**TOTAL INCOME CAGR
(FY21-25)**

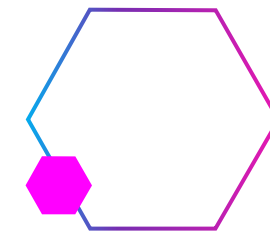
34%

**EBITDA CAGR
(FY21-25)**

36%

**NET PROFIT CAGR
(FY21-25)**

Balance Sheet (Consolidated)



Particulars (INR Mn)	FY'24	FY'25	H1 FY'26
Equity and Liabilities			
Shareholders' Fund			
Share Capital	201.9	201.9	201.9
Reserves & Surplus	987.2	1,241.2	1,351.4
Minority Interest	1.9	1.7	1.9
Total Equity	1,191.0	1,444.9	1,555.2
Non-Current Liabilities			
Long Term Borrowings	-	5.1	4.8
Long Term Provisions	30.4	36.1	39.5
Total Non-Current Liabilities	30.4	41.2	44.3
Current Liabilities			
Short Term Borrowings	-	0.7	0.7
Trade Payables	65.9	49.6	81.9
Other Current Liabilities	119.8	126.3	259.4
Short Term Provisions	111.4	67.6	18.6
Total Current Liabilities	297.0	244.2	360.6
Total Equity and Liabilities	1,518.4	1,730.2	1,960.1

Particulars (INR Mn)	FY'24	FY'25	H1 FY'26
Assets			
Non-Current Assets			
Fixed Assets			
(a) Tangible Assets	7.9	13.2	12.9
(b) Intangible Assets	28.3	34.4	31.0
(c) Intangible Assets under development	-	4.2	18.4
Non Current Investments	33.9	27.5	136.3
Deferred Tax Assets (Net)	1.5	2.6	0.8
Long Term Loans & Advances	1.4	2.0	9.6
Other Non Current Assets	36.6	18.3	27.6
Total Non-Current Assets	109.6	102.2	236.4
Current Assets			
Trade Receivables	146.6	174.0	190.1
Cash & Cash Equivalents	1,153.4	1,405.6	1,389.5
Short Term Loans & Advances	101.0	45.0	93.9
Other Current Assets	7.7	3.5	50.2
Total Current Assets	1,408.8	1,628.0	1,723.7
Total Assets	1,518.4	1,730.2	1,960.1

Corporate Social Responsibility

OM Foundation

OM Foundation is a Noida-based registered, secular, gender-sensitive and humanitarian public charitable trust. Founded in the year 2002 to provide education to the children of slums in Noida, OM today aims to make a significant contribution to the economically and socially disadvantaged citizens of India. Towards this, the Foundation has created, managed and supported programs aimed to bring about sustainable changes, predominantly in the field of education and employment for the underprivileged.

CR Kothari Memorial Charitable Trust

CRKMC Trust is dedicated to the upliftment of economically weaker & underprivileged sections of our society, with main focus on facilitating the education of students from this social stratum. We provide guidance and financial support to deserving but deprived students with a dream to study and grow professionally.

The Earth Saviours Foundation

In service of the underprivileged, destitute, abandoned and the old since 2008. The Earth Saviours Foundation has been dedicated to serving the underprivileged, providing a safe haven for mistreated animals, and making every possible effort to protect the environment.

Books for All Trust

Focused on bringing literacy and education to the weaker sections of the society. The Trust runs several libraries, career counselling and vocational trainings, and several sponsorships. They have recently started a literacy programme to empower women.

SightSavers India

Sightsavers have been working in India since 1966 to eliminate avoidable blindness and support people who are irreversibly blind to lead independent lives. Sightsavers' work in India has enabled thousands of people to lead lives of independence and dignity. Sightsavers have been working with government and local partners and have supported the treatment of millions of people with eye disorders.





Bridging the Gap

Between What We Knew & What's New

USA | Canada | Singapore | Kenya | UAE | India



Thank You

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